

Cabinet – 25 October 2017

Corporate Financial Performance 2017/18

Portfolio: Councillor S. Coughlan – Leader of the Council

Related Portfolios: All

Service: Finance – council wide

Wards: All

Key decision: No

Forward plan: No

1. Summary of report

1.1 The report provides the latest forecast of the revenue and capital position for 2017/18 as at 30 September 2017.

- (i) A forecast revenue overspend of £1.21m, after use of reserves and successful delivery of corrective action plans. This is an improvement of £2.58m since last reported to Cabinet on 26 July 2017.
- (ii) A number of amendments to the capital programme for approval, as set out in section 3.9 of the report.
- (iii) The forecast on the council funded capital is currently £30k overspend which is expected to be mitigated in year.
- (iv) Performance against an agreed set of financial health indicators

2. Recommendations

Cabinet are requested to:

- (i) Note the revenue forecast overspend of £1.21m.
- (ii) Note the forecast on the council funded capital programme is currently expected to be £30k overspent which is expected to be mitigated in year.
- (iii) Approve that delegated authority be given to the Chief Finance Officer and Leader of the Council (as Portfolio Holder for Finance) to agree the calculation of business rates growth payable to the West Midlands Combined Authority (WMCA) in conjunction with the constituent member authorities of the WMCA as detailed in section 3.6
- (iv) Approve the write off of debt as set out in section 3.7
- (v) Approve the passporting of grant as set out in section 3.8
- (vi) Approve the amendments to the capital programme as set out in section 3.9.
- (vii) Note financial health indicator performance as set out in Appendix 1.

3. Report Detail

3.1 Cabinet receives regular financial reports to allow it to oversee the financial performance of the council and consider plans for corrective action, and therefore is familiar with the significant level of demand pressures faced by Adult Social Care and Children's in particular.

3.2 Revenue Forecast 2017/18

3.2.1 Walsall Council has a track record of managing financial pressures and action has been taken to mitigate current and future cost pressures, however demand pressures within Adult Social Care and Children's continue to exist. The current council wide forecast shows an overspend of £1.21m.

3.2.2 Table 1 below summarises the 2017/18 budget and the draft outturn. The summary shows directorate forecasts prior to corrective action along with the impact of such actions plans and the use of general reserves being used to fund additional looked after children costs.

Table 1: Forecast revenue analysis 2017/18 by Directorate						
Directorate	Net Budget £m	Year end forecast £m	Forecast Variation to Budget (Under) / Over £m	Mitigating action to be delivered £m	Revised year end forecast £m	Forecast (Under)/ Over- spend £m
Children's Services	48.76	49.93	1.17	0.00	49.93	1.17
Economy & Environment	29.96	29.82	(0.14)	0.00	29.82	(0.14)
Change & Governance	25.84	25.92	0.08	(0.17)	25.75	(0.09)
Adult Social Care	62.71	62.88	0.17	0.00	62.88	0.17
Services Position	162.27	168.55	1.28	(0.17)	168.38	1.11
Capital Financing	16.56	16.58	0.02	0.00	16.58	0.02
Central budgets	(74.37)	(75.29)	0.08	0.00	(75.29)	0.08
Total council tax requirement	108.46	109.84	1.38	(0.17)	109.67	1.21

Some significant risks are currently being managed which, if they occur, will require further action to address:

In Children's;

- Increases in the number and mix of looked after children throughout the year. Dependent on the numbers and the care provision required this could equate to c£800k.
- Inter-Agency fees of £340k.

- Costs arising from the Joint Targeted Area Inspection (JTAI) and Special Educational Needs, Disabilities and Inclusion inspection (SENDI) £350k.

In Adults;

- Demographic growth in placement and package costs, c£1m.
- Change in rate for sleep in nights after HMRC ruling. This means that individuals support will increase due to an increase in hourly rate. Work on-going to confirm the possible additional costs.

In Economy and Environment

- Planning – shortfall in planning application £85k.
- Clean and green – non-achievement of vacancy management £100k.

3.3 Directorate Summary and Significant Changes

3.3.1 *Children's Services*

The current forecast overspend prior to any mitigating action and net of use of reserves would be £3.26m. The Directorate identified a number of areas where there was a high risk of cost pressure and/or non/delayed delivery of savings and put early actions in place for these (£2.08m), including the use of reserves and restraint on expenditure arising from last year's "EPC" resulting in a remaining forecast overspend of £1.17m:

Pressures

- 2017/18 saving proposals delayed - £249k
- Transition and leaving care pressure - £362k
- LAC demand and associated placement costs - £1.25m
- Home to school transport – temporary undelivered 2016/17 savings brought forward plus additional demand - £626k
- Early help – temporary childcare income shortfalls whilst awaiting the tender outcome - £118k
- Additional demand on contact services - £60k
- Agency costs within Children's Management team - £24k
- Staffing and agency pressures across Children's Social Care - £120k
- Additional costs for assessments, therapeutic support and subscriptions within the adoption team - £120k
- Legal fees - £75k
- Ofsted pressures - £168k
- Minor variances across the directorate - £14k
- Staffing pressures within Access and Achievement - £74k

Actions to part offset the above pressures

- Proportion of the early help model that can be funded via high needs funding Multi-Disciplinary Team (£314k).
- Continuation of "Every Penny Counts" 2016/17 actions (£1.08m).
- Social worker investment not required for 2017/18 due to part year effect of recruitment (£272k).
- Efficiencies across the directorate identified during 2017/18 (£200k).
- SEND in year grant (£217k).

