

**Economy and Environment
Overview and Scrutiny Committee**

23 NOVEMBER 2023

Draft Revenue Budget and Draft Capital Programme 2024/25 – 2027/28

Ward(s) All

Portfolios: Cllr A Andrew – Deputy Leader and Regeneration
Cllr G Perry – Deputy Leader and Resilient Communities
Cllr K Murphy – Street Pride
Cllr G Flint – Wellbeing, Leisure, and Public Spaces

Executive Summary:

The draft budget, as reported to Cabinet on 18 October 2023, includes the latest medium term financial outlook (MTFO) for the four-year period from 2024/25 to 2027/28. It also outlines the draft revenue budget for 2024/25 to 2027/28 (including savings proposals identified to date for consultation), the draft capital programme for 2024/25 to 2027/28, and sets out the process and timescale for setting a legally balanced budget for 2024/25.

Our MTFO has been updated for all known pressures, including best professional assumptions around the cost-of-living impact, and that on rising demand on our services. Due to the size and breadth of cost pressures, this has had a significant impact on the assumptions in relation to the 2024/25 budget, with additional growth now required of c£57.69m, resulting in a budget gap of c£18.06m.

The Council is legally obliged to set a one-year balanced budget (2024/25), however a medium-term approach is beneficial to allow for sound financial planning and to support future financial stability. The proposals set out in this report do not yet balance the budget for 2024/25, so there will be a requirement to report back on changes and options to close the gap at the next meeting of Cabinet on 13 December 2023. All draft proposals are subject to changes arising from the Autumn Statement due on 22 November 2023, and a provisional settlement yet to be received (anticipated mid December). A number of savings proposals are also included for 2025/26 to 2027/28, with further options being identified to allow for a balanced budget over the period 2025/26 to 2027/28 aligned to the Council Plan and Proud activity.

The 2024/25 draft budget assumes a 2.99% general council tax increase and a further 2% precept for Adult Social Care in line with current referendum assumptions, with a 1.99% per annum increase thereafter. This is expected to be confirmed when we receive our draft 2024/25 settlement in December 2023.

The draft capital programme for 2024/25 totals £132.08m. It sets out capital investment funded from the council's own resources of £75.23m (funded by capital receipts and borrowing) and externally funded schemes of £56.85m (funded by capital grants) and represents a balanced programme for 2024/25. In addition, the report sets out a further three years of indicative proposals to 2027/28. Despite reductions in capital funding in recent years and going forward, the draft capital programme contains significant investment into regeneration initiatives,

highways, education, and into adult and children's social care and housing to support vulnerable households through Health through Warmth and provision of aids and adaptations.

This report provides an extract of the Proud draft revenue savings proposals and investments / cost pressures for 2024/25 – 2027/28 by Proud Outcomes identified to date, which fall within the remit of the Economy and Environment Overview and Scrutiny Committee for consideration. It also provides a summary of the draft capital programme for schemes within the remit of this Committee.

Feedback from the Committee on the draft revenue and capital proposals to date will be reported back to Cabinet on 13 December 2023 for consideration.

The revenue proposals set out in the report to Cabinet on 18 October 2023 do not yet balance the budget for 2024/25, so there will be a requirement to report back on changes and options to close the remaining c£18m gap at the next meeting of Cabinet on 13 December 2023, and subsequent report to this committee should any changes relate to services within the remit of this committee.

The final draft budget will be considered by Cabinet on 7 February 2024 for recommendation to Council on 22 February 2024. Any changes to draft revenue and capital budget proposals as a result of equality impact assessments and consultation will also be fed into the final budget report.

Reason for scrutiny:

To enable consultation of the draft revenue and capital budget proposals for services within the remit of this Committee.

Recommendations:

That:

1. The Committee are recommended to consider the draft revenue budget proposals to date as attached that relate to the remit of this committee as shown in **Appendices 1 and 2**, and that feedback will be presented to Cabinet on 13 December 2023.
2. The Committee note that the revenue budget for 2024/25 is currently not balanced, with a gap of c£18m, and therefore a further report may be required to this committee if any changes to draft proposals outlined relate to services within the committee's remit.
3. The Committee are recommended to consider the draft capital schemes included in the draft capital programme attached that relate to the remit of this committee as shown in **Appendices 3 and 4**, and that feedback will be presented to Cabinet on 13 December 2023.

Background papers:

Various financial working papers.

Resource and legal considerations:

Cabinet on 18 October 2023 were presented with a list of draft Proud revenue savings proposals for consultation and a list of investment/cost pressures by Proud outcome, along with a draft capital programme over the period 2024/25 to 2027/28.

