



## Social Care and Health Overview & Scrutiny Committee

Meeting to be held on: **26<sup>th</sup> November 2020 AT 6.00 P.M.**

Meeting to be held via: **Microsoft Teams**

Public access to meeting via: <https://youtu.be/1vPclVVtJ38>

### **MEMBERSHIP:**

Councillor Hussain	(Chair)
Councillor Allen	(Vice-Chair)
Councillor Ali	
Councillor Clarke	
Councillor Coughlan	
Councillor Ditta	
Councillor Neville	
Councillor Rasab	
Councillor Robertson	
Councillor Sarohi	
Councillor Waters	

### **PORTFOLIO HOLDERS:**

Health and Wellbeing	-	Councillor S. Craddock
Adult Social Care	-	Councillor R. Martin

**Note:** Walsall Council encourages the public to exercise their right to attend meetings of Council, Cabinet and Committees. Agendas and reports are available for inspection from the Council's Democratic Services Team at the Council House, Walsall (Telephone 01922 654767) or on our website [www.walsall.gov.uk](http://www.walsall.gov.uk).

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## AGENDA

<b>1.</b>	<b>Apologies</b> To receive apologies for absence from Members of the Committee.	
<b>2.</b>	<b>Substitutions</b> To receive notice of any substitutions for a Member of the Committee for the duration of the meeting.	
<b>3.</b>	<b>Declarations of interest and party whip</b> To receive declarations of interest or the party whip from Members in respect of items on the agenda.	
<b>4.</b>	<b>Local Government (Access to Information) Act 1985 (as amended)</b> To agree that the public be excluded from the private session during consideration of the agenda items indicated for the reasons shown on the agenda (if applicable).	
<b>5.</b>	<b>Minutes of the previous meeting</b> To approve and sign the minutes of the meeting that took place on 1 <sup>st</sup> October 2020.	<u>Enclosed</u>
<b><u>Scrutiny</u></b>		
<b>6.</b>	<b>Adult Social Care COVID 19 Action Plan and Combined Winter Plan</b> To update the Committee on the Adult Social Care Action Plan in relation to the management of Covid-19 and winter planning arrangements for Adult Social Care.	<u>Enclosed</u>
<b>7.</b>	<b>Corporate financial performance – Quarter 2 (Period 5 - August 2020) Financial monitoring position for 2020/21</b> To receive and consider the budget monitoring position for Period 5 2020/21	<u>Enclosed</u>
<b>8</b>	<b>Draft Revenue Budget 2020/21 to 2023/24</b> To enable consultation of the draft budget proposals for services within the remit of this Committee.	<u>Enclosed</u>
<b><u>Overview</u></b>		
<b>9.</b>	<b>Areas of Focus</b> For the Committee to agree its areas of focus for the municipal year 2020/21.	<u>Enclosed</u>
<b>10.</b>	<b>Forward plans</b> To receive the Forward Plan of Key Decisions from Cabinet and the Black Country Executive Joint Committee, to identify any further matters, which Members feel, may benefit from scrutiny.	<u>Enclosed</u>
<b>11.</b>	<b>Date of next meeting</b> 28 <sup>th</sup> January 2020, 6pm. via Microsoft Teams.	

## The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012

### Specified pecuniary interests

The pecuniary interests which are specified for the purposes of Chapter 7 of Part 1 of the Localism Act 2011 are the interests specified in the second column of the following:

Subject	Prescribed description
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	<p>Any payment or provision of any other financial benefit (other than from the relevant authority) made or provided within the relevant period in respect of any expenses incurred by a member in carrying out duties as a member, or towards the election expenses of a member.</p> <p>This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Regulations (Consolidation) Act 1992.</p>
Contracts	<p>Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority:</p> <p>(a) under which goods or services are to be provided or works are to be executed; and</p> <p>(b) which has not been fully discharged.</p>
Land	Any beneficial interest in land which is within the area of the relevant authority.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.
Corporate tenancies	<p>Any tenancy where (to a member's knowledge):</p> <p>(a) the landlord is the relevant authority;</p> <p>(b) the tenant is a body in which the relevant person has a beneficial interest.</p>
Securities	<p>Any beneficial interest in securities of a body where:</p> <p>(a) that body (to a member's knowledge) has a place of business or land in the area of the relevant authority; and</p> <p>(b) either:</p> <p>(i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or</p> <p>(ii) if the share capital of that body is more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of that class.</p>

## **Schedule 12A to the Local Government Act 1972 (as amended)**

### **Access to information: Exempt information**

#### **Part 1**

#### **Descriptions of exempt information: England**

1. Information relating to any individual.
2. Information which is likely to reveal the identity of an individual.
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes:
  - (a) to give any enactment a notice under or by virtue of which requirements are imposed on a person; or
  - (b) to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.
8. Information being disclosed during a meeting of a Scrutiny and Performance Panel when considering flood risk management functions which:
  - (a) Constitutes a trades secret;
  - (b) Its disclosure would, or would be likely to, prejudice the commercial interests of any person (including the risk management authority);
  - (c) It was obtained by a risk management authority from any other person and its disclosure to the public by the risk management authority would constitute a breach of confidence actionable by that other person.

## **Social Care and Health Overview and Scrutiny Committee**

**Thursday 1<sup>st</sup> October 2020 at 4.00 p.m.**

### **Virtual meeting via Microsoft Teams**

*Held in accordance with the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020; and conducted according to the Councils Standing Orders for Remote Meetings and those set out in the Council's Constitution.*

#### **Present:**

Councillor Hussain (Chair)  
Councillor Allen (Vice-Chair)  
Councillor Clarke  
Councillor Ditta  
Councillor Jukes  
Councillor Rasab  
Councillor Robertson  
Councillor Sarohi  
Councillor Waters

#### **Portfolio Holders Present**

Councillor S. Craddock – Health and Well Being

#### **Officers**

Geraint Griffiths	(Managing Director, Walsall CCG)
Kerrie Allward	(Interim Director, Adult Social Care)
Daren Fradgley	(Executive Director of Integration, WHT)
Marsha Foster	(Director of Partnerships, Dudley Walsall Mental Health Trust)
Nikki Gough	(Democratic Services Officer, Walsall Council)

Mandy Poonia      Healthwatch Walsall representative

#### **Welcome**

At this point in the meeting, the Chair opened the meeting by welcoming everyone, and explaining the rules of procedure and legal context in which the meeting was being held. He also directed members of the public viewing the meeting to the papers which could be found on the Council's Committee Management Information system (CMIS) webpage. Members confirmed that they could both see and hear the proceedings.

01/20

### **Apologies**

Apologies for attendance were received on behalf of Councillor D. Coughlan.

02/20

### **Substitutions**

Councillor T. Jukes substituted for Councillor D. Coughlan for the duration of the meeting.

03/20

### **Declarations of Interest and party whip**

A declaration of interest was received on behalf of Councillor B. Allen as an employee of Walsall Healthcare Trust.

04/20

### **Minutes of the previous meeting**

The minutes of the meeting that took place on 25<sup>th</sup> February 2020 were discussed.

### **Resolved**

**That the minutes of the meeting held on 25<sup>th</sup> February 2020, were agreed as a true and accurate record of the meeting.**

It was agreed that item 7 would be received prior to item 6.

05/20

### **The Future of Commissioning in the Black Country and West Birmingham**

The Managing Director of Walsall CCG spoke to the Committee in relation to the proposal for CCGs to work collaboratively together as wider partnerships, under this arrangement Walsall would be part of the Black Country and West Birmingham partnership. A statutory formal consultation was required to merge the CCGs. The Committee was reassured that the CCG would operate a local Walsall based decision-making committee, made up exclusively of professionals and partners who worked within the Walsall boundary. There would also be a dedicated budget for Walsall. Feedback to this proposal had been broadly positive, with support for a place-based structure. Attendance by the CCG at Scrutiny and the Health and Wellbeing Board would continue.

The proposal would reduce management costs and remove duplication, financial savings achieved would be returned to the delivery of front line care. However, the merger would be subject to a vote by the four membership GP organisations. Members were directed to the slides for further information.

A Member questioned if the savings proposed were achievable, The Managing Director stated the reduction of management costs was a

national target and this type of CCG mergers were happening across the country. Back office services would be provided from a central base, however staff working within social care and hospitals would continue to be based locally, and this would be managed by the current Managing Director of Walsall CCG. In response, a Member challenged if the practitioners were supportive of proposals. The CCG representative stated that GP colleagues had been kept for decisions affecting Walsall to continue to be made locally, and that the local management team would be based in Walsall. These concerns had been addressed and it was hoped that the GP group would support the merger. Other consultation feedback had been positive.

A Member asked if the merger would improve GP services, and in response, officers stated that, this was an administrative merger and would not affect services. However, the financial savings released from the merger would be made available to service provision. Members described frustration at difficulty accessing primary care. The Managing Director of the CCG recognised this issue and stated that this would be reviewed in light of the Covid-19 pandemic. It was important to understand which patients had benefited from virtual appointments. An independent report on patient access to primary care could be taken to a future meeting if Members wished.

The Chair of Healthwatch Walsall asked if the merger would consolidate IT systems across the footprint of the single CCG. The Managing Director stated during the pandemic, acute hospitals had worked more closely together, and if the CCGs merged there would be more opportunity for this to happen.

### **Resolved**

**That the Social Care and Health Overview and Scrutiny Committee noted the presentation on ‘the future of commissioning in the Black Country and West Birmingham’**

06/20

### **Health and Care response to the Covid-19 pandemic.**

The Interim Director of Social Care stated that Adult Social Care, the Hospital Trust and Walsall CCG had worked closely together during the pandemic to provide health and care services to the population of Walsall.

The Managing Director of Walsall CCG spoke to the presentation, and stated that the Walsall Together Partnership had been a solid platform to provide a Covid response. This allowed staffing to be shared, PPE to be distributed and consistent guidance to be put in place. This allowed an effective response to the pandemic.

The Executive Director of Integration agreed that the Walsall Together Partnership response had been strong. The work carried out in the Borough had been recognised as good practice nationally. Partnerships

were developed with private hospitals to maintain cancer services and staff were redeployed to work in care homes. Decisions were made quickly based on the needs of the population. There was now an opportunity to retain the levels of transformation achieved during the pandemic.

Holly Bank House had been redesigned to protect stroke rehabilitation services, and the Local Authority provided support for this to happen.

Walsall Together Partners centralised PPE stock, and Walsall health and care providers did not run out of PPE at any point. Lessons learnt had led to more efficient care provision. On a daily basis, care home capacity was identified and risk was identified with technology utilised to connect family members. Although, it was acknowledged, that this could have been introduced more quickly.

Through the 'Making Connection Walsall' scheme, over 10,000 vulnerable people, due to shielding or isolation, were supported in the community.

Physiological support had been provided to health and care staff. The impact of the pandemic on staff was significant.

The pandemic provided an opportunity to progress the transformation of services. Walsall's approach to care homes had been recognised by the CQC and was cited in the Department for Social Care's 'Social Care Task Force Paper' as an area of best practice. Work with care providers had been positive and the partnership had worked with care companies to meet individual's needs in a flexible way.

Healthwatch Walsall had been hugely beneficial in providing insight into the population and this would be built on for future service provision.

A Member questioned if care homes and schools would be compensated for the cost of PPE. Officers stated that £2.8 million grant had been provided to care providers in the Borough for infection control, in addition to £800,000 for additional costs due to the pandemic. In addition, the partnership had ensured that there had been a continuous supply of PPE to care providers.