It should be noted there also are a number of red ragged savings within Children's which have alternative actions identified. Should the service successfully take action to implement these savings, then the alternative actions could be released to fund the above pressures.

3.3.2 *Economy and environment*

The current forecast position is an underspend of £141k. There are pressures due to income shortfalls within markets, planning and major projects and transportation teams and sports development combined with ongoing gully cleansing costs which are partially offset by salary underspends and a reduction in waste performance and disposal costs.

3.3.3 *Change and Governance*

Prior to action plans, the forecast position for September is an overspend of £77k. Action plans will reduce this overspend by £165k, resulting in an underspend of £88k. The major variances are within:

- IFM £298k overspend relating to centralised maintenance and redundant buildings.
- ICT (£170k) underspend due to vacant posts and reduced demand for print & design services
- Money Home Job (£180k) underspend due to vacant posts and additional overpayment recovery income.

3.3.4 *Adult Social Care*

The forecast over spend is £176k. The main pressures and actions to part address them are:

Pressures

- Client placement/package cost - . The forecast includes that of the £1.72m improving demand management, £648k has been delivered from panel work, with a further £597k expected to be delivered in year. This leaves a pressure of £474k.
- Income shortfall from Walsall and non Walsall CCG of £342k.
- Demographic income – shortfall in income of £218k from expected demographic increases.
- Savings currently identified as not being achieved £1.79m.

Underspend / One off funding

- BCF Carers replacement care costs under demand management - (£142k)
- Delay in recruitment net of increase in agency - (£952k)
- Jointly funded posts saving currently funded from iBCF1, iBCF2 and integrated discharge team (IDT) mainstream budget - (£567k)
- Release of one off revenue from iBCF2 - (£50k)
- Additional net rapid response income due to changes in CCG contract arrangements - (£39k)

- Efficiencies on service level agreements including community hub and bereavement contract - (£156k)
- Housing 21 arising from an insurance rebate and reduced pension costs - (£69k)

3.3.5 *Capital Financing*

This is currently forecast to be £14k over budget after the use of £302k of additional income due to improved dividends receivable on ordinary shares in Birmingham Airport.

3.4 Local Authority Mortgage Scheme (LAMS)

Under this scheme the council placed funds of £2m with Lloyds for a period of 5 years. Up to the end of June 2017, 86 mortgages have been supported through the LAMs scheme using £1,787,415 of the indemnity cover. The scheme has now closed to new applications and the authority is due to receive its £2m funds back in March 2018.

3.5 Business Rates Retention Scheme

Any variation in income due to changes in rateable value, successful appeals, exemptions and discounts against income estimated and included within the council's budget will result in a surplus or deficit on the collection fund.

As previously reported the cost to the general fund in 2017/18 is calculated by taking the actual deficit from 2015/16 and then adjusting for the estimated deficit for 2016/17, to give £1.368m. Walsall will have to fund £0.670m (49%). This reduced the amount of income due to the general fund in 2017/18, which has been accounted for.

3.6 West Midlands Combined Authority (WMCA) Growth Share Calculation

As part of the Devolution Deal, it was agreed that the WMCA would retain the real terms growth in the central share (50%) of business rates income. The calculation of real terms growth was not defined within the agreement. Different options have been considered locally for how this could operate in practice and for 2017/18 onwards how funding is distributed between the West Midlands Districts and the Combined Authority is to be agreed locally. It is recommended that the Chief Finance Officer and the Leader of the Council (as Portfolio Holder for Finance) be given delegated authority to agree in conjunction with the other WMCA members an appropriate calculation for business rates growth payable to the WMCA for the duration of the 100% business rates pilot.

3.7 Write off of debt

The following write offs above £10,000 requires the approval of Cabinet;

- £14,063.44 relating to an overpaid housing benefit recovery - Invoice No 60565526. The client is now deceased and there is no estate to recover the debt from.
- £14,865.04 relating to an overpaid housing benefit recovery – Invoice No 60557572. The client has been declared bankrupt and the debt cannot be recovered.

3.8 Passporting of specific grants received in 2017/18

During the financial year there have been a number of un-ringfenced grants received:

- Local Authority Data Sharing - £3,135.25 – given towards costs of system upgrades within Money, Home Job
- Universal support grant funding £5,872 received to date – this relates to quarter 1 and 2. Figures are not yet known for the remainder of the year as they are paid on actual case numbers paid quarterly in arrears.
- DWP – minor grant £69.
- Discretionary Housing payments administration grant £71,952.
- Real time initiative £8,836 – relates to housing benefits.
- Business rates relief new burdens £12,000 – to fund costs of re-billing required for reliefs given by DCLG.
- DWP – new burdens funding £82,832 and £16,219.

