CORPORATE SERVICES SCRUTINY AND PERFORMANCE PANEL

Agenda Item No.

DATE: 29 JANUARY 2007

DRAFT CAPITAL PROGRAMME 2007/8 – 2011/12

Ward(s) All

Portfolio Cllr J O'Hare - Corporate Services

Summary of report

This report presents the draft capital programme for Walsall Council for 2007/8 prior to consideration by cabinet to enable consideration and recommendations to cabinet.

Recommendations

To consider the information and make recommendations to cabinet as appropriate.

Background papers

Various financial working papers.

Reason for scrutiny

To enable scrutiny of the draft capital programme for 2007/8.

Resource and legal considerations

Services were requested to identify capital investment bids for consideration in the setting of the draft capital programme (DCP) 2007/8. Consideration of draft budget reports by the scrutiny panels is an integral part of the council's budget setting process.

Citizen impact

The DCP is aligned with service activity within service plans across the council.

Environmental impact

None directly associated with this report

Performance management

Draft budgets are considered in the context of service targets and outcomes. Capital projects are assigned an accountable project manager who is responsible for ensuring delivery of the project within time, budget and in accordance with the project outcomes.

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Signed:

Executive Director: Carole Evans

Date: 19 January 2007

Cabinet – 7 February 2007

Draft Capital Programme 2007/8 to 20011/12

Portfolio: Councillor J G O'Hare – Deputy Leader

Service: Corporate finance

Wards: All

Key decisions: No

Forward Plan: Yes

Summary of report

This report presents the draft capital programme for 2007/8 – 2011/12. It sets out mainstream capital schemes (funded by supported borrowing, capital receipts and unsupported borrowing) and non-mainstream schemes (funded by capital grants).

Recommendations

- 1. That the draft capital programme set out in this report be approved and recommended to full Council.
- 2. Endorse the principle that unless affordable from within current resources, specific projects funded by unsupported borrowing will not be commenced until a payback agreement is in place.

A detailed draft resolution setting out the recommendation to full council will be circulated at the meeting.

Resource and legal considerations

The capital programme is a key aspect of the medium term financial plan. The 2007/8 programme totals £67.773m and comprises mainstream schemes of £33.233m and specific grant funded projects of £34.540m. This is to be funded by £9.573m supported borrowing, £18.660m unsupported borrowing, £5.000m capital receipts and £34.540m capital grants, representing a balanced programme. The leasing programme is proposed to be £20.274m, of which £6.730m is for new bids; the revenue implications of which are reflected in the draft revenue budget. The capital programme has been constructed within the principles outlined in our capital strategy, which was assessed as good by GOWM (the highest category available).

This year bids exceeded available resources by £9.279m. Realistically this means that these bids are unlikely ever to be funded unless significant new capital resources are identified and/or priorities change.

The capital programme has been constructed by applying the principles and policies contained within the council's capital strategy and the medium term financial strategy. Projects are assessed to ensure they support the delivery of the council's vision and their implementation will demonstrate value for money.

Citizen impact

Due to the diverse nature of capital expenditure, each capital scheme impacts on residents in different ways according to their use of council facilities and services. Cabinet approved the current capital strategy on 29.11.06. This strategic document drives the construction and management of the capital programme. The strategy reflects and enables delivery of the council's vision and priorities and approved schemes must deliver that aim. It also requires the council to optimise successful partnership working for example through the WBSP, tPCT, registered social landlords, the URC and regionally with other councils.

Community safety

Funding to improve security in local neighbourhoods to reduce crime by alley-gating, fencing and other environmental improvements is included in the draft capital programme.

Environmental impact

Capital investment schemes impact positively on the environment in different ways according to the nature of the specific scheme.

Performance and risk management issues

This varies according to each individual scheme. For example, the risk management scheme contributes to the reduction and mitigation of a range of risks. Investment in infrastructure improves the quality of service provision and performance and reduces risk.

The capital programme is regularly monitored both within relevant services and corporately. Individually named project officers are accountable for the successful delivery of capital schemes within budget. Regular reports are produced to enable this monitoring to take place. There is a legitimate expectation that project managers manage and deliver their individual projects within the funds and timescales allocated to them. Continual slippage of projects causes severe problems and does not reflect good project or performance management.

It is envisaged that the current implementation of a robust corporate project management process will support the delivery of the capital programme by improving the management and reporting of individual projects to directorate management teams and EMT.

Equality implications

Decisions on the budget may have equality implications.

Consultation

In line with the capital strategy, the draft programme has been constructed using capital proposal forms submitted by services. Comprehensive budget consultation has also taken place with residents, service users and other stakeholders including business and employees. Consultation feedback was reported to the previous cabinet meeting.

The Corporate Services scrutiny panel will have the opportunity to examine the draft programme at their January meeting. Issues arising from the panel can be addressed in the budget report to Cabinet on 7 February or in the draft resolution to be tabled at the meeting.

Vision 2008

The budget is policy led. All capital investment decisions are taken in the context of the MTFS and Vision for the Council and each capital scheme is assessed for its contribution to delivering the Council's vision.

Detailed Capital Programme 2006/7 - 2010/11

The capital programme is presented in three parts:

- Mainstream programme funded through capital borrowing and receipts.
- Non-mainstream programme funded from capital grants.
- Leasing programme funded from revenue.

Mainstream Programme

Key issues

Capital programme resources are limited. More projects are now being funded by grant and/or supported borrowing, which reduces the flexibility of the programme. The remaining flexibility is through capital receipts and unsupported borrowing. Capital receipts projections are in line with target; but we have restricted use of some of these, specifically those from the sale of allotment land, school playing fields and library land, which has been earmarked for the library development. c£4.2m of brought forward capital receipts have had to be ringfenced for school playing fields and allotments. Going forward, any further earmarking and ring-fencing beyond that which we are statutorily obliged to do is not recommended without overall strategic consideration of the entire capital programme. Use of unsupported borrowing incurs ongoing revenue debt charges and impacts on council tax payers.

As capital resources will continue to be limited in the future, this will inevitably place more pressure on schemes such as aids and adaptations, private sector renovation grants and non-education repairs. Future funding of these will be more reliant on the Council's ability to secure capital receipts from sale of land and buildings or afford additional borrowing.

Early indications from the Regional Housing Board suggest that additional grant funding over the level received in 2006/7 may be available which may result in releasing mainstream capital funds to support some of the reserve list items. However, this will not be known until February. Should this arise, it could be addressed in the draft resolution to be tabled at the February Cabinet meeting.

Funding

Table 1 shows currently estimated resources to fund the mainstream capital programme for the 5-year period to 2011/12.