Hospital capacity was queried, and the Executive Director of Integration stated that the Hospital was planning 92% capacity during the winter. Currently the hospital was operating at 81% capacity, with eight patients in critical care, two of which were Covid-19 patients.

The Portfolio Holder informed the Committee that the Local Outbreak Board would meet the following week and would be best placed to answer questions on 'test and trace' and the rising cases of Covid-19 in Walsall.

Members thanked the Walsall Together Partnership for their excellent work during the pandemic. The Portfolio Holder highlighted that the

transformation agenda had been accelerated due to the pandemic and the positive impact this would have on the future of Walsall.

The Interim Executive Director stated that a Team had been established to collect data from care homes each day, subsequently the National Team created a dashboard for completion by every care home. The National League Table highlighted Walsall as number two in the League table (response by care homes), demonstrating the strength of local work in this area.

During the winter a single plan for Walsall had been developed. The backlog had grown but the Committee were assured that patients were being prioritised. It was recognised that some patients were not attending appointments, and it was important that patients did not present late for their conditions or cancel allocated appointments.

### **Resolved**

**That the Health and Care response to the Covid-19 pandemic report be noted.**

06/20

### **Areas of Focus**

The areas of focus for the committee was considered, the Chair suggested that the Committee receive a further item on Covid-19. However, the Portfolio Holder stated that Members would have the opportunity to engage at the Local Engagement Board, and an item on Covid-19 would also be considered at the Scrutiny Overview Committee's next meeting.

Healthwatch Walsall suggested that health inequalities were added to the agenda, Members agreed with this suggestion.

### **Resolved**

**That an item on 'health inequalities' be added to the committees' areas of focus.**

### **07/20 Forward Plans**

The Forward Plan of Key Decisions from Cabinet and the Black Country Executive Joint Committee were considered.

### **08/20 Date of the next meeting**

The date of the next meeting was agreed as 26<sup>th</sup> November, 6 p.m.

### **Termination of Meeting**

The meeting terminated at 7.30 p.m.

**Social Care and Health Overview and Scrutiny Committee  
Adult Social Care COVID 19 Action Plan and Combined Winter Plan  
26 November 2020**

**1. Purpose of the report**

- 1.1 To update Social Care and Health Overview and Scrutiny Committee on the Adult Social Care Action Plan in relation to the management of COVID 19 and Winter planning arrangements for Adult Social Care.

**2. Recommendations**

- 2.1 To note the updates and risks as outlined in the report.

**3. Aim**

- 3.1 To give the Social Care and Health Overview and Scrutiny an overview of the management of COVID 19 and Winter Planning arrangements specifically in relation to Adult Social Care.

**4. Know**

- 4.1. On the 15 April 2020 the Government released a policy paper ‘Coronavirus (COVID-19): adult social care action plan’
- 4.2 In September 2020 the Government issued its Winter Planning Guidance for Local Authorities.
- 4.3 Given that many of the themes and domains in the COVID 19 guidance and the Winter Planning guidance were the same, a decision was made to create one combined COVID 19 and Winter Plan for all of Adult Social Care to monitor both areas
- 4.5 An assurance meeting takes place to review the 14 specific Winter Planning domains and 35 combined Covid 19 and Winter Planning Domains every 2 weeks.
- 4.6 The status of each domain is risk rated using the Red, Amber Green (RAG) risk rating system A view of the current RAG status is shown at **Appendix A** and summarised below in **Table 1**.

**Table 1 – RAG status Summary**

<b>Domain</b>	<b>Red</b>	<b>Amber</b>	<b>Green</b>	<b>Total</b>
Winter Plan	2	3	9	14
Combined COVID19 and Winter Plan	3	7	25	35

4.7 The Adult Social Care COVID 19 and Winter Planning position is shared with Walsall Together. Risks that are RAG rated as amber and red are discussed on a weekly basis in the Walsall Together Senior Management Team.

4.8 The Walsall Together SMT focus is on ‘adding value’

- Recognition that each organisation has to make its own winter plans
- Existing Winter Planning mechanism via the Emergency Department (ED) Delivery Board chaired by the Walsall Healthcare Trust (WHT) Chief Operating Officer
- Walsall Together coordinated approach seeks to identify actual & potential gaps in provision from a population/citizen perspective and facilitate partnership cooperation to address them.

## 5 Context

5.1 To manage the plan, highlight issues and escalate risk items, a bi-weekly assurance meeting takes place between the Interim Executive Director of Adult Social Care, the Director of Social Care, the Principal Social Worker, the Director of Public Health, Group Manager Assessment and Care Management and the Project Manager responsible for the coordination of the plan.

## 6 Council Corporate Plan Priorities

6.1 People live a good quality life and know that they belong.

6.2 People know what makes them healthy and are encouraged to get support as they need it.

## 7 Risk Management

7. The review of the action plan highlighted the following items as the highest risks as at 31st October. It is important to note though that the situation is rapidly evolving and changing on a daily basis. Table 1 shows the highest specific Winter Planning risks and Table 2 the highest combined COVID 19 and Winter Planning risks.

**Table 1 Winter Planning – highest risks**

Action plan ref	Title	Detail	RAG
WP 5a 5b and 5c	Actual Domiciliary Care capacity and understanding future	As at 31 October 2020 capacity is sufficient in the Market. In terms of understanding future capacity, providers are not completing capacity monitoring tools to give quantifiable intelligence. Providers do, however, share capacity intelligence with weekly calls with the	

	Domiciliary Care capacity	Commissioning Team. As a contingency plan Adult Social Care has 200 weekly hrs aligned to the Intermediate Care service for step down services. Some of these hours will be used in WS8 and WS9 to relieve Hospital Discharge pressure in those areas.	
WP 7	Flu Vaccine	As at 31 October 2020, there are national supply shortfalls with the flu vaccine	
WP 9	Social Prescribing	Adult Social Care should increase its social prescribing offer, especially those impacted by health inequalities, autistic people and people with learning disabilities.	
WP 14	Christmas Period	During the Christmas Period Adult Social Care Teams will operate at 50% capacity. Capacity will be reviewed on a daily basis and contingency arrangements are in place to increase staff capacity if necessary.	

**Table 2- Highest risks COVID 19 and combined Winter Planning**

Action plan ref	Title	Detail	RAG
CVD1	PPE – Funding Risk (National risk)	Walsall has been able to support all Care providers in accessing the safe levels of PPE they require. An emergency facility has been established at Goscote and the Council has secured significant supplies through regional procurement. Providers and Goscote are able to order PPE through the Department of Health and Social Care Portal. Significant PPE costs have been incurred a proportion of which has been funded by Walsall CCG	
CVD2	Infection Control (National risk)	Walsall has robust Infection control procedures in place including a member led Outbreak Management Board and robust infection control protocols. Public Health have has increased its capacity to include 5 IPC Nurses.  Risks relate to wider 'system capacity' e.g. Health and social care staff, Rapid Response Team staff, quality in care team staff during the ongoing pandemic	

CVD 5 AND CVD6  and WP11	Isolation Capacity – Designated beds	8 providers were initially identified to provide 58 beds in ‘designated settings’ offering isolation capacity. An update from Care Quality Commission (CQC) on 03.11.2020 advised we are only able to use homes as a minimum rated as ‘good’. Walsall currently has no homes rated as ‘good’ who are prepared to offer ‘designated’ beds and therefore this risk has been escalated to our Executive Director ASC to raise with ADASS and Department of Health for support to raise nationally and commissioners have started engagement with out of borough providers.	
CVD7	Testing of Key Workers (National risk)	<p>Testing has improved since 1st October. However It is not possible to quantify the number of tests undertaken in relation to key workers in Walsall with reliable data only available for Pillar 1 (Hospital) and not Pillar 2 (Community based settings). Workers can access the Government portal for testing although this is not always reliable. There were initial logistical difficulties in staff getting to testing sites and issues regarding the quality of swabs and limited testing capacity which has now improved. Home testing kits can be ordered for those not able to get to testing sites. Rapid turnaround COVID 19 tests are being developed</p> <p>Testing turnaround is 48hrs. Key Social workers have been registered with Care Homes so they can register on portal to access testing.</p> <p>This is still an amber risk due to the ‘fluidity’ of the situation’</p>	
CVD13	National Funding of Voluntary Sector (National risk)	The Council is committed to working with the voluntary sector who have been instrumental in supporting the actions in relation to COVID 19 and has provided financial support. However, with many funders limiting access to funds and a slowdown in donation’s the voluntary sector is facing significant financial pressures.	
CVD17B	Use of Technology in Care sector	Providers have used Technology in relation to, for example video conferencing to allow visits to Care Homes. Walsall recognises the need to expand its Technology offer and this a key part of the transformation plan between 2020/2021 and 2022/2023.	

CVD22	Unpaid Carers support (National risk)	Walsall is providing support to unpaid carers as far as possible and has a 'carers offer' to include a carers assessment, the outcome of which could be funding for the Carer if required. However the true extent of unpaid carers support is not widely understood. There are likely to be significant impacts on health and wellbeing of carers due to COVID 19 not being able to access 'replacement care'. Walsall will be developing its resources for carers in relation to this risk.	
CVD26b	Safeguarding Concerns (National Risk)	It remains a well-documented national issue that there is an increased risk of safeguarding concerns during the pandemic in relation to domestic violence, abuse, and neglect. Walsall has not seen a significant rise in safeguarding concerns at this stage. Walsall has extremely robust protocols for communicating and managing the ongoing risk.	
CVD28	Funding (National Risk)	<p>Walsall has given extensive support to contracted and non-contracted providers including financial relief in relation to COVID 19 to ensure continuity of care. The risk relates to the potential cost pressures in relation to COVID 19</p> <ul style="list-style-type: none"> <li>• Payment to plan for domiciliary – Agreed by Cabinet in May</li> <li>• Additional Expenses budget identified for reimbursement e.g. sickness, agency cover, PPE</li> <li>• Increased payment frequency</li> </ul> <p>Infection Prevention Control funding</p> <p>Round 1 – received June. The Council increased the amount of funding paid to social care providers in our area by £2,270,789</p> <p>Round 2 - £2,342,514 received on 6<sup>th</sup> October</p> <p>Initially all new and increased care packages were funded by Walsall CCG. Currently only new care packages specifically linked to hospital discharge and admission avoidance can be recharged to the CCG</p>	

- 7.3 All providers required to update their business continuity plans supported with a peer review approach
- 7.4 By 28 October, 2020 the Department of Health and Social Care required all local authorities to complete a self-assessment of 'Service Continuity and Care Market Review'. The assessment presented the opportunity for each LA and collectively as a region to restate the risks and opportunities faced in the adult social care market, and to make the case for targeted support.
- 7.5 Not unique to Walsall the assessment highlighted a number of key concerns for the region exacerbated by Covid-19 including;
- Long-standing workforce challenges across all forms of provision, exacerbated by Covid-19 absences, highlight a continued challenge to recruit and retain the staff needed, whilst national recruitment campaigns have largely failed to bring additional capacity to the sector
  - Falling occupancy in care homes generally, with limited ability amongst providers to generate revenues, increases the risk of provider failure. Whilst there is some overcapacity in the care home market, multiple concurrent provider failures would quickly absorb this capacity and threaten councils' ability to ensure continuity of care
  - A lack of alternative good quality provision to both facilitate the transition from care home to community-based care and mitigate failure in specific markets (notably Homecare and Day Opportunities), poses a consequent risk to specific (younger) service user groups
- 7.6 Headlines are expected to be developed and it is anticipated that the review findings will be finalised by 19<sup>th</sup> November. Following this the initial steps of support and development to help respond to the identified challenges will be developed in partnership with ADASS and the LGA.

