

Agenda Item No. 6

Scrutiny Overview Committee

10 NOVEMBER 2022

Corporate Financial Performance - Forecast Revenue and Capital Outturn for 2022/23 – 5 month position ended 31 August 2022

Ward(s) All

Portfolios: All - specifically in relation to services within the remit of this Committee -
Cllr M Bird – Leader of the Council
Cllr G Perry – Resilient Communities (Partnerships)
Cllr G Ali – Customer
Cllr K Ferguson – Internal Services

1. Aim

1.1 To inform the Committee of the forecast financial position for 2022/23, to allow the scrutiny of the financial performance of the council and the services within the committee's remit.

2. Recommendations:

The Committee are requested to:

2.1 Note and comment on the forecast 2022/23 year-end financial position for the council as a whole – a predicted net revenue overspend of c£5.24m, and net capital break even position after re-phasing of £89.15m into 2023/24. Work is in hand to identify further actions to bring the revenue position in line with budget by the year end. Any on-going pressures or undelivered savings not addressed in year will need to be considered as part of the 2023/24 budget process, putting pressure on that process. Officers are confident at this stage based on known assumptions, that actions being taken will address this and outturn on budget.

2.2 Note and comment on the forecast 2022/23 year-end financial position for services within the remit of this committee – a predicted net revenue underspend of (£0.80m) and net capital break even position after rephrasing of £13.81m into 2023/24, subject to ongoing review.

3. Report detail - Know

3.1 This report summarises the forecast revenue and capital financial position for 2022/23, based on the position to August 2022, both for the council as a whole, and for services within the remit of the Scrutiny Overview Committee, as reported to Cabinet on 18 October 2022. The full Cabinet report can be accessed by the following link:

Council wide position

- 3.2 A number of significant risks and pressures have emerged during 2022/23 that has required action to be taken to limit the council's exposure, mainly demand pressures within Adult Social Care and Children's Services, and the impact of cost of living on contracts/third party spend in particular, and where known and quantifiable, the financial impact of these are included within the forecast position. These are being further assessed in terms of impact and actions that may be required to manage these, including services taking action to address them, use of appropriate earmarked reserves, etc. After corrective action, there remains a predicted revenue variance above budget of c£5.24m, with the detail shown at **Appendix 1**. Work is in hand to identify further actions to bring the revenue position in line with budget by the year end.
- 3.3 In relation to the capital programme, the forecast for 2022/23 is currently expected to be break even after re-phasing of £89.15m into 2023/24, as at August 2022, but will be assessed further for the next update to Cabinet on 14 December 2022. The Cabinet report includes a number of in year amendment to the approved capital programme, mainly as a result of confirmed external funding allocations, which are detailed at **Appendix 1**.

Position for services within the remit of this committee

- 3.4 The forecast revenue outturn for 2022/23 for services within the remit of this committee as at the end of August 2022, is a net underspend of (£0.08m) against budget, net of the use of earmarked reserves. Further details are shown in **Appendix 2**.
- 3.5 The forecast capital outturn for 2022/23 for services within the remit of this committee as at the end of August 2022, is expected to be break even after rephrasing of £13.81m into 2023/24. However, this is currently under review to assess the full quarter 2 position, and a further update will be provided in the next financial monitoring report to Cabinet and Scrutiny. Further details of schemes are shown in **Appendix 2**.

Resource and legal considerations:

- 3.6 This report represents the forecast revenue and capital outturn as reported to Cabinet on 18 October 2022.

Reducing inequalities:

- 3.7 Services consider equality issues in setting budgets and delivering services. Irrespective of budgetary pressures the council must fulfil its equal opportunities obligations.

4. Decide

4.1 This Committee is asked to note and comment on the forecast revenue and capital forecast for 2022/23 and consider the recommendations as set out.

5. Respond

5.1 This report is for noting and comment by the Committee as above.

6. Review

6.1 This report is for noting and comment by the Committee as above.

Background papers:

- Various financial working papers.
- Corporate Budget Plan 2022/23 to 2025/26, incorporating the Capital Strategy; and the Treasury Management and Investment Strategy 2022/23, as reported to Council on 24 February 2022.
- Corporate Financial Performance 2022/23, as reported to Cabinet on 18 October 2022.