Table 1 - Estimated r	Table 1 - Estimated mainstream capital resources 2007/8 to 2011/12											
Category	2007/8 £m	2008/9 £m	2009/10 £m	20010/11 £m	2011/12 £m							
Supported borrowing	9.573	9.573	9.573	9.573	9.573							
Unsupported borrowing	18.661	8.338	5.499	4.848	4.848							
Total borrowing	28.234	17.911	15.072	14.421	14.421							
Capital receipts	5.000	5.000	5.000	5.000	5.000							
Total Resources	33.234	22.911	20.072	19.421	19.421							

Government announced 2007/8 draft capital expenditure funding allocations of £9.573m. For all subsequent years it is assumed that supported borrowing will be at 2007/8 levels. Capital receipts projections are based on professional estimates of property colleagues, and include 2006/7 carry forwards. More details are at **Appendix 2**.

Capital Schemes

In line with the capital strategy, the draft programme is constructed using capital proposal forms submitted by services.

Some capital scheme categories must go ahead. These are summarised in **table 2**, along with estimated costs. However, the value and timing of spend could be flexed. See **Appendix 3** for further details of the projects.

Table 2 - Capital Schemes That Must be Supported												
Category	2007/8	2008/9	2009/10	2010/11	2011/12							
	£m	£m	£m	£m	£m							
Supported Borrowing allocations	8.469	9.280	9.660	9.957	9.957							
Rolling Programme "must dos"	4.684	4.744	4.744	4.769	4.769							
LSVT planned use of receipts	0.115	0.117	0	0	0							
Unsupported Borrowing from 2006/7 *	0.500	0,500	0.500	0.500	0.500							
2006/7 Programme Commitments	7.590	7.320	5.108	4.195	4.195							
TOTAL	21.358	21.961	20.012	19.421	19.421							

Reasons why these categories of schemes must go ahead:

- Supported borrowing specific allocations for education and the West Midlands regional transport plan. We will be criticised if resources are not allocated here.
- Rolling programme annual commitments that must be in the capital programme though the amounts may be varied.
- Unsupported borrowing schemes approved in setting the 2006/7 budget which span more than one year.
- Committed programme projects that have been commenced and funding in 2007/8 is required for their completion.

All bids have been prioritised in order of importance by directorate management teams. A professional officers group used the capital strategy and objective criteria to assess all capital proposals. **Table 3** summarises the schemes proposals received, those proposed to be funded and those not proposed to be funded at this time.

Table 3 – C	Table 3 – Capital Schemes											
Category	2007/8 £m	2008/9 £m	2009/10 £m	2010/11 £m	2011/12 £m							
Must support (table 2)	21.358	21.961	20.012	19.421	19.421							
New bids recommended for funding –ICT – via USB	5.255	0	0	0	0							
New bids recommended for funding – School building repairs – via USB and revenue costs to be funded by DSG	3.000	0	0	0	0							
Other bids recommended to go ahead	3.620	0.950	0.060	0	0							
Draft Mainstream Programme	33.233	22.911	20.072	19.421	19.421							
Schemes currently unfunded /reserve list	9.279	13.747	9.589	8.556	7.935							
Total Bids Received	42.512	36.658	29.661	27.977	27.356							

Table 4 shows the level of resources available against the demand for funding.

Table 4 – F	Resources	versus De	emand		
	2007/8 £m	2008/9 £m	2009/10 £m	2010/11 £m	2011/12 £m
Total Must Do's (table 2 & 3)	21.358	21.961	20.012	19.421	19.421
New bids recommended for funding – ICT – via USB	5.255	0	0	0	0
New bids recommended for funding – School building repairs – via USB and revenue costs to be funded by DSG	3.000	0	0	0	0
Total resources (table 1)	33.233	22.911	20.072	19.421	19.421
Funding available for new starts	3.620	0.950	0.060	0.000	0.000
New starts	3.620	0.950	0.060	0	0
Funding surplus/shortfall	0.000	0.000	0.000	0.000	0.000

Whilst the overall demand for resources exceeds those available, schemes deemed to be a high priority in terms of reflecting the Council's priorities and therefore recommended, can be funded, representing a balanced programme for the next five years. Meanwhile it will be important to seek to generate additional receipts through robust management of our property portfolio. **Appendices 3 & 4** provide more details of the specific bids.

Prudential Code (unsupported borrowing)

The 2007/8 capital programme identifies schemes of £8.755m suitable for funding from unsupported borrowing (USB) through the Prudential Code. It is proposed to fund the £3m bid for school repairs through USB and the revenue cost of this to be funded by DSG. Funding of revenue implications by DSG needs to be approved by schools forum. Clarification being sought on this as needs resolving prior to final report going out. The revenue implications of the ICT strategic transformation project are included in the draft revenue budget.

Included in the 'must support' category are the USB projects that have been rolled forward from the 2006/7 programme. The treasury management strategy has capacity for additional borrowing for projects demonstrated to be self funding via a rigorous optional appraisal. It is crucial that such projects have an identified revenue budget that can cover the arising capital financing charges. Each £1m of USB generates an extra £90k in revenue costs, no needs careful evaluation. As such, the identification of revenue streams to support prudential borrowing is also being explored for future years.

Table 5 provides a breakdown of the proposed mainstream capital programme per directorate.

Table 5	Table 5 - Mainstream Capital Expenditure by Directorate											
	2007/8	%	2008/9	%	2009/10	%						
	£m		£m		£m							
Children	7.490	2.54	6.392	29.11	5.600	27.98						
Corporate	0.550	1.65	0.250	1.14	0.250	1.25						
Neighbourhood	10.092	30.37	9.675	39.73	7.568	37.82						
Regeneration	3.810	11.46	2.350	10.70	2.350	11.74						
Social Care	6.201	18.66	4.244	19.32	4.304	21.21						
Council Wide	5.090	15.32	0	0	0	0						
TOTAL	33.233	100	22.911	100	20.071	100						

2008/9 onwards

Currently ongoing projected capital resources can only fund the existing programme. No new bids will be able to be afforded from 2008/9 onwards unless new capital resources are found.

Non-Mainstream Programme

Appendix 5 shows the non-mainstream programme to 2011/12 to be funded from capital grants. If grant or mainstream funding is unavailable the schemes will not go ahead. Estimates of grant-funded schemes must be accurate due to the implementation of the prudential system to prevent unnecessary amendment of prudential indicators during the financial year. **Table 6** summarises the proposals by directorate for the next three years.