The full Cabinet report can be accessed at the following link:

[Draft Revenue Budget and Capital Programme 2024/25 to 2027/28 - Cabinet 18 October 2023](#)

Maximising Outcomes through Budgeting 2024/25 onwards

Our approach to budget setting was established in 2020 with overall financial savings expected to be delivered via Proud activity. For 2024/25 Proud work streams will continue to provide the 'enablers' to allow Directorates to deliver through Service Transformation Plans (STP's).

Directors reviewed their (STP's to identify how individual services can be transformed to generate further efficiencies, along with any short-term investment requirements to enable this to progress, linking their current and future service delivery with Council priority outcomes as per the Council Plan. This allows for identification of potential transformation activity and associated savings for future financial years. Those identified to date are outlined within the draft budget report to Cabinet on 18 October 2023, with further work in train to identify further opportunities to close the financial gap for 2024/25 and future years.

The Council Plan direction of travel approach sets out how the budget will be aligned to deliver the desired outcome i.e., through different amounts of delivery, coordination, influencing, signposting, or regulating. A review of the current delivery model will be undertaken alongside the direction of travel and re-prioritised where appropriate to maximise value for money and overall delivery of outcomes and ensuring the 2024/25 onwards budget is built and developed on this moving forward.

Investment / cost pressures

Further to the changes in assumptions, the draft budget 2024/25 – 2027/28 includes provision for growth and investment of c£133m (£57.69m of this is in 2024/25). Those investments relating to the remit of this Committee are shown at **Appendix 1** and total £4.74m over 4 years.

Savings proposals

The Proud service transformation plans have identified £13.58m of financial benefit for 2024/25 (including the review of the £8.10m identified in the budget report to Council in February 2023). There is also £9.37m identified for 2025/26, £7.91m for 2026/27 and £6.72m for 2027/28. Benefits / savings are classified into two categories:

1. Policy Proposals - which require an Executive decision to proceed, and which will be referred for public consultation and equality impact assessment. These total £333k in 2024/25 (£453k over the four years to 2027/28).
2. Operational Proposals – savings which officers have delegations to implement; examples include restructures, back-office savings, operational efficiencies. These total £13.25m in 2024/25 (£37.12m over the four years to 2027/28).

Some proposals require investment to support delivery. Such investment will only be allocated if the relevant saving proposal is included within Cabinet's final budget report in February, once consultation and equality impact assessment has concluded.

Savings proposals outlined in the report to Cabinet on 18 October 2023 will assist in closing the gap over the four years to 2027/28. A gap of £18.06m remains after the delivery of the £13.58m saving identified for 2024/25, with a further £14.24m saving requirement for 2025/26, £8.57m for 2026/27 and £9.36m for 2027/28 as shown in table 4 below. Through budget week and beyond, a number of themes were identified for prioritisation to take forward to support the 2024/25 position and also form the foundations of the medium-term financial strategy, building on the work of the Proud programme. Directors continue to work on identifying additional options for Members consideration, and further reports will be presented to Cabinet outlining further options to balance the budget for 2024/25 onwards. A work stream review of the STP's is taking place to ensure that they maximise opportunities from the Proud ways of working and capabilities, and therefore capture the full benefits; to ensure they capture innovative thinking; and to challenge any opportunities to accelerate identified savings.

Those savings proposals relating to the remit of this Committee are shown at **Appendix 2** and total £2.88m over 4 years.

Net investment / savings

The following summarises the net investment /(savings) by Directorate for 2024/25.

| Net Investment/savings by Directorate 2024/25 | Investment £m | Savings £m | Net £m |
|------------------------------------------------------|--------------------------|-----------------------|-------------------|
| Adult Social Care, Public Health and Hub | 28.61 | (4.59) | 24.02 |
| Children's Services | 14.09 | (4.14) | 9.95 |
| Children's - Customer Engagement | 1.30 | (0.43) | 0.87 |
| Economy, Environment and Communities | 3.73 | (3.06) | 0.68 |
| Resources and Transformation | 0.86 | (1.35) | (0.49) |
| Central / Capital Financing* | 9.09 | 0.00 | 9.09 |
| Total Net Investments by Directorate | 57.69 | (13.58) | 44.11 |

*Central investment includes £8.09m of pay and pension costs which will be allocated to services following a detailed review of salary budget requirements.

Therefore, when central investments are taken into account, all Directorates will see a net increase in budgets.

Draft Capital Programme

The draft capital programme for 2024/25 is balanced and totals £132.08m. It sets out new capital investment funded from the council's own resources of £75.23m (funded by capital receipts and borrowing) and externally funded schemes of £56.85m (funded by capital grants). In addition, the report sets out a further three years of indicative proposals to 2027/28.

Those council funded schemes relating to the remit of this Committee are shown at **Appendix 3** totalling £82.83m over 4 years, and external funded schemes of £74.13m at **Appendix 4**.

