

## Health and Wellbeing Board

12<sup>th</sup> September 2016

### Better Care Fund Plan Returns Quarter 4 2015/16 and Quarter 1 2016/17

#### 1. Purpose

- 1.1 This report presents the Health and Wellbeing Board with the Better Care Fund quarterly outturns for the periods 1<sup>st</sup> January to 31<sup>st</sup> March 2016 and 1<sup>st</sup> April to 30<sup>th</sup> June 2016 that have been signed off by the Chair of the Health and Wellbeing Board by delegated authority.

#### 2. Recommendations

- 2.1 That the Health and Wellbeing Board receives and notes these Better Care Fund quarterly outturns and has an opportunity to ask any questions that they may raise.

#### 3. Report detail

- 3.1 The table below provides a summary of the messages to note from the Quarter 4 and Quarter 1 outturns. **Appendix 1 & 2 attached.**

Return Section	Quarter 4 - 15/16	Return Section	Quarter 1 - 14/15
2. Budget Arrangements	Nothing to note – the budget is pooled as directed.	2. Budget Arrangements	Nothing to note – budget is pooled as directed
3. National Conditions	Nothing to note – all National Conditions are being met.	3. National Conditions	Nothing to note – all National Conditions are being met.
4. Income and Expenditure	Yearend overspend of £72k against the £24m budget.	4. Income and Expenditure	Show's amendment to budget through removal of GP Local Enhanced Scheme, as reported in last HWBB.  Also showing an overspend against Intermediate Care – action will be taken to rectify this.
5. Non-Elective Admissions	The report shows a 4.4% increase in Emergency Admissions on the same period in 2014. Continued analysis of the demand and capacity flows across the system are reported monthly in a dashboard to the System Resilience group (SRG). The SRG Recovery Plan sets out ten high impact changes to achieve the targets for urgent care.	5. Supporting Metrics	All metrics on track to meet targets with the exception of non-elective admissions which continues to increase.  A Performance Recovery Plan for non-elective admissions will be presented with the next Health and Wellbeing BCF update.



6. Supporting Metrics	Supporting metrics were on target at year end with the exception of 'Care Home Admissions'. It is thought that this is due to an increase in patients with Dementia who would be unsafe to return home. It should also be noted that the Walsall baseline for this metric is very low compared to Regional and National comparators and so we may consider re-basing this target in 16/17 to be more in line with our comparators.	6.Additional Measures	Shows progress on track against integration metrics.
7. Year End Feedback	<p>Sets out the 3 top Walsall BCF successes as:</p> <ol style="list-style-type: none"> <li>1. Introduction of the Walsall Together Programme</li> <li>2. Development of the Walsall Digital Roadmap</li> <li>3. The customer satisfaction survey for Hollybank and Reablement</li> </ol> <p>Also, the 3 top Walsall BCF challenges as:</p> <ol style="list-style-type: none"> <li>1. Increased non-elective admissions</li> <li>2. Workforce planning to support new models of care</li> <li>3. Public/patient engagement</li> </ol>		
8. New Integration Metrics	Shows progress on track against integration metrics		

#### 4. Health and Wellbeing Priorities

4.1 The overall aim for the Better Care fund is to support people in their own homes in a way which means there are fewer emergency admissions to hospital or permanent placements in care homes, and which optimises their safety, independence, health and well-being.

#### Background papers

#### Appendices

Appendix 1	15/16 Quarter 4 BCF Return	 BCF Quarterly Data Collection Template C
Appendix 2	16/17 Quarter 1 BCF Return	 Walsall BCF Quarterly Data Collec

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## Quarterly Reporting Template - Guidance

### Notes for Completion

The data collection template requires the Health & Wellbeing Board to track through the high level metrics and deliverables from the Health & Wellbeing Board Better Care Fund plan.

The completed return will require sign off by the Health & Wellbeing Board.

A completed return must be submitted to the Better Care Support Team inbox ([england.bettercaresupport@nhs.net](mailto:england.bettercaresupport@nhs.net)) by midday on 27th May 2016.

### The BCF Q4 Data Collection

This Excel data collection template for Q4 2015-16 focuses on budget arrangements, the national conditions, non-elective admissions, income and expenditure to and from the fund, and performance on BCF metrics.

To accompany the quarterly data collection Health & Wellbeing Boards are required to provide a written narrative into the final tab to contextualise the information provided in this report and build on comments included elsewhere in the submission. This should include an overview of progress with your BCF plan, the wider integration of health and social care services, and a consideration of any variances against planned performance trajectories or milestones.

### Cell Colour Key

Data needs inputting in the cell

Pre-populated cells

Question not relevant to you

Throughout this template cells requiring a numerical input are restricted to values between 0 and 100,000,000.

### Content

The data collection template consists of 9 sheets:

**Checklist** - This contains a matrix of responses to questions within the data collection template.

**1) Cover Sheet** - this includes basic details and tracks question completion.

**2) Budget arrangements** - this tracks whether Section 75 agreements are in place for pooling funds.

**3) National Conditions** - checklist against the national conditions as set out in the Spending Review.

**4) Income and Expenditure** - this tracks income into, and expenditure from, pooled budgets over the course of the year.

**5) Non-Elective Admissions** - this tracks performance against NEL ambitions.

**6) Supporting Metrics** - this tracks performance against the two national metrics, locally set metric and locally defined patient experience metric in BCF plans.

**7) Year End Feedback** - a series of questions to gather feedback on impact of the BCF in 2015-16

**8) New Integration metrics** - additional questions on new metrics that are being developed to measure progress in developing integrated, coordinated, and person centred care

**9) Narrative** - this allows space for the description of overall progress on BCF plan delivery and performance against key indicators.

## Checklist

This sheet contains all the validations for each question in the relevant sections.

All validations have been coloured so that if a value does not pass the validation criteria the cell will be Red and contain the word "No" and if they pass validation they will be coloured Green and contain the word "Yes".

## 1) Cover Sheet

On the cover sheet please enter the following information:

The Health and Well Being Board

Who has completed the report, email and contact number in case any queries arise

Please detail who has signed off the report on behalf of the Health and Well Being Board.

Question completion tracks the number of questions that have been completed, when all the questions in each section of the template have been completed the cell will turn green. Only when all 9 cells are green should the template be sent to [england.bettercaresupport@nhs.net](mailto:england.bettercaresupport@nhs.net)

## 2) Budget Arrangements

This plays back to you your response to the question regarding Section 75 agreements from the previous quarterly submissions and requires 2 questions to be answered. Please answer as at the time of completion. If you answered 'Yes' previously the 2 further questions are not applicable and are not required to be answered.

**If your previous submission stated that the funds had not been pooled via a Section 75 agreement, can you now confirm that they have?**

**If the answer to the above is 'No' please indicate when this will happen**

## 3) National Conditions

This section requires the Health & Wellbeing Board to confirm whether the six national conditions detailed in the Better Care Fund Planning Guidance have been met through the delivery of your plan (<http://www.england.nhs.uk/ourwork/part-rel/transformation-fund/bcf-plan/>). Please answer as at the time of completion.

It sets out the six conditions and requires the Health & Wellbeing Board to confirm 'Yes', 'No' or 'No - In Progress' that these have been met. Should 'No' or 'No - In Progress' be selected, please provide an explanation as to why the condition was not met within the year (in-line with signed off plan) and how this is being addressed.

Full details of the conditions are detailed at the bottom of the page.

#### 4) Income and Expenditure

This tracks income into, and expenditure from, pooled budgets over the course of the year. This requires provision of the following information:

**Forecasted income into the pooled fund for each quarter of the 2015-16 financial year**

**Confirmation of actual income into the pooled fund in Q1 to Q4**

**Forecasted expenditure from the pooled fund for each quarter of the 2015-16 financial year**

**Confirmation of actual expenditure from the pooled fund in Q1 to Q4**

Figures should reflect the position by the end of each quarter. It is expected that the total planned income and planned expenditure figures for 2015-16 should equal the total pooled budget for the Health and Wellbeing Board.

There is also an opportunity to provide a commentary on progress which should include reference to any deviation from plan or amendments to forecasts made since the previous quarter.

## 5) Non-Elective Admissions

This section tracks performance against NEL ambitions. The latest figures for planned activity are provided. One figure is to be input and one narrative box is to be completed:

**Input actual Q4 2015-16 Non-Elective Admissions performance (i.e. number of NEAs for that period) - Cell P8**

**Narrative on the full year NEA performance**

## 6) Supporting Metrics

This tab tracks performance against the two national supporting metrics, the locally set metric, and the locally defined patient experience metric submitted in approved BCF plans. In all cases the metrics are set out as defined in the approved plan for the HWB and the following information is required for each metric:

**An update on indicative progress against the four metrics for Q4 2015-16**

**Commentary on progress against the metric**

If the information is not available to provide an indication of performance on a measure at this point in time then there is a drop-down option to indicate this. Should a patient experience metric not have been provided in the original BCF plan or previous data returns there is an opportunity to state the metric that you are now using.