Table 6 - No	Table 6 - Non-mainstream capital expenditure by directorate											
Directorate	2007/8 £m	2007/8 % 20 £m £		%	2009/10 £m	%						
Children	18.924	55	9.469	24	6.469	25						
Corporate	0.000	0	0.000	0	0.000	0						
Neighbourhood	10.416	30	24.900	63	16.680	63						
Regeneration	2.606	8	2.302	6	1.252	5						
Social Care	2.594	7	2.738	7	1.988	7						
TOTAL	34.540	100	39.409	100	26.389	100						

Appendix 5 also details the bids by category. Certain schemes can go ahead as these are either fully funded by grant or have the necessary mainstream or supported borrowing matchfunding already approved.

Leasing Programme

Leasing minimises the call on capital resources by spreading the acquisition cost over a number of years. Revenue funds are needed to finance operating leases. The 2007/8 leasing programme of £20.274m (£6.730m of new starts) is analysed in **appendix 6**. The revenue implications of the leasing programme total £3.093m (new starts of £1.349m plus £1.744m of existing leases) for 2007/8 and are included in the draft revenue budget.

The prudential system allows borrowing to fund the purchase of leased items. This expenditure would be treated as capital expenditure and not revenue. This would mean the council would buy the assets outright. The decision to lease or buy depends on several variables, for example, the costs of borrowing and the residual value of the asset at the end of its leased life. Before each drawdown, our leasing advisors produce a report and recommend which financing approach is most appropriate. A vigorous evaluation is then undertaken before a decision to lease or buy is made, ensuring value for money in line with best value principles.

The prudential system requires the setting of indicators for the likely level of capital expenditure each year. Decisions to lease or buy cause total expenditure to fluctuate during the year. Therefore regular monitoring reports to cabinet and EMT on the council's financial performance includes prudential indicators.

Background papers

Capital bid forms; Capital strategy approved by Cabinet on 29.11.06; Medium term financial strategy approved by Cabinet on 8.11.06; various financial working papers.

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Executive Director: Carole Evans 19.01.07

Cllr John O'Hare – Deputy Leader 19.01.07

TERM	DEFINITION
Asset	Capital items such as land, buildings, vehicles, equipment etc.
Capital	This is defined in Section 40 of the Local Government and Housing Act,
Expenditure	1989. It includes spending on the acquisition or enhancement of assets.
Capital	The costs of borrowing in order to finance the expenditure of the authority.
Financing	Interest and principal debt repayments and debt management expenses.
Capital Grants	An amount of money provided by an external body to specifically fund
	capital expenditure. Capital grants are usually earmarked against a specific scheme or group of schemes.
Capital	A list of proposed capital schemes showing how they are to be funded.
Programme	
Capital	The proceeds from the disposal of land or other assets. Capital receipts
Receipts	can be used to fund new capital expenditure but cannot be used to
	finance revenue expenditure.
Capital	Document that drives the construction and management of the capital
Strategy	programme. The strategy reflects and enables delivery of the council's
	vision and priorities.
Draft Capital	The summary preliminary capital programme submitted to the Cabinet
Programme	and Council. The Programme ceases being a "draft" once it is approved
(DCP)	by Council.
Forecast	An estimate of the authority's spending for the next financial year.
General Fund	The main revenue fund of a Council. Day-to-day spending on services is
GOWM	met from the fund. Government Office West Midlands
Leasing	A method of financing capital expenditure by paying a "rental" from the
Leasing	revenue account to purchase capital equipment such as computers or
	vehicles.
LSVT	Large scale voluntary transfer – Walsall transferred its housing stock to
2011	Walsall Housing Group (WHG) / Walsall Association of Tenant
	Management Organisations (WATMOS) on 27 March 2003.
Prudential	A framework of policies and working practices to ensure that local
Code	authorities' capital investment plans are affordable, prudent and
	sustainable.
RSG	Revenue Support Grant. Funding provided to local authorities by central
	Government to support expenditure.
SCE (R)	Supported Capital Expenditure (Revenue). The method the council
	receives Central Government support for capital expenditure included in
	the mainstream capital programme. This support will be provided through
	the council's Formula Spending Share.
SCE (C)	Supported Capital Expenditure (Capital). The method the council will
	receive Central Government support for capital expenditure included in
	the non-mainstream capital programme. This support will be provided
	through capital grants.

Estimate of Resources Available

	2007/08 predicted in 2006/07 £	2007/08 revised £	2008/09 £	2009/10 £	2010/11 £	2011/12 £
Specific Supported Borrowing:						
Education	1,451,578	4,187,111	4,187,111	4,187,111	4,187,111	4,187,111
Transport	5,015,000	4,282,000	4,282,000	4,282,000	4,282,000	4,282,000
Social Care	5,000,000	127,000	127,000	127,000	127,000	127,000
Non ring fenced element	0	976,715	976,715	976,715	976,715	976,715
Total	11,466,578	9,572,826	9,572,826	9,572,826	9,572,826	9,572,826
General unsupported borrowing	0	9,905,552	7,837,752	4,999,252	4,347,752	4,347,752
Specific unsupported borrowing	5,467,000	8,755,000	500,000	500,000	500,000	500,000
Capital Receipts	9,393,792	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Total funding for the Capital Programme	26,327,370	33,233,378	22,910,578	20,072,078	19,420,578	19,420,578

Education increased due to modernisation schemes being partly funded through supported borrowing instead of entirely through grant

