Equality Impact Assessment (EqIA) for Policies, Procedures and Services

Proposal name	Confidential Reporting (Whistleblowing) Policy		
Directorate	Resources & Transformation	Resources & Transformation	
Service	HR Strategy & Planning		
Responsible Officer	Nicola Rickhuss / Rebecca Lle	oyd	
Proposal planning start	July 2021	Proposal start date (due or	April 2022
		actual date)	

1	What is the purpose of the proposal?	Yes / No	New / revision
	Policy	Yes	Revision
	Procedure	No	N/A
	Guidance	No	N/A
	Is this a service to customers/staff/public?	No	N/A
	If yes, is it contracted or commissioned?	No	N/A
	Other - give details	N/A	N/A

What is the business case for this proposal? Please provide the main purpose of the service, intended outcomes and reasons for change?

In order to ensure the Council is enabled to deliver against its priorities it is imperative that the council has an effective employment framework of policies, procedures and guidance and that these align to the vision and values of the Council.

The purpose of the policy is to maintain the highest standards of openness, honesty and accountability by requiring everyone to report appropriate concerns. This whistleblowing policy plays a key part in maintaining those standards by requiring everyone to report appropriate concerns, a specific obligation for all employees in line with the Code of Conduct for Employees/Workers.

The confidential reporting (whistleblowing) policy enables staff and members to raise concerns about any financial or other malpractice in the council without fear of being subject to victimisation or discrimination for whistleblowing.

The Confidential Reporting Policy was last reviewed in 2019 and its application and controls have since been subject to an audit report (March 2021) which found limited assurance in system design and controls.

Overall the main changes to the policy are:

- Updated wording in the policy and form to include non-employees (suppliers/contractors) as the audit commented that the policy focussed on employees.
- Updated wording in the policy to confirm that where there are employment/disciplinary concerns HR must be contacted.

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- Addition of a process flowchart (new appendix 1)
- Inserted reference to covering up wrongdoing is itself a disciplinary offense (5.1.6)
- An additional phase at the start of the process whereby managers are encouraged to actively consider the disclosure in accordance with the policy before confirming progress of investigation under the confidential reporting policy (5.2.1)
- Clarification on process if the disclosure concern relates to a Director, Executive Director or the Chief Executive (5.2.8 & 5.2.11)
- The process for appointment of external investigators (5.2.9) recommended in the audit report.
- Inserted reference to raising matters with statutory bodies (5.3.2)
- Monitoring of concerns and actions agreed by CMT was raised in the audit report and following further discussion was deemed to be an excessive requirement. Therefore a more specific and controlled process (using a CRP logging sheet) has been introduced to improve the controls regarding the logging of disclosures to the Monitoring Officer and the introduction that a summary of disclosures (numbers, types and outcomes) be regularly reported through to Audit Committee, providing both Audit Committee and CMT with an overview of Whistleblowing concerns and the ability to identify and investigate what might appear to be either major concerns or systemic issues (5.2.8 & 6.4).

3	Who is the proposal likely to affect?		
	People in Walsall	Yes / No	Detail
	All	No	The policy applies to all council employees
	Specific group/s	No	(including Directors, Executive Directors,
	Council employees	Yes	the Chief Executive and fixed term and
	Other (identify)	Yes	temporary employees).
		(all workers &	
		contractors / suppliers)	It also applies to other workers, such as casual workers, agency workers, supply workers, trainees, interim workers and contractors/suppliers.
			In addition this policy applies to council employees who work in council maintained schools.

4 Please provide service data relating to this proposal on your customer's protected characteristics.

As of 31 March 2021 the total number of Walsall Council employees (excluding Schools) were 3079.

The Council's workforce is made up of 67.55% females. 22.22% of the workforce are classified as under-represented ethnic groups (i.e. those excluding White British ethnicity). In total there were 137 employees (4.45% of the workforce) who declared they had a disability, as defined by the Equality Act 2010.

Of Walsall Council employees 3.12% are in the age group under 25, 24.42% in age

group 25-39, 25.43% are in the age group 40-49, 43.30% are in the age group 50-64, and 3.73% are in the age group 65 and over.

5 Please provide details of all engagement and consultation undertaken for this proposal. (Please use a separate box for each engagement/consultation).

Specialist areas within the council were consulted at the draft stage to ensure that standards and details within the Confidential Reporting Policy were in line with current protocols. Managers who were consulted at this stage included Finance, Legal, and Audit

The draft Confidential Reporting (Whistleblowing) Policy was consulted on with the Senior Managers Group across the council and Trade Unions between the 02/11/21 and 25/11/21. Further meetings were held with key stakeholders including legal and audit.

Comments from consultation lead to minor changes / clarification of wording within the policy.

Other comments from both the managers and trade unions related to dealing with whistleblowing concerns related to the Chief Officers and Chief Executive, which lead to a rewording for clarification.

The Trade Unions did not agree with the list in section 2.4 as being out of scope of the policy recommending that they should all be in scope. However these are personal matters and generally not in the public interest. Where a concern does legitimately meet 3.3 (public interest) it can be considered under this policy. Where not in the public interest it would be redirected to the most appropriate policy.