## 7) Year End Feedback

This tab provides an opportunity to provide give additional feedback on your progress in delivering the BCF in 2015-16 through a number of survey questions. The purpose of this survey is to provide an opportunity for local areas to consider the impact of the first year of the BCF and to feed this back to the national team review the overall impact across the country. There are a total of 12 questions. These are set out below.

### Part 1 - Delivery of the Better Care Fund

There are a total of 10 questions in this section. Each is set out as a statement, for which you are asked to select one of the following responses:

- Strongly Disagree
- Agree
- Neither Agree Nor Disagree
- Disagree
- Strongly Disagree

The questions are:

1. Our BCF schemes were implemented as planned in 2015-16
2. The delivery of our BCF plan in 2015-16 had a positive impact the integration of health and social care in our locality
3. The delivery of our BCF plan in 2015-16 had a positive impact in avoiding Non-Elective Admissions
4. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the rate of Delayed Transfers of Care
5. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services
6. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the rate of Permanent admissions of older people (aged 65 and over) to residential and nursing care homes
7. The overall delivery of our BCF plan in 2015-16 has improved joint working between health and social care in our locality
8. The implementation of a pooled budget through a Section 75 agreement in 2015-16 has improved joint working between health and social care in our locality
9. The implementation of risk sharing arrangements through the BCF in 2015-16 has improved joint working between health and social care in our locality
10. The expenditure from the fund in 2015-16 has been in line with our agreed plan

## **Part 2 - Successes and Challenges**

There are a total of 2 questions in this section, for which up to three responses are possible. The questions are:

11. What have been your greatest successes in delivering your BCF plan for 2015-16?
12. What have been your greatest challenges in delivering your BCF plan for 2015-16?

These are free text responses, but should be assigned to one of the following categories (as used for previous BCF surveys):

1. Leading and managing successful Better Care Fund implementation
2. Delivering excellent on the ground care centred around the individual
3. Developing underpinning, integrated datasets and information systems
4. Aligning systems and sharing benefits and risks
5. Measuring success
6. Developing organisations to enable effective collaborative health and social care working relationships
7. Other - please use the comment box to provide details

## **8) New Integration Metrics**

This tab includes a handful of new metrics designed with the intention of gathering some detailed intelligence on local progress against some key elements of person-centred, co-ordinated care. Following feedback from colleagues across the system these questions have been modified from those that appeared in the last BCF Quarterly Data Collection Template (Q2 / Q3 2015-16). Nonetheless, they are still in draft form, and the Department of Health are keen to receive feedback on how they could be improved / any complications caused by the way that they have been posed.

For the question on progress towards instillation of Open APIs, if an Open API is installed and live in a given setting, please state 'Live' in the 'Projected 'go-live' date field. For the question on use and prevalence of Multi-Disciplinary/Integrated Care Teams please choose your answers based on the proportion of your localities within which Multi-Disciplinary/Integrated Care Teams are in use.

For the PHB metric, areas should include all age groups, as well as those PHBs that form part of a jointly-funded package of care which may be administered by the NHS or by a partner organisation on behalf of the NHS (e.g. local authority). Any jointly funded personal budgets that include NHS funding are automatically counted as a personal health budget. We have expanded this definition following feedback received during the Q3 reporting process, and to align with other existing PHB data collections.

## 9) Narrative

In this tab HWBs are asked to provide a brief narrative on year-end overall progress, reflecting on a first full year of the BCF, with reference to the information provided within this and previous quarterly returns.



# Better Care Fund Template Q4 2015/16

## Data collection Question Completion Checklist

### 1. Cover

Health and Well Being Board	completed by:	e-mail:	contact number:	Who has signed off the report on behalf of the Health and Well Being Board:
Yes	Yes	Yes	Yes	Yes

### 2. Budget Arrangements

Funds pooled via a S.75 pooled budget, by Q4? If no, date provided?
Yes

### 3. National Conditions

	1) Are the plans still jointly agreed?	2) Are Social Care Services (not spending) being protected?	3) Are the 7 day services to support patients being discharged and prevent unnecessary admission at weekends in place and delivering?	i) Is the NHS Number being used as the primary identifier for health and care services?	ii) Are you pursuing open APIs (i.e. systems that speak to each other)?	iii) Are the appropriate Information Governance controls in place for information sharing in line with Caldicott 2?	5) Is a joint approach to assessments and care planning taking place and where funding is being used for integrated packages of care, is there an accountable professional?	6) Is an agreement on the consequential impact of changes in the acute sector in place?
Please Select (Yes, No or No - In Progress)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
If the answer is "No" or "No - In Progress" please provide an explanation as to why the condition was not met within the year (in-line with signed off plan) and how this is being addressed?	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

### 4. I&E (2 parts)

		Q1 2015/16	Q2 2015/16	Q3 2015/16	Q4 2015/16	Please comment if there is a difference between the annual totals and the pooled fund
Income to	Forecast	Yes	Yes	Yes	Yes	Yes
	Forecast					
	Actual	Yes	Yes	Yes	Yes	
	Actual					
Expenditure From	Forecast	Yes	Yes	Yes	Yes	Yes
	Forecast					
	Actual	Yes	Yes	Yes	Yes	
	Actual					
	Commentary	Yes				
	Commentary					

### 5. Non-Elective Admissions

Actual Q4 15/16	Comments on the full year NEA performance
Yes	Yes

### 6. Supporting Metrics

		Please provide an update on indicative progress against the metric?	Commentary on progress
Admissions to residential Care	Yes	Yes	Yes
		Please provide an update on indicative progress against the metric?	Commentary on progress
Reablement	Yes	Yes	Yes
		Please provide an update on indicative progress against the metric?	Commentary on progress
Local performance metric	Yes	Yes	Yes
		Please provide an update on indicative progress against the metric?	Commentary on progress
If no metric, please specify			
Patient experience metric	Yes	Yes	Yes

7. Year End Feedback

Statement:	Response:
1. Our BCF schemes were implemented as planned in 2015-16	Yes
2. The delivery of our BCF plan in 2015-16 had a positive impact on the integration of health and social care in our locality	Yes
3. The delivery of our BCF plan in 2015-16 had a positive impact in avoiding Non-Elective Admissions	Yes
4. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the rate of Delayed Transfers of Care	Yes
5. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services	Yes
6. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the rate of Permanent admissions of older people (aged 65 and over) to residential and nursing care homes	Yes
7. The overall delivery of our BCF plan in 2015-16 has improved joint working between health and social care in our locality	Yes
8. The implementation of a pooled budget through a Section 75 agreement in 2015-16 has improved joint working between health and social care in our locality	Yes
9. The implementation of risk sharing arrangements through the BCF in 2015-16 has improved joint working between health and social care in our locality	Yes
10. The expenditure from the fund in 2015-16 has been in line with our agreed plan	Yes
11. What have been your greatest successes in delivering your BCF plan for 2015-16?	Response and category
Success 1	Yes
Success 2	Yes
Success 3	Yes
12. What have been your greatest challenges in delivering your BCF plan for 2015-16?	Response and category
Challenge 1	Yes
Challenge 2	Yes
Challenge 3	Yes

8. New Integration Metrics

	GP	Hospital	Social Care	Community	Mental health	Specialised palliative
NHS Number is used as the consistent identifier on all relevant correspondence relating to the provision of health and care services to an individual	Yes	Yes	Yes	Yes	Yes	Yes

Staff in this setting can retrieve relevant information about a service user's care from their local system using the NHS Number	Yes	Yes	Yes	Yes	Yes	Yes
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	To GP	To Hospital	To Social Care	To Community	To Mental health	To Specialised palliative
From GP	Yes	Yes	Yes	Yes	Yes	Yes
From Hospital	Yes	Yes	Yes	Yes	Yes	Yes
From Social Care	Yes	Yes	Yes	Yes	Yes	Yes
From Community	Yes	Yes	Yes	Yes	Yes	Yes
From Mental Health	Yes	Yes	Yes	Yes	Yes	Yes
From Specialised Palliative	Yes	Yes	Yes	Yes	Yes	Yes