Cabinet are asked to approve the passporting of the above to Money Home Job.

3.9 **Capital Programme 2017/18**

The capital programme as reported to Cabinet on 26 July 2017 totalled £84.30m. **Table 2** summarises amendments, resulting in a programme of £102.08m.

Table 2 : Amendments to Capital Programme 2017/18	
Project	£m
Capital programme 2017/18 per Cabinet 26 July 2017	84.30
Council Funded Resources	
Increase in Pupil Referral Unit (PRU) places * funded via DSG reserve	0.50
Purchase of Saddlers Centre	13.80
Gas Holders Strategic Land Acquisition	2.11
Holmans Strategic Land Acquisition	0.53
M6 Junction 10 - not required in 2017/18	(0.65)
Use of capital contingency to fund ICT wide area network	(0.30)
ICT Wide Area Network	0.30
Arboretum Drainage Scheme	0.07
Replenishment of capital contingency	0.37
Works at Clayhanger Community Association – see note 1 below	0.06
Civic Centre Roof Ladders – see note 1 below	(0.03)
Council House Drainage Survey – see note 1 below	(0.03)
Allotment and community garden strategy - Borneo Street – see note 2 below	(0.06)
Security works at the depot – see note 2 below	0.06
Buyout of Vehicles at the end of the lease – Lease v Buy	0.01
Externally Funded	
Black Country University Technical College (UTC) – confirmation of funding	(0.02)
Devolved Formula Capital - Re-profiling of budgets from 2016/17	0.77
Willenhall Memorial Park Heritage and Habitats - additional funding	0.05
S106 Schools	0.28
Growth Deal – confirmation of funding	(0.34)
Library redesign – funding not due to be received	(0.30)
Gigaport – confirmation of funding	(0.01)

Project	£m
Ryders Hayes Academies - additional funding	0.17
Reedswood Academy - additional funding	0.17
Disabled Facilities Grant - confirmation of funding	0.27
Revised capital programme 2017/18	102.08

** funded via a revenue contribution to capital*

Notes (as referred to in table 2 above) -

1. Building works at Clayhanger Community Association of £55k are to be funded from underspends on the Civic Centre Roof ladder scheme (£23k) and Council House Drainage Survey of (£32k)
2. Cabinet on the 25 October 2017 are due to approve £10,000 of capital funding to be spent on improvements at Borneo Street Allotments and the remaining budget of £60,809 to be reallocated to security works at the depot.

Table 3 summarises the 2017/18 capital programme and forecast outturn after the re-phasing of projects into 2018/19.

Table 3: Forecast capital analysis 2016/17					
Directorate	Budget £m	Predicted year end forecast £m	Variance before Carry forward £m	Carry Forward £m	Variance Over / (Under) £m
Council funded	40.58	33.90	(6.68)	(6.71)	0.03
Externally Funded	61.50	61.24	(0.26)	(0.26)	0.00
Total	102.08	95.14	(6.94)	(6.97)	0.03

The £0.03m overspend shown in table 3 above relates to schemes that support essential works including health and safety schemes (£70k), partly offset by an underspend on Targeted Capital bids – Barcroft (£40k). Mitigating action is currently being looked at to bring this back in line with the budget.

The council funded element of the capital programme currently shows predicted re-phasing of £6.71m from 2017/18 to 2018/19 as shown in **Table 4**. Re-phasing occurs for a number of reasons such as late confirmation of grants approvals, timing of projects which may fall over more than one financial year, contract delays out of our control as awaiting funding or Government approval, etc.

Table 4: Re-phasing of Council funded schemes 2017/18 to 2018/19	
Project	£m
Civic Centre heating	0.50
Council House rewiring	0.94
Data backup system replacement	0.22
Data centre power backup	0.31
Essential refurbishment Council's digital data storage facilities	0.92
Essential investment to remove cyber attack vulnerabilities	0.10
Fryers Road sprinkler system	0.22

Project	£m
ICT Wide Area Network	0.15
Library re-design - Lichfield Street hub	1.19
Money home job core IT system	0.05
Payment card industry data security	0.01
Procurement system for (HRMS) and Oracle EBS financials	0.69
Replace Open Software Local Government Online	0.01
Service Improvement Cyber Security (Virus Protection)	0.07
Smarter workplaces ICT	0.31
Smarter workplaces – Property	0.48
Solar PV panels	0.14
Walsall Market	0.40
Total	6.71

Financial Health Indicators

Appendix 1 contains financial health indicator performance as at quarter 2. The primary purpose of these is to advise Cabinet of the current financial health of the authority in order to provide assurance to them in their role. The indicators cover a number of areas as follows:

3.10.1 Treasury Management

The indicators show the actual borrowing and investment rates for 2016/17 and the forecast for 2017/18 against set targets. Most indicators are forecast to be achieved with positive variances against net borrowing cost.

3.10.2 Balance Sheet

This details ratios for the last 4 financial years 2013/14, 2014/15, 2015/16 and post-audit figures for 2016/17 which show the liquidity of the authority.