DRAFT CAPITAL PROGRAMME 2007/8 - 2011/12

DRAFT CAPITAL P	PROGRAMME 2007/8 - 2011/1	2								
Directorate	Officer	Project	Capital bids recommended 2007/8	Capital bids 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Comments	Expenditure to October	Revenue implications of 2007/8 bid
Children	Susan Lupton	Schools access initiative	521,579	521,579	521,579	521,579	521,579	Supported borrowing - capital allocation	258,720	
Children	Susan Lupton	New pupil places	929,999	929,999	929,999	929,999	929,999	Supported borrowing - capital allocation	0	
Children	Susan Lupton	Modernisation - primary schools	1,406,775	1,406,775	1,406,775	1,406,775	1,406,775	Previously funded by grant	1,205,808	
Children	Susan Lupton	Modernisation - secondary schools	1,328,758	1,328,758	1,328,758	1,328,758	1,328,758	Previously funded by grant	1,105,387	
Neighbourhood	Glyn Oliver	Local Transport Plan	4,282,000	5,093,000	5,473,000	5,770,000		Supported borrowing - capital allocation	2,016,601	80,00
		Supported Borrowing allocations	8,469,111	9,280,111	9,660,111	9,957,111	9,957,111		4,586,516	80,00
Social Care	Sue Byard	Disabled Facilities Grants	347,000	347,000	347,000	347,000		Required for matchfunding	418,786	
Corporate	Ann Johnson	Risk Management	100,000		0.17,000	0.7,000		Ongoing programme	32,724	
Corporate	Ann Johnson	Uninsured property damage	200,000		0	0		Ongoing programme	261,773	
1	Vicky Crowshaw	· · · · · ·	250,000	250,000	250,000	250,000		Ongoing programme	58,500	
Corporate	·	Contingency Clear major adoptations						Ongoing programme	1,769,434	
Social Care	Sue Byard	Clear major adaptations	3,547,000	3,897,000	3,897,000	3,897,000				-
Regeneration	Steve Lewis	Environmental regeneration capital programme	240,000	250,000	250,000	275,000	275,000	Ongoing programme	73,103	
		Rolling Programme Musts	4,684,000		4,744,000	4,769,000	4,769,000		2,614,320	
Neighbourhood	Julian Gibbons	Shop Maintenance	115,077	117,379	0	0	(Commitment until 2008/9	38,423	
		LSVT Planned use of receipts	115,077	117,379	0	0	(38,423	
Regeneration	Paul Nicholson	Regenerating Walsall	500,000	· -	500,000	500,000	500,000	Ongoing programme	189,524	
			500.000		500.000	500.000			400 504	
		Unsupported Borrowing from 2006/7	500,000	500,000	500,000	500,000	500,000		189,524	
		2006/07 Programme Commitments - Category A - Ongoing impact of previous approvals								
Neighbourhood	Gareth Seedhouse	Palfrey Park HLF	75,000	0	0	0	(Committed as matchfunding	0	
Social Care	Andrea Potts	Willenhall Lane travellers site	150,400	0	0	0	(Required for matchfunding	50,000	(
Neighbourhood	Steve Pretty	Public lighting PFI	200,000		0	0		Last year of 5 year commitment	200,000	
Neighbourhood	Sue Grainger	Library modernisation plan	325,000	270,000	0	0	(To enhance and modernise the service	50,565	
Neighbourhood	Steve Pretty	Highways maintenance - capital rather than revenue funding	595,000	595,000	595,000	595,000	595,000	Replacement of loss of NRF funding - £535k in 2006/7	0	(
Children	Susan Lupton	Targeted capital bids	202,500	1,705,000	912,500	0	(Mary Elliot, Daw End & Joseph Leckie 20% contribution	2,170	
Regeneration	Paul Nicholson	Regeneration schemes falling within the Council's priorities	1,620,000	0	0	0	(Clawback from GOWM must be spent by March 2008	0	(
		2006/7 prior year commitments that must be funded	3,167,900	2,570,000	1,507,500	595,000	595,000		302,735	
Social Care	Sue Darnbrook	East locality (Accommodation)	12,000	0	0	0	(Completion of project to relocate East team	176	(
Neighbourhood	Louise Worton	Walsall arboretum restoration programme	50,000	50,000	100,000	200,000	200,000	Required for matchfunding	0	1
Neighbourhood	Steve Billings	Memorial Safety	100,000	100,000	100,000	100,000	100,000	Memorial inspection programme and repairs	12,132	
Neighbourhood	Steve Billings	Streetly cemetery extension - phase B	100,000	0	0	0	(Subject to succesful planning application	0	11,00
Children	Andy Driver	Youth service building refurbishment	100,000	100,000	100,000	0	، ا	To refurbish youth centres through a 5 year programme	45,992	
Neighbourhood	Peter Ridley	Access for disabled people (Buildings)	200,000	200,000	200,000	200,000		5 year programme started 2004/5	122,989	
Neighbourhood	Glyn Oliver	Decriminalisation of parking enforcement	200,000	200,000	0	0	200,000	Capital set up costs	.22,000	
Children	Susan Lupton	Replacement of obsolete boilers in schools	200,000	200,000	200,000	200,000	200 000	Recommend funding from supported borrowing	198,339	
Children	Susan Lupton	Roof repairs to school premises	0	200,000	200,000	200,000		Recommend funding from supported borrowing	340,505	
Neighbourhood	Peter Ridley	Asbestos removal	100,000		100,000	100,000		5 year programme started 2004/5 - £100k pa	26,794	
Neighbourhood	Lyn Reed	Improving security In local neighbourhoods	·		·		,	To reduce crime by alley-gating, fencing and other environmental improvements	25,563	
Neighbourhood	Kathryn Waite	Secondary school re-development of dining facilities	200,000		250,000	250,000	230,000	Redevelopment of dining facilities	214,587	
Neighbourhood	Peter Ridley	Energy efficiency improvements	250,000		250,000	250,000	250,000	To reduce running costs and CO2 emissions - £250k in 2006/7	22,509	
				,				Improvements to land and buildings along strategic		
Regeneration Neighbourhood	Steve Lewis Peter Ridley	Strategic corridors and gateways Work to secure safe water supplies within the Council's premises	400,000	·	500,000 500,000	500,000 500,000	,	transport corridors Previously legionella to 2007/8	48,393	
racignibournioud	i oter Muley	water supplies within the Council's premises	400,000	300,000	300,000	300,000	300,000	Previously Central Revitalisation Areas and public realm	U	
Regeneration	Steve Lewis	Town, district and local centres	1,050,000	1,100,000	1,100,000	1,100,000	1,100,000	programmes	593,661	<u> </u>
Neighbourhood	Steve Pretty	Highways maintenance	1,000,000	1,000,000	0	0	(Increased expenditure to address backlog	0	
		Other 2006/7 prior year commitments to be funded	4,422,000	4,750,000	3,600,000	3,600,000	3,600,000		1,651,640	11,00
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	Total Must Support Category	21.358.088	21.961.490	20.011.611	19.421.111	19.421.111	9.080.423	91.000

STRATEGIC TRANSFORMATION ICT INVESTMENT - RECOMMENDED USB

Directorate	Officer	Project	Capital bids recommended 2007/8	Capital bids 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Comments	Expenditure to September	Revenue implications of 2007/8 bid
Council wide	Dennis Jones	Additional data storage	250,000	0	0	0	0		1,786	20,000
Council wide	Dennis Jones	Communications network	400,000	0	0	0	0		0	100,000
Council wide	Dennis Jones	Corporate PC refresh programme	490,000	0	0	0	0		517,967	0
Council wide	Dennis Jones	Corporate Printer refresh programme	10,000	0	0	0	0		0	0
Council wide	Dennis Jones	Corporate Server refresh programme	140,000	0	0	0	0		85,837	0
Council wide	Dennis Jones	Customer relationship management	200,000	0	0	0	0		0	150,000
Council wide	Dennis Jones	Enterprise servers	2,950,000	0	0	0	0		0	0
Council wide	Dennis Jones	Information management	100,000	0	0	0	0		0	100,000
Council wide	Dennis Jones	Network resilience	75,000	0	0	0	0		0	0
Council wide	Dennis Jones	Remote data centre	200,000	0	0	0	0		0	50,000
Council wide	Dennis Jones	Remote telephone systems	50,000	0	0	0	0		13,587	20,000
Council wide	Dennis Jones	Systems upgrade	100,000	0	0	0	0		0	43,000
Council wide	Dennis Jones	Thin client	50,000	0	0	0	0		0	30,000
Council wide	Dennis Jones	Wireless networking	25,000	0	0	0	0		0	50,000
Social Care	Dennis Jones	Replacement of SOSCIS - PARIS project	215,000	0	0	0	0		238,271	0
		ICT - Investment	5,255,000	0	0	0	0		857,448	563,000