	GP	Hospital	Social Care	Community	Mental health	Specialised palliative
Progress status	Yes	Yes	Yes	Yes	Yes	Yes
Projected 'go-live' date (mm/yy)	Yes	Yes	Yes	Yes	Yes	Yes

Is there a Digital Integrated Care Record pilot currently underway in your Health and Wellbeing Board area?	Yes
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Total number of PHBs in place at the end of the quarter	Yes
Number of new PHBs put in place during the quarter	Yes
Number of existing PHBs stopped during the quarter	Yes
Of all residents using PHBs at the end of the quarter, what proportion are in receipt of NHS Continuing Healthcare (%)	Yes

Are integrated care teams (any team comprising both health and social care staff) in place and operating in the non-acute setting?	Yes
Are integrated care teams (any team comprising both health and social care staff) in place and operating in the acute setting?	Yes

9. Narrative

Brief Narrative	Yes
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## Cover

Q4 2015/16
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Health and Well Being Board	Walsall
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completed by:	Keith Nye
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E-Mail:	NyeK@walsall.gov.uk
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Contact Number:	07983 612609
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Who has signed off the report on behalf of the Health and Well Being Board:	Councillor Ian Robertson
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Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to [england.bettercaresupport@nhs.net](mailto:england.bettercaresupport@nhs.net) saving the file as 'Name HWB' for example 'County Durham HWB'

	No. of questions answered
1. Cover	5
2. Budget Arrangements	1
3. National Conditions	16
4. I&E	19
5. Non-Elective Admissions	2
6. Supporting Metrics	9
7. Year End Feedback	16
8. New Integration Metrics	67
9. Narrative	1

Budget Arrangements

Selected Health and Well Being Board:

Walsall

Have the funds been pooled via a s.75 pooled budget?	Yes
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If it had not been previously stated that the funds had been pooled can you now confirm that they have now?	
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If the answer to the above is 'No' please indicate when this will happen (DD/MM/YYYY)	
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**Footnotes:**

Source: For the S.75 pooled budget question, which is pre-populated, the data is from a previous quarterly collection returned by the HWB.

## National Conditions

Selected Health and Well Being Board:

Walsall

The Spending Round established six national conditions for access to the Fund.  
 Please confirm by selecting 'Yes', 'No' or 'No - In Progress' against the relevant condition as to whether these have been met, as per your final BCF plan.  
 Further details on the conditions are specified below.  
 If 'No' or 'No - In Progress' is selected for any of the conditions please include an explanation as to why the condition was not met within the year (in-line with signed off plan) and how this is being addressed?

Condition	Q4 Submission Response	Q1 Submission Response	Q2 Submission Response	Q3 Submission Response	Please Select (Yes or No)	If the answer is 'No', please provide an explanation as to why the condition was not met within the year (in-line with signed off plan) and how this is being addressed?
1) Are the plans still jointly agreed?	Yes	Yes	Yes	Yes	Yes	
2) Are Social Care Services (not spending) being protected?	Yes	Yes	Yes	Yes	Yes	
3) Are the 7 day services to support patients being discharged and prevent unnecessary admission at weekends in place and delivering?	No - In Progress	No - In Progress	No - In Progress	No - In Progress	Yes	
4) In respect of data sharing - please confirm:						
i) Is the NHS Number being used as the primary identifier for health and care services?	Yes	No - In Progress	Yes	Yes	Yes	
ii) Are you pursuing open APIs (i.e. systems that speak to each other)?	Yes	No - In Progress	No - In Progress	No - In Progress	Yes	
iii) Are the appropriate Information Governance controls in place for information sharing in line with Caldicott 2?	Yes	No - In Progress	No - In Progress	No - In Progress	Yes	
5) Is a joint approach to assessments and care planning taking place and where funding is being used for integrated packages of care, is there an accountable professional?	No - In Progress	Yes	Yes	Yes	Yes	
6) Is an agreement on the consequential impact of changes in the acute sector in place?	No - In Progress	Yes	Yes	Yes	Yes	

## **National conditions - Guidance**

The Spending Round established six national conditions for access to the Fund:

### **1) Plans to be jointly agreed**

The Better Care Fund Plan, covering a minimum of the pooled fund specified in the Spending Round, and potentially extending to the totality of the health and care spend in the Health and Wellbeing Board area, should be signed off by the Health and Wellbeing Board itself, and by the constituent Councils and Clinical Commissioning Groups. In agreeing the plan, CCGs and councils should engage with all providers likely to be affected by the use of the fund in order to achieve the best outcomes for local people. They should develop a shared view of the future shape of services. This should include an assessment of future capacity and workforce requirements across the system. The implications for local providers should be set out clearly for Health and Wellbeing Boards so that their agreement for the deployment of the fund includes recognition of the service change consequences.

### **2) Protection for social care services (not spending)**

Local areas must include an explanation of how local adult social care services will be protected within their plans. The definition of protecting services is to be agreed locally. It should be consistent with 2012 Department of Health guidance to NHS England on the funding transfer from the NHS to social care in 2013/14: [https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/213223/Funding-transfer-from-the-NHS-to-social-care-in-2013-14.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/213223/Funding-transfer-from-the-NHS-to-social-care-in-2013-14.pdf)

### **3) As part of agreed local plans, 7-day services in health and social care to support patients being discharged and prevent unnecessary admissions at weekends**

Local areas are asked to confirm how their plans will provide 7-day services to support patients being discharged and prevent unnecessary admissions at weekends. If they are not able to provide such plans, they must explain why. There will not be a nationally defined level of 7-day services to be provided. This will be for local determination and agreement. There is clear evidence that many patients are not discharged from hospital at weekends when they are clinically fit to be discharged because the supporting services are not available to facilitate it. The recent national review of urgent and emergency care sponsored by Sir Bruce Keogh for NHS England provided guidance on establishing effective 7-day services within existing resources.

### **4) Better data sharing between health and social care, based on the NHS number**

The safe, secure sharing of data in the best interests of people who use care and support is essential to the provision of safe, seamless care. The use of the NHS number as a primary identifier is an important element of this, as is progress towards systems and processes that allow the safe and timely sharing of information. It is also vital that the right Local areas should:

- confirm that they are using the NHS Number as the primary identifier for health and care services, and if they are not, when they plan to;
- confirm that they are pursuing open APIs (i.e. systems that speak to each other); and
- ensure they have the appropriate Information Governance controls in place for information sharing in line with Caldicott 2, and if not, when they plan for it to be in place.

NHS England has already produced guidance that relates to both of these areas. (It is recognised that progress on this issue will require the resolution of some Information Governance issues by DH).

### **5) Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional**

Local areas should identify which proportion of their population will be receiving case management and a lead accountable professional, and which proportions will be receiving self-management help - following the principles of person-centred care planning. Dementia services will be a particularly important priority for better integrated health and social care services, supported by accountable professionals. The Government has set out an ambition in the Mandate that GPs should be accountable for co-ordinating patient-centred care for older people and those with complex needs.

### **6) Agreement on the consequential impact of changes in the acute sector**

Local areas should identify, provider-by-provider, what the impact will be in their local area, including if the impact goes beyond the acute sector. Assurance will also be sought on public and patient and service user engagement in this planning, as well as plans for political buy-in. Ministers have indicated that, in line with the Mandate requirements on achieving parity of esteem for mental health, plans must not have a negative impact on the level and quality of mental health services.

### **Footnotes:**

Source: For each of the condition questions which are pre-populated, the data is from the quarterly data collections previously returned by the HWB.