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Forecast August position 2022/23 – Walsall Council

Revenue

Table 1 summarises the 2022/23 revenue budget and a forecast overspend of c£5.24m (based on the August 2022 forecast). Work is in hand to identify further actions to bring the position back in line with budget. This represents a movement of £2.96m since the June position reported to Cabinet on 20 July 2022, mainly as a result of pay costs shown centrally:

Table 1: Revenue Forecast 2022/23 by directorate							
Directorate	Net Budget	Year end forecast prior to transfer to / (from) earmarked reserves	Year end variance to budget prior to transfer / (From) earmarked reserves	Use of earmarked reserves	Transfer to earmarked reserves	Year end forecast	Movement from June position to Cabinet July '22
	£m	£m	£m	£m	£m	£m	£m
Adult Social Care, Public Health & Hub	60.15	71.13	10.98	(9.37)	0.88	2.50	(0.81)
Children's Services							
- Children's and Education	60.69	66.65	5.96	(2.92)	0.64	3.69	0.86
- Customer Engagement	3.49	4.25	0.76	(1.55)	0.21	(0.58)	(0.02)
Economy, Environment & Communities	36.52	41.46	4.94	(6.19)	0.44	(0.81)	0.04
Resources & Transformation	30.79	35.49	4.70	(6.02)	1.47	0.15	0.41
Services Position	191.64	218.97	27.33	(26.04)	3.64	4.93	0.46
Capital Financing	24.93	19.00	(5.94)	(0.77)	3.62	(3.09)	(0.90)
Central budgets	(78.14)	(67.02)	11.12	(12.12)	4.39	3.40	3.40
Total council tax requirement	138.43	170.95	32.52	(38.93)	11.65	5.24	2.96

The following sections provide more detail on directorate pressures and actions being taken to address these.

Adults Social Care (£2.50m forecast overspend after use of and transfers to reserves) prior to actions to address this

The forecast position is a variance of £7.74m above budget, however after planned transfers to and from reserves this reduces to a forecast overspend of £2.50m. Use of

Covid-19 reserve funding to meet the ongoing impact of the pandemic on the demand for services and use of Improved Better Care reserves totalling £5.24m has released underspends in service to part mitigate the impact of non-achievement of savings in year.

The main reasons for the £7.74 overspend can be split into 'Business as usual' of £1.66m and 'Impact of Service Transformation Plan' of £6.08m.

Business as usual:

- £510k - contractual inflation of the Housing 21 unitary charge is higher than originally included in the MTFO as this was based on the February RPI prior to the charge year; this is fully offset by the use of housing 21 reserve;
- £796k - additional cost of the interim management and staffing arrangements across the directorate; this partially offset by the use of Covid-19 funding where appropriate;
- (£1.24m) – Additional income from joint funding arrangements including continuing health care and Section 117 based on the outturn position for 2021/22;
- (£334k) – Decrease in client package costs and associated income contributions (based on data until the end of July) and a decrease in Section 117 expenditure;
- £1.80m – Additional bad debt provision to cover 50% of outstanding client debt. (Current total outstanding debt is £7.46m as at end of July, this will increase the bad debt provision to £3.73m). This is dependent on the outcome of a review currently lead by Adult Social Care;
- £138k – Additional cost of interim management and agency staff within the corporate procurement service.

Impact of Service Transformation Plans -

- £1.81m - delays in the delivery of savings related to the review of existing older people's care packages. Note as a result of more detailed plans being developed, savings to the value of £2.72m have now been projected;
- £2.32m - delays in the delivery of savings to reduce new demand through the 'front door' including the provision of alternative support. Work is ongoing with customer access management (CAM) to understand the 'front door' data and the associated impact;
- £1.76m - shortfall in funding from the Learning Disability Joint Funding arrangements. On-going discussions with the CCG regarding the joint funding arrangement from 2020/21 remains in progress. Mitigating options for this shortfall are currently being considered;
- £184k - delays in the delivery of savings relating to the All-Age Disability model and transitions.

The Adult Social Care Continuous Improvement Programme Board is leading on the work in order to finalise the detailed business cases including timelines to allow a re-profile of savings and determine what the in-year achievable position is.

To note there are currently **£2.80m** of savings identified as amber which require further work to reduce the risk of these moving to red. Should the achievement of these

savings not materialise, the net forecasted over spend position would increase to **£5.30m**.

There are also risks of £5.72m which could impact the forecast position should they materialise, which are detailed at Appendix 1 of the Cabinet report.

Public Health (on budget)

The current net forecast position before the net use of reserves would be an over spend of £3.02m. This predominantly relates to costs associated with short term projects (including the Mental Health and Well-being programme) partially offset by vacant posts and uncommitted funding as a result of an increase of the Public Health Grant allocation for 2022/23. After net use of reserves Public Health is on budget. £800k of savings are red, currently funded from reserves. This is aligned to current service reviews and plans are been developed in order to meet the delivery on this saving 2023/24 onwards.