TOTAL MAINSTREAM CAPITAL PROGRAMME INCLU. PRUDENTIAL CODE RECOMMENDED FOR FUNDING	26,613,088	21,961,490	20,011,611	19,421,111	19,421,111	9,937,871	654,000

SUMMARY OF MAINSTREAM PROGRAMME BY DIRECTORATE		2008/09	2009/10	2010/11	2011/12
Children	7,489,611	5,992,111	5,199,611	4,187,111	4,187,111
Corporate	550,000	250,000	250,000	250,000	250,000
Neighbourhood	10,480,367	9,675,379	7,568,000	7,965,000	7,965,000
Regeneration	3,810,000	2,350,000	2,350,000	2,375,000	2,375,000
Social Care	5,813,400	4,244,000	4,304,000	4,244,000	4,244,000
Council-wide	5,090,000	0	0	0	0
TOTAL BY DIRECTORATE	33,233,378	22,511,490	19,671,611	19,021,111	19,021,111

NEW BIDS RANKED AS HIGH PRIORITY FOR FUNDING - RECOMMENDED TO GO AHEAD - CAN BE FUNDED FROM USB PROVIDED REVENUE COSTS FUNDED VIA DSG

								Schemes to upgrade school buildings - approve only if		
Children	Susan Lupton	Priority 1 backlog - school building repair	3,000,000	0	0	0	0	revenue can be funded from direct schools grant	0	(

NEW BIDS RANKED AS HIGH PRIORITY FOR FUNDING - RECOMMENDED TO GO AHEAD - CAN BE FUNDED FROM WITHIN REMAINING AVAILABLE RESOURCES OF £3.232M

Directorate	Officer	Officer Project		Capital bids 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Comments	Expenditure to September	Revenue implications of 2007/8 bid
								Purchase of 21,100 brown bins for the expansion of the		
Neighbourhood	Dave Roberts	Garden waste kerbside collection service - ranked no. 1	289,000	0	0	0	0	service - approved at decision conferencing	0	198,000
Neighbourhood	Peter Ridley	Asbestos removal - ranked no. 2	150,000	0	0	0	0	Additional funding to 2006/7 allocation	0	0
_	·							The present air conditioning system has passed its		
Neighbourhood	Peter Ridley	Civic building air condition replacement - ranked no. 3	50,000	950,000	0	0	0	useful life and is subject to breakdown	0	0
Neighbourhood	Peter Ridley	Major repairs to non-education premises - ranked no. 5	1,189,290	0	0	0	0	To recover the condition of the council's property estates	0	0
									0	0
								Assumed shortfall in grant funding to meet the decent		
								homes standard by 2010. It is unlikely that the grant will		
								stay the same for 2007/8. Indications are that it will		
								decrease and if there is insufficient funding the LAA		
Social Care	Mark Wade	Private sector renovation grants - ranked no. 1	1,532,000	0	0	0	0	target and member pledges will be affected.	0	0
								To ensure a wider choice of housing types is available to		
								all members of the community. It is a government		
Social Care	Mark Chaplin	Housing needs and demand studies - ranked no. 2	10,000	0	60,000	0	0	requirement that a study is completed every 4/5 years.	0	0
		3	-,		,			Provision of accurate housing condition information	-	
								which will facilitate robust housing investment. This		
								could be rephased to 2008/9 but it is required to be		
								completed every 4/5 years and better for planning and		
Social Care	Mark Wade	Private sector house condition survey - ranked no.3	50,000	0	0	0	0	implementation purposes to be done annually.	0	0
								Council support to funding application to DfT - see non-		
Neighbourhood	Glyn Oliver	Darlaston Strategic Development Area	200,000	0	0	0	0	Imainstream	0	0
Neigribournood	Glyli Olivei	Danasion Strategic Development Area	200,000	U	0	0	0	mansueam	0	0
								To provide a customer service bus that would be able to		
Neighbourhood	Tim Challans	Local access customer service bus	150,000	0	0	0	0	deliver services and information across the borough	0	50,000
		Other new schemes	3,620,290	950,000	60,000	0	0		0	248,000
		Total Recommended for Funding Category	33,233,378	22,911,490	20,071,611	19,421,111	19,421,111		9,937,871	902,000