Plan, forecast, and actual figures for total income into, and total expenditure from, the fund for each quarter to year end (in both cases the year-end figures should equal the total pooled fund)

Selected Health and Well Being Board:

Walsall

Income

Previously returned data:

		Q1 2015/16	Q2 2015/16	Q3 2015/16	Q4 2015/16	Annual Total	Pooled Fund
Please provide , plan , forecast, and actual of total income into the fund for each quarter to year end (the year figures should equal the total pooled fund)	Plan	£7,815,438	£5,386,883	£5,386,882	£5,386,882	£23,976,085	£23,977,000
	Forecast	£7,815,438	£5,386,883	£5,386,882	£5,386,882	£23,976,085	
	Actual*	£7,815,438	£5,386,883	£5,386,882			

Q4 2015/16 Amended Data:

		Q1 2015/16	Q2 2015/16	Q3 2015/16	Q4 2015/16	Annual Total	Pooled Fund
Please provide, plan, forecast and actual of total income into the fund for each quarter to year end (the year figures should equal the total pooled fund)	Plan	£7,815,438	£5,386,883	£5,386,882	£5,386,882	£23,976,085	£23,977,000
	Forecast	£7,815,438	£5,386,883	£5,386,882	£5,386,882	£23,976,085	
	Actual*	£7,815,438	£5,386,883	£5,386,882	£5,386,882	£23,976,085	

Please comment if there is a difference between the forecasted / actual annual totals and the pooled fund	Mainly due to roundings to nearest £000's based on original submission Capital allocation in pooled fund was £2,429,000 but actual amounts are £2,428,555 as per allocation letter received after original submission; difference of £445 Revenue allocation in pooled fund was £21,548,000 but actual amounts are £21,547,530; difference of £470 due to roundings to nearest £000
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Expenditure

Previously returned data:

		Q1 2015/16	Q2 2015/16	Q3 2015/16	Q4 2015/16	Annual Total	Pooled Fund
Please provide , plan , forecast, and actual of total income into the fund for each quarter to year end (the year figures should equal the total pooled fund)	Plan	£5,570,715	£6,208,599	£6,001,597	£6,344,858	£24,125,769	£23,976,840
	Forecast	£5,570,715	£6,186,742	£6,038,453	£6,442,841	£24,238,751	
	Actual*	£5,570,715	£6,186,742	£6,038,453			

Q4 2015/16 Amended Data:

		Q1 2015/16	Q2 2015/16	Q3 2015/16	Q4 2015/16	Annual Total	Pooled Fund
Please provide, plan, forecast and actual of total expenditure from the fund for each quarter to year end (the year figures should equal the total pooled fund)	Plan	£5,570,715	£6,208,599	£6,001,597	£6,344,858	£24,125,769	£23,976,840
	Forecast	£5,570,715	£6,186,742	£6,038,453	£6,442,841	£24,238,751	
	Actual*	£5,570,715	£6,186,742	£6,038,453	£6,251,937	£24,047,847	

Please comment if there is a difference between the forecasted / actual annual totals and the pooled fund	Pooled fund amount should be £23,976,085; difference of £755; £445 due to changes to capital element as per allocation letter & remaining £310 due to slight adjustments on budgets For quarter 4 against the pooled fund planned income of £23,976,085, there is a draft year end position of £24,047,847. This means that an over spend of £72k is being reported, and the risk share is shown as £0k CCG and £72k LA
---	--

Commentary on progress against financial plan:	Progress against the financial plan has gone well
--	---

Footnotes:

\*Actual figures should be based on the best available information held by Health and Wellbeing Boards.  
Source: For the pooled fund which is pre-populated, the data is from a quarterly collection previously filled in by the HWB.

## Non-Elective Admissions

Selected Health and Well Being Board: Walsall

	Baseline				Plan					Actual				
	Q4 13/14	Q1 14/15	Q2 14/15	Q3 14/15	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16	Q4 15/16	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16	Q4 15/16
D. REVALIDATED: HWB version of plans to be used for future monitoring. Please insert into Cell P8	7,243	7,177	7,415	7,781	7,503	7,059	7,268	7,192	7,503	7,503	7,574	7,539	8,297	8,793

Please provide comments around your full year NEA performance	<p>We recognise that the urgent and emergency care system in Walsall was not working well for the people of the Borough nor for the organisations responsible for health and social care services. A continuing significant increase in emergency admissions to Walsall Manor Hospital (4.4% increase in 2015 compared to 2014, and an increase by 21% since 2012). We have continued to analyse demand and capacity flows across the system and we report a dashboard on a monthly basis to the System Resilience group. Our Recovery Plan sets out ten high impact changes which are designed to bring our system to achieving the constitutional targets for urgent care.</p>
---	--

Footnotes:

#####

## National and locally defined metrics

Selected Health and Well Being Board:

Walsall

<b>Admissions to residential Care</b>	% Change in rate of permanent admissions to residential care per 100,000
Please provide an update on indicative progress against the metric?	No improvement in performance
Commentary on progress:	Comparing Quarter 4 outturn for 2014/15 with Quarter 4 outturn 2015/16, the position is negative. Whilst there has a concerted effort to reduce permanent placements, the absence of suitable alternatives for those with Dementia continues to place a pressure on this Metric.
<b>Reablement</b>	Change in annual percentage of people still at home after 91 days following discharge, baseline to 2015/16
Please provide an update on indicative progress against the metric?	On track to meet target
Commentary on progress:	There has been improvement in the screening process in relation to bed based services. The cohort in bed based services is small, so impact of those not at home at 91 days is significant. Performance in relation to solely community based reablement exceeds the target set . The overall combined position for the reported three months 1st October to 31st December 2015 will see the 80% target of people at home 91 days later acheived.
<b>Local performance metric as described in your approved BCF plan / Q1 / Q2 / Q3 return</b>	Dementia Diagnosis
Please provide an update on indicative progress against the metric?	On track for improved performance, but not to meet full target
Commentary on progress:	NHS England changed the prevalence calculation methodology for dementia in April 2015. This resulted in a decrease in prevalence of 12-24% for five neighbouring CCGs but an increase of nearly 3% for Walsall. At the time the CCG had the highest diagnosis rate in Birmingham and the Black Country. However the change in prevalence had a negative effect on the diagnosis rate. At the end of March 2016, the Walsall diagnosis rate was 66.6%.
<b>Local defined patient experience metric as described in your approved BCF plan / Q1 /Q2 return</b>	% of service users who are surveyed express satisfaction at the quality of the integrated services
If no local defined patient experience metric has been specified, please give details of the local defined patient experience metric now being used.	

Please provide an update on indicative progress against the metric?	On track to meet target
Commentary on progress:	Our Better Care Fund Service User Satisfaction Survey for integrated services covers Hollybank Residential Care Home, the Community Intermediate Care team and Discharge to Assessment team. We have set up an electronic recording spreadsheet which captures the names and addresses of Service Users and compiles six domains of satisfaction with their integrated services. From the completed responses received so far, over 90% have been

**Footnotes:**

Source: For the local performance metric which is pre-populated, the data is from a local performance metric collection previously filled in by the HWB.  
 For the local defined patient experience metric which is pre-populated, the data is from a local patient experience previously filled in by the HWB.

## Year End Feedback on the Better Care Fund in 2015-16

Selected Health and Well Being Board:

Walsall

### Part 1: Delivery of the Better Care Fund

Please use the below form to indicate what extent you agree with the following statements and then detail any further supporting information in the corresponding comment boxes

Statement:	Response:	Comments: Please detail any further supporting information for each response
1. Our BCF schemes were implemented as planned in 2015-16	Agree	
2. The delivery of our BCF plan in 2015-16 had a positive impact on the integration of health and social care in our locality	Agree	
3. The delivery of our BCF plan in 2015-16 had a positive impact in avoiding Non-Elective Admissions	Strongly disagree	
4. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the rate of Delayed Transfers of Care	Disagree	
5. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services	Agree	I think you mean increase the proportion of Older People who were still at home 91 days after hospital discharge via reablement i.e. they did not go back to Hospital, but remained in the community.
6. The delivery of our BCF plan in 2015-16 had a positive impact in reducing the rate of Permanent admissions of older people (aged 65 and over) to residential and nursing care homes	Disagree	
7. The overall delivery of our BCF plan in 2015-16 has improved joint working between health and social care in our locality	Agree	
8. The implementation of a pooled budget through a Section 75 agreement in 2015-16 has improved joint working between health and social care in our locality	Strongly Agree	
9. The implementation of risk sharing arrangements through the BCF in 2015-16 has improved joint working between health and social care in our locality	Agree	
10. The expenditure from the fund in 2015-16 has been in line with our agreed plan	Strongly Agree	

**Part 2: Successes and Challenges**

Please use the below forms to detail up to 3 of your greatest successes, up to 3 of your greatest challenges and then categorise each success/challenge appropriately

11. What have been your greatest <b>successes</b> in delivering your BCF plan for 2015-16?	Response - Please detail your greatest <b>successes</b>	Response category:
Success 1	Walsall Together Programme Board - Walsall CCG has incorporated the aims of the Better Care Fund in the commissioning intentions for the two main local NHS provider trusts (Walsall Healthcare NHS Trust and Dudley and Walsall Mental Health Partnership NHS Trust). They have each signed up in their own right to our BCF Plan and are integral to the development of our plan via the Walsall Together Programme Board. All providers, Walsall CCG and Walsall Council have developed a shared view of the future shape of services and the impact of this Better Care Fund.	6.Developing organisations to enable effective collaborative health and social care working relationships
Success 2	Walsall Digital Roadmap - The Walsall Health and Care System's Digital Roadmap emphasises the key themes of partnership working across the Council, CCG and providers, creating new relationships with patients and co-creating new models of care to meet the challenges of increasing demand within resource constraints. This is underpinned by a significant increase in the use of technology to enable seamless information flows across the patient journey, help patients engage with their care plan, streamline communication and planning across health and care providers.	3.Developing underpinning integrated datasets and information systems
Success 3	Satisfaction with the quality of integrated services - Our Better Care Fund Service User Satisfaction Survey for integrated services covers Hollybank Residential Care Home, the Community Intermediate Care team and Discharge to Assessment team. We have set up an electronic recording spreadsheet which captures the names and addresses of Service Users and compiles six domains of satisfaction with their integrated services. From the completed responses received so far, over 90% have been satisfactory.	2.Delivering excellent on the ground care centred around the individual