## **8 Financial Implications**

- 8.1 Cabinet have allocated a total of £700K to Adult Social to supporting providers in keeping Day Centre's open and managing additional costs in relation to COVID 19 such as PPE, sickness and agency cover.

Initially all new and increased packages of care were funded by Walsall Clinical Commissioning Group as part of the 'Covid 19, discharge arrangements' funding stream. Walsall Clinical Commissioning are still funding care packages for the Council but only those specifically related to hospital discharge and admission avoidance.

Much of the PPE costs incurred by the Council can be recharged against this budget also.

The Council has also received £4.6M in ring-fenced grant to support infection control in care settings received in 2 phases. The expectation of this grant is that it is pass-ported directly to Care Providers to support infection control.

Domiciliary Care providers have been paid 'against support plan' rather than on 'actuals' potentially up to 31 March 2021 (Paper will be going to Cabinet in December) and Supported Living providers for a period of 7 weeks from the 23<sup>rd</sup> March 2020. In addition, the validation period for Residential and Nursing Placements has been adjusted to allow for improved payment frequency to providers.

## **9 Legal Implications**

9.1 Legal services are providing contractual advice on supplier payment arrangements.

## **10 Procurement Implications/Social Value**

10.1 Procurement are providing procurement advice on supplier payment arrangements based on the Procurement Policy Note issued PPN 02 /20 to PPN 04/20.

## **11 Property Implications**

11.1 None

## **12 Health and Wellbeing implications**

12.1 COVID 19 is having a significant impact on health and wellbeing both for staff working in Adult Social Care and people supported by the sector. This is being closely monitored through the Adult Social Care Action Plan.

## **13 Staffing implications**

13.1 There may be staffing implications due to voids in the Residential and Nursing sector and due to providers changing their business models.

## **14 Reducing Inequalities**

14.1 Equalities have been carefully considered but an EQIA is not required at present.

## **15 Consultation**

15.1 None.

## **16. Decide**

16.1 Not required. For information.

## **17. Respond**

17.1 Not required. For information.

## **18. Review**

18.1 Further CMT updates as required.

### **Author**

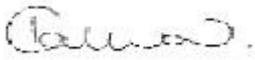
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### **Sponsoring Executive Director**



**Kerrie Allward**

**Date 15 September 2020**

## APPENDIX A

### WINTER PLAN SPECIFIC ITEMS NOT ALIGNED TO COVID 19

Ref	Winter Plan or COVID 19	Lead	Title	RAG 31/10/2020
wp1	Winter Plan	Anna Grainger	Emergency Duty Team Capacity during winter period	
wp2	Winter Plan	Anna Grainger	AMHP (Approved Mental Health Practitioner) capacity during winter period	
wp3	Winter Plan	Jennie Pugh	Access, Localities and Intermediate Care capacity over winter period	
wp4a and b	Winter Plan	Tracy Simcox	Residential and Nursing provider Capacity	
wp5abc	Winter Plan	Tracy Simcox	Domiciliary Care Capacity at a given point in time and understanding future capacity	
Wp6	Winter Plan	Tracy Simcox	Limiting Staff movement within the Care sector and distributing ICF – 2 <sup>nd</sup> phase.	
WP7	Winter Plan	Uma Viswanathan	Winter FLU Vaccine rollout for all people who receive Care and all staff who provide Care.	

WP8	Winter Plan	Walsall Together	From 1 October, Primary Care Networks (PCNs) – working with community healthcare providers – will become responsible for delivering the Enhanced Health in Care Homes (EHCH) framework,	
WP9	Winter Plan	Jeanette Knapper and Paul Gordon	Social prescribing especially those impacted by health inequalities, and autistic people and people with learning disabilities.	
WP10	Winter Plan	Tracy Simcox	Self-assessment of Local care market.	
WP 11	Winter Plan	Tracy Simcox	Working with CCG to ensure effective isolation capacity post Hospital Discharge if Home cannot provide isolation	
WP 12	Winter Plan	Karen Jackson	Strategic Oversight. Confirmation by 31 Oct Winter Plan in place	
WP 13	Winter Plan	Tracy Simcox	Distribute IPC Phase 2 funding Total £2342K Care Homes £1205K Domiciliary Care, £669K Other £468K	
WP 14	Winter Plan	Karen Jackson	Xmas leave  During the Christmas Period some Adult Social Care Teams may only be able to operate at 50% capacity. Capacity will be reviewed on a daily basis and contingency arrangements are in place to call back staff if necessary.	

**COMBINED COVID 19 AND WINTER PLAN**

## CONTROLLING THE SPREAD OF INFECTION

No	Winter Plan or COVID 19	Lead	Title	RAG 06102020
CVD1	Covid 19 and Winter Plan	Jeanette Knapper	Provision and use of PPE .	
CVD2	Covid 19 and Winter Plan	Uma Viswanathan	Managing Outbreaks and Infection Control	
CVD3	Covid 19 and Winter Plan	Jennie Pugh	Freeing up NHS Capacity by effective discharge and Intermediate Care services	
CVD4	Covid 19 and Winter Plan	Kerrie Thorne Walsall Healthcare Trust	Testing pre Care Home Admission within 48 hours of Hospital Discharge. .	
CVD5 and CVD6	Covid 19 and Winter Plan	Tracy Simcox	Isolation Capacity and Designated settings	

## SUPPORTING THE WORKFORCE AND TESTING

No	Winter Plan or COVID 19	Lead	Title	RAG 29102020
CVD7	Covid 19 and Winter Plan	Uma Viswanathan	Testing of key workers and residents within Care Homes	
CVD8	Covid 19 and Winter Plan	Uma Viswanathan	Local rollout of household guidance for key workers. Self isolate for 14 days if family member has symptoms	

CVD9	Covid 19 and Winter Plan	Seanna Lassetter and Carole Jones	National Campaign to Grow the Social Care workforce.	
CVD10	Covid 19 and Winter Plan	David Duncombe	Swifter Recruitment within Adult Social Care sector	
CVD11	Covid 19 and Winter Plan	Seanna Lassetter	Recruitment of Ex Social Workers April 2020	
CVD12	Covid 19 and Winter Plan	Sarah Taylor – One Walsall	Mobilisation of voluntary sector in Walsall	
CVD13	Covid 19 and Winter Plan	Sarah Taylor – One Walsall	National funding of Voluntary sector impacting Walsall	
CVD14	Covid 19 and Winter Plan	Tracy Simcox	Financial Security of Care workers and having a stable workforce in the care sector.	
CVD15	Covid 19 and Winter Plan	Corporate	Supporting emotional wellbeing of staff during COVID 19	
CVD16	Covid 19 and Winter Plan	Corporate	CARE brand applicable for NHS and Social Care'	
CVD17a	Covid 19 and Winter Plan	Corporate	Using technology for staff	
CVD17b	Covid 19 and Winter Plan	Karen Jackson and Andrea Gronow	Use of Technology in Care sector	
CVD18a	Covid 19 and Winter Plan	Karen Jackson	Shielding arrangements for 570+ vulnerable people known to Adult Social Care Who did not meet eligibility criteria under resilient communities	

CVD18b	Covid 19 and Winter Plan	Corporate	Shielding arrangements for 4475+ vulnerable people monitored by Money Home Job	
CVD19	Covid 19 and Winter Plan	Karen Jackson	Continuity of Social Care services including Assessment and Care Management	
CVD20	Covid 19 and Winter Plan	Jeanette Knapper	Adult Social Care Employment services	
CVD21	Covid 19 and Winter Plan	Roberto Lusardi	Use of Direct Payments.	
CVD22	Covid 19 and Winter Plan	Ian Staples	Unpaid Carers support.	
CVD23	Covid 19 and Winter Plan	Assessment and Care Mgmt. Grace Charles and Carol Jones	Avoiding unnecessary visits to Care Homes	
CVD24	Covid 19 and Winter Plan	Assessment Tracy Simcox Grace Charles and Carole Jones	Provider compliance Advanced Care Planning at end of Life	
CVD25	Covid 19 and Winter Plan	Karen Jackson	Tailoring Support to those living with dementia, people with a learning disability or autism, people with mental health issues and disabled people or those with sensory impairments	
CVD26a	Covid 19 and Winter Plan	Seanna Lassetter	MCA (Mental Capacity Act) safeguarding and DOLS (Deprivation of Liberty safeguards) principles continuing and safeguarding risks understood and monitored	

CVD26b	Covid 19 and Winter Plan	Seanna Lassetter	Increased risk of safeguarding concerns (National risk)	
CVD27	Covid 19 and Winter Plan	Seanna Lassetter	Understanding Impact of COVID 19 and interventions such as Care Act easements to ensure they are not disproportionately disadvantaging people	

## SUPPORTING PROVIDERS

CVD28	Covid 19 and Winter Plan	Tracy Simcox	Funding to achieve Provider sustainability	
CVD29	Covid 19 and Winter Plan	Seanna Lassetter	Documentation of decision making re Care Act Easements	
CVD30	Covid 19 and Winter Plan	Tracy Simcox, Karen Jackson, Sarah Taylor	Collaboration across Health, Social Care, Vol Sector	
CVD31	Covid 19 and Winter Plan	Tracy Simcox,	Provider Oversight	
CVD32	Covid 19 and Winter Plan	Kerrie Allward and Daren Fradgley	Emergency Response	
CVD33	Covid 19 and Winter Plan	James Clements	Data Intelligence	
CVD34	Covid 19 and Winter Plan	Seanna Lassetter	Access to specialist advice and support through ADASS networks etc. Regular review of national policy	

CVD35	Covid 19 and Winter Plan	Corporate	Communications regarding COVID 19	



**Winter Planning Framework**  
**Adult Social Care Health & Overview Scrutiny Committee**  
**November 2020**



# Planning Assumptions

## Winter plan addresses:

- Seasonal impacts on morbidity & mortality, as well as resultant capacity demand
- Response to Covid-19: Learning from Wave 1 and preparation for Wave 2

## WT Focus on 'adding value'

- Recognition that each organisation has to make its own winter plans
- Existing Winter Planning mechanism via the ED Delivery Board chaired by the WHT Chief Operating Officer
- WT coordinated approach seeks to identify actual & potential gaps in provision from a population / citizen perspective and facilitate partnership cooperation to address them

# Adult Social Care Action Plan & Winter Plan

- On the 15 April 2020 the Government released a policy paper 'Coronavirus (COVID-19): adult social care action plan'
- In September 2020 the Government issued its Winter Planning Guidance for Local Authorities.
- Given that many of the themes and domains in the COVID 19 guidance and the Winter Planning guidance were the same a decision was made to create one combined COVID 19 and Winter Plan for all of Adult Social Care to monitor both areas
- Monitoring takes place across 14 specific Winter Planning domains and 35 combined Covid 19 and Winter Planning Domains.
- A bi-weekly assurance meeting takes place between the Interim Executive Director of Adult Social Care, the Director of Social Care, the Principal Social Worker, the Director of Public Health, Group Manager Assessment and Care Management and the Project Manager responsible for the coordination of the plan.