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APPENDIX 1

Summary of New Growth and Investment 2024/25 to 2027/28 aligned to Proud Outcomes relating to the remit of this Committee.

| Directorate | Ref No | Details of Growth by outcome | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-------------------------------------------------------------------------------------------------------------|-----------------|----------------|---------------|----------------|------------------|
| Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | | | | | |
| Economy, Environment & Communities | 1 | Town Centre Officer post - to support the regeneration of the high street - funded from Public Health Grant | 86,315 | 0 | 0 | 0 | 86,315 |
| | 2 | Contractual inflation - Urban Traffic Control | 22,764 | 22,764 | 22,764 | 22,764 | 91,056 |
| | 3 | Contractual inflation - Traffic Control | 73,900 | 13,574 | 12,768 | 13,140 | 113,382 |
| | 4 | Contractual inflation - Highways maintenance | 172,371 | 129,279 | 118,505 | 118,505 | 538,660 |
| | 5A | Under-recovery of planning income | 220,000 | 0 | 0 | 0 | 220,000 |
| | 5B | Planning fee consultation | (220,000) | 0 | 0 | 0 | (220,000) |
| | 6 | New posts within planning and land registry to deal with increased demand - linked to saving OP9 | 210,934 | 70,000 | (140,000) | 0 | 140,934 |
| | 7 | Remove staff parking charges saving from 2023/24 | 18,000 | 0 | 0 | 0 | 18,000 |
| | 8 | Remove charge developers for travel plans saving from 2023/24 | 30,000 | 0 | 0 | 0 | 30,000 |
| Total Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | 614,284 | 235,617 | 14,037 | 154,409 | 1,018,347 |
| People are supported to maintain or improve their health, wellbeing, and quality of life | | | | | | | |
| Economy, Environment & Communities | 37 | Leisure services income shortfall – fall out of investment as fee income recovers | (150,000) | 0 | 0 | 0 | (150,000) |
| | 38 | Coroners - contractual inflation | 125,712 | 18,443 | 9,563 | 13,662 | 167,380 |
| Total People are supported to maintain or improve their health, wellbeing, and quality of life | | | (24,288) | 18,443 | 9,563 | 13,662 | 17,380 |
| The people of Walsall feel safe in a cleaner, greener Borough | | | | | | | |
| Economy, Environment & Communities | 82 | Contractual inflation - Household Waste Recycling Centre haulage and management | 319,578 | 66,701 | 34,586 | 49,408 | 470,273 |
| | 83 | Increase in vehicle fuel costs | (125,000) | (75,000) | 0 | 0 | (200,000) |
| | 84 | Agency for domestic and garden waste | 263,904 | 70,502 | 74,027 | 74,027 | 482,460 |
| | 85 | Commercial Implementation Manager | 89,000 | 0 | 0 | 0 | 89,000 |
| | 86 | Under recovery of licensing income | 72,643 | 0 | 0 | 0 | 72,643 |
| | 87 | Environmental Health posts | 95,928 | 0 | 0 | 0 | 95,928 |
| | 88 | Assure Computer System Maintenance Support | 11,750 | 0 | 0 | 0 | 11,750 |
| | 89 | Enforcement of fly tipping, litter dropping, cigarette dropping etc. | 50,000 | 0 | 0 | 0 | 50,000 |

| Directorate | Ref | Details of Growth by outcome | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|----------------------------------------------------------------------------|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------|----------------|----------------|------------------|
| Economy, Environment & Communities | 92 | Removal of 2023/24 saving - Rewilding of all urban grassed areas - to manage public grassed open spaces and verges for biodiversity rather than visual appearance. Most areas would only receive one cut per year; however, pitches, visibility splays, paths and edges would be cut more | 352,348 | 0 | 0 | 0 | 352,348 |
| | 93 | Removal of 2023/24 saving - Increase recycling rates and reduce contamination | 382,523 | 0 | 0 | 0 | 382,523 |
| | 94 | Removal of 2023/24 saving - residential garden waste disposal | 30,000 | 0 | 0 | 0 | 30,000 |
| | 95 | Contractual inflation – Energy from waste, garden waste, co-mingled waste, landfill tax, vehicle hire, management of markets | 1,140,131 | 279,386 | 175,361 | 223,372 | 1,818,249 |
| | 97 | To support healthy spaces activities | 50,000 | 0 | 0 | 0 | 50,000 |
| Total The people of Walsall feel safe in a cleaner, greener Borough | | | 2,732,805 | 341,589 | 283,974 | 346,807 | 3,705,174 |
| Total Growth and investment relating to the remit of this Committee | | | 3,322,801 | 595,649 | 307,574 | 514,878 | 4,740,902 |

APPENDIX 2

Benefits Realisation (Savings) for Proud activity by Outcome 2024/25 to 2027/28 relating to the remit of this Committee.