12. What have been your greatest <b>challenges</b> in delivering your BCF plan for 2015-16?	Response - Please detail your greatest <b>challenges</b>	Response category:
Challenge 1	Non Elective Admissions to Hospitals - Our current system is overly reliant upon supporting discharge of patients from hospital in order to create capacity within the hospital to meet demand from emergency admissions. We need to be more successful with our admission avoidance measures to reduce demand on the hospital system and thus be able to switch some of the system capacity that is currently being used in supporting hospital discharge to be used for increased admission avoidance, thus creating a 'virtuous cycle' of increasing support for care at home services that maintain independence.	1.Leading and Managing successful better care implementation
Challenge 2	Workforce Planning - Extensive work force planning was completed in the development and implementation of the phase 1 work stream (Locality Teams). As the 2016/17 work streams develop, we aim to bring a greater and more effective level of integrated working amongst this range of services leading to a point of maximum possible integration as soon as is practical and no later than 2019/20.	6.Developing organisations to enable effective collaborative health and social care working relationships
Challenge 3	Public/patient engagement - As part of the Walsall Together Programme Board we have created a Communication and Engagement work stream that will be expected to develop a robust Communication and Engagement Plan which must include meaningful engagement and co-production with the public and report progress against this to the Board. To ensure additional oversight of this, a patient/citizen representative and the Chief Executive of Walsall Voluntary Action Group will sit on the Walsall Together Programme Board.	7.Other - please use the comment box to provide details

**Footnotes:**

Question 11 and 12 are free text responses, but should be assigned to one of the following categories (as used for previous BCF surveys):

1. Leading and managing successful Better Care Fund implementation
2. Delivering excellent on the ground care centred around the individual
3. Developing underpinning, integrated datasets and information systems
4. Aligning systems and sharing benefits and risks
5. Measuring success
6. Developing organisations to enable effective collaborative health and social care working relationships
7. Other - please use the comment box to provide details



**3. Proposed Metric: Is there a Digital Integrated Care Record pilot currently underway?**

Is there a Digital Integrated Care Record pilot currently underway in your Health and Wellbeing Board area?	No pilot underway
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**4. Proposed Metric: Number of Personal Health Budgets per 100,000 population**

Total number of PHBs in place at the end of the quarter	29
Rate per 100,000 population	11

Number of new PHBs put in place during the quarter	1
Number of existing PHBs stopped during the quarter	2
Of all residents using PHBs at the end of the quarter, what proportion are in receipt of NHS Continuing Healthcare (%)	100%

Population (Mid 2016)	276,186
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**5. Proposed Metric: Use and prevalence of Multi-Disciplinary/Integrated Care Teams**

Are integrated care teams (any team comprising both health and social care staff) in place and operating in the <b>non-acute</b> setting?	Yes - in some parts of Health and Wellbeing Board area
Are integrated care teams (any team comprising both health and social care staff) in place and operating in the <b>acute</b> setting?	Yes - in some parts of Health and Wellbeing Board area

**Footnotes:**

Population projections are based on Subnational Population Projections, Interim 2012-based (published May 2014).  
<http://www.ons.gov.uk/ons/rel/snpp/sub-national-population-projections/2012-based-projections/stb-2012-based-snpp.html>  
Q4 15/16 population figure has been updated to the mid-year 2016 estimates as we have moved into the new calendar year.



## Narrative

Selected Health and Well Being Board:

Walsall

Remaining Characters

26,791

Please provide a brief narrative on year-end overall progress, reflecting on the first full year of the BCF. Please also make reference to performance on any metrics that are not directly reported on within this template (i.e. DTOCs).

The improvement and difference that Walsall's Better Care Fund has made in 2015/16 is summarised as follows:

1. A targeted integrated approach to those most at risk of admission to hospital/care homes to keep people well and independent at home for as long as possible.
2. A responsive, integrated approach to react to crises in patients/service users' physical/mental health/well-being to avoid hospital/care home admission wherever possible and facilitate timely discharge home for those who are admitted.
3. A far more coordinated and integrated pattern of care, across the NHS, Social Care, Housing, the Independent and Voluntary sector; with reduced duplication and better placing of the patient/service user at the centre of care.
4. A pattern of services that better meets population needs, by bringing teams together for more hours of the day and more days of the week.
5. A systematic shift towards greater care in the community and in the home, reducing dependence upon paid support and enabling and maximising individual independence.
6. Better supporting and enabling carers to continue with their vital role whilst establishing and maximising the use of peer support.
7. An increased focus on prevention and early intervention, maximising the use of technology, family and community support networks and universal services that lead to a general improvement in population health and a reduction in health inequalities for our Walsall population.

Walsall has made good progress with its plans for integration of community services and the redesign of transitional care pathways, however, we remain challenged in delivering the target reduction in overall emergency admissions. Our schemes include additional support to nursing homes; rapid response and single point of access for primary care; and risk stratification and Multi Disciplinary Team case management are all evidencing an impact on reducing emergency admissions, with a result that emergency admissions for patients over the age of 75 years old has reduced by 1%, in the context of an overall increase of 4.4% in 2015 compared to 2014. From January 2016 we have implemented a new Frail Elderly Service which will support frail elderly patients arriving at A&E to go home within 24 hours of arrival. A single point of access to the various supported discharge schemes is located at Hollybank House and is the main source of information on available capacity for supported discharge for a set of ward based 'trusted assessors' in the hospital. Our System Resilience Group has submitted a Recovery Plan to NHSE with ten high impact changes for achieving the 95% target for 4 hour waits in A&E from June 2016. These are: Increase ambulance diversion via direct access for paramedics to patient GP at point of incident and enhanced access to Rapid Response Service; Support care homes to enable more end of life patients to die in the home rather than be admitted to hospital to die; Conduct therapy assessments in the Emergency Department (ED) or within 24 hours of admission aligned with therapy support for discharge to assess at home; Complete implementation of Frail Elderly Service (with social care and mental health input); Improved senior clinical decision making in ED; improved ED pathways including between Urgent Care Centre and ED; Complete Implementation of the 'SAFER' bundle consistently across all wards (Senior review, all patients have an expected date of discharge, Flow early from assessment units, Earlier discharge, Review long length of stay patients); Enhance weekend focus on

## Quarterly Reporting Template - Guidance

### Notes for Completion

The data collection template requires the Health & Wellbeing Board to track through the high level metrics and deliverables from the Health & Wellbeing Board Better Care Fund plan.

The completed return will require sign off by the Health & Wellbeing Board.

A completed return must be submitted to the Better Care Support Team inbox (england.bettercaresupport@nhs.net) by midday on 9th September 2016.

### The BCF Q1 Data Collection

This Excel data collection template for Q1 2016-17 focuses on budget arrangements, the national conditions, income and expenditure to and from the fund, and performance on BCF metrics.

To accompany the quarterly data collection Health & Wellbeing Boards are required to provide a written narrative into the final tab to contextualise the information provided in this report and build on comments included elsewhere in the submission. This should include an overview of progress with your BCF plan, the wider integration of health and social care services, and a consideration of any variances against planned performance trajectories or milestones.

### Cell Colour Key

Data needs inputting in the cell

Pre-populated cells

Question not relevant to you

Throughout this template cells requiring a numerical input are restricted to values between 0 and 100,000,000.

### Content

The data collection template consists of 8 sheets:

Checklist - This contains a matrix of responses to questions within the data collection template.

**1) Cover Sheet** - this includes basic details and tracks question completion.

**2) Budget arrangements** - this tracks whether Section 75 agreements are in place for pooling funds.  
guidance.

**4) Income and Expenditure** - this tracks income into, and expenditure from, pooled budgets over the course of the year.

**5) Supporting Metrics** - this tracks performance against the two national metrics, a DTOC metric, a Non-Elective Admissions metric, locally set metric and locally defined patient experience metric in BCF plans.

**6) Additional Measures** - additional questions on new metrics that are being developed to measure progress in developing integrated, coordinated, and person centred care.