3.10.3 Revenue performance

This section shows collection rates for council tax and business rates, the average number of days to collect sundry debt and the number of days to process creditor payments for 2016/17 and the performance against profile for 2017/18. Sundry debt collection has exceeded the profile by 6 days with the number of days to process creditor payments being exceeded by 3 days. Council tax and business rates collection are both marginally below target.

3.10.4 Corporate financial performance - revenue

This section details the outturn position for 2016/17 (post audit) and 2017/18 year-end forecast for revenue and capital, which is based on the financial position as at 30 September 2017.

The current revenue forecast for 2017/18 is an overspend of £1.21m after successful delivery of corrective action plans. Further detail on this is contained in section 3.3 of this report.

3.10.5 Corporate financial performance – capital

Mainstream capital (funded from the council's own resources) as at 30 September 2017 is expected to be overspent by £30k after £6.71m of projects are re-phased into 2018/19 as set out in section 3.9 above. The overspend is expected to be mitigated in year. The current plan of disposal of assets totals £1.8m for 2017/18 which will result in an under achievement of capital receipts of c£794k.

4. Council Priorities

4.1 The budget is set to ensure that resources follow council priorities.

5. Risk Management

5.1 Risk management is embedded in budget monitoring and forecasting to enable potential budget variances and risks to be identified early and addressed. A number of assumptions have been made in the forecast figures by managers. Significant risks have been identified, monitored and reported on throughout the year, as appropriate. See section 3.2 of the report for further details.

6. Financial Implications

6.1 The implications are as set out in this report. Any deficit at year end will require funding from general reserves, reducing the level of reserves available for future use.

7. Legal implications

7.1 The council is required to set and operate within a balanced budget.

8. Property implications

8.1 None directly associated with this report.

9. Health and wellbeing implications

9.1 This report is prepared with consideration of health and wellbeing implications.

10. Staffing Implications

10.1 None directly associated with this report.

11. Equality implications

11.1 None directly associated with this report.

12. Consultation

12.1 The report is prepared in consultation with the Chief Finance Officer, relevant managers and executive directors.

Background papers: Various financial working papers.

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Signed:



James T. Walsh
Assistant Director – Finance (CFO)
17 October 2017

Signed:



Councillor S Coughlan
Leader of the Council
17 October 2017

Appendix 1

Financial Health Indicators – Qtr 2 2017/18

Treasury Management	2016/17 Actual	2017/18 Target	2017/18 Actual
Average Interest Rate (Borrowing)	3.80%	4.61%	3.24%
- Excluding OLA	3.94%	4.72%	3.41%
- Including OLA			
Gearing Effect on Capital Financing Estimates	1.80%	5.00%	3.47%
Net Borrowing Costs / Council Tax Requirement and NNDR contribution	10.88%	12.50%	9.50%
Capital Financing Requirement (£m)	335.150	336.771	336.771
Authorised limit for external Debt (£m)	360.965	376.190	376.190
Investment Rate Average	0.89%	0.77%	0.84%

Balance Sheet Ratios	2012/13	2013/14	2014/15	2015/16	2016/17 (Post-Audit)
Current Assets : Current Liabilities	2.70	2.75	2.44	1.77	1.86
Useable Reserves : General Revenue Expenditure	0.58	0.53	0.66	0.57	0.63
Long Term Borrowing : Tax Revenue (Using both council tax and NNDR for tax revenue)	1.13	1.71	1.69	1.45	1.41
Long Term Assets : Long Term Borrowing	1.84	1.98	2.10	2.29	2.29
Total School Reserves : Dedicated School Grant	0.08	0.09	0.09	0.07	0.05

Revenues Performance % collected for financial year	2015/16 Actual Collected in total @ 30.09.17	2016/17 Actual Collected in total @ 30.09.17	2017/18	
			Profiled 2017/18	Actual 2017/18
Council tax %	96.00%	97.40%	52.20%	51.70%
Total Council Tax collected (£m)	£110,150,624	£105,466,387	£64,270,000	£63,697,379
National Non Domestic Rate %	98.10%	99.00%	57.50%	57.00%
Total NNDR collected (£m)	£70,698,478	£69,252,672	£41,250,000	£40,899,235

Debtors and Creditors Performance	2016/17 Actual	2017/18	
		Profiled Qtr	Actual Qtr
Sundry Debtors Collection – Average number of days to collect debt	27 days	30 days	24 days
Average number of days to process creditor payments*	12 days	14 days	11 days

Management of Resources	2017/18		
Service Analysis	Target	Actual	Variance
Children's Services	56,610,199	57,784,938	1,174,739
Economy and Environment	29,964,550	29,823,681	(140,869)
Adult Social Care	62,707,393	62,883,354	175,961
Change and Governance	25,842,650	25,754,890	(87,760)
Council Wide	37,886,981	37,978,297	91,316
NNDR/Top Up	(104,540,337)	(104,540,337)	0
Total	108,471,436	109,684,822	1,213,386
General Reserves	Minimum £6.2m Maximum £15.51m	N/A	N/A
Council Funded Capital Expenditure	40,580,615	33,903,553	(6,677,062)
External Funded Capital Expenditure	61,497,794	61,239,288	(258,506)
Total Capital Expenditure	102,078,409	95,142,841	(6,935,568)
Capital Receipts	2,600,000	1,805,942	(794,058)