# Preparing for Winter: ASC

- Adult Social Care have a plan that aligns with Council and ADASS requirements
- This addresses the increased demand for bed-based and domiciliary support through a multitude of providers
- RAG status summary for COVID19 and Winter Planning Domains are shown below in Table 1

**Table 1 – RAG status Summary**

<b>Domain</b>	<b>Red</b>	<b>Amber</b>	<b>Green</b>	<b>Total</b>
Winter Plan	2	3	9	14
Combined COVID19 and Winter Plan	3	7	25	35

# Highest risk areas – Winter Plan and Covid 19 (1)

## WINTER PLAN SPECIFIC ITEMS NOT ALIGNED TO COVID 19

Ref	Winter Plan or COVID 19	Lead	Title	RAG 31/10/2020
wp5abc	Winter Plan	Tracy Simcox	Domiciliary Care Capacity at a given point in time and understanding future capacity	
WP7	Winter Plan	Uma Viswanathan	Winter FLU Vaccine rollout for all people who receive Care and all staff who provide Care.	
WP9	Winter Plan	Jeanette Knapper and Paul Gordon	Social prescribing especially those impacted by health inequalities, and autistic people and people with learning disabilities.	
WP 11 CVD5 and 6	Winter Plan	Tracy Simcox	Working with CCG to ensure effective isolation capacity post Hospital Discharge if Home cannot provide isolation. Designated settings	
WP 14	Winter Plan	Karen Jackson	Xmas leave  During the Christmas Period some Adult Social Care Teams may only be able to operate at 50% capacity. Capacity will be reviewed on a daily basis and contingency arrangements are in place to call back staff if necessary.	

## COVID 19 - CONTROLLING THE SPREAD OF INFECTION

No	Winter Plan or COVID 19	Lead	Title	RAG 06102020
CVD1	Covid 19 and Winter Plan	Jeanette Knapper	Provision and use of PPE .	
CVD2	Covid 19 and Winter Plan	Uma Viswanathan	Managing Outbreaks and Infection Control	

# Highest risk areas – Winter Plan and Covid 19 (2)

## COVID 19 - SUPPORTING THE WORKFORCE AND TESTING

No	Winter Plan or COVID 19	Lead	Title	RAG 29102020
CVD7	Covid 19 and Winter Plan	Uma Viswanathan	Testing of key workers and residents within Care Homes	
CVD13	Covid 19 and Winter Plan	Sarah Taylor – One Walsall	National funding of Voluntary sector impacting Walsall	
CVD17b	Covid 19 and Winter Plan	Karen Jackson and Andrea Gronow	Use of Technology in Care sector	
CVD22	Covid 19 and Winter Plan	Ian Staples	Unpaid Carers support.	
CVD26b	Covid 19 and Winter Plan	Seanna Lassetter	Increased risk of safeguarding concerns (National risk)	

## COVID 19 - SUPPORTING PROVIDERS

CVD28	Covid 19 and Winter Plan	Tracy Simcox	Funding to achieve Provider sustainability	
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# Preparing for Winter: CCG

## Primary Care

- During periods of high escalation there is communication from the CCG to General Practice seeking to reduce referrals to the Ambulance Service and to the Emergency Department and to seek additional urgent care appointments.
- Ensure that patients have access to week-day in hours primary care services at all times during the week
- Funding for additional primary care capacity in the evenings and week-ends has been made available to Walsall CCG from April 2018. There are two hubs providing appointments between 6.30 and 9.00pm week-days and 10.00am to 3.00pm at week-ends.

## GP Out Of Hours

- GP Out of Hours services in Walsall are provided from the UTC at Manor Hospital and access is by ringing NHS 111. The response may be telephone advice, an appointment at the Urgent Care Centre, or a home visit.
- This service is available 24 hours at week-ends and bank holidays and from 18.30pm to 8.00am on week-days i.e. outside of the normal week-day GP services.
- There is a full rota of staff available for the Christmas and New Year period and Bank Holidays.

# Preparing for Winter: Primary Care (Standard Operating Procedure)

- Primary care operating telephone triage first – if patients require clinical face-to-face (F2F) examination they are invited in for an appointment
  - Consultations are being completed via telephone, video consult, online and F2F
  - Practices providing more access in comparison to last year following recent data submission
  - Quality and Outcomes Framework (QOF) – large parts protected and currently working with CCG/Local Medical Council on risk stratifying reviews for patients with long term conditions
- Focus is on Managing COVID-19, Flu Vaccination and Cervical Screening
  - Primary Care Restoration revisited following recent wave
  - All GP Practices operating as AMBER sites and RED site still in operation

# Preparing for Winter: Community Services

## Supporting Discharge from Hospital

## Avoiding Admissions

Service Enhancement for Winter
Additional ICS therapists to protect ability to support same day review of discharged patients - hence maintaining discharge rates from hospital
Intermediate Care - Funding for Band 5 manager at weekend (Saturday and Sunday)
DISCO/IDT Cover - Funding for x1 Band 4 ICS Facilitator (Saturday and Sunday)
Palliative Care - additional cover for specialist nurses to support increased domiciliary workload
Social worker cover particularly over the Christmas / New Year weeks - to support hospital discharge
OOH therapy and discharge team cover- to cover weekend capacity on site @ Manor to support discharges
Buffer stock of basic kit to support Trusted Assessor training & roll out - this will reduce waits for full therapy assessment & support discharges
Additional Therapies
Alcohol Nurse - to support community pathway as opposed to hospital admission
Medical cover - additional medical resource to support MDTs and review of care home residents thus increasing admission avoidance capacity
Agency CHC nurses (roughly £400 per day) to assist with clearing backlog of CHC / DST assessments
Funding pot for house cleans and minor repairs / installations

## Additional Services / Capacity

- ***Integrated Front Door:*** community nurses (signposting); community IV & DVT management; social care support; focus on timely community interventions to support safe, same day discharge
- ***Care Coordination Centre:*** able to take more calls; greater range of community-based options to deal with referrals; potential to integrate social care into call centre
- ***Rapid Response:*** additional capacity meaning the service can be extended each day

# Covid-19: Learning from Wave 1 being carried into Wave 2

## **ASC plan:**

- Controlling the speed of the infection
- Supporting the Workforce & Testing
- Supporting Providers

## **Flu Vaccines:**

- WT focus on all ensuring all care home residents are offered vaccines
- Work ongoing regarding strategies for 'hard to reach groups' & gaining access to supplies of vaccines to administer

## ***Quality in Care Homes:***

- Focus on assessing & supporting resilience of homes around Infection Control & staffing
- Work around personalised care plans for each resident in care homes

# Covid-19: Wave 2

## Post-Covid Management: Community Model

Area	Description
Identification of patients	Through [a] GP referrals; [b] hospital discharge lists where the patient was positive for Covid-19
Information pack to be sent to patients	Focus on self-care [eg Homerton guidance] with local contact details
MDTs & Personalised Care Planning: Focus is on self care as far as possible	Encourage any post-Covid patients displaying difficulties to be reviewed via existing MDT structure: <ul style="list-style-type: none"> <li>• Eligible for self-care</li> <li>• Follow up physical review from therapy</li> </ul> Agree a plan for each person involving: <ul style="list-style-type: none"> <li>• OT</li> <li>• Physio</li> <li>• Psychology</li> <li>• Referral into social prescribers</li> </ul>
Serious sequelae:	Dealing with people who may have more serious complications: <ul style="list-style-type: none"> <li>• Resulting from MDT, this may result in referral to secondary care</li> </ul>
Specialist Rehabilitation Needs	<ul style="list-style-type: none"> <li>• In-patient care: Where there are patients with long term rehabilitation needs consider use of up to 2 Holly Bank beds to support this need</li> <li>• Domiciliary Care: use of the OT &amp; Physio to provide more intensive rehabilitation for cohort of people with emergent needs</li> </ul>

### Enhanced Care in Care Homes

- All care home patients had an initial Advanced Care Plan (ACP) review in March/April
- ACPs and treatment escalation reviews have taken place over the last month to review the plan put in place early COVID-19
- Collaboration with all Walsall Together partners with patients being reviewed weekly and escalated for GP review as required in addition to structured medication reviews as per the PCN Directed Enhanced Services (DES) contract

# Designated Settings

- Anyone with a Covid-19 positive test result being discharged into or back into a registered care home setting must be discharged into appropriate designated setting (i.e., that has the policies, procedures, equipment and training in place to maintain infection control and support the care needs of residents) and cared for there for the remainder of the required isolation period
- These designated accommodations will need to be inspected by CQC to meet the latest CQC infection prevention control standards
- No one will be discharged into or back into a registered care home setting with a COVID-19 test result outstanding or without having been tested within the 48 hours preceding their discharge
- Everyone being discharged into a care home must have a reported COVID test result and this must be communicated to the care home prior to the person being discharged from hospital. The care home's registered manager should continue to assure themselves that all its admissions or readmissions are consistent with this

# Other COVID-19 support

- Flexible arrangements including an Additional expenses process
- Focused support from the Quality in Care Team
- Proactive trackers for care homes, Domiciliary Care, Support Living and Extra Care Housing providers and use of data intelligence to step up interventions as required
- Infection Prevention Control funding
  - Round 1 – received June Walsall Metropolitan Borough Council increased the amount of funding paid to social care providers in our area by £2,270,789
  - Round 2 - £2,342,514 received on 6<sup>th</sup> October

# Provider market

- All providers required to update their business continuity plans supported with a peer review approach
- No provider failure
- No backlog or delayed start for packages of care
- Positive engagement and feedback on support offer
- Positive feedback from CQC provider collaboration review



# Department of Health and Social Care self-assessment of 'Service Continuity and Care Market Review'

- 100% submission by 28<sup>th</sup> October, 2020
- The assessment presented the opportunity for each LA and collectively as a region to restate the risks and opportunities faced in the adult social care market, and to make the case for targeted support
- Not unique to Walsall the assessment highlighted a number of key concerns for the region exacerbated by Covid-19 including;
  - Long-standing workforce challenges across all forms of provision, exacerbated by Covid-19 absences, highlight a continued challenge to recruit and retain the staff needed, whilst national recruitment campaigns have largely failed to bring additional capacity to the sector



# Department of Health and Social Care self-assessment of 'Service Continuity and Care Market Review' continued ...

- Falling occupancy in care homes generally, with limited ability amongst providers to generate revenues, increases the risk of provider failure. Whilst there is some overcapacity in the care home market, multiple concurrent provider failures would quickly absorb this capacity and threaten councils' ability to ensure continuity of care
- A lack of alternative good quality provision to both facilitate the transition from care home to community-based care and mitigate failure in specific markets (notably Homecare and Day Opportunities), poses a consequent risk to specific (younger) service user groups
- Headlines are expected to be developed and it is anticipated that the review findings will be finalised by 19<sup>th</sup> November. Following this the initial steps of support and development to help respond to the identified challenges will be developed in partnership with ADASS and the LGA



DATE: 26 NOVEMBER 2020

**CORPORATE FINANCIAL PERFORMANCE – QUARTER 2 (PERIOD 5- AUGUST 2020)  
FINANCIAL MONITORING POSITION FOR 2020/21**

Ward(s) All

Portfolio: Councillor Martin – Adult Social Care  
Councillor Craddock – Public Health

**1. Aim**

To provide the budget monitoring position for Period 5 2020/21. The Chair requested that this item be considered by the Committee.