A: Summary of Policy Proposals by Outcome 2024/25 – 2027/28

| Directorate | Ref No | Detail of Policy Proposals by Outcome | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|----------------------------------------------------------------------------------------------------------|--------|---------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------|-----------------|-----------------|------------------|
| People can access support in their community to keep safe and well and remain independent at home | | | | | | | |
| People are supported to maintain or improve their health, wellbeing, and quality of life | | | | | | | |
| Economy, Environment & Communities | P1 | Leisure health checks based on 5% forecast take up | (5,125) | (20,125) | 0 | 0 | (25,250) |
| | | Leisure health checks - linked Investment (one off) - Tanita Body Composition Scale purchase, 12 months licence, IT equipment and marketing | 40,000 | (40,000) | 0 | 0 | 0 |
| | P2 | Registrars – introduction of charges for change of name deeds | (3,000) | 0 | 0 | 0 | (3,000) |
| Total People are supported to maintain or improve their health, wellbeing, and quality of life | | | 31,875 | (60,125) | 0 | 0 | (28,250) |
| We get things right, first time and make all services accessible and easy to use | | | | | | | |
| Economy, Environment & Communities | P3 | Arts and Events income - to introduce new online shop sales and ticketing | (15,000) | (10,000) | (25,000) | (25,000) | (75,000) |
| Total We get things right, first time and make all services accessible and easy to use | | | (15,000) | (10,000) | (25,000) | (25,000) | (75,000) |
| The people of Walsall feel safe in a cleaner, greener Borough | | | | | | | |
| Economy, Environment & Communities | P4 | Street lighting dimming and trimming during the evening | (160,000) | 0 | 0 | 0 | (160,000) |
| | P5 | Cease provision of Christmas lights | (40,000) | 0 | 0 | 0 | (40,000) |
| | P6 | Closure of Fryers Road and Merchants Way Household Waste Recycling Centres for 1 day (7 to 6) - saving on contract spend | (150,000) | 0 | 0 | 0 | (150,000) |
| Total The people of Walsall feel safe in a cleaner, greener Borough | | | (350,000) | 0 | 0 | 0 | (350,000) |
| Total Policy Proposals relating to the remit of this Committee | | | (333,125) | (70,125) | (25,000) | (25,000) | (453,250) |

B: Summary of Operational Proposals by Outcome 2024/25 – 2027/28

| Directorate | Ref No | Detail of Operational Proposals by Outcome | 2024/25 | 2025/26 | 2026/27 | 2027/28 | Total |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|------------------------------------------------------------|-----------|---------|---------|---------|-----------|
| | | | £ | £ | £ | £ | £ |
| Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | | | | | |
| Economy, Environment & Communities | OP1 | Street lighting energy savings | (263,000) | 0 | 0 | 0 | (263,000) |
| | OP2 | Income from Enterprise Zone due to historic business rates | (147,000) | 0 | 0 | 0 | (147,000) |
| | OP3 | Arena restructure | (6,747) | 0 | 0 | 0 | (6,747) |
| | OP4 | Increase On Street Parking charges | (20,000) | 0 | 0 | 0 | (20,000) |
| | OP5 | Increase Off Street Parking charges | (55,000) | 0 | 0 | 0 | (55,000) |

| Directorate | Ref No | Detail of Operational Proposals by Outcome | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------|------------------|----------------|----------------|--------------|------------------|
| Economy, Environment & Communities | OP6 | Capitalisation of highways works | (200,000) | 0 | 0 | 0 | (200,000) |
| | OP7 | Traffic enforcement income model | (25,000) | 0 | 0 | 0 | (25,000) |
| | OP8 | Funding of Building Control officer posts from Local Authority Building Control funds for 1 year only | (86,000) | 86,000 | 0 | 0 | 0 |
| | OP9 | One off use of Biodiversity Net Gain grant allocation (linked to investment 6 for new Ecology officer post) | (10,000) | 10,000 | 0 | 0 | 0 |
| Total Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | (812,747) | 96,000 | 0 | 0 | (716,747) |
| Education, training, and skills enable people to contribute to their community and our economy | | | | | | | |
| Economy, Environment & Communities | OP10 | Libraries partnership with voluntary sector | (223,446) | 0 | 0 | 0 | (223,446) |
| | OP11 | Capitalise Full Book fund | (145,000) | 0 | 0 | 0 | (145,000) |
| Total Education, training and skills enable people to contribute to their community and our economy | | | (368,446) | 0 | 0 | 0 | (368,446) |
| People can access support in their community to keep safe and well and remain independent at home | | | | | | | |
| Economy, Environment & Communities | OP13 | Income generation from penalty notices for littering | (30,000) | 0 | 0 | 0 | (30,000) |
| Total People can access support in their community to keep safe and well and remain independent at home | | | (30,000) | 0 | 0 | 0 | (30,000) |
| People are supported to maintain or improve their health, wellbeing, and quality of life | | | | | | | |
| Economy, Environment & Communities | OP26 | Review of coffee shop operations | (10,000) | (10,000) | 0 | 0 | (20,000) |
| | OP27 | Above inflation increase to fees and charges | (20,000) | 0 | 0 | 0 | (20,000) |
| | OP28 | Bereavement services new memorial garden at North Walsall Cemetery (linked capital investment of £480k required) | (55,000) | 0 | 0 | 0 | (55,000) |
| | OP29 | Leisure personal training | (8,400) | 0 | 0 | 0 | (8,400) |
| | OP30 | Leisure commercial courses | (4,000) | 0 | 0 | 0 | (4,000) |
| | OP31 | Leisure programme review | (15,000) | 0 | 0 | 0 | (15,000) |
| | OP32 | Active Living Centres income generation | (180,000) | 180,000 | 0 | 0 | 0 |
| | OP33 | Commercialisation of services – potential to develop services to be self-funding | (47,000) | (1,410) | (1,452) | 0 | (49,862) |
| OP34 | Fees and charges directorate wide | (318,284) | 0 | 0 | 0 | (318,284) | |
| Total People are supported to maintain or improve their health, wellbeing, and quality of life | | | (657,684) | 168,590 | (1,452) | 0 | (490,546) |