**7) Narrative** - this allows space for the description of overall progress on BCF plan delivery and performance against key indicators.

### Checklist

This sheet contains all the validations for each question in the relevant sections.

All validations have been coloured so that if a value does not pass the validation criteria the cell will be Red and contain the word "No" and if they pass validation they will be coloured Green and contain the word "Yes".

### 1) Cover Sheet

On the cover sheet please enter the following information:

**The Health and Well Being Board**

**Who has completed the report, email and contact number in case any queries arise**

**Please detail who has signed off the report on behalf of the Health and Well Being Board**

have been completed the cell will turn green. Only when all 7 cells are green should the template be sent to [england.bettercaresupport@nhs.net](mailto:england.bettercaresupport@nhs.net)

## 2) Budget Arrangements

This section requires the Health & Wellbeing Board to confirm if funds have been pooled via a Section 75 agreement. Please answer as at the time of completion.

**Have the funds been pooled via a s.75 pooled budget?**

**If the answer to the above is 'No' please indicate when this will happen**

## 3) National Conditions

Policy Framework 16/17

([https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/490559/BCF\\_Policy\\_Framework\\_2016-17.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/490559/BCF_Policy_Framework_2016-17.pdf)) and Better Care Fund Planning Guidance 16/17 (<http://www.england.nhs.uk/ourwork/part-rel/transformation-fund/bcf-plan/>) have been met through the delivery of your plan. Please answer as at the time of completion.

It sets out the eight conditions and requires the Health & Wellbeing Board to confirm 'Yes', 'No' or 'No - In Progress' that these have been met. Should 'No' or 'No - In Progress' be selected, please provide an estimated date when condition will be met, an explanation as to why the condition was not met within the year (in-line with signed off plan) and how this is being addressed.

Full details of the conditions are detailed at the bottom of the page.

#### 4) Income and Expenditure

information:

**Planned income into the pooled fund for each quarter of the 2016-17 financial year**

**Forecasted income into the pooled fund for each quarter of the 2016-17 financial year**

**Actual income into the pooled fund in Q1 2016-17**

**Planned expenditure from the pooled fund for each quarter of the 2016-17 financial year**

**Forecasted expenditure from the pooled fund for each quarter of the 2016-17 financial year**

**Actual expenditure from the pooled fund in Q1 2016-17**

Figures should reflect the position by the end of each quarter. It is expected that the total planned income and planned expenditure figures for 2016-17 should equal the total pooled budget for the Health and Wellbeing Board.

There is also an opportunity to provide a commentary on progress which should include reference to any deviation from plan or amendments to forecasts made since the previous quarter.

#### 5) Supporting Metrics

This tab tracks performance against the two national supporting metrics, a Delayed Transfers of Care metric, a Non-Elective Admissions metric, the locally set metric, and the locally defined patient experience metric submitted in approved BCF plans. In all cases the metrics are set out as defined in the approved plan for the HWB and the following information is required for each metric:

**An update on indicative progress against the six metrics for Q1 2016-17**

**Commentary on progress against each metric**

If the information is not available to provide an indication of performance on a measure at this point in time then there is a drop-down option to indicate this. Should a patient experience metric not have been provided in the original BCF plan or previous data returns there is an opportunity to state the metric that you are now using.

#### 6) Additional Measures

some key elements of person-centred, co-ordinated care. Following feedback from colleagues across the system these questions have been modified from those that appeared in the last BCF Quarterly Data Collection Template (Q2 /Q3/Q4 2015-16). Nonetheless, they are still in draft form, and the Department of Health are keen to receive feedback on how they could be improved / any complications caused by the way that they have been posed.

For the question on progress towards instillation of Open APIs, if an Open API is installed and live in a given setting, please state 'Live' in the 'Projected 'go-live' date field.

For the question on use and prevalence of Multi-Disciplinary/Integrated Care Teams please choose your answers based on the proportion of your localities within which Multi-Disciplinary/Integrated Care Teams are in use.

For the PHB metric, areas should include all age groups, as well as those PHBs that form part of a jointly-funded package of care which may be administered by the NHS or by a partner organisation on behalf of the NHS (e.g. local authority). Any jointly funded personal budgets that include NHS funding are automatically counted as a personal health budget. We have expanded this definition following feedback received during the Q3 reporting process, and to align with other existing PHB data collections.

#### 7) Narrative

In this tab HWBs are asked to provide a brief narrative on overall progress, reflecting on performance in Q1 16/17.

**Better Care Fund Template Q1 2016/17**

**Data Collection Question Completion Checklist**

**1. Cover**

Health and Well Being Board	completed by:	e-mail:	contact number:	Who has signed off the report on behalf of the Health and Well Being Board:
Yes	Yes	Yes	Yes	Yes

**2. Budget Arrangements**

Have funds been pooled via a S.75 pooled budget? If no, date provided?
Yes

**3. National Conditions**

	7 day services				Data sharing				5) Is there a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional	6) Is there agreement on the consequential impact of the changes on the providers that are predicted to be substantially affected by the plans	7) Agreement to invest in NHS commissioned out-of-hospital services, which may include a wide range of services including social care	8) Agreement on local action plan to reduce delayed transfers of care (DLOC), including a locally agreed target
	1) Are the plans still jointly agreed?	2) Maintain provision of social care services	3i) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to alternative care settings when clinically appropriate	3ii) Are support services, both in the hospital and in primary, community and mental health settings available seven days a week to ensure that the next steps in the patient's care pathway, as determined by the daily consultant-led review, can be taken (Standard 9)?	4i) Is the NHS Number being used as the consistent identifier for health and social care services?	4ii) Are you pursuing open APIs (i.e. systems that speak to each other)?	4iii) Are the appropriate Information Governance controls in place for information sharing in line with the revised Caldicott Principles and guidance?	4iv) Have you ensured that people have clarity about how data about them is used, who may have access and how they can exercise their legal rights?				
Please Select (Yes, No or No - In Progress)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
If the answer is "No" or "No - In Progress" please enter estimated date when condition will be met if not already in place (DD/MM/YYYY)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
If the answer is "No" or "No - In Progress" please provide an explanation as to why the condition was not met within the quarter (in-line with signed off plan) and how this is being addressed?	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

**4. I&E (2 parts)**

		Q1 2016/17	Q2 2016/17	Q3 2016/17	Q4 2016/17
Income to	Plan	Yes	Yes	Yes	Yes
	Forecast	Yes	Yes	Yes	Yes
	Actual	Yes			
	Please comment if there is a difference between the annual totals and the pooled fund	Yes			
Expenditure From	Plan	Yes	Yes	Yes	Yes
	Forecast	Yes	Yes	Yes	Yes
	Actual	Yes			
	Please comment if there is a difference between the annual totals and the pooled fund	Yes			
Commentary on progress against financial plan:		Yes			

## Cover

Q1 2016/17
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Health and Well Being Board	Walsall
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completed by:	Keith Nye
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E-Mail:	NyeK@walsall.gov.uk
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Contact Number:	07983 612609
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Who has signed off the report on behalf of the Health and Well Being Board:	Councillor Ian Robertson
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Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to [england.bettercaresupport@nhs.net](mailto:england.bettercaresupport@nhs.net) saving the file as 'Name HWB' for example 'County Durham HWB'

	No. of questions answered
1. Cover	5
2. Budget Arrangements	2
3. National Conditions	36
4. I&E	21
5. Supporting Metrics	13
6. Additional Measures	67
7. Narrative	1

## Budget Arrangements

Selected Health and Well Being Board:

Walsall

Have the funds been pooled via a s.75 pooled budget?

Yes

If the answer to the above is 'No' please indicate when this will happen  
(DD/MM/YYYY)

## National Conditions

Selected Health and Well Being Board:

Walsall

The BCF policy framework for 2016-17 and BCF planning guidance sets out eight national conditions for access to the Fund.  
 Please confirm by selecting 'Yes', 'No' or 'No - In Progress' against the relevant condition as to whether these have been met, as per your final BCF plan.  
 Further details on the conditions are specified below.  
 If 'No' or 'No - In Progress' is selected for any of the conditions please include an explanation as to why the condition was not met within this quarter (in-line with signed off plan) and how this is being addressed?