**2. Recommendations**

2.1 To note the revenue and capital forecast for the financial year end 2020/21 for the services under the remit of the committee

**3. Report detail – know**

3.1 The current net revenue forecast position as at Period 5 (August 2020), after the net use of reserves is an under spend of **(£0.407m)**.

This forecast revenue position of (£0.407m) is made as follows:

- Adult Social Care – (£0.407m)
- Public Health – On budget

3.2 Reasons for the current position are shown in **Table 1** below:

<b>Table 1- Explanations of under spend</b>	<b>£m</b>
Care package underspend as a result of one off income to support Covid related hospital discharges and a net decrease in total projected costs for client package expenditure	(1.935)
Additional income due to revised Section 117 recharges	(0.168)
Release of rapid response mainstream budget as a result of decreased demand within the service	(0.098)
Net staffing costs due to vacant posts across the service	(0.063)
Miscellaneous under spends across the directorate	(0.061)
Procure to Pay saving carried forward from 2019/20 of £1.294m identified as undeliverable. Work to identify mitigating actions is underway and is being managed via ASC Finance and Performance Committee	1.294
Delays in delivery of the Walsall Proud Programme saving relating to benefits maximisation (Income generation) from a total of £0.999m - the remaining £0.374m is offset through COVID funding.	0.624
<b>Total</b>	<b>(0.407)</b>

3.3 The forecast revenue position by service is shown in **Table 2** below:

<b>Table 2 – Forecast Revenue Outturn 2020/21</b>					
<b>Service</b>	<b>Annual Budget</b>	<b>Forecast Outturn</b>	<b>Planned use of reserves</b>	<b>Action Plan</b>	<b>Variance after action plan and reserves</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Management Support and Better Care Fund	(9.234)	(8.091)	(1.160)	0.000	(0.017)
Health and Social Care	0.659	1.072	(0.447)	0.000	(0.034)
Mental Health	1.346	1.354	0.000	0.000	0.008
Demand Management	51.679	52.793	(1.358)	0.000	(0.245)
Safeguarding	0.641	0.836	(0.212)	0.000	(0.016)
Resources	2.168	2.103	(0.018)	0.000	(0.083)
ASC Partnerships	0.944	1.862	(0.877)	0.000	0.041
Assessment and Care management	6.606	6.511	0.000	0.000	(0.094)
Complex Needs	0.381	0.515	(0.123)	0.000	0.011
Older People	8.839	8.831	0.000	0.000	(0.008)
Strategy and Commissioning	1.239	4.257	(2.989)	0.000	0.029
Intelligence and Delivery	1.528	1.530	0.000	0.000	0.002
<b>Total Adult Social Care</b>	<b>66.796</b>	<b>73.573</b>	<b>(7.183)</b>	<b>0.000</b>	<b>(0.407)</b>
Public Health	0.192	2.794	(2.602)	0.000	0.000
<b>Total Public Health</b>	<b>0.192</b>	<b>2.794</b>	<b>(2.602)</b>	<b>0.000</b>	<b>0.000</b>
<b>Total Health and Social Care</b>	<b>66.988</b>	<b>76.367</b>	<b>(9.785)</b>	<b>0.000</b>	<b>(0.407)</b>

3.4 Reserves

The total allocated reserves in 2020/21 are £11.829m, of which £9.787m (82.7%) has been used or committed to date.

**Table 3** below details the current net use of reserves included within the forecast.

<b>Table 3 - Summary of use of reserves and transfer to reserves</b>				
<b>Reserve Details</b>	<b>Allocated reserve</b>	<b>Use of reserve</b>	<b>Transfer to reserve</b>	<b>Balance of reserve</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
Deprivation of Liberty (DoLs) assessments	0.212	(0.212)	0.000	0.000
Transformation Staffing	0.017	(0.017)	0.000	0.000
COVID related costs	7.481	(7.481)	0.000	0.000
Improved Better Care Fund (iBCF2) carry forward	1.144	(1.144)	0.019	0.019
Housing 21 – Affordability model	1.069	0.000	0.000	1.069
Public Health – grant carry forward	1.906	(1.128)	0.176	0.955
<b>Total Reserves</b>	<b>11.829</b>	<b>(9.982)</b>	<b>0.195</b>	<b>2.043</b>

### 3.5 Risks

For the services under the remit of the committee there are a number of risks totalling **£19.588m**, which have not been included within the above forecast. At this stage the risks are not certainties and as such are not included in the monitoring as an under or overspend. High risks of **£2.102m** are included in the corporate monitoring report to CMT. If the risks become certainties, they will need to be included in the forecast position as overspends unless alternative action can be identified to mitigate these costs. A summary of the risk assessment is shown in **Table 4** below.

<b>Risk</b>	<b>Value (£m)</b>	<b>Ongoing (£m)</b>	<b>One Off (£m)</b>	<b>Actions to manage risk</b>
High	2.102	0.000	2.102	Ongoing discussions with partners to resolve and implementation of automated billing across the directorate
Medium	7.157	0.000	7.157	
Low	10.329	0.000	10.329	
<b>Total</b>	<b>19.588</b>	<b>0.000</b>	<b>19.588</b>	

The main high risks (Red risks) that could negatively impact the current forecast position if they occur are shown in **Table 5** below.

<b>Service</b>	<b>Reason / explanation of risk</b>	<b>£m</b>
Demand Management	Validation of Section 117 recharges to Walsall CCG for 2019/20	2.102
<b>Total High Risks</b>		<b>2.102</b>

### 3.6 Capital Summary

The total capital programme related to this portfolio is £0.847m. The current forecast position is projected to £0.847m. A summary is detailed in **Table 6** below:

<b>Service</b>	<b>Annual Budget</b>	<b>Actual Year to Date</b>	<b>Forecast</b>	<b>Year End Variance</b>	<b>Proposed carry forward to 2021/22</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b>Council Funded</b>					
All Age Disability Hub	0.037	0.000	0.037	0.000	0.000
<b>SUB-TOTAL</b>	<b>0.037</b>	<b>0.000</b>	<b>0.037</b>	<b>0.000</b>	<b>0.000</b>
<b>Externally Funded</b>					
ICES (Integrated Equipment Store)	0.810	0.308	0.810	0.000	0.000
<b>SUB-TOTAL</b>	<b>0.810</b>	<b>0.308</b>	<b>0.810</b>	<b>0.000</b>	<b>0.000</b>
<b>GRAND TOTAL</b>	<b>0.847</b>	<b>0.308</b>	<b>0.847</b>	<b>0.000</b>	<b>0.000</b>

#### **4. Public Health**

The forecast revenue position for 2020/21 before net use of/transfer to reserves is an over spend of **£0.951m**. After net use of reserves totalling (**£0.951m**) Public Health is **on budget**. This includes spend on sexual health services, drug and alcohol prevention and rehabilitation services, health visiting, school nursing, control of infectious diseases, oral health promotion, healthy weight and smoking cessation services. The public health grant is ring fenced so any under spend will be rolled forward to next year as per the terms of the grant.

#### **5. Financial information**

- 5.1 The financial implications are as set out in the main body of this report. The council has a statutory responsibility to set a balanced budget and to ensure it has an adequate level of reserves. The council will take a medium term policy led approach to all decisions on resource allocation.

#### **6. Reducing Inequalities**

- 6.1 Services consider and respond to equality issues in setting budgets and delivering services. Irrespective of budgetary pressures, the Council must fulfil equal opportunities obligations

#### **7. Decide**

- 7.1 To approve the recommendations as set out in this report.

#### **8. Respond**

- 8.1 The Executive Director for Adult Social Care, with finance in support will be working with Directors and Heads of service to review the forecast, to continue to implement mitigating actions for any forecast overspends and to consider these financial implications in line with the council's budget setting process.

#### **9. Review**

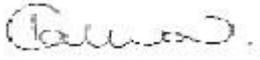
- 9.1 Regular monitoring reports are presented to Cabinet to inform them of the impact of Covid-19 and the financial forecast for 2020/21, including an update on risks and impact on the budget for 2021/22 and beyond.

**Background papers:** Various financial working papers

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**Social Care and Health  
Overview and Scrutiny Committee**

**26 NOVEMBER 2020**

**Draft Revenue Budget 2020/21 – 2023/24**

**Ward(s)** All

**Portfolios:** Cllr R Martin – Adult Social Care  
Cllr S Craddock – Health and Wellbeing

**Executive Summary:**

The draft revenue budget, as reported to Cabinet on 28 October 2020, includes the latest medium term financial outlook for the four year period from 2020/21 to 2023/24. It provides an updated in year position, medium term financial outlook and first draft revenue budget for 2021/22 to 2023/24, including savings proposals for consultation, and sets out the process and timescales for setting a legally balanced budget for 2021/22.

Our MTFO has been updated for all known pressures, including assumptions around the ongoing impact of Covid-19, resulting in an adjusted financial gap of £33.66m in 2021/22. The Council is legally obliged to set a one year balanced budget (2021/22), however a medium term approach is beneficial to allow for sound financial planning and to support future financial stability. Whilst there is a significant number of savings proposals for 2021/22 and 2022/23, further options are being identified to allow for a balanced budget for 2021/22. The remaining gap reported to Cabinet on 28 October 2020 report, subject to all the policy and operational proposals within the report going on to be included in the final budget in February 2021, is £12.32m for 2021/22. A further round of proposals will therefore be presented to Cabinet on 9 December 2020.

A one year Spending Round for 2021/22 is expected later this year followed by a one year provisional local government settlement for 2021/22 around December 2020. This makes planning for future years very difficult, as funding is extremely uncertain for 2021/22 and beyond. Our current funding and cost assumptions are set out in the report to Cabinet on 28 October 2020, however they are subject to change. It should also be noted that the Chancellor cancelled the Autumn budget for 2020, which also suggests they are focusing on shorter term planning at this time. Any variation to current predictions will be addressed in the next available report to Cabinet following receipt.

This report provides an extract of the Proud draft savings proposals and Investments / Cost Pressures 2021/22 – 2023/24 by Proud Outcomes which fall within the remit of the Social Care & Health Overview and Scrutiny Committee for consideration.

Feedback from this Committee on the draft proposals will be reported back to Cabinet on 9 December 2020. This will inform the final draft budget to be considered by Cabinet on 10 February 2021 to be recommended to Council on 25 February 2021. Any changes to Cabinet's December draft revenue budget proposals as a result of equality impact assessments and consultation will be fed into the final budget report.

**Reason for scrutiny:**

To enable consultation of the draft budget proposals for services within the remit of this Committee. A formal response for policy options is required to be reported back to Cabinet on 9 December 2020. Comments on the operational proposals are also welcomed but not essential, as they are able to be delivered under delegations.

**Recommendations:****That:**

1. The Committee are recommended to consider the draft revenue budget proposals attached that relate to the remit of this committee and formally report to Cabinet on the policy proposals shown in **Appendix 1**.
2. The Committee are asked to note that consultation will be undertaken on all new 2021/22 policy proposals shown in **Appendix 1**, and that feedback will be presented to Cabinet on 9 December 2020.
3. Note that further savings proposals will to be presented to Cabinet on 9 December 2020 in order for a balanced budget to be delivered by February 2021. These will be reported to a future meeting of this scrutiny committee for consultation.

**Background papers:**

Various financial working papers.

## **Resource and legal considerations:**

Cabinet on 28 October 2020 were presented with a list of draft Proud revenue savings proposals for consultation and a list of growth items by Proud outcomes.

