

Health and Wellbeing Board

27 April 2021

Health and Wellbeing Board Transformation

1. Purpose

The purpose of the report is to seek the Board's approval of a transformation programme for 2021/22. The paper seeks the agreement of the Board of the proposed four work streams for 2021/22, to ensure the Board delivers its statutory requirements in relation to the co-ordination of provision to address local health and wellbeing issues.

2. Recommendations

That the Board approves the proposed four work streams for 2021/22, which are:

- Work stream One - Delivery of the Joint Strategic Needs Assessment (JSNA)
- Work stream Two - Delivery of the Joint Health and Wellbeing Board Strategy (2022-25)
- Work stream Three – Development of the governance arrangement
- Work stream Four – Delivery of the 2021/22 Priorities as outlined in the Joint Health and Wellbeing Strategy (2017-20)

3. Report detail

3.1 Whilst 2020 was a challenging year for the local Health and Wellbeing partnership, it highlighted the strength and potential of the partnership arrangements in Walsall. The Board previously agreed to deliver the following in 2021:

- A Joint Health and Wellbeing Strategy 2022 – 2025
- Review of Walsall Together priorities and outcomes
- Joint Strategic Needs Assessment (JSNA)
- Integrated Care Partnership in shadow format from April 2021
- Continued integrated approach to delivery of the Better Care Fund programme for financial year 2021 – 2022

3.2 To ensure these key areas of work reflect the needs and priorities for the residents of Walsall, it is proposed that 2021 is a transformational year for the

Health and Wellbeing Board. The next twelve months provides an opportunity to enhance and understand all partnerships' governance arrangements; undertake an in-depth analysis of key local health and wellbeing concerns, and develop the operational delivery of the programme of work.

- 3.3 This report seeks agreement from the Health and Wellbeing Board to the progress of the four work streams during 2021/22 to ensure:
- Shared understanding of the role and function of the Health and Wellbeing Board, including sub groups;
 - Shared understanding of local priorities and strategic responses;
 - Shared understanding of the operational delivery of relevant strategic plans and programmes.

3.4 The four proposed work streams will provide a concise framework to ensure the objectives for the transitional year of 2021/22 are progressed and monitored to establish a strong foundation and progress the Board's programme over 2022-25.

3.5 The proposed four work streams for the Health and Wellbeing Board for 2021/22 are:

- **Work stream One - Delivery of the Joint Strategic Needs Assessment (JSNA)**, which will be led by the Walsall Insight Group (WIG).

The Board previously agreed to the postponement of the JSNA due to the coronavirus pandemic. The JSNA is currently being progressed and will inform the development of local services, the Walsall Corporate Plan 2022-25 and the Joint Health and Wellbeing Strategy (2022-25)

- **Work stream Two - Delivery of the Joint Health and Wellbeing Strategy (2022-25)**, which will be led by Christine Williams (Specialist Project Manager), Walsall Council.

The Board previously agreed the development of the Plan being postponed due to the coronavirus pandemic. The transformational year will enable further engagement with partners and key stakeholders to ensure the revised plan for 2022-25 reflects the shared vision and priorities for Walsall.

- **Work stream Three – Development of the governance arrangements**, which will be led by Geraint Griffiths-Dale (Walsall Managing Director – Black Country and West Birmingham Clinical Commissioning Groups) .

The development of Walsall Together highlighted the need to review the governance arrangement and, where applicable, reduce duplication. The overarching aim being to ensure the effective operation of the Board, and clarification regarding communication and accountability.

- **Work stream Four – Delivery of the 2021/22 Priorities as outlined in the Joint Health and Wellbeing Strategy (2017-20)**, which will be led by Stephen Gunther (Director of Public Health).

Whilst transformational work is taking place, the priorities in the Joint Health and Wellbeing Strategy (2017-20) will still need to be progressed

and monitored to ensure the current health and wellbeing needs of Walsall are strategically and operationally progressed, and the partnership continues to deliver services to the local community. Priorities identified by established groups (such as the Clinical Professional Leaders Group (CPLG), local commissioning board, Walsall Together) will need to be taken into consideration when agreeing the Health and Wellbeing Board areas of priority in order to ensure appropriateness.

- 3.6 The work streams will be monitored at each quarterly Board via standard agenda items:
1. Update on progress against priorities for 21/22 (either 1 partner per session or themed)
 2. Update against the 3 work streams (JSNA, HWB Plan, Governance)

4. Implications for Joint Working arrangements:

- 4.1 The aims of the four work streams are to support the joint working arrangements of the wider membership, plus enable the long-term sustainability of work of the Board. The proposal aims to focus the work of the Board and therefore will not have any direct financial, legal or resource implications for the Board.

5. Health and Wellbeing Priorities:

- 5.1 The four work streams will enable the Board to deliver its statutory requirements and undertake innovative local developments in line with the Health and Wellbeing Board priorities.

Work stream One - the development of the Joint Strategic Needs Assessment (JSNA) will provide the Board with analysis of local health and wellbeing data, trends analysis and comparative data with our statistical neighbours. The JSNA will support evidence-based decision making in relation to the identification of gaps in service and the opportunities to enhance partnership arrangements to improve health and wellbeing outcomes. The JSNA will inform the 2022-25 Walsall Corporate Plan and Joint Health & Wellbeing Strategy (Walsall Plan)

- 5.2 **Work stream Two** - the development of the Joint Health and Wellbeing Strategy (2022-2025) will provide a framework to ensure the Board has a shared vision and agreed priorities that reflect the shared priorities in partner organisations and in line with the Board commitment to Marmot Principles.

- 5.3 **Work stream Three** - the development will ensure the partnership arrangements are robust and reflect the strategic and operational changes in light on local, regional and national changes; such as governance and the development of Walsall Together.

- 5.4 **Work stream Four** - the delivery of the 2020/21 priorities will maintain focus on the agreed priorities and monitor their delivery over the next 12 months.

Background papers

None

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