Condition (please refer to the detailed definition below)	Please Select ('Yes', 'No' or 'No - In Progress')	If the answer is "No" or "No - In Progress" please enter estimated date when condition will be met if not already in place (DD/MM/YYYY)	If the answer is "No" or "No - In Progress" please provide an explanation as to why the condition was not met within the quarter and how this is being addressed:
1) Plans to be jointly agreed	Yes		
2) Maintain provision of social care services	Yes		
3) In respect of 7 Day Services - please confirm:			
i) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective admissions to acute settings and to facilitate transfer to alternative care settings when clinically appropriate	Yes		
ii) Are support services, both in the hospital and in primary, community and mental health settings available seven days a week to ensure that the next steps in the patient's care pathway, as determined by the daily consultant-led review, can be taken (Standard 9)?	Yes		
4) In respect of Data Sharing - please confirm:			
i) Is the NHS Number being used as the consistent identifier for health and social care services?	Yes		
ii) Are you pursuing Open APIs (ie system that speak to each other)?	Yes		
iii) Are the appropriate Information Governance controls in place for information sharing in line with the revised Caldicott Principles and guidance?	Yes		
iv) Have you ensured that people have clarity about how data about them is used, who may have access and how they can exercise their legal rights?	Yes		
5) Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional	Yes		
6) Agreement on the consequential impact of the changes on the providers that are predicted to be substantially affected by the plans	Yes		
7) Agreement to invest in NHS commissioned out of hospital services, which may include a wide range of services including social care	Yes		
8) Agreement on a local target for Delayed Transfers of Care (DTC) and develop a joint local action plan	Yes		



## National conditions - detailed definitions

The BCF policy framework for 2016-17 and BCF planning guidance sets out eight national conditions for access to the Fund:

### 1) Plans to be jointly agreed

The Better Care Fund Plan, covering a minimum of the pooled fund specified in the Spending Review, and potentially extending to the totality of the health and care spend in the Health and Wellbeing Board area, should be signed off by the Health and Wellbeing Board itself, and by the constituent Councils and Clinical Commissioning Groups.

In agreeing the plan, Clinical Commissioning Groups and local authorities should engage with health and social care providers likely to be affected by the use of the fund in order to achieve the best outcomes for local people. Furthermore, there should be joint agreement across commissioners and providers as to how the Better Care Fund will contribute to a longer term strategic plan. This should include an assessment of future capacity and workforce requirements across the system. The implications for local providers should be set out clearly for Health and Wellbeing Boards so that their agreement for the deployment of the fund includes recognition of the service change consequences. The Disabled Facilities Grant (DFG) will again be allocated through the Better Care Fund. Local housing authority representatives should therefore be involved in developing and agreeing the plan, in order to ensure a joined-up approach to improving outcomes across health, social care and housing.

### 2) Maintain provision of social care services

Local areas must include an explanation of how local adult social care services will continue to be supported within their plans in a manner consistent with 2015-16.

The definition of support should be agreed locally. As a minimum, it should maintain in real terms the level of protection as provided through the mandated minimum element of local Better Care Fund agreements of 2015-16. This reflects the real terms increase in the Better Care Fund.

In setting the level of protection for social care localities should be mindful to ensure that any change does not destabilise the local social and health care system as a whole. This will be assessed compared to 2015-16 figures through the regional assurance process.

It should also be consistent with 2012 Department of Health guidance to NHS England on the funding transfer from the NHS to social care in 2013-14:

[https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/213223/Funding-transfer-from-the-NHS-to-social-care-in-2013-14.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/213223/Funding-transfer-from-the-NHS-to-social-care-in-2013-14.pdf)

### 3) Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective (physical and mental health) admissions to acute settings and to facilitate transfer to alternative care settings when clinically appropriate.

Local areas are asked to confirm how their plans will provide 7-day services (throughout the week, including weekends) across community, primary, mental health, and social care in order:

- To prevent unnecessary non-elective admissions (physical and mental health) through provision of an agreed level of infrastructure across out of hospital services 7 days a week;
- To support the timely discharge of patients, from acute physical and mental health settings, on every day of the week, where it is clinically appropriate to do so, avoiding unnecessary delayed discharges of care. If they are not able to provide such plans, they must explain why.

The 10 clinical standards developed by the NHS Services, Seven Days a Week Forum represent, as a whole, best practice for quality care on every day of the week and provide a useful reference for commissioners (<https://www.england.nhs.uk/wp-content/uploads/2013/12/clinical-standards1.pdf>).

By 2020 all hospital in-patients admitted through urgent and emergency routes in England will have access to services which comply with at least 4 of these standards on every day of the week, namely Standards 2, 5, 6 and 8. For the Better Care Fund, particular consideration should be given to whether progress is being made against Standard 9. This standard highlights the role of support services in the provision of the next steps in a person's care pathway following admission to hospital, as determined by the daily consultant-led review, and the importance of effective relationships between medical and other health and social care teams.

### 4) Better data sharing between health and social care, based on the NHS number

The appropriate and lawful sharing of data in the best interests of people who use care and support is essential to the provision of safe, seamless care. The use of the NHS number as a consistent identifier is an important element of this, as is progress towards systems and processes that allow the safe and timely sharing of information. It is also vital that the right cultures, behaviours and leadership are demonstrated locally, fostering a culture of secure, lawful and appropriate sharing of data to support better care.

Local areas should:

- confirm that they are using the NHS Number as the consistent identifier for health and care services, and if they are not, when they plan to;
- confirm that they are pursuing interoperable Application Programming Interfaces (APIs) (i.e. systems that speak to each other) with the necessary security and controls (<https://www.england.nhs.uk/wp-content/uploads/2014/05/open-api-policy.pdf>); and
- ensure they have the appropriate Information Governance controls in place for information sharing in line with the revised Caldicott principles and guidance made available by the Information Governance Alliance (IGA), and if not, when they plan for it to be in place.
- ensure that people have clarity about how data about them is used, who may have access and how they can exercise their legal rights. In line with the recommendations from the National Data Guardian review.

The Information Governance Alliance (IGA) is a group of national health and care organisations (including the Department of Health, NHS England, Public Health England and the Health and Social Care Information Centre) working together to provide a joined up and consistent approach to information governance and provide access to a central repository guidance on data access issues for the health and care system. See - <http://systems.hscic.gov.uk/infogov/iga>

**5) Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional**

Local areas should identify which proportion of their population will be receiving case management and named care coordinator, and which proportions will be receiving self-management help - following the principles of person-centred care planning. Dementia services will be a particularly important priority for better integrated health and social care services, supported by care coordinators, for example dementia advisors.

**6) Agreement on the consequential impact of the changes on the providers that are predicted to be substantially affected by the plans**

The impact of local plans should be agreed with relevant health and social care providers. Assurance will also be sought on public and patient and service user engagement in this planning, as well as plans for political buy-in. This should complement the planning guidance issued to NHS organisations.

There is agreement that there is much more to be done to ensure mental and physical health are considered equal and better integrated with one another, as well as with other services such as social care. Plans should therefore give due regard to this.

**7) Agreement to invest in NHS commissioned out of hospital services, which may include a wide range of services including social care**

Local areas should agree how they will use their share of the £1 billion that had previously been used to create the payment for performance fund.

This should be achieved in one of the following ways:

- To fund NHS commissioned out-of-hospital services, which may include a wide range of services including social care, as part of their agreed Better Care Fund plan; or

- Local areas can choose to put an appropriate proportion of their share of the £1bn into a local risk-sharing agreement as part of contingency planning in the event of excess activity, with the balance spent on NHS commissioned out-of-hospital services, which may include a wide range of services including social care (local areas should seek, as a minimum, to maintain provision of NHS commissioned out of hospital services in a manner consistent with 15-16);

This condition replaces the Payment for Performance scheme included in the 2015-16 Better Care Fund framework.

**8) Agreement on local action plan to reduce delayed transfers of care (DTOC)**

Given the unacceptable high levels of DTOC currently, the Government is exploring what further action should be taken to address the issue.

As part of this work, under the Better Care Fund, each local area is to develop a local action plan for managing DTOC, including a locally agreed target.

All local areas need to establish their own stretching local DTOC target - agreed between the CCG, Local Authority and relevant acute and community trusts. This target should be reflected in CCG operational plans. The metric for the target should be the same as the national performance metric (average delayed transfers of care (delayed days) per 100,000 population (attributable to either NHS, social care or both) per month.

As part of this plan, we want local areas to consider the use of local risk sharing agreements with respect to DTOC, with clear reference to existing guidance and flexibilities. This will be particularly relevant in areas where levels of DTOC are high and rising.

In agreeing the plan, Clinical Commissioning Groups and local authorities should engage with the relevant acute and community trusts and be able to demonstrate that the plan has been agreed with the providers given the need for close joint working on the DTOC issue.