The full Cabinet report can be accessed at the following link:

[Cabinet 28.10.2020 - Draft Revenue Budget 2020/21 – 2023/24](#)

### Savings proposals

The Walsall Proud Programme (WPP) is the Council's transformation programme to transform the way the Council works; Achieve Improved Outcomes and Customer Experience; Improve Staff Satisfaction and Engagement; and Improve Service Efficiency and Performance. WPP is expected to deliver the required savings for 2021/22 and beyond – the extent of savings being dependent on the pace of change and the level of ambition.

Throughout the Covid-19 period, work continued on the Programme where possible. It was also possible to identify examples of changes in working practices having taken place in response to Covid-19, which were in line with the aspirations of the Proud Programme, including introducing new ways of working, making the best use of technology, challenging existing processes and procedures, working in partnership and demonstrating the best of what our teams can achieve.

Gradually over the last 2 months, activity within the Programme has restarted. This includes preparing for employee consultations; completing outstanding design work within the Enabling Support Services; continuing with procurement activities within the Enabling Technology work stream; commencing work on the Council's Estate Strategy and providing Connected Working tools and techniques to support teams. In parallel and complementary to the Resilient Communities Service Transformation Plan (STP), as discussed below, public consultation has begun on the Resilient Communities proposals, in conjunction with the residents survey, and engagement activities have commenced with partners.

As part of the RESET process, the Council identified an opportunity to bring together the work of the Proud Programme and the work taking place in each directorate in response to Covid-19 and RESET. As part of the Outcomes, Service Levels and Delivery Models work stream, the Proud Programme has worked with services to establish a desired direction of travel for service delivery. Drawing on good practice and applying Walsall context, a number of common themes have been identified which will support the future delivery of Council services:

- Using effective marketing and communications to change behaviour.
- Using local assets and empowering communities to deliver outcomes.
- Partnering in an effective way where a Council-only response is not enough.
- Providing one, clear, unified offer for Council-only delivered services

These themes will help transformation planning for the Council as a whole, in order to best deliver the Corporate Plan priorities and outcomes. In line with this, the Proud Programme has been supporting Directors to develop three-year Service Transformation Plans (STPs) to deliver both financial and non-financial benefits.

The outcome of the Proud STP process has identified £37.63m of potential financial benefits which are classified into two categories:

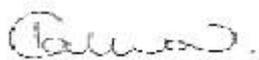
1. Policy Proposals - which require an Executive decision to proceed, and which will be referred for public consultation and equality impact assessment prior to any decision being made to include these in Cabinet's final budget proposals. These total £1.6m over the two years. Policy proposals relating to the remit of this committee are shown at **Appendix 1**, and total £0.03m over the two years.
2. Operational Proposals – savings which officers have delegations to implement; examples include restructures, back office savings and operational efficiencies. These total £36m over the two years. Operational proposals relating to the remit of this committee are shown at **Appendix 2**, and total £18.2m over the two years.

### Investment / cost pressures

Following a review of the MTFO / impact of Covid-19 a number of investment / cost pressures have been identified and included in the draft budget proposals totalling c£47.5m over the period 2021/22 to 2023/24. Those relating to the remit of this Committee are shown at **Appendix 3** and total £12.3m over 3 years.

Some of the savings proposals also require investment to support delivery, these total £3.17m and will only proceed if the saving proposals is included within Cabinet's final budget report in February, once consultation and equality impact assessment on proposals has concluded.

### **Contact Officers:**



Kerrie Allward – Executive Director, Adult Social Care ☎ 07810 351657,

✉ [Kerrie.Allward@walsall.gov.uk](mailto:Kerrie.Allward@walsall.gov.uk)

Stephen Gunther – Director of Public Health ☎ 07818 538715,

✉ [Stephen.Gunther@walsall.gov.uk](mailto:Stephen.Gunther@walsall.gov.uk)

Vicky Buckley – Interim Director of Finance, Corporate Performance Management and Corporate Landlord, ☎ 07983 604698, ✉ [Vicky.Buckley@walsall.gov.uk](mailto:Vicky.Buckley@walsall.gov.uk)

**Summary of Policy Proposals by Outcome 2021/22 – 2022/23 Relating to the remit of this Committee**

Portfolio	Ref No	Detail of Policy Proposals	2021/22 £	2022/23 £	Total £
<b>Outcome - People live a good quality of life and feel they belong</b>					
<b>Adult Social Care</b>	P10	Charge self-funders to arrange care via adult social care commissioners (brokerage service)	(15,000)	(15,000)	(30,000)
<b>Total Outcome - People live a good quality of life and feel they belong</b>			<b>(15,000)</b>	<b>(15,000)</b>	<b>(30,000)</b>
<b>Total Policy Proposals relating to the remit of this Committee</b>			<b>(15,000)</b>	<b>(15,000)</b>	<b>(30,000)</b>

## APPENDIX 2

### Summary of Operational Proposals by Outcome 2021/22 – 2022/23 Relating to the remit of this Committee

Portfolio	Ref No	Detail of Operational Proposals by Outcome	2021/22 £	2022/23 £	Total £
<b>Outcome - People know what makes them healthy and they are encouraged to get support when they need it</b>					
<b>Adult Social Care</b>	<b>OP77</b>	New Ways of Working/Staff Reconfiguration - Public Health Operating Model	(74,495)	0	(74,495)
<b>Total Outcome - People know what makes them healthy and they are encouraged to get support when they need it</b>			<b>(74,495)</b>	<b>0</b>	<b>(74,495)</b>
<b>Outcome - People live a good quality of life and feel they belong</b>					
<b>Adult Social Care</b>	<b>OP83</b>	New Ways of Working/Staff Reconfiguration. Resilient Communities	(112,988)	(112,988)	(225,976)
	<b>OP84</b>	New Ways of Working/Staff Reconfiguration. Customer Access Management	(37,663)	(37,663)	(75,326)
	<b>OP85</b>	New Ways of Working/Staff Reconfiguration. Admin Hub and Enabling support services	(92,079)	0	(92,079)
	<b>OP86</b>	New Ways of Working/Staff Reconfiguration. IT Operating Model	(16,475)	0	(16,475)
	<b>OP87</b>	New Ways of Working/Staff Reconfiguration. Commissioning Hub	(149,394)	0	(149,394)
	<b>OP88</b>	General efficiencies	(187,668)	0	(187,668)
	<b>OP89</b>	New Ways of Working/Staff Reconfiguration. Customer Access Management/ Resilient Communities	(1,139,894)	(1,178,407)	(2,318,301)
	<b>OP90</b>	Review of Older People existing long term and new residential nursing & domiciliary placement costs support packages for learning disabilities including supported living and mental health	(2,424,243)	(4,400,928)	(6,825,171)
	<b>OP91</b>	Reduction of day care funded by direct payments	(690,893)	(356,471)	(1,047,364)
	<b>OP92</b>	All Age Disability	(156,000)	(156,000)	(312,000)
	<b>OP93</b>	Transfer of direct payment clients back to a commissioned service so reduction in direct payment standing order fees	(25,000)	0	(25,000)
	<b>OP94</b>	Controlling Cost and Maximising Income generation. Clear joint funding arrangements (with CCG)	(5,575,933)	1,532,742	(4,043,191)

Portfolio	Ref No	Detail of Operational Proposals by Outcome	2021/22 £	2022/23 £	Total £
Adult Social Care	OP95	and recharge processes and review and re-profiling of better care fund/ winter pressures Review for learning disabilities joint funding tool	(1,500,000)	0	(1,500,000)
	OP96	Benefit maximisation project	(783,000)	0	(783,000)
	OP97	Review of all resources including Goscote and shared lives	0	(500,000)	(500,000)
<b>Total Outcome - People live a good quality of life and feel they belong</b>			<b>(12,891,230)</b>	<b>(5,209,715)</b>	<b>(18,100,945)</b>
<b>Total Operational Proposals relating to the remit of this Committee</b>			<b>(12,965,725)</b>	<b>(5,209,715)</b>	<b>(18,175,440)</b>

APPENDIX 3

**Summary of Investments / Cost Pressures 2021/22 – 2023/24 included within the MTFO by Outcome relating to the remit of this Committee**

Portfolio	Ref No	Details of Growth by outcome	2021/22 £	2022/23 £	2023/24 £
<b>People live a good quality of life and feel they belong</b>					
<b>Adult Social Care</b>	<b>1</b>	Additional Social Care demand / cost pressures	2,481,026	3,805,000	4,000,000
	<b>2</b>	Better Care Funding iBCF2 grant – including fall out of grant in 2021/22	2,023,652	0	0
<b>Total People live a good quality of life and feel they belong</b>			<b>4,504,678</b>	<b>3,805,000</b>	<b>4,000,000</b>
<b>Total Growth relating to the remit of this Committee</b>			<b>4,504,678</b>	<b>3,805,000</b>	<b>4,000,000</b>

## Social Care and Health Overview and Scrutiny Committee Work Programme 2020/21

<b>Committee date</b>	<b>1<sup>st</sup> October</b>	<b>26<sup>th</sup> November</b>	<b>28<sup>th</sup> January</b>	<b>8<sup>th</sup> April</b>
<b>Agenda setting date</b>	-	<b>21<sup>st</sup> October</b>	<b>8<sup>th</sup> December</b>	<b>tbc</b>
<b>Report Deadline</b>	-	<b>17<sup>th</sup> November</b>	<b>19<sup>th</sup> January</b>	<b>30<sup>th</sup> March</b>
<b>Covid-19 pandemic</b>	Health and Care Covid Response	Adult Social Care Winter Plan, Provider Sustainability Self-Assessment and Designated Settings approach		
<b>Finance</b>		ASC Draft Capital and Revenue budget item 2020/21		
<b>Primary Care / CCG</b>	Merger of 4 CCGs			
<b>Partnerships / integration</b>			Walsall Together	
<b>Hospital Services and Community Care</b>			Stroke pathway	
<b>NHS Consultation</b>				
<b>Older Adult Mental Health In-patient bed provision</b>				
<b>Health Inequalities</b>				



**Walsall** Council

## **FORWARD PLAN OF KEY DECISIONS**

**Council House,  
Lichfield Street,  
Walsall, WS1 1TW**  
[www.walsall.gov.uk](http://www.walsall.gov.uk)

**2 November 2020**

## FORWARD PLAN

The forward plan sets out decisions that are termed as “key decisions” at least 28 calendar days before they are due to be taken by the Executive (Cabinet). Also included on the plan are other decisions to be taken by the Cabinet (“non-key decisions”). Preparation of the forward plan helps the Council to programme its work. The purpose of the forward plan is to give plenty of notice and an opportunity for consultation on the issues to be discussed. The plan is updated each month with the period of the plan being rolled forward by one month and republished. Copies of the plan can be obtained from Democratic Services, Walsall MBC, Council House, Walsall, WS1 1TW [helen.owen@walsall.gov.uk](mailto:helen.owen@walsall.gov.uk) and can also be accessed from the Council’s website at [www.walsall.gov.uk](http://www.walsall.gov.uk). The Cabinet is allowed to make urgent decisions which do not appear in the forward plan, however, a notice will be included on the agenda for the relevant Cabinet meeting which explains the reasons why.

Please note that the decision dates are indicative and are subject to change. Please contact the above addressee if you wish to check the date for a particular item.