											Revenue	
Directorate	Officer	Project	Service priority	Rank order	Capital bids 2007/8	Capital bids 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Linked to revenue bid	implications of 2007/8 bid	Comments
Neighbourhood	Peter Ridley	Asbestos removal	1	2	0	150,000	150,000	150,000	150,000		0	Additional funding to 2006/7 allocation
Neighbourhood	Steve Pretty	Public lighting PFI	1	4	0	200,000	200,000	200,000	200,000		0	Continuation of capital contribution previously approved to 2007/8
Neighbourhood	Peter Ridley	Major repairs to non-education premises	1	5	1,810,710	3,000,000	3,000,000	3,000,000	3,000,000			To recover the condition of the council's property estates
Neighbourhood	Peter Ridley	Energy efficiency improvements	1	6	250,000	250,000	250,000	250,000	250,000		0	Additional funding to 2006/7 allocation
Neighbourhood	Steve Pretty	Highways maintenance	1	7	500,000	2,500,000	0	0	0			Additional funding to 2006/7 allocation
Neighbourhood	Steve Billings	Streetly crematorium mercury abatement equipment	1	8	0	0	1,200,000	0	0			Statutory requirement that 50% of cremations are mercury abated by 2012
Neighbourhood	Jay Judge	Replacement and repair of safety fences	1	11	65,000	0	0	0	0			To assess the risk of all safety barriers and undertake replacement and repair
Neighbourhood	Sam Mills	Greenspaces improvement strategy	1	12	20,000	30,000	30,000	20,000	0			To implement the recommendations proposed in the greenspace strategy
Neighbourhood	Jay Judge	Norfolk Place depot repairs	1	13	168,000	00,000	00,000	20,000	0			Essential repairs, maintenance and upgrading to the infrastructure of the depot
Neighbourhood	Glyn Oliver	Public rights of way	1	14	50,000	50,000	50,000	0	0			Statutory requirement to produce a rights of way plan and implement priority schemes
recigniboumood	Oly11 Olivei	i ubile rights of way	•	17	30,000	30,000	30,000					Application of insulating external render to provide thermal and cosmetic enhancement to
Neighbourhood	Mike Parrott	Forest arts centre exterior insulating render project	1	15	150,000		0	0	0			the building
Neighbourhood	Mike Parrott	Forest arts centre exterior refurbishment project	1	16	250,000	ň	0	0	0			Refurbishment and renovation to the exterior and grounds of the centre
recigniboumood	WINCE F direct	i orest arts centre extensi retarbishment project	•	- 10	200,000							Relocation to a shared site to achieve efficiencies and overcome current accommodation
Neighbourhood	Paul Thompson	Library support service co-location	1	17	1,000,000	_	0	0	0		-34 000	problems
Neighbourhood	Glyn Oliver	Hatherton Street multi-story car park	1	18	650,000	0	0	0	0			Structural repairs to multi-storey car park
Neighbourhood	Antonia Pompa	Illuminations infrastructure project	1	19	160,000	0	0	0	0			Repairs and enhancements to an ageing infrastructure to ensure future illuminations
Neighbourhood	Graham Hood	Willenhall park fishing pool retaining wall	1	20	50,000	1 ^	0	0	0			To secure fishing pool retaining wall and prevent pathway subsidence
	Graham Hood	Parks pavilions changing rooms	1	21	100,000	100,000	100,000	100,000	100,000			Replace and refurbish existing facilities to create centres of excellence
Neighbourhood	Granam Hood	i and parimons changing rooms	1 '	1	100,000	100,000	100,000	100,000	100,000	1		
Neighbourhood	Graham Hood	Exploring local nature reserves	4	22	71,547	71,547	71,547	71,547	71,547	I		Ensuring safe access through suitable path surfacing, provision of access facilities and se quided trails
Neighbourhood		Exploring local nature reserves	1			/ 1,54/	/1,54/	/1,54/	/1,54/	1	1	
Neighbourhood	Stuart Smitton Ruth Vyse	Garage extensions Provision of cctv for local history centre	1 1	23 24	80,000	1 0	0	0	0	1	1	To provide secure overnight parking for 3 mobile libraries and 5 home library vehicles To protect outside of centre against vandalism
Neighbourhood			· ·		13,000	60,000	0	0	0		0	
Neighbourhood	Graham Hood	Tree survey within parks and countryside sites	1	25	60,000	60,000	0	0	0	1	-	To purchase specialist software and undertake a comprehensive survey
Naishbandad	John Shercliff	Library management appropriate	4	26	118,042	100,000	CE 700	40.000	63,000		4 246	Update to new system and introduce public access computer management enabling enhanced services
Neighbourhood	David Cobham	Library management system updates	1	26	40,000	100,000	65,780	10,000	63,000			
Neighbourhood		Relocation of Safer Walsall Borough Partnership		21		200,000	200,000	200,000	200,000			Relocation of SWBP staff to Willenhall police station from 2 separate sites
Neighbourhood	Glyn Oliver	Disabled facilities at pedestrian crossings	2	1	200,000	200,000	200,000	200,000	200,000			Programme of corrective measures at pedestrian crossings that fail national criteria
Neighbourhood	Antonia Pompa	Town Hall infrastructure project	2	2	100,000	400,000	100.000	100.000	400,000			Repairs and maintenance to an ageing venue infrastructure
Neighbourhood	Keith Rimmer	Play areas replacement programme	2	3	100,000	100,000	100,000	100,000	100,000			Replace old play areas
Neighbourhood	Graham Hood	Camden Street play arena redevelopment	2	4	100,000	0	U	U	U		U	Redevelopment of the site to meet the needs of the local community
Neighbourhood	Sam Mills	George Rose Park infrastructure improvements	2	5	50,000	50,000	0	0	0		0	To refurbish the existing park lodge to provide staff accommodation and community facilities
	OI II									.,	4= 000	To provide a service point for customers to obtain information and carry out basic
Neighbourhood	Tim Challans	Local access points	2	6	350,000	0	0	0	0	Y	45,000	transactions
Neighbourhood	Jay Judge	Norfolk Place depot repairs	2	/	65,000	73,800	72.000	72.000	72.000		10.500	Essential repairs, maintenance and upgrading to the infrastructure of the depot
Neighbourhood	Clive Laws	Allotment gardens security improvement	2	8	73,800	73,000	73,800	73,800	73,800			Replacement of ageing and inadequate fencing on all publicly accessible boundaries To provide a better facility for public using the centre and more secure staff working
Neighbourhood	Ruth Vyse	Refurbishment of reception area at local history centre	2	9	6,000	0	0	0	0		0	conditions Replace air conditioning to preserve the records by maintaining the correct environment for
Neighbourhood	Ruth Vyse	Replace air conditioning at local history centre	2	10	30,000	0	0	0	0		0	their storage
Neighbourhood	Jay Judge	Repairs to non-principal and unclassified highway network	3	1	500,000	0	0	0	0			To increase the response to minor repairs to keep the highway network in a safe condition
Neighbourhood	Glyn Oliver	Verge and residents parking	3	2	500,000	500,000	500,000	500,000	500,000			Working with partners to alleviate hot spots
Neighbourhood	Lorraine Cotton	Register office building alterations	3	3	50,000	0	0	0	0			Reconstruction of a new entrance as required by DDA and other internal remodelling
Neighbourhood	Jay Judge	Norfolk Place depot repairs	3	4	22,000	0	0	0	0			Essential repairs, maintenance and upgrading to the infrastructure of the depot
Neighbourhood	Steve Billings	Potential demolition of four cemetery chapels	3	5	140,000	0	0	0	0		0	To demolish chapels that are in a dilapidated condition
												A programme of schemes to strengthen bridges that have failed to meet assessment
Neighbourhood	Steve Pretty	Bridge strengthening programme	3	6	80,000	150,000	1,386,000	1,969,000	1,315,000		0	criteria
Neighbourhood	Jay Judge	The Walsall fountain	3	7	100,000	0	0	0	0		0	To identify and undertake the necessary works to improve the system
				l							1	Development of a strategic model to support planning of future regeneration development
Neighbourhood	Glyn Oliver	Town centre transportation model	3	8	100,000	0	0	0	0		0	and highway improvement
Neighbourhood	Tom Briscoe	Delves community facilities		l	25,000	50,000	0	0	0		0	To provide a new play area, youth facility and nature reserve
Neighbourhood	Tom Briscoe	King George V park landscaping programme		1	50,000	50,000	50,000	0	0		0	To complete a landscaping scheme
Neighbourhood	Clive Morris	Play area Manor Farm, Willenhall			40,000	1 1	0	0	0			Provision of childrens play area and access improvements
_		Walsall local history resource centre and museum	1	1	40,000	4,150,000	0	0	0			· · · · · · · · · · · · · · · · · · ·
Neighbourhood	Ruth Vyse		+	-	100.0	4,150,000	- 0	- 0	- 0	1		New build to improve access and learning for the public
Neighbourhood	Clive Morris	Water play feature at Willenhall Memorial park	+	1	120,000	1 0	0	0	0	1	0	Replacement of redundant and unsafe paddling pool with interactive water play feature
	_	Sub-total Neighbourhood			8,408,099	11,835,347	7,427,127	6,644,347	6,023,347		51,105	
	1											
0	Maria Maria	Printer and the second				4 500 000	4 500 000	4 500 000	4 500 000			Assumed shortfall in grant funding to meet the decent homes standard by 2010. It is unlikely that the grant will stay the same for 2007/8. Indications are that it will decrease and
Social Care	Mark Wade	Private sector renovation grants	1	1	U	1,532,000	1,532,000	1,532,000	1,532,000	!	0	If there is insufficient funding the LAA target and member pledges will be affected. Provision of accurate housing condition information which will facilitate robust housing
Social Care	Mark Wade	Private sector house condition survey	1	3	0	50.000	50,000	50,000	50,000	I		investment. This could be rephased to 2008/9 but it is required to be completed every 4/5 years and better for planning and implementation purposes to be done annually.
Social Care	Kelvin Dawson	Allens centre extension	1	4	261,000		50,000	50,000	30,000			To enable East localities team to be accommodated on one site
Social Care Social Care			1		500,000	0	250,000	0	0			
	Ian Staples	Multi-sensory centre for the people of Walsall	1	5	500,000	0		0	0			New build centre primarily aimed at adults with learning disabilities To continue the development of a HTW referral scheme after NRF funding ceases. If this
Social Care	Mark Wade	Health through warmth	1 1	6	0	330,000	330,000	330,000	330,000	1		not continued it will affect LAA targets
Social Care	Julie Metcalf	Hollybank redesign	1 1	7	50,000	0	0	0	0	1		To create alternative care provision for adults with special needs
Social Care	Mike Jones	Access team	1	8	60,000	0	0	0	0	1	0	Creation of an access team to receive and process referrals to social care.
		Out total Occial Occ				4.515.5	0 (22 22	46.55	46.55			
	<u> </u>	Sub-total Social Care			871,000	1,912,000	2,162,000	1,912,000	1,912,000		0	
i e	I		1		9,279,099	13,747,347	9,589,127	8,556,347	7,935,347		51,105	
ł		New bids										