| Directorate | Ref No | Detail of Operational Proposals by Outcome | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|----------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------------------|--------------------|----------------|----------------|--------------|--------------------|
| The people of Walsall feel safe in a cleaner, greener Borough | | | | | | | |
| Economy, Environment & Communities | OP66 | Additional Trade Waste Income | (68,350) | 0 | 0 | 0 | (68,350) |
| | OP67 | Capitalisation of highways mtnce potholes to replace undeliverable 2023/24 saving | (200,000) | 0 | 0 | 0 | (200,000) |
| | OP68 | Increase parking penalty notices income target to reflect demand | (20,000) | 0 | 0 | 0 | (20,000) |
| | OP69 | Other waste disposal - (e.g., grey bin, plasterboard, textiles) | (280,000) | 0 | 0 | 0 | (280,000) |
| | OP70 | W2R (Waste to Recycling) reconciliation credit | (150,000) | 0 | 0 | 0 | (150,000) |
| | OP71 | Trade waste increase in income | (100,000) | 0 | 0 | 0 | (100,000) |
| | OP72 | Income generation - full cost recovery of penalty notices for fly tipping | (5,000) | 0 | 0 | 0 | (5,000) |
| Total The people of Walsall feel safe in a cleaner, greener Borough | | | (823,350) | 0 | 0 | 0 | (823,350) |
| Total Operational Proposals relating to the remit of this Committee | | | (2,692,227) | 264,590 | (1,452) | 0 | (2,429,089) |

| | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|--------------------------------|--------------------|----------------|-----------------|-----------------|--------------------|
| Total Savings Proposals | | | | | |
| A - Policy Proposals | (333,125) | (70,125) | (25,000) | (25,000) | (453,250) |
| B - Operational Proposals | (2,692,227) | 264,590 | (1,452) | 0 | (2,429,089) |
| Total Savings Proposals | (3,025,352) | 194,465 | (26,452) | (25,000) | (2,882,339) |

Draft Capital Programme 2024/25 to 2027/28 – Council Funded Schemes relating to the remit of this Committee.

Rolling Programme Schemes

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|-------------------|
| Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | | | | | |
| Economy, Environment & Communities | Traffic Signals Infrastructure | The council has a statutory duty to maintain all its traffic signal infrastructure. This programme of planned pedestrian crossing replacements will ensure the safe and efficient movement of pedestrians across the borough (Traffic Management Act 2004). Also supports delivery of the council's carbon reduction targets. | 200,000 | 200,000 | 200,000 | 200,000 | 800,000 |
| | Provision of Community Dropped Crossings | These are dropped kerbs at strategic points along footways which permit access for wheelchairs, pushchairs, mobility scooters etc. to cross roads. The investment will allow the council to provide a rolling programme of community crossing points. | 20,000 | 20,000 | 20,000 | 20,000 | 80,000 |
| | Highways Maintenance Programme | As Highway Authority the council has a legal responsibility to maintain the highway network to avoid a deterioration of our roads, increasing the likelihood of accidents. | 2,800,000 | 2,800,000 | 2,800,000 | 2,800,000 | 11,200,000 |
| Total Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | 3,020,000 | 3,020,000 | 3,020,000 | 3,020,000 | 12,080,000 |
| People are supported to maintain or improve their health, wellbeing, and quality of life | | | | | | | |
| Economy, Environment & Communities | Memorial Safety Management in Cemeteries | The continued inspection and making safe of memorials in Walsall cemeteries and to discharge the council's duty of care within the cemeteries. Increased safety of memorials benefits the residents of Walsall by delivering a safer environment within Walsall cemeteries. | 20,000 | 20,000 | 20,000 | 20,000 | 80,000 |
| Total People are supported to maintain or improve their health, wellbeing, and quality of life | | | 20,000 | 20,000 | 20,000 | 20,000 | 80,000 |
| The people of Walsall feel safe in a cleaner, greener Borough | | | | | | | |
| Economy, Environment & Communities | Promotion of Community Health and Safety | Ongoing funding of road safety schemes, to address local community concerns. In supporting the delivery of these local schemes, it is possible to improve local quality of life and safety creating safer communities. | 120,000 | 120,000 | 120,000 | 120,000 | 480,000 |
| Total The people of Walsall feel safe in a cleaner, greener Borough | | | 120,000 | 120,000 | 120,000 | 120,000 | 480,000 |
| Total Rolling Programme Schemes | | | 3,160,000 | 3,160,000 | 3,160,000 | 3,160,000 | 12,640,000 |