Cabinet responsibilities are as follows

- Leader of the Council – Councillor Bird
- Deputy Leader, Regeneration – Councillor Andrew
- Deputy Leader, Resilient Communities – Councillor Perry
- Adult social care – Councillor Martin
- Children’s – Councillor Wilson
- Clean and green – Councillor Butler
- Education and skills – Councillor Towe
- Health and wellbeing – Councillor Craddock
- Personnel and business support – Councillor Chattha

The Cabinet agenda and reports are available for inspection by the public 7 days prior to the meeting of the Cabinet on the Council’s website. Background papers are listed on each report submitted to the Cabinet and members of the public are entitled to see these documents unless they are confidential. The report also contains the name and telephone number of a contact officer. These details can also be found in the forward plan.

Meetings of the Cabinet are open to the public. Occasionally there are items included on the agenda which are confidential and for those items the public will be asked to leave the meeting. The forward plan will show where this is intended and the reason why the reports are confidential. Enquiries regarding these reasons should be directed to Democratic Services ([helen.owen@walsall.gov.uk](mailto:helen.owen@walsall.gov.uk)).

“Key decisions” are those decisions which have a significant effect within the community or which involve considerable expenditure or savings. With regard to key decisions the Council’s Constitution states:

- (1) A key decision is:
  - (i) any decision in relation to an executive function which results in the Council incurring expenditure which is, or the making of savings which are, significant, having regard to the Council’s budget for the service or function to which the decision relates or
  - (ii) any decision that is likely to have significant impact on two or more wards within the borough.
- (2) The threshold for “significant” expenditure/savings is £250,000.
- (3) A decision taker may only make a key decision in accordance with the requirements of the Executive Procedure Rules set out in Part 4 of this Constitution.

#### **Dates of meetings**

2020 28 October  
9 December

2021 10 February  
17 March  
21 April

## FORWARD PLAN OF KEY DECISIONS

**DECEMBER 2020 TO MARCH 2021 (2.11.20)**

1	2	3	4	5	6	7
Reference No./ Date first entered in Plan	Decision to be considered (to provide adequate details for those both in and outside the Council)	Decision maker	Background papers (if any) and Contact Officer	Main consultees	Contact Member (All Members can be written to at Civic Centre, Walsall)	Date item to be considered
43/20 (7.9.20)	<b>Corporate Financial Performance and Covid-19 update</b> – To report the financial position and impact on Covid-19	Cabinet  (Non key decision)	Vicky Buckley 01922 652326 <a href="mailto:vicky.buckley@walsall.gov.uk">vicky.buckley@walsall.gov.uk</a>	Internal	Councillor Bird	9 December 2020
44/20 (7.9.20)	<b>Draft Revenue Budget and Capital Programme 2020/21 – 2023/24</b> – To provide an updated outline budget plan and options for further consultation, and update on consultation to date	Cabinet  (Non key decision)	Vicky Buckley 01922 652326 <a href="mailto:vicky.buckley@walsall.gov.uk">vicky.buckley@walsall.gov.uk</a>	Council tax payers, Business rate payers, voluntary and community organisations	Councillor Bird	9 December 2020
32/20 (3.8.20)	<b>Treasury Management mid-year position statement:</b> To note and forward to Council the mid-year position statement for treasury management activities 2020/21, including prudential and local indicators	Cabinet  (Non key decision)	Richard Walley 07500 819796 <a href="mailto:richard.walley@walsall.gov.uk">richard.walley@walsall.gov.uk</a>	Internal	Councillor Bird	9 December 2020
36/20 (7.9.20)	<b>Corporate Plan delivery Quarter 2:</b> To report performance monitoring information relating to the priorities and outcomes included in the Corporate Plan	Cabinet  (Non key decision)	Helen Dudson <a href="mailto:helen.dudson@walsall.gov.uk">helen.dudson@walsall.gov.uk</a>	Internal	Councillor Bird	9 December 2020
33/20 (7.9.20)	<b>Black Country Joint Committee Collaboration Agreement:</b> To enter into the Supplementary Deed of Variation to the BCJC Collaboration Agreement	Cabinet  (Key decision)	Kelly Valente 07768 387580 <a href="mailto:kelly.valente@walsall.gov.uk">kelly.valente@walsall.gov.uk</a>	Internal	Councillor Bird	9 December 2020
52/20 (2.11.20)	<b>IT goods and services:</b> To award a 4 year contract to a single supplier for the supply of IT goods and services	Cabinet	Sharon Worrall 07944 530920	Internal	Councillor Bird	9 December 2020

		(Key decision)	<a href="mailto:sharon.worrall@walsall.gov.uk">sharon.worrall@walsall.gov.uk</a>			
60/20 (2.11.20)	<b>Walsall Council's Apprenticeship programme:</b> To agree proposed approach to the programme from February 2021 to January 2024 and delegate authority to the Executive Director for the approval and signing of the subsequent framework agreement	Cabinet  (Key decision)	Lisa Koc <a href="mailto:lisa.koc@walsall.gov.uk">lisa.koc@walsall.gov.uk</a> Helena Baxter <a href="mailto:helena.baxter@walsall.gov.uk">helena.baxter@walsall.gov.uk</a>	Internal	Councillor Bird	9 December 2020
8/20 (3.2.20)	<b>Black Country Transport Team Collaboration Agreement:</b> To approve the agreement to facilitate the delivery of a strategic transportation function across the four Black Country local authorities	Cabinet  (Non key decision)	Matt Crowton 01922 654358 <a href="mailto:matt.crowton@walsall.gov.uk">matt.crowton@walsall.gov.uk</a>	Internal	Councillor Andrew	9 December 2020
27/19 (8.7.9)	<b>A34 Walsall to Birmingham SPRINT (Bus Rapid Transit) scheme – Phase 1:</b> To approve the sprint scheme	Cabinet  (Key decision)	Matt Crowton 01922 654358 <a href="mailto:matt.crowton@walsall.gov.uk">matt.crowton@walsall.gov.uk</a>	Internal	Councillor Andrew	9 December 2020
68/19 (2.12.19)	<b>West Midlands Enhanced Partnership Scheme:</b> To approve a plan to improve bus travel in the A34 Walsall to Birmingham corridor through delivery of a new SPRINT service.	Cabinet  (Key decision)	Matt Crowton 01922 654358 <a href="mailto:matt.crowton@walsall.gov.uk">matt.crowton@walsall.gov.uk</a>	Internal	Councillor Andrew	9 December 2020
43/18 (8.10.18)	<b>Lighting Invest to Save:</b> To consider proposals for a major investment in the highway lighting infrastructure by replacing all existing lighting with energy efficient LED lighting	Cabinet  (Key decision)	Paul Leighton 07831 120871 <a href="mailto:paul.leighton@walsall.gov.uk">paul.leighton@walsall.gov.uk</a>	Public, Walsall Public Lighting Ltd., industry companies, internal	Councillor Andrew	9 December 2020
30/20 (3.8.20)	<b>Bloxwich and Walsall Town Deal Acceleration Programmes:</b> To update Cabinet on the successful application and approve the necessary delegation to finalise and submit the Town Deal Investment Plans to the government on or before the deadline of 29 January 2021	Cabinet  (Key decision)	Mark Lavender 07951 620333 <a href="mailto:mark.lavender@walsall.gov.uk">mark.lavender@walsall.gov.uk</a>	Internal	Councillor Andrew	9 December 2020

49/20 (5.10.20)	<b>Council tax reduction or discount exemption penalties:</b> To introduce financial penalties for failure/late notification of changes of circumstances that would affect a resident's entitlement	Cabinet  (Non key)	Mark Fearn <a href="mailto:mark.fearn@walsall.gov.uk">mark.fearn@walsall.gov.uk</a>	Internal	Councillor Andrew	9 December 2020
53/20 (2.11.20)	<b>Additional Licensing Scheme for Houses in Multiple Occupation:</b> To approve public consultation exercise in line with the prescribed process for additional licensing in Paddock, Palfrey, Pleck and St. Matthews Wards, including proposed licensing conditions and associated fee levels	Cabinet  (Non key decision)	David Lockwood <a href="mailto:david.lockwood@walsall.gov.uk">david.lockwood@walsall.gov.uk</a>	Internal, Walsall Neighbourhood Police Unit, West Midlands Migration Compliance and Enforcement Team, West Midlands Fire Service	Councillor Andrew	9 December 2020
57/20 (2.11.20)	<b>York's Bridge, Pelsall:</b> To approve commencement of application to deregister parts of Pelsall North Common, offer of replacement land for the common land and approve recommendations at Planning Committee following the introduction of the road bridge	Cabinet  (Key decision)	Kathryn Moreton <a href="mailto:kathryn.moreton@walsall.gov.uk">kathryn.moreton@walsall.gov.uk</a>	Internal	Councillor Andrew	9 December 2020
58/20 (2.11.20)	<b>Citizens advice Walsall:</b> To approve variation of grant agreement	Cabinet  (Key decision)	Elise Hopkins <a href="mailto:elise.hopkins@walsall.gov.uk">elise.hopkins@walsall.gov.uk</a> Michelle Dudson <a href="mailto:michelle.dudson@walsall.gov.uk">michelle.dudson@walsall.gov.uk</a>	Internal	Councillor Andrew/ Councillor Perry	9 December 2020
35/20 (7.9.20)	<b>Preparing for Adulthood policy:</b> To approve a new policy to deliver timely and robust plans for young people preparing for adulthood	Cabinet  (Key decision)	Jeanette Knapper <a href="mailto:jeanette/knapper@walsall.gov.uk">jeanette/knapper@walsall.gov.uk</a>	Internal, SEND Improvement Board, Health operational partners and CCG	Councillor Martin	9 December 2020
54/20 (2.11.20)	<b>Social Care Market uplifts:</b> to approve the social care market uplifts and rates for 2021/22	Cabinet  (Key decision)	Margaret Liburd 07557 608043 <a href="mailto:margaret.liburd@walsall.gov.uk">margaret.liburd@walsall.gov.uk</a>	Internal	Councillor Martin	9 December 2020

55/20 (2.11.20)	<b>Adult Social Care providers during Covid-19:</b> To approve an extension to flexible arrangements during Covid-19 pandemic	Cabinet  (Key decision)	Tracy Simcox 07983611418 <a href="mailto:tracy.simcox@walsall.gov.uk">tracy.simcox@walsall.gov.uk</a>	Internal	Councillor Martin	9 December 2020
61/20 (2.11.20)	<b>Walsall Allotments Boundary review:</b> To consider providing capital funding to improve boundaries and consider the disposal of a derelict allotment garden <b>Private session:</b> Report contains commercially sensitive information	Cabinet  (Key decision)	Jaki Brunton-Douglas 07768 290788 <a href="mailto:Jaki.brunton-douglas@walsall.gov.uk">Jaki.brunton-douglas@walsall.gov.uk</a>	Internal	Councillor Butler	9 December 2020
48/20 (5.10.20)	<b>Access and Inclusion:</b> Response to report and recommendations of Education Overview and Scrutiny Committee	Cabinet  (Non key decision)	Sharon Kelly 01922 652895 <a href="mailto:sharon.kelly@walsall.gov.uk">sharon.kelly@walsall.gov.uk</a>	Internal	Councillor Towe	9 December 2020
50/20 (5.10.20)	<b>Public Health contracts:</b> To approve extension of existing public health core contracts and commence consultation to reconfigure lifestyle services	Cabinet  (Key decision)	Stephen Gunther <a href="mailto:stephen.gunther@walsall.gov.uk">stephen.gunther@walsall.gov.uk</a> Adrian Roche <a href="mailto:adrian.roche@walsall.gov.uk">adrian.roche@walsall.gov.uk</a>	Internal	Councillor Craddock	9 December 2020
26/20 (3.8.20)	<b>Information Governance Framework policy:</b> To approve the framework policy which has been updated throughout the Covid-19 lockdown to include the changes required for mobile working alongside the Council's technology changes.	Cabinet  (Key decision)	Paul Withers <a href="mailto:paul.withers@walsall.gov.uk">paul.withers@walsall.gov.uk</a>	Internal	Councillor Chattha	9 December 2020
56/20 (2.11.20)	<b>Social Value Policy and Social Value Charter:</b> To approve a revised policy and charter	Cabinet  (Non key decision)	Sharon Wright <a href="mailto:sharon.wright@walsall.gov.uk">sharon.wright@walsall.gov.uk</a>	Internal	Councillor Chattha	9 December 2020
59/20 (2.11.20)	<b>Equalities:</b> To provide an update on the Council's approach to Equalities and to strengthen certain initiatives and adopt the Walsall for All Pledge	Cabinet  (Key decision)	Irena Hergottova <a href="mailto:irena.hergottova@walsall.gov.uk">irena.hergottova@walsall.gov.uk</a>	Internal	Councillor Chattha/ Councillor Perry	9 December 2020