			Start	End		Other	Other funding	Сар	Сар	Сар	Сар	Сар	
Directorate	Officer	Project	year	year	Total cost £	funding £	source	2007/08 £	2008/09 £	2009/10 £	2010/11 £	2011/12 £	Funding body
						~				~	~		
Children	Susan Lupton	Devolved formula capital	2007/08		26,482,270	0)	5,296,454	5,296,454	5,296,454	5,296,454	, ,	Standards fund
Children	Susan Lupton	Extended services	2007/08		880,459	0)	880,459	0	0	0		DfES
Children	Susan Lupton	Childrens centres - phase 2	2007/08	2007/08	2,574,510	0)	2,574,510	0	0	0	0	DfES
Neighbourhood	Steve Pretty	Town Centre Transport Package	2006/07	2008/09	6,402,000	0)	5,412,000	990,000	0	0		DfT
Neighbourhood	Glyn Oliver	Darlaston Strategic Development Area	2008/09		14,000,000	0)	0	4,000,000	6,800,000	3,000,000	200,000	
Neighbourhood	Glyn Oliver	Brownhills Transport Package	2010/11	2014/15	4,000,000	0)	0	0	0	0	4,000,000	
Neighbourhood	Glyn Oliver	Bus Showcase	2007/08		5,000,000	0)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
Neighbourhood	Glyn Oliver	Red Routes	2004/05		12,900,000	0)	2,000,000	2,400,000	4,000,000	4,500,000	-	Dft
Neighbourhood	Ian Stupple	Recycling initiatives	2007/08		527,204	0)	527,204	0	0	0		DEFRA
Neighbourhood	Dorcas Marshall	Community Regeneration in Walsall	2003/04	2008/09	572,292	0)	572,292	0	0	0	0	DCLG
Regeneration	Margaret Dunn	Bridge Street/Ablewell Street THI - AWM	2007/08		450,000	0)	50,000	150,000	150,000	100,000		AWM
Regeneration	Margaret Dunn	Bridge Street/Ablewell Street THI - HLF	2007/08	2010/11	517,472	0)	51,071	172,629	172,437	121,335	0	Heritage Lottery
Regeneration	Margaret Dunn	Bloxwich Partnership Scheme in Conservation Areas	2007/08	2009/10	300,000	0)	100,000	100,000	100,000	0		English Heritage
Regeneration	Margaret Dunn	Bloxwich Townscape Heritage Initiative	2002/03	2007/08	52,399	0		52,399	0	0	0	0	Heritage Lottery
Regeneration	Margaret Dunn	Lichfield Street Heritage Economic Regeneration Scheme	2003/04	2007/08	4,601	0		4,601	0	0	0	0	English Heritage
Regeneration	Louise Biffin	New deal for communities	2001/02	2010/11	5,277,600	0)	2,347,600	1,880,000	830,000	220,000		NDC
	Dennis Jones	Improving information grant (PARIS project)	2007/08	2007/08	155,000	0)	155,000	0	0	0	0	DoH
	. =				•								
	1. Total 100% Grant	funded projects Total			80,095,807	0)	21,023,590	15,989,083	18,348,891	14,237,789	10,496,454	
							Supported						
Children	Susan Lupton	Modernisation - primary schools	2007/08	2007/08	10,048,390	7,033,875	borrowing	602,903	602,903	602,903	602,903	602,903	Standards fund
Children	Susan Lupton	Modernisation - secondary schools	2007/08	2007/08	9,491,130	6,643,790	Supported borrowing	569,468	569,468	569,468	569,468	569,468	Standards fund
	,	, , , , , , , , , , , , , , , , , , ,			42.522.522								
	2. Requiire Support	ed borrowing Contribution Total			19,539,520	13,677,665		1,172,371	1,172,371	1,172,371	1,172,371	1,172,371	
							Mainstream						
Children	Susan Lupton	Targeted capital bids	2007/08	2008/09	14,820,000	2,820,000	commitment Mainstream	9,000,000	3,000,000	0	0	0	DfES
Neighbourhood	Louise Worton	Walsall arboretum restoration programme	2007/08	2014/15	2,100,000	600,000	commitment	0	0	0	750,000	750,000	Heritage Lottery
Majahhaumhaad	Carath Caadhayaa	Palfrey Park HLF	2007/08	2007/08	300,000	75.000	Mainstream commitment	225,000	0	0	0	0	Horitago Lotton
Neighbourhood	Gareth Seedhouse	railey raik HEr	2007/06	2007/08	300,000	75,000	Mainstream	225,000	U	U	0	U	Heritage Lottery English
Neighbourhood	Steve Pretty	Daw End limestone infilling	2007/08	2009/10	18,000,000	3,000,000	commitment	500,000	10,000,000	4,500,000	0	0	Partnerships
Social Care	Sue Byard	Disabled Facilities Grants	2007/08	2011/12	4,335,000	1,735,000	Mainstream commitment	520,000	520,000	520,000	520,000	520,000	ODPM
oodar ouro	Cuc Byuru	Disabled Latinities Grants	2007700	2011/12	4,000,000	1,700,000	Mainstream	020,000	020,000	020,000	020,000	020,000	ODI W
Social Care	Andrea Potts	Willenhall Lane travellers site	2004/05	2007/08	601,600	150,400	commitment	451,200	0	0	0	0	Gypsy Council
	3. Approved mainst	l ream match funding Total			40,156,600	8,380,400)	10,696,200	13,520,000	5,020,000	1,270,000	1,270,000	
							Mainstream new						
Neighbourhood	Tom Briscoe	Delves community facilities	2007/08	2007/08	485,000	75,000	bid Mainstream new	130,000	280,000	0	0	0	Big Lottery
Neighbourhood	Tom Briscoe	King George V park landscaping programme	2007/08	2009/10	1,290,000	150,000	bid	0	380,000	380,000	380,000	0	TBA
Neighbourhood	Clive Morris	Play area - Manor Farm, Willenhall	2007/08	2007/08	90,000	40,000	Mainstream new	50,000	0	0		0	TBA
veigribourrioou	Clive Worls	riay area - Marior Farm, Willerman	2007/00	2007/00	90,000	40,000	Mainstream new	30,000	0	0		U	IDA
Neighbourhood	Ruth Vyse	Walsall local history resource centre	2008/09	2010/11	10,000,000	4,150,000		0	5,850,000	0	0	0	Heritage Lottery
Social Care	Sue Byard	Private sector renovation grants	2007/08	2011/12	15,000,000	7,660,000	Mainstream new bid	1,468,000	1,468,000	1,468,000	1,468,000	1,468,000	ODPM
Social Care	Ian Staples	Multi-sensory centre		2007/08	1,500,000	750,000	Mainstream new	0	750,000	0			TBA
Jouan Care			2007/08	2007/08		,		U	,		Ü		אטו
	4. New bid match fu	nding Total			28,365,000	12,825,000		1,648,000	8,728,000	1,848,000	1,848,000	1,468,000	
			1										
					400 170 5	040		04 5 10 10	00.455.45	00.000.000	40 500 115	44.465.55	
					168,156,927	34,883,065		34,540,161	39,409,454	26,389,262	18,528,160	14,406,825	
							[