The policy will be submitted to CMT on 07/04/22 followed by Personnel Committee for approval on 19/04/2022.

Notification of the launch of the new policy will be publicised on Inside Walsall, and managers will be asked to cascade it to employees / workers, especially those without access to the intranet. HR Business Partners will remind managers at their relevant DMT meetings.

Consultation Activity.

Type of	Consultation with wider council	Date	02/11/21
engagement/consultation	via email		to
			25/11/21
Who attended/participated?	The Senior Managers Group, Information Governance, Finance, Legal and HR,		
Protected characteristics of participants	A range of protected characteristics including, gender, race, age, disability.		
Facilities			

Feedback

Comments related to dealing with whistleblowing concern related to the Chief Officers and Chief Executive (same comment as from the unions), which lead to a rewording for clarification.

Comments related to the process of raising safeguarding concerns.

Question why only phone numbers are given and not names/email addresses.

Question about how cases will be monitored and lessons learnt.

Other minor wording changes / clarification which have been incorporated into the policy.

Type of	Consultation with Trade Unions	Date	02/11/21
engagement/consultation	via email and briefed at ERF. to		
			25/11/21
Who	Trade Unions representatives (Unison, GMB and		
attended/participated?	UNITE, as well as the Teachers Associations – NEU		
	and NASUWT)		
Protected characteristics	A range of protected characteristics including, gender,		
of participants	race, age, disability.		

Feedback

Trade Unions did not agree with the list in 2.4 as being out of scope of the policy. However these are personal matters and not in the public interest. Where a concern does legitimately meet 3.3 it can be considered under this policy, but where not in the public interest it would be redirected to the most appropriate policy.

Comment related to dealing with whistleblowing concern related to the Chief Officers and Chief Executive (same comment as from the managers), which lead to a rewording for clarification.

Other minor wording changes / clarification which have been incorporated into the policy.

Type of	Consultation with key stake	Date	January-
engagement/consultation	holders		March
			2022
Who attended/participated?	Finance, Audit and Legal		
Protected characteristics of participants	A range of protected characteristics including, gender, race, age, disability.		
Eagdbook			

Feedback

On the monitoring / reviewing process – proposal of quarterly snapshot reports to CMT followed by Audit Committee for oversight and identification of any systemic issues requiring further investigation / action has been included in the policy.

6 Concise overview of all evidence, engagement and consultation

Formal consultation with senior managers across the council and trade unions raised no concerns in relation to protected characteristics and the proposed changes to the policy.

How may the proposal affect each protected characteristic or group?

The effect may be positive, negative, neutral or not known. Give reasons

Age Disability Gender reassignment Marriage and civil partnership Pregnancy and maternity Race	Neutral Neutral Neutral Neutral	The policy applies to all employees – no impact foreseen. Potential impact on employees who require reasonable adjustments for communication who do not understand the policy e.g. employees with learning disabilities. The policy applies to all employees – no impact foreseen The policy applies to all employees – no impact foreseen Potential impact for people who are on maternity or paternity	Yes No No Yes
Gender reassignment Marriage and civil partnership Pregnancy and maternity	Neutral Neutral	employees who require reasonable adjustments for communication who do not understand the policy e.g. employees with learning disabilities. The policy applies to all employees — no impact foreseen The policy applies to all employees — no impact foreseen Potential impact for people who are on	No No
Marriage and civil partnership Pregnancy and maternity	Neutral	all employees – no impact foreseen The policy applies to all employees – no impact foreseen Potential impact for people who are on	
Pregnancy and maternity		all employees – no impact foreseen Potential impact for people who are on	
maternity	Negative	people who are on	Yes
Race		leave and are not updated about the revised policy.	
	Negative	Potential impact on employees where English is not their first language as they may not understand the policy.	Yes
Religion or belief	Neutral	The policy applies to all employees – no impact foreseen	No
Sex	Neutral	The policy applies to all employees – no impact foreseen	No
Sexual orientation	Neutral	The policy applies to all employees – no impact foreseen	No
Other (give detail)	N/A		·
Further information			
Does your proposal link with effect on particular equality g			elete oi No

А	No major change required
В	Adjustments needed to remove barriers or to better promote equality
С	Continue despite possible adverse impact
D	Stop and rethink your proposal

Action and	Action and monitoring plan				
Action Date	Action	Responsibility	Outcome Date	Outcome	
Day of launch	The policy to be explained/made available to all employees / workers (including those on maternity / paternity leave and long term absence).	Employee's line manager should make themselves available to explain the policy to ensure understanding and offer support to allow individuals to achieve the requirements.	As and when required		
Day of launch	The policy to be explained/made available in other languages on request for employees whose first language is not English.	Appropriate liaison as required with the council's Interpretation, Translation, Transcription and Easy Read (ITTE) service provider.	As and when required		
Day of launch	Alternative formats (audio and Easy Read) for disabled employees to be made available on request.	Liaison as required with the appropriate council procured services; audio formats from Walsall Society for the Blind and Easy Read from the Community, Equality and Cohesion team.	As and when required		

Update to E	Update to EqIA		
Date	Detail		

Contact us

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