Management of Resources	Post-Audit 2016/17 Actual		
Service Analysis	Target	Actual	Variance
Children's Services	50,384,893	50,731,394	346,501
Economy and Environment	46,738,475	46,441,584	(296,891)
Adult Social Care	72,754,136	70,349,870	(2,404,266)
Change and Governance	15,837,731	14,658,879	(1,178,852)
Council Wide	24,767,589	27,852,988	3,085,399
RSG/NNDR	(109,491,931)	(109,491,931)	0
Total	100,990,893	100,542,784	(448,109)
General Reserves	Minimum £6.2m Maximum £12.4m	13,904,518	N/A
Council Funded Capital Expenditure	21,394,512	13,463,467	(7,931,046)
External Funded Capital Expenditure	76,732,202	64,768,242	(11,963,960)
Total Capital Expenditure	98,126,714	78,231,709	(19,895,006)
Capital Receipts	2,770,000	1,673,099	1,096,901

Notes to Management of Resources

The figures for 2016/17 represent the actual budget and spend for each area within the authority. This will include all internal recharges such as office accommodation, central support services, and accounting adjustments for pension liability in line with FRS17 and capital charges. Capital charges and pension liability year end transactions can change substantially at year end as this is when revaluations of assets and figures from the actuary are received and budgets updated to reflect any changes.

The figures reported for 2017/18 are presented as budget for monitoring. This is where we exclude some internal recharges such as office accommodation, central support services, capital charges and accounting adjustments for pension liability in line with FRS17 and include within the area which manages them. For example all central support services costs are shown within Change & Governance. The reason for this is that only the service that manages the area will be able to report on any forecast under / overspend.

What this tells us

Treasury Management	
Average Interest Rate (Borrowing)	The average interest rate we are paying on the money we have borrowed compared to our target.
Gearing Effect on Capital Financing Estimates	Shows how a 1% increase in interest rates would affect the total interest cost to the council.
Net Borrowing Costs / Tax Requirement	Borrowing not financed by a grant from government, as a proportion of our Net Revenue Expenditure
Capital Financing Requirement (£m)	How much money we currently borrow to finance our capital programme.
Authorised limit for external Debt (£m)	The maximum amount of debt we should have at any one time
Investment Rate Average	The average interest rate we are receiving on the money we have invested.

Balance Sheet Ratios	
Current Assets : Current Liabilities	Our ability to meet our liabilities
Useable Reserves : General Revenue Expenditure	If our reserves are adequate to meet potential future variations.
Long Term Borrowing : Tax Revenue Using only council tax for tax revenue Using both council tax and NNDR for tax revenue	The effect of long term borrowing on our budget.
Long Term Borrowing : Long Term Assets	This allows us to understand the relationship between the money we borrow and the assets we have as they both change over time.
Total School Reserves : Dedicated School Grant	If schools reserves are at an appropriate level.

Revenues Performance	
% Collected for Financial Year	As a percentage the amount of council tax we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that its related to, but this won't be included in this figure
Council Tax (%)	
National Non Domestic Rate (%)	As a percentage the amount of Business rates we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it related to.
Total Council Tax Collected (£m)	This tells us the amount of council tax we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it relates to, but this won't be included in this figure.
Total NNDR Collected (£m)	This tells us the amount of Business Rates we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it relates to, but this won't be included in this figure.
Sundry Debtors Collection	How long on average it takes us to collect money owed to us.
Average number of days to collect debt	
Average number of days to process creditors payments	How long on average it takes to pay our bills.

Management of Resources	
Service Analysis	
Children's Services Economy and Environment Adult Social Care Change and Governance Council Wide	Shows our forecast for how much we will spend on these services compared to what we planned and compared to how much we spent in the previous year.
General Reserves	Our forecast year end position on reserves against our opening balance.
Contingency	How much we have set aside and for unplanned expenditure, and how much we have left to spend.
Capital Expenditure	Forecast of our spend on capital programmes against our target
Capital Receipts	Forecast of how much money we expect to receive from selling some of our assets, against our target.