Children's (£3.69m forecast overspend after use of and transfers to reserves)

The forecast position is a variance of £5.96m above budget, however after planned transfers to and from reserves, and the use of an additional £190k of Covid-19 funding (subject to approval as referred to in 4.16 below), this reduces to a forecast overspend of £3.69m.

The main reasons for the currently reported position relates to children in care demand costs, based on the current mix of children in care and the projected future demand for the remainder of the financial year, and increases in placement costs.

There are also pressures within the service of £350k relating to unachieved savings for the recruitment and retention of social workers due to delays in fully recruiting new Assessed and Supported Year in Employment (ASYE) to replace agency staff (funded by reserves); and £649k on the use of agency within the Special Education Needs team, relating to clearing a backlog of Education and Health Care Plan cases and meeting the ongoing demand (of which £133k offset by vacant posts and £64k from the use of reserves).

There are risks of £2.67m which could impact the forecast position should they materialise, and these are detailed in Appendix 1 of the Cabinet report.

Customer Engagement (£585k forecast underspend after use of and transfers to reserves)

The initial forecast position is £758k above budget, however after planned transfers to and from reserves of £1.34m, this falls to an underspend of (£585k). The main areas of variance to budget relate to underspends on salaries, housing benefit subsidy and capital grant income being utilised to fund salary costs.

Economy, Environment and Communities (£812k forecast underspend after use of and transfers to reserves)

Prior to transfers to and from reserves, the forecast position is a variance against budget of £4.94m, which after the net use of reserves results in a forecast underspend of £812k.

c£4.2m of this variance arises from the cost of living/energy price increase impact in relation to the Street Lighting PFI (£3.6m), vehicle fuel (£275k), Tarmac highways contract (£280k) and traffic lights electricity costs (£52k). The street lighting element is funded from PFI reserves, leaving the remainder of £607k identified as a pressure within the service, as identified below.

The other main variances are:

- Clean & Green (£696k) – underspends on reduced waste disposals costs (£1.06m), general supplies, and increased trade waste and recyclable income. These are partly offset by staffing overspends due to a delay in the restructure, under recovery of markets income and vehicle fuel costs due to cost of living;
- Highways and Transportation £323k – mainly increased costs as a result of cost of living. Street lighting costs offset by reserves, £280k highways contract, £52k traffic lights electricity. Further overspend on the salt barn offset by the over-recovery of permit income and staffing underspends;
- Leisure & Bereavement Services (£144k) – over-recovery of bereavement and registrations income, underspend on leisure staffing, offset by increase in post mortem and grounds maintenance costs;
- Cultural Services (£63k) - Staffing underspends due to vacant posts;
- Library Services (£78k) - Staffing underspends due to vacant posts;
- Regulatory Services £217k – an overspend on legal fees for unauthorised encampments, under recovery of enforcement income and staffing overspend due to delay in restructure;
- Communities & Partnerships (£379k) – staffing underspends due to a delay in the restructure, partly offset by an overspend on CCTV and agency costs.

Resources and Transformation (£147k forecast overspend after use of and transfers to reserves)

The forecast position is an overspend of £4.70m, which after the planned transfers to and from reserves of £4.55m reduces to a forecast overspend of £147k.

Main areas of variance relate to the following:

- Variances on employee costs across a number of areas due to vacant posts, changes to forecasting, and use of agency staff;
- additional income within finance (£127k);
- underspend on Challenge building following disposal (£45k);
- increase in Catering supplies and other charges £135k;
- income shortfall from box office £65k;
- increase in Legal Services leasing hire of equipment £38k, and professional fees £30k;
- increase in Human Resources professional fees £41k and supplies £27k, offset by additional income (£89k).

There is a cost of living impact around energy contracts – currently forecast to overspend by £3.76m. Of this £1.60m is covered by a central provision with the balance of £2.16m forecasted to be used from reserves set aside for the cost of living impact. Electricity costs are forecast to increase by £2.83m and gas by £927k.

Capital Financing (£3.09m forecast underspend after use of and transfer to reserves)

Borrowing budgeted to be taken out to cover the prior year capital programmes and expected to take place during 2022/23, will no longer take place as, following a review of cash balances, it is considered more prudent to internally borrow, which will reduce interest costs as well as reducing counterparty risk. This, together with the early repayment of two loans, has resulted in a saving against budget of £3.09m.

Central budgets (£3.40m forecast overspend after use of and transfer to reserves)

On 25 July 2022, the National Employers for local government services agreed to make a one-year (April 2022 to March 2023) final offer to the unions representing the main local government NJC workforce, comprising;

- An increase of £1,925 on all NJC pay points 1 and above;
- An increase of 4.04 per cent on all allowances (as listed in the 2021 