We would expect plans to:

- Set out clear lines of responsibility, accountabilities, and measures of assurance and monitoring;
- Take account of national guidance, particularly the NHS High Impact Interventions for Urgent and Emergency Care, the NHS England Monthly Delayed Transfers of Care Situation Reports Definition and Guidance, and best practice with regards to reducing DTOC from LGA and ADASS;
- Demonstrate how activities across the whole patient pathway can support improved patient flow and DTOC performance, specifically around admissions avoidance;
- Demonstrate consideration to how all available community capacity within local geographies can be effectively utilised to support safe and effective discharge, with a shared approach to monitoring this capacity;
- Demonstrate how CCGs and Local Authorities are working collaboratively to support sustainable local provider markets, build the right capacity for the needs of the local population, and support the health and care workforce - ideally through joint commissioning and workforce strategies;
- Demonstrate engagement with the independent and voluntary sector providers.

Plan, forecast, and actual figures for total income into, and total expenditure from, the fund for each quarter to year end (in both cases the year-end figures should equal the total pooled fund)

Selected Health and Well Being Board:

Walsall

Income

Q1 2016/17 Amended Data:

		Q1 2016/17	Q2 2016/17	Q3 2016/17	Q4 2016/17	Annual Total	Total BCF pooled budget for 2016-17 (Rounded)
Please provide, plan, forecast and actual of total income into the fund for each quarter to year end (the year figures should equal the total pooled fund)	Plan	£8,323,429	£5,092,562	£5,092,565	£5,092,565	£23,601,119	£24,608,075
	Forecast	£8,323,429	£5,092,562	£5,092,565	£5,092,565	£23,601,119	
	Actual*	£8,323,429					

Please comment if one of the following applies: - There is a difference between the planned / forecasted annual totals and the pooled fund - The Q1 actual differs from the Q1 plan and / or Q1 forecast	The difference between the planned and forecast income of £23,601,119, and the total pooled budget of £24,608,075 is £1,006,956. This is due to a reduction in the LCS payment to GP's by the CCG, which has led to an equal reduction in the additional CCG contribution. A revised submission has been sent to NHS England.
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Expenditure

Q1 2016/17 Amended Data:

		Q1 2016/17	Q2 2016/17	Q3 2016/17	Q4 2016/17	Annual Total	Total BCF pooled budget for 2016-17 (Rounded)
Please provide, plan, forecast and actual of total expenditure from the fund for each quarter to year end (the year figures should equal the total pooled fund)	Plan	£6,090,647	£5,819,419	£5,924,420	£6,015,900	£23,850,387	£24,608,075
	Forecast	£6,090,647	£5,819,419	£5,924,420	£6,015,900	£23,850,387	
	Actual*	£6,090,647					

Please comment if one of the following applies: - There is a difference between the planned / forecasted annual totals and the pooled fund - The Q1 actual differs from the Q1 plan and / or Q1 forecast	The difference between the planned and forecast expenditure of £23,850,387, and the revised total pooled budget of £23,601,119 (see income comment above) is £249,268. This is due to over spends being reported against various elements of the intermediate care scheme. The risk share of this over spend is split as £4,890 for the CCG and £244,378 for the Local Authority.
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Commentary on progress against financial plan:	Progress against the financial plan is going well and as expected.
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Footnotes:

\*Actual figures should be based on the best available information held by Health and Wellbeing Boards.

Source: For the pooled fund which is pre-populated, the data is from a quarterly collection previously filled in by the HWB and has been rounded to the nearest whole number.

## National and locally defined metrics

Selected Health and Well Being Board:

Walsall

<b>Non-Elective Admissions</b>	Reduction in non-elective admissions
Please provide an update on indicative progress against the metric?	No improvement in performance
Commentary on progress:	MAR Q1 2016/17 shows a 7.9% increase on Q1 2015/16, analysis of early SUS data suggests a Q1 year-on-year increase of 9%.
<b>Delayed Transfers of Care</b>	Delayed Transfers of Care (delayed days) from hospital per 100,000 population (aged 18+)
Please provide an update on indicative progress against the metric?	On track to meet target
Commentary on progress:	There has been a concerted effort to reduce the number of bed days lost due to delayed transfers of care, performance shows an improvement against the target for the first quarter. DTOC total bed days lost in Q1 = 1226, target for Q1 is 1750
<b>Local performance metric as described in your approved BCF plan</b>	Dementia Diagnosis
Please provide an update on indicative progress against the metric?	On track to meet target
Commentary on progress:	Walsall's prevalence of dementia was increased in April 2016 to 3,222 for people over 65. Despite the increase, at the end of June Walsall achieved a diagnosis rate of 66.2% and has an improvement trajectory to achieve the national ambition of 67% by the end of March 2017.
<b>Local defined patient experience metric as described in your approved BCF plan</b>	% of service users who are surveyed express satisfaction at the quality of the integrated services
If no local defined patient experience metric has been specified, please give details of the local defined patient experience metric now being used.	

Please provide an update on indicative progress against the metric?	On track to meet target
Commentary on progress:	Our Better Care Fund Service User Satisfaction Survey for integrated services covers Hollybank Residential Care Home, the Community Intermediate Care team and Discharge to Assessment team. We have set up an electronic recording spreadsheet which captures the names and addresses of Service Users and compiles six domains of satisfaction with their integrated services. From the completed responses received so far, over 90% have been

<b>Admissions to residential care</b>	Rate of permanent admissions to residential care per 100,000 population (65+)
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Please provide an update on indicative progress against the metric?	On track to meet target
Commentary on progress:	Comparing Quarter 1 outturn for 2015/16 with Quarter 1 2016/17 the position is marginally positive. A realistic outturn position for 2016/17 is based on the absence of suitable alternative accommodation for those with Dementia gives the metric on track to stay within the target. Residential admissions Q1 = 74 placements, end of year target is 300.



**3. Proposed Measure: Is there a Digital Integrated Care Record pilot currently underway?**

Is there a Digital Integrated Care Record pilot currently underway in your Health and Wellbeing Board area?	No pilot underway
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**Other Measures: Measures (4-5)**

**4. Proposed Measure: Number of Personal Health Budgets per 100,000 population**

Total number of PHBs in place at the end of the quarter	38
Rate per 100,000 population	14

Number of new PHBs put in place during the quarter	1
Number of existing PHBs stopped during the quarter	0
Of all residents using PHBs at the end of the quarter, what proportion are in receipt of NHS Continuing Healthcare (%)	100%

Population (Mid 2016)	277,190
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**5. Proposed Measure: Use and prevalence of Multi-Disciplinary/Integrated Care Teams**

Are integrated care teams (any team comprising both health and social care staff) in place and operating in the <b>non-acute</b> setting?	Yes - in most of the Health and Wellbeing Board area
Are integrated care teams (any team comprising both health and social care staff) in place and operating in the <b>acute</b> setting?	Yes - in some parts of Health and Wellbeing Board area

**Footnotes:**

Population projections are based on Subnational Population Projections, Interim 2014-based (published May 2016).  
<http://www.ons.gov.uk/peoplepopulationandcommunity/populationandmigration/populationprojections/datasets/localauthoritiesinenglandz1>  
Q4 15/16 population figures onwards have been updated to the mid-year 2016 estimates as we have moved into the new calendar year.



## Narrative

Selected Health and Well Being Board:

Walsall

Remaining Characters

31,015

Please provide a brief narrative on overall progress, reflecting on performance in Q1 16/17. Please also make reference to performance across any other relevant areas that are not directly reported on within this template.

The overall progress that Walsall's Better Care Fund Plan has made in Quarter 1 of 2016/17 is summarised as follows:

1. A targeted integrated approach to those most at risk of admission to hospital/care homes to keep people well and independent at home for as long as possible.
  2. A responsive, integrated approach to react to crises in patients/service users' physical/mental health/well-being to avoid hospital/care home admission wherever possible and facilitate timely discharge home for those who are admitted.
  3. A far more coordinated and integrated pattern of care, across the NHS, Social Care, Housing, the Independent and Voluntary sector; with reduced duplication and better placing of the patient/service user at the centre of care.
  4. A pattern of services that better meets population needs, by bringing teams together for more hours of the day and more days of the week.
  5. A systematic shift towards greater care in the community and in the home, reducing dependence upon paid support and enabling and maximising individual independence.
  6. Better supporting and enabling carers to continue with their vital role whilst establishing and maximising the use of peer support.
  7. An increased focus on prevention and early intervention, maximising the use of technology, family and community support networks and universal services that lead to a general improvement in population health and a reduction in health inequalities for our Walsall population.
- Walsall has made good progress with its plans for integration of community services and the redesign of transitional care pathways, however, we remain challenged in delivering the target reduction in overall emergency admissions.