APPENDIX 2a – COUNCIL FUNDED CAPITAL AS AT 30 SEPTEMBER 2017

COUNCIL FUNDED SCHEMES	2017/18 Budget £	Estimated Outturn £	Variance £	Carry forward to 2018/19 £	(Underspend)/ overspend £
CHILDRENS					
2 year old (RCCO)	1,097,642	1,097,642	0	0	0
PRU Places Provision (RCCO)	500,000	500,000	0	0	0
Rushall Primary/EDC alterations	590,160	590,160	0	0	0
SEND Places Provision (RCCO)	1,000,000	1,000,000	(0)	0	0
Targeted Capital bids - Barcroft	44,305	0	(44,305)	0	(44,305)
Looked after children out of borough placements	150,000	150,000	0	0	0
CHILDRENS COUNCIL FUNDED TOTAL	3,382,107	3,337,802	(44,305)	0	(44,305)
ECONOMY & ENVIRONMENT					
Allotment and community garden strategy - Borneo Street	10,000	10,000	0	0	0
Depot increased security measures	60,809	60,809	0	0	0
Arboretum Events Field-drainage scheme (RCCO)	65,000	65,000	0	0	0
Broadway West Playing Fields	50,000	50,000	0	0	0
Leamore Park additional funding	5,805	5,805	0	0	0
St Peter Church repairs to surrounding wall	25,000	25,000	0	0	0
Trim Trail King George V playing fields (RCCO)	771	771	0	0	0
Walsall Arboretum Car Park	9,106	9,106	0	0	0
Walsall Arboretum Restoration Programme - illuminated Park proposals	5,242	5,242	0	0	0
Walsall Green Pathways	106	106	0	0	0
Willenhall Memorial Park	19,302	19,302	(0)	0	0
Fryers Road Sprinkler System	268,000	50,000	(218,000)	(218,000)	0
Mayrise System Mobile Working (RCCO)	12,129	12,129	0	0	0
Vehicles purchased	6,790	6,790	0	0	0
Headstone safety in Cemeteries (RCCO)	40,000	40,000	0	0	0
Leisure Management System	111,547	111,547	(0)	0	0

COUNCIL FUNDED SCHEMES	2017/18 Budget £	Estimated Outturn £	Variance £	Carry forward to 2018/19 £	(Underspend)/ overspend £
Bentley Community Facility	10,000	10,000	0	0	0
Library Redesign - Lichfield Street Hub	2,160,000	965,300	(1,194,700)	(1,194,700)	0
Open Plus in Libraries	397,000	397,000	0	0	0
Single Library Management System	100,044	100,044	0	0	0
Replacement dev management, building control & land charge ICT system	29,792	29,792	0	0	0
Walsall TCTP ring road acquisition	6,000	6,000	(0)	0	0
Challenge funding (Match funded)	245,363	245,363	0	0	0
Community Dropped Crossings	20,000	20,000	0	0	0
Highways maintenance	2,970,827	2,970,827	0	0	0
Acquisition of Reservoir Place	793,250	793,250	0	0	0
Gas Holders Strategic Land Acquisition	2,114,500	2,114,500	0	0	0
Holmans Strategic Land Acquisition	524,500	524,500	0	0	0
Primark & Co-op development	3,514	3,514	0	0	0
Darlaston SDA (Prudential)	265,878	265,878	0	0	0
Saddlers Centre Shopping Centre	13,801,713	13,801,713	0	0	0
Active Living - Bloxwich (PWLB)	187,045	187,045	0	0	0
Active Living - Oak Park (PWLB)	368,849	368,849	0	0	0
Smarter Workplaces ICT	306,645	0	(306,645)	(306,645)	0
Smarter Workplaces - Property (Prudential)	505,281	23,232	(482,049)	(482,049)	0
Hatherton Road Car Park	273,735	273,735	0	0	0
Migration of Urban Traffic control analogue comm network	185,000	185,000	0	0	0
Replacement of obsolete traffic signal control equipment	200,000	200,000	0	0	0
Upper Rushall Street Car Park Repairs	44,078	44,078	0	0	0
DSDA	200,000	200,000	0	0	0
New Homes Bonus	255,586	255,586	0	0	0
Regenerating Walsall	234,261	234,261	(0)	0	0
Rushall Olympic Football Club	5,833	5,833	0	0	0
Shop maintenance	7,274	7,274	0	0	0

COUNCIL FUNDED SCHEMES	2017/18 Budget £	Estimated Outturn £	Variance £	Carry forward to 2018/19 £	(Underspend)/ overspend £
Town and District Centres Public Realm	100,000	100,000	(0)	0	0
Walsall Market	500,000	100,000	(400,000)	(400,000)	0
ECONOMY & ENVIRONMENT COUNCIL FUNDED TOTAL	27,505,575	24,904,181	(2,601,394)	(2,601,394)	0
CHANGE AND GOVERNANCE					
CCTV	250,000	250,000	0	0	0
Improving security in local neighbourhoods	3,655	3,655	0	0	0
Procurement system for (HRMS) and Oracle EBS financials	719,000	32,100	(686,900)	(686,900)	0
Aids and adaptations (statutory element)	750,000	750,000	0	0	0
Health through warmth and related Retro Fit schemes	83,672	83,672	(0)	0	0
HR Itrent upgrades	9,228	9,228	0	0	0
IT Trent Upgrade 2016	30,000	30,000	(0)	0	0
Council wide IT planned rolling replacement and upgrade	48,865	48,865	0	0	0
Customer facing services being accessed by citizens (SQL)	53,000	53,000	0	0	0
Data backup system replacement	220,000	0	(220,000)	(220,000)	0
Data Centre Power Backup	309,220	0	(309,220)	(309,220)	0
Essential investment to remove cyber attack vulnerabilities	98,000	0	(98,000)	(98,000)	0
Essential maintenance data storage growth (Netapp)	78,000	78,000	0	0	0
Essential microsoft upgrades & foundation for Office 365	102,000	102,000	0	0	0
Essential mtce service warranty extensions & eventual server replacement	75,200	75,200	0	0	0
Essential refurb Council's digital data storage facilities	1,224,081	300,000	(924,081)	(924,081)	0
Essential upgrade to Windows 2003	64,070	64,070	0	0	0
Essential warranty extension & eventual replacement of hardware for Council's finance system	30,000	30,000	0	0	0
ICT essential software licence charges	9,186	9,186	0	0	0
ICT requirements to cater for blending transitioned services into WMBC ICT	1,557	1,557	0	0	0
ICT Wide Area Network	300,000	151,177	(148,823)	(148,823)	0
Implement the inTune platform for mobile devices	11,980	11,980	0	0	0
Money home job core IT system	51,500	0	(51,500)	(51,500)	0