62/20 (2.11.20)	<b>Appointment of Major works technical advisor:</b> To provide services such as architects, quantity surveyors, engineers, etc. for a period of 2 + 1 + 1 years for corporate landlord	Cabinet  (Key decision)	Derwyn Owen 01922 650747 <a href="mailto:derwyn.owen@walsall.gov.uk">derwyn.owen@walsall.gov.uk</a>	Internal	Councillor Chattha	9 December 2020
45/20 (7.9.20)	<b>Corporate Financial Performance and Covid-19 update</b> – To report the financial position based on 9 months to December 2020 and impact on Covid-19	Cabinet  (Non key decision)	Vicky Buckley 01922 652326 <a href="mailto:vicky.buckley@walsall.gov.uk">vicky.buckley@walsall.gov.uk</a>	Internal	Councillor Bird	10 February 2021
46/20 (7.9.20)	<b>Corporate Budget Plan 2020/21 – 2023/24, and Treasury Management and investment Strategy 2021/2022:</b> To approve the final budget and Council tax for approval by Council	Cabinet  (Key decision)	Vicky Buckley 01922 652326 <a href="mailto:vicky.buckley@walsall.gov.uk">vicky.buckley@walsall.gov.uk</a>	Council tax payers, Business rate payers, voluntary and community organisations	Councillor Bird	10 February 2021 25 February 2021
47/20 (7.9.20)	<b>Corporate Plan delivery – Quarter 3 monitoring:</b> To report performance monitoring information relating to the priorities and outcomes included in the Corporate Plan	Cabinet  (Non key decision)	Helen Dudson <a href="mailto:helen.dudson@walsall.gov.uk">helen.dudson@walsall.gov.uk</a>	Internal	Councillor Bird	10 February 2021
3/20 (6.1.20)	<b>Strategic development at Moxley Road, Darlaston Private session:</b> Report contains information relating to the financial or business affairs of any particular person	Cabinet  (Key decision)	Joanne Nugent 01922 654752 <a href="mailto:joanne.nugent@walsall.gov.uk">joanne.nugent@walsall.gov.uk</a> Joel Maybury 01922 654748	Internal	Councillor Andrew	10 February 2021
51/20 (5.10.20)	<b>High Needs Funding Formula:</b> To approve changes to the formula to be used for the allocation of High Needs Dedicated Schools Grant funding for the 2021/22 academic year	Cabinet  (Key decision)	Andy Crabtree Mohammed Irfan 01922 652330	Schools Forum	Councillor Towe	10 February 2020

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06/07/2020	Birchley Island Site Assembly  <b>PRIVATE SESSION - Not for publication by virtue of paragraph 3 of Schedule 12(A) of the Local Government Act1972 (as amended)</b>	Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to a Grant Agreement with Sandwell Council to deliver the Local Growth Fund (LGF) funded elements of the Birchley Island Site Assembly project with delivery to commence in the 2020/21 financial year.	Papers TBC – Alison Knight <a href="mailto:alison.knight@sandwell.gov.uk">alison.knight@sandwell.gov.uk</a>	Sandwell Council	09/12/2020
07/09/2020	Black Country Enterprise Zone - Approval Historic Revenue costs  <b>PRIVATE SESSION - Not for publication by virtue of paragraph 3 of Schedule 12(A) of the Local Government Act1972 (as amended)</b>	Approve that Dudley Council actual historic revenue costs are recovered in the year that they were incurred.  Approve that Single Accountable Body (SAB) actual revenue costs are recovered in the year that they were incurred.  Approve that historic revenue costs of Walsall Council and Wolverhampton Council are recovered over a 10-year period, from 2020/21 to 2029/30.	Papers TBC – Simon Neilson <a href="mailto:simon.neilson@walsall.gov.uk">simon.neilson@walsall.gov.uk</a>	Walsall Council	09/12/2020
07/09/2020	Black Country Enterprise Zone - Approval Future Revenue costs  <b>PRIVATE SESSION - Not for publication by virtue of paragraph 3 of Schedule 12(A)</b>	Approve that each Local Authority may claim from 2020/21 to 2024/25 for development funding.  Approve that the SAB may claim from 2020/21 to 2024/25 for programme management costs.  Approve that the PMO may from 2020/21 to 2024/25 for programme management costs.	Papers TBC – Simon Neilson <a href="mailto:simon.neilson@walsall.gov.uk">simon.neilson@walsall.gov.uk</a>	Walsall Council	09/12/2020

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	<b>of the Local Government Act1972 (as amended)</b>	<p>Approve that from 2025/26 onwards each Local Authority, the SAB and the PMO (the “entities”) may claim a reduced maximum to the end of the relevant EZs to cover monitoring and compliance costs. This will end at 31 March 2038 for Walsall Council, Wolverhampton Council and Sandwell Council, and end at 31 March 2042 for Dudley Council, the SAB and the PMO.</p> <p>Approve that from 2021/22 to 2024/25, Wolverhampton Council can claim towards the Transport Director costs, on behalf of all Local Authorities.</p>			
05/10/2020	Supplemental Deed of Variation to the Black Country Joint Committee Collaboration Agreement	Approve the Supplemental Deed of Variation Relating to the Collaboration Agreement in Relation to the Black Country Executive Joint Committee City Deal and Growth Deal dated the 7 May 2014, and in doing so approve the Governance Principles: Enterprise Zones.	Papers TBC – Simon Neilson <a href="mailto:simon.neilson@walsall.gov.uk">simon.neilson@walsall.gov.uk</a>	Walsall Council	09/12/2020
05/10/2020	Programme Management and Single Accountable Body Admin Costs Proposal Approval  <b>PRIVATE SESSION - Not for publication by virtue of paragraph 3 of Schedule 12(A)</b>	Approval of capital allocations from the identified Growth Deal over programming (formerly the Growing Places Fund) for <ul style="list-style-type: none"> <li>• Walsall Council to carry out its role as Accountable Body to the Growth Deal and other LEP programmes;</li> <li>• the Black Country Consortium for the Management and Administration functions of the Black Country Local Growth Deal, and;</li> </ul>	Papers TBC – Simon Neilson <a href="mailto:simon.neilson@walsall.gov.uk">simon.neilson@walsall.gov.uk</a>	Walsall Council	09/12/2020

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	<b>of the Local Government Act1972 (as amended)</b>	<ul style="list-style-type: none"> <li>•Walsall Council to cover the costs of the external legal and technical fees in support of managing the programme.</li> </ul> <p>Endorse that the administrative costs of supporting effective programme delivery and ongoing monitoring of schemes continue and are funded through the Growth Deal over programming.</p>			
05/10/2020	Growth Hub – Peer Networks Programme	Approval for the Accountable Body (Walsall Council) to enter into a grant agreement with the Black Country Consortium Ltd to deliver the Growth Hub Peer Networks Programme.	Papers TBC – Simon Neilson <a href="mailto:simon.neilson@walsall.gov.uk">simon.neilson@walsall.gov.uk</a>	Walsall Council	09/12/2020
05/10/2020	Accessing Growth – Springfield Interchange Change Request	Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with Wolverhampton City Council, to deliver the Local Growth Deal Fund (LGF) funded elements of the Accessing Growth Springfield Interchange project with delivery to continue in the 2020/21 financial year.	Papers TBC – Richard Lawrence <a href="mailto:Richard.Lawrence@wolverhampton.gov.uk">Richard.Lawrence@wolverhampton.gov.uk</a>	Wolverhampton City Council	09/12/2020
02/11/2020	School of Architecture and Built Environment – Change Request	Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with the University of Wolverhampton, to deliver the Local Growth Deal Fund (LGF) funded elements of the School of Architecture and Built Environment project with delivery to continue in the 2020/21 financial year.	Papers TBC – Richard Lawrence <a href="mailto:Richard.Lawrence@wolverhampton.gov.uk">Richard.Lawrence@wolverhampton.gov.uk</a>	Wolverhampton City Council	17/02/2021

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02/11/2020	Elite Centre for Manufacturing Skills – Change Request	Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with the University of Wolverhampton, to deliver the Local Growth Deal Fund (LGF) funded elements of the Elite Centre for Manufacturing Skills project with delivery to continue in the 2020/21 financial year.	Papers TBC – Richard Lawrence <a href="mailto:Richard.Lawrence@wolverhampton.gov.uk">Richard.Lawrence@wolverhampton.gov.uk</a>	Wolverhampton City Council	17/02/2021
02/11/2020	Fab Kit Fab Lab – Change Request	Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with Sandwell College, to deliver the Local Growth Deal Fund (LGF) funded elements of the Fab Kit Fab Lab project with delivery to continue in the 2020/21 financial year.	Papers TBC – Alison Knight <a href="mailto:alison.knight@sandwell.gov.uk">alison.knight@sandwell.gov.uk</a>	Sandwell Council	17/02/2021
02/11/2020	Dudley Advanced Construction Centre – Change Request	Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with Dudley College, to deliver the Local Growth Deal Fund (LGF) funded elements of the Dudley Advanced Construction Centre project with delivery to continue in the 2020/21 financial year.	Papers TBC – Helen Martin <a href="mailto:helen.martin@dudley.gov.uk">helen.martin@dudley.gov.uk</a>	Dudley Council	17/02/2021
02/11/2020	Advanced Science Engineering and Technology – Change Request	Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with Halesowen College, to deliver the Local Growth Deal Fund (LGF) funded elements of the Advanced Science Engineering and Technology project with delivery to continue in the 2020/21 financial year.	Papers TBC – Helen Martin <a href="mailto:helen.martin@dudley.gov.uk">helen.martin@dudley.gov.uk</a>	Dudley Council	17/02/2021

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02/11/2020	Dudley Canal Trust (Trips) Limited – Change Request	Approval for Sandwell Council to proceed to amending the funding repayment schedule with the Dudley Canal Trust (Trips) Limited, funded from within the Growing Places Fund (GPF), with delivery to continue in the 2020/21 financial year.	Papers TBC – Helen Martin <a href="mailto:helen.martin@dudley.gov.uk">helen.martin@dudley.gov.uk</a>	Dudley Council	17/02/2021