Prior Year Approval Schemes

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|------------|
| Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | | | | | |
| Economy, Environment & Communities | Enterprise Zones | Required for the Council to cash-flow borrowing costs associated with capital investment into the Enterprise Zone. Financial modelling forecasts that these costs are expected to be recovered from future business rates generated from within the zone, although the Black Country LEP are the decision-making body in relation to where business rates within the zone are invested. Therefore, on the basis that the BCLEP approve that costs on Walsall sites can be recovered through the business rates mechanism, then the Council will only be required to cash-flow these costs. | 1,099,612 | 0 | 0 | 0 | 1,099,612 |
| | Future High Streets Fund | To invest in Walsall to deliver a much-needed boost to our high street at this challenging time (External funding announced by MHCLG (now DLUHC – Department for Levelling Up, Housing & Communities) on 26 December 2020.). The additional £4.49m has been added from previously reports for the refurbishment of the Saddlers Centre including the transformation of the public realm area from the centre to the bus station with additional works to the train station concourse. This will be part of the transformative investment in Walsall Town Centre around the rail and bus stations. £4.49m increase - £3.471m in 2024/25, £1.02m in 2025/26. | 10,022,220 | 13,613,723 | 975,057 | 0 | 24,611,000 |
| | Yorks Bridge (Top Up) | Yorks Bridge is currently the subject of a 7.5 tonne weight limit. Replacement scheme funded using council capital funding and the Department for Transport Maintenance Block. | 1,500,000 | 0 | 0 | 0 | 1,500,000 |
| | Other schemes carried forward from previous years requiring completion | The Development Team structure is currently a Team Leader and 4 officers. Capitalising posts will enable further capacity to be introduced to the team to support delivery of the pipeline. | 327,649 | 327,649 | 327,649 | 327,649 | 1,310,596 |
| Resources and Transformation | Towns Deal | In 2021/22, Walsall and Bloxwich were successful in being awarded £21.3m from DLUHC for each town. Working with the Town Deal Board and partners, a project confirmation table has been submitted for each project, with an underwriting requirement from the Council of £5.48m as the Council's share of the shortfall compared to the awarded allocation. | 0 | 0 | 0 | 0 | 0 |
| | | Walsall Towns Deal - council contribution. | 0 | 1,779,600 | 0 | 0 | 1,779,600 |
| | | Bloxwich Towns Deal - council contribution. | 0 | 3,700,000 | 0 | 0 | 3,700,000 |

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|------------------|----------------|-------------------|
| Resources and Transformation | Other schemes carried forward from previous years requiring completion | Car Park Surfacing works, Electric Vehicle charging, Changing Places, and toilets plus further capital works to units during/post connected gateway scheme. | 350,000 | 150,000 | 150,000 | 0 | 650,000 |
| Total Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | 13,299,481 | 19,570,972 | 1,452,706 | 327,649 | 34,650,808 |
| People are supported to maintain or improve their health, wellbeing, and quality of life | | | | | | | |
| Economy, Environment & Communities | Children's Play Equipment | Installation of 6 new outdoor gyms and the improvement of 13 main play sites at a total cost of £1.644m to enhance the quality of play and fitness provision for young people and adults. This will be funded from S106 monies (£229k) and £1.07m council funded and seek to find the remaining fund externally. Continuation of a 2023/24 approved scheme. | 524,886 | 0 | 0 | 0 | 524,886 |
| Total People are supported to maintain or improve their health, wellbeing, and quality of life | | | 524,886 | 0 | 0 | 0 | 524,886 |
| The people of Walsall feel safe in a cleaner, greener Borough | | | | | | | |
| Economy, Environment & Communities | Waste Management Strategy | Strategic acquisition of property to support the future delivery of the council's waste management strategies. | 5,471,653 | 0 | 0 | 0 | 5,471,653 |
| | Capitalisation of wheeled bin stock | Linked to revenue savings option. Wheeled bin stock capitalisation | 180,000 | 180,000 | 180,000 | 180,000 | 720,000 |
| Total The people of Walsall feel safe in a cleaner, greener Borough | | | 5,651,653 | 180,000 | 180,000 | 180,000 | 6,191,653 |
| Total Prior Year Approval Schemes | | | 19,476,020 | 19,750,972 | 1,632,706 | 507,649 | 41,367,347 |