DRAFT CAPITAL PROGRAMME 2007/8 - 2011/12 - LEASING

	2006/07 Appro	ved by Council		2006/07 Revise	d Estimates		2007/08 Leasing Programme to be Approved by Council					
Directorate/Purchases	New Capital	Revenue	New Capital	Re	venue implication	ons	New Capital	Revenue implications				
	Expenditure	implications	Expenditure	New Starts	Current leases Total		Expenditure	New Starts	Current leases	Total		
	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s		
Neighbourhood												
Catering - Equipment	30	7	30	7	32	39	0	0	33	33		
Street Pride - Equipment	0	0	0	C	97	97	0	0	100	10		
Leisure & Culture - Equipment	0	0	0	C	21	21	0	0	7	-		
Highways - Equipment	0	0	0	C	14	14	0	0	12	1:		
Highways - Vehicles	177	35	49	10	0	10	140	28	4	32		
Public Protection - Equipment	0	0	0	C	39	39	0	0	37	37		
Public Protection -Vehicles	41	8	32	6	0	6	0	0	6	(
Asset Management - Equipment	0	0	0	0	1	1	0	0	0	(
				1								
Vehicles - Fleet Services Budget												
Mayoral/Markets	235	47	45	g	20	29	168	34	13	47		
Children Services	119	24	0	0		0	0	0	0	(
Housing - WHG	0	0	0	0		24	0	0	0			
Street Pride	3332	666	377	75		287	2380	476	189	665		
Leisure & Culture	1081	216	844	169		250	843	169	174	343		
Waste	499	100	476	95		417	499	100	389	489		
Urban Regeneration	41	8	0	0			53	11	4	15		
Social Care & Inclusion	1123	225	373	75		344	1065	213	245	458		
Grounds Maintenance	1208	242	634	127		307	747	149	252	40′		
Highways	451	90	56	127		117	346	69	111	180		
<u> </u>	38	8	42	8		10	0	09	9	100		
Fleet Services	30	0	0	0		18	0	0	17	17		
Catering	0	0	U	0	18	18	U	0	17	1		
TOTAL - NEIGHBOURHOOD	8,375	1,676	2,958	593	1,446	2,039	6,241	1,248	1,602	2,850		
Social Care & Inclusion												
Social Care & Inclusion - Equipment	0	0	0	0	76	76	0	0	26	26		
Social Care & Inclusion - Vehicles	0	0	0	0		0	393	79	0	79		
Supported Housing - Equipment	0	0	0	0		v	0	10	0			
Supported Flodsing - Equipment	-	0	0		3	3	0	0	U	,		
TOTAL - SOCIAL CARE & INCLUSION	0	0	0	0	79	79	393	79	26	10		
Children												
	0	0	^	_	400	100	00	22	84	400		
Print Room - Equipment Children Services - Equipment	0	0	0	0		100	96 0	22	84	106		
Children Services - Equipment	0	0	U	0	4	4	0	0	3			
TOTAL - CHILDREN	0	0	0	0	104	104	96	22	87	109		
Corporate												
Finance, Law & Performance	0	0	0	0	19	19	0	^	4			
Corporate Services - Equipment	0	0	0	0		19	0		6			
ISS - Equipment	0	0	0	0		39			19	19		
TOTAL - CORPORATE	0	0	0	0	69	69	0	0	29	29		
TOTAL LEASING PROGRAMME	8,375	1,676	2,958	593	1,698	2,291	6,730	1,349	1,744	3,093		