COUNCIL FUNDED SCHEMES	2017/18 Budget £	Estimated Outturn £	Variance £	Carry forward to 2018/19 £	(Underspend)/ overspend £
Single mobile devices for use within the new in-Tune platform	76,000	76,000	(0)	0	0
Replace Open Software Local Government Online	10,000	0	(10,000)	(10,000)	0
Payment Card Industry Data Security	6,140	0	(6,140)	(6,140)	0
Service Improvement Cyber Security (Virus Protection)	81,000	11,000	(70,000)	(70,000)	0
Civic Centre Roof Ladders	11,700	11,700	0	0	0
Council House Cellar Tanking	50,000	50,000	0	0	0
Council House Drainage Survey	18,300	18,300	0	0	0
Clayhanger Community Association	55,000	55,000	0	0	0
Replace heating & ventilation system within link block	193,820	193,820	0	0	0
Solar PV panels	142,863	0	(142,863)	(142,863)	0
Civic Centre essential maintenance	72,822	72,822	(0)	0	0
Civic Centre heating	600,000	100,000	(500,000)	(500,000)	0
Council House BMS	70,000	70,000	0	0	0
Council House rewiring	1,000,000	60,000	(940,000)	(940,000)	0
Schools Project	250,000	250,000	0	0	0
Finance Direct/Oracle	19,437	19,437	0	0	0
Allocation of health and safety works	723,836	800,000	76,164	0	76,164
Capital Investment Earmarked Reserve	408,595	408,595	0	0	0
CHANGE AND GOVERNANCE COUNCIL FUNDED TOTAL	8,311,727	4,280,364	(4,031,363)	(4,107,527)	76,164
ADULTS SOCIAL CARE					
Mosaic Implementation (Phase 3)	747,130	747,130	0	0	0
Mosaic Mobile Working	634,076	634,076	0	0	0
ADULT SOCIAL CARE COUNCIL FUNDED TOTAL	1,381,206	1,381,206	0	0	0
TOTAL COUNCIL FUNDED	40,580,615	33,903,553	(6,677,062)	(6,708,921)	31,859

APPENDIX 2b – EXTERNALLY FUNDED CAPITAL AS AT 30 SEPTEMBER 2017

EXTERNALLY FUNDED SCHEMES	2017/18 Budget £	Estimated Outturn £	Variance £	Carry forward to 2018/19 £	(Underspend)/ overspend £
CHILDRENS					
Academies	412,257	412,257	0	0	0
Basic need	7,128,777	7,128,777	0	0	0
Capital maintenance	3,221,909	3,221,909	0	0	0
Devolved formula capital	2,167,121	2,167,121	0	0	0
Early Year-Reedswood Academy	168,796	168,796	0	0	0
Early Year-Ryders Hayes Academy	170,850	170,850	0	0	0
Section 106	275,873	275,873	0	0	0
Universal infant free school meals	45,966	45,966	0	0	0
Youth capital funding	15,843	15,843	0	0	0
CHILDRENS EXTERNALLY FUNDED TOTAL	13,607,392	13,607,392	0	0	0
ECONOMY & ENVIRONMENT					
Allotment Improvement Programme External	18,485	18,485	0	0	0
Palfrey Park	6,994	6,994	0	0	0
Reedswood Park	10,214	10,214	0	0	0
Walsall arboretum restoration programme (PRU)	370,572	370,572	0	0	0
Willenhall Memorial Park Heritage & Habitats	50,000	18,474	(31,526)	(31,526)	0
Waste infrastructure capital grant	226,980	0	(226,980)	(226,980)	0
Active Living Bloxwich (Grant)	104,486	104,486	0	0	0
Active Living Oak Park (Grant)	137,818	137,818	0	0	0
The New Art Gallery Walsall (Grant)	45,567	45,567	0	0	0
Additional Highway Maintenance pothole funding	188,000	188,000	0	0	0
Challenge funding	1,985,213	1,985,213	0	0	0
Development of Highways Asset Management Plan (HAMPS)	43,002	43,002	0	0	0
LTP including bridge strengthening	230,800	230,800	0	0	0