Development Investment

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|------------|
| Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | | | | | |
| Economy, Environment & Communities | High Streets Fund - further match funding | This project was approved by Cabinet 21 April 2021 - To part match fund external/council funds to invest in Walsall to deliver a much-needed boost to our high street. Originally £3,727,171 in 2024/25 and £1,067,476 in 2025/26. Rephased to 2026/27. | 0 | 0 | 5,026,928 | 83,072 | 5,110,000 |

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|------------------|------------------|---------------|-------------------|
| Economy, Environment & Communities | Willenhall Masterplan | Willenhall Garden City Phase 1 is part of a housing-led regeneration programme with public sector intervention in land assembly and gap funding required to support private sector delivery of new homes. | 0 | 2,546,574 | 0 | 0 | 2,546,574 |
| Total Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | 0 | 2,546,574 | 5,026,928 | 83,072 | 7,656,574 |
| People are supported to maintain or improve their health, wellbeing, and quality of life | | | | | | | |
| Economy, Environment & Communities | Active Public Places | To deliver the full project scope of public realm works, canal bridge and basin works (approved by Cabinet) | 1,000,000 | 744,000 | 0 | 0 | 1,744,000 |
| Total People are supported to maintain or improve their health, wellbeing, and quality of life | | | 1,000,000 | 744,000 | 0 | 0 | 1,744,000 |
| The people of Walsall feel safe in a cleaner, greener Borough | | | | | | | |
| Economy, Environment & Communities | HWRC station - Middlemore Lane | This is additional budget required to cover the uncontrollable increased inflationary / construction pressures on the existing project. To provide a new Waste Transfer Station (WTS) and large Household Waste Recycling Centre (HWRC) at Middlemore Lane in Aldridge. | 17,375,391 | 0 | 0 | 0 | 17,375,391 |
| Total The people of Walsall feel safe in a cleaner, greener Borough | | | 17,375,391 | 0 | 0 | 0 | 17,375,391 |
| Total Development Investment | | | 18,375,391 | 3,290,574 | 5,026,928 | 83,072 | 26,775,965 |

New Capital Schemes

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|
| People are supported to maintain or improve their health, wellbeing, and quality of life | | | | | | | |
| Economy, Environment & Communities | Streetly Crematorium-Cremator Reline (No.3) | Capital for the relining of the 3rd Cremator at Streetly Crematorium. Other 2 cremators have been relined last year. If not repaired this creates a service risk as should either of the 2 cremators require repairs or not be working, this affects the number of services which could be offered daily. This would cause a possible delay in cremations and cause a pressure on environmental responsibilities as well as impacting staff who would incur overtime to cover the additional duties and time required. | 54,000 | 0 | 0 | 0 | 54,000 |
| | Enhancement of Darlaston Pool | Implement new water features to improve teaching pool facilities and attract new business. 3-year payback | 45,000 | 0 | 0 | 0 | 45,000 |
| Total People are supported to maintain or improve their health, wellbeing, and quality of life | | | 99,000 | 0 | 0 | 0 | 99,000 |
| Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | | | | | |
| Economy, Environment & Communities | Capitalisation of Reactive Highways maintenance - Pothole Funding | Capitalisation of Reactive Highways maintenance- Pothole Funding | 200,000 | 200,000 | 200,000 | 200,000 | 800,000 |
| | Street Lighting Inspections | Capitalisation of electrical Inspections of Street Lighting - Health and Safety | 54,468 | 62,469 | 35,793 | 63,091 | 215,821 |
| Total Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | 254,468 | 262,469 | 235,793 | 263,091 | 1,015,821 |
| The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring | | | | | | | |
| Economy, Environment & Communities | Capitalisation of Library Book Fund | Capitalisation of Library Book Fund | 290,000 | 145,000 | 145,000 | 145,000 | 725,000 |
| | Replacement of PCs in Libraries | Replacement of 153 PCs in Libraries | 205,000 | 0 | 0 | 0 | 205,000 |
| Total The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring | | | 495,000 | 145,000 | 145,000 | 145,000 | 930,000 |
| Total New Capital Programme requests | | | 848,468 | 407,469 | 380,793 | 408,091 | 2,044,821 |
| Total Draft Capital Programme – Council Funded Schemes within the remit of this Committee | | | 41,859,879 | 26,609,015 | 10,200,427 | 4,158,812 | 82,828,133 |

APPENDIX 4

Draft Capital Programme 2024/25 to 2027/28 – External Funded Schemes relating to the remit of this Committee.