EXTERNALLY FUNDED SCHEMES	2017/18 Budget £	Estimated Outturn £	Variance £	Carry forward to 2018/19 £	(Underspend)/ overspend £
LTP Yorks Bridge	85,408	85,408	0	0	0
Network Rail Scheme-Level Crossing	30,347	30,347	0	0	0
Pedestrian Crossing on Northgate	11,379	11,379	0	0	0
Mill Lane Road Safety	376	376	0	0	0
Capital Block DFT Fund	2,148,000	2,148,000	0	0	0
Growth Deal	34,887,564	34,887,564	0	0	0
Darlaston SDA	187,794	187,794	0	0	0
Gigaport Partner Contribution	9,336	9,336	0	0	0
Goscote (Open Space Works)	581,896	581,896	0	0	0
Regenerating Walsall - Private Contributions	8,746	8,746	0	0	0
Willenhall Townscape Heritage Initiative – Heritage Lottery Fund	1,014	1,014	0	0	0
A461 Corridor Junction Improvements	90,000	90,000	0	0	0
A461 National Productivity Investment Fund (NPIF)	920,000	920,000	0	0	0
M6 Junction 10 Highway Improvements	144,152	144,152	0	0	0
West Midlands Strategic Transport Plan (STP) 'Movement for Growth'	1,471,982	1,471,982	0	0	0
ECONOMY & ENVIRONMENT EXTERNALLY FUNDED TOTAL	43,996,125	43,737,619	(258,506)	(258,506)	0
CHANGE AND GOVERNANCE					
Disabled facilities grant	2,413,922	2,413,922	0	0	0
Off Gas Scheme	281,037	281,037	0	0	0
CHANGE AND GOVERNANCE EXTERNALLY FUNDED TOTAL	2,694,959	2,694,959	0	0	0
ADULT SOCIAL CARE					
Integrated Community Equipment	750,000	750,000	0	0	0
Better Care Fund Community Capacity Grant	449,318	449,318	0	0	0
ADULT SOCIAL CARE EXTERNALLY FUNDED TOTAL	1,199,318	1,199,318	0	0	0
TOTAL EXTERNALLY FUNDED	61,497,794	61,239,288	(258,506)	(258,506)	0

**Detailed breakdown of Children's Capital Maintenance allocations within external funded schemes of capital programme
(Appendix 3a)**

School	Project	Budget £	Forecast £
Old Hall Special School	Heating & Distribution	134,465	134,465
New Invention Infants	Replacement of Hot & Cold water distribution	73,360	73,360
Beacon Primary	Replacement of distribution & emitters	97,786	97,786
Leamore Primary	Replacement of Hot & Cold water distribution and external cold mains	57,531	57,531
Rushall Jmi	Replace boilers & emitters	325,404	325,404
Beacon Primary	Replacement of hot & cold water system	161,130	161,130
Bentley West Primary	Replacement of hot & cold water system – original building	107,420	107,420
Blackwood Primary	Flat roofing phase 1 of 4	214,840	214,840
Brownhills Secondary	Rewire – Final Phase 4	193,356	193,356
Busil Jones Primary	Roofing to KS1	161,130	161,130
Fullbrook Nursery	Replacement of Boiler House Plane & Removal of tanked water storage	75,194	75,194
Jane Lane Special School	Flat roofing Phase 1 of 3	161,130	161,130
Kingshill Primary	Pitched Roofing Phase 1 of 4	134,275	134,275
Lindens Primary	Roofing & Asphalt works Final Phase	193,356	193,356
Meadow View Primary	Roofing to Early years & reception Final Phase	75,194	75,194
Oakwood Special School	Upgrade mains cold & hot water distribution	64,452	64,452
Old Church Primary	Replacement of distribution & emitters	161,130	161,130
Palfrey Juniors	Roofing Main Hall	85,936	85,936
Salisbury Street Primary	Corridor Floor Replacement	64,452	64,452
St John's Primary	Replacement Boilers, Controls & emitters	214,840	214,840
St Michaels Primary	Replacement of heating distribution & emitters to main building	161,130	161,130
Sunshine Infants	Flat & Pitched roofs	128,904	128,904
Various Schools	Kitchen Ventilation upgrade	131,000	131,000
Unallocated		44,495	44,495
Total		3,221,909	3,221,909

**Detailed breakdown of Children's Basic Need allocations within external funded schemes of capital programme
(Appendix 3b)**

School	Project	Budget £	Forecast £
Fibbersley Primary	Primary Expansion	3,199,265	3,199,265
King Charles Primary	Primary Expansion	479,583	479,583
Christchurch Primary	Primary Expansion	47,275	47,275
Beacon Primary	Primary Expansion	67,976	67,976
Greenfields Primary	Primary Expansion	186,436	186,436
Kings Hill Primary	Primary Expansion	162,749	162,749
Meadow View Primary	Primary Expansion	304,453	304,453
St Giles Primary	Primary Expansion	1,491,076	1,491,076
Unallocated	6 New Schemes currently at Feasibility stage	1,189,964	1,189,964
Total		7,128,777	7,128,777