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|------------|
| Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | | | | | |
| Economy, Environment & Communities | High Streets Fund | To invest in Walsall to deliver a much-needed boost to our high street at this challenging time, as announced by MHCLG (now Department for Levelling Up, Housing & Communities - DLUHC) on 26 December 2020. | 1,711,813 | 0 | 0 | 0 | 1,711,813 |
| | LTP Highway Maintenance Programme | This capital funding, known as the maintenance block, is distributed by the Integrated Transport Authority (ITA). As the Highway Authority we have an extremely high-profile duty to maintain our highway network. This money is provided by the Department for Transport via the ITA with the condition that it should be spent on the classified road network. Includes allocation for potholes and bridge strengthening. | 3,568,700 | 3,568,700 | 3,568,700 | 3,568,700 | 14,274,800 |
| | Local Network Improvement Plan | The Government provides each locality with grant funding to help implement the Local Transport Plan in their area. The grant is used for the implementation of small-scale capital schemes; development of major capital schemes and to part fund major schemes implementation costs. The programme is designed to address road safety issues, progress the Council's major scheme aspirations; and resource the required 'local contributions' to approved major schemes. (Department for Transport / West Midlands ITA). | 1,563,100 | 1,563,100 | 1,563,100 | 1,563,100 | 6,252,400 |
| | Levelling Up Fund | £20 million announced on 19 January 2022 by the Department of Levelling Up, Housing and Communities, to kickstart the delivery of over 500 new homes connecting local people in Willenhall to jobs, parks, and new rail station. | 12,896,442 | 0 | 0 | 0 | 12,896,442 |
| | Levelling Up Fund | £20 million announced on 19 January 2022 by the Department of Levelling Up, Housing and Communities, to kickstart the delivery of over 500 new homes connecting local people in Willenhall to jobs, parks, and new rail station. | 4,338,024 | 0 | 0 | 0 | 4,338,024 |
| | Levelling Up Fund | £3.2m of LPIF Funding as part-funding for the Willenhall Masterplan project to to kickstart the delivery of over 500 new homes connecting local people in Willenhall to jobs, parks, and new rail station. | 3,200,000 | 0 | 0 | 0 | 3,200,000 |

| Directorate | Capital Scheme | Detail of Capital investment | 2024/25 £ | 2025/26 £ | 2026/27 £ | 2027/28 £ | Total £ |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|------------------|------------------|-------------------|
| Economy, Environment & Communities | Other schemes carried forward from previous years requiring completion | Local Transport Plan - Yorks Bridge | 387,962 | 0 | 0 | 0 | 387,962 |
| Resources and Transformation | Towns Deal | In 2021/22, Walsall and Bloxwich were successful in being awarded £21.3m from DLUHC for each town. A grant offer has been received, which has been accepted by the signing of a Heads of Terms. Working with the Town Deal Board and Partners, a Project Confirmation Table has been submitted for each project, with an underwriting requirement from the Council of £5.48m as the Council's share of the shortfall compared to the awarded allocation. This is subject to formal completion of a full business case for all of the projects. | 0 | 0 | 0 | 0 | 0 |
| | | Walsall Towns Deal | 1,076,399 | 11,891,369 | 0 | 0 | 12,967,768 |
| | | Bloxwich Towns Deal | 7,841,367 | 7,076,781 | 0 | 0 | 14,918,148 |
| | Other schemes carried forward from previous years requiring completion | Land & Property Investment Fund | 3,111,000 | 60,682 | 0 | 0 | 3,171,682 |
| Total Supporting a dynamic, resilient, and diverse economy where businesses invest, and everyone has the right jobs and the right housing in the right place | | | 39,694,807 | 24,160,632 | 5,131,800 | 5,131,800 | 74,119,038 |
| The people of Walsall feel safe in a cleaner, greener Borough | | | | | | | |
| Economy, Environment & Communities | Walsall Urban Tree Challenge Fund | Working in partnership with Trees for Cities - a joint application was made to the Forestry Commission. The project will plant 360 extra heavy standard trees in wide verges or small open spaces. The grant covers 50% of the cost of tree purchase and 50% of maintenance costs. | 15,734 | 0 | 0 | 0 | 15,734 |
| Total The people of Walsall feel safe in a cleaner, greener Borough | | | 15,734 | 0 | 0 | 0 | 15,734 |
| Total Draft Capital Programme – External Funded Schemes within the remit of this Committee | | | 39,710,541 | 24,160,632 | 5,131,800 | 5,131,800 | 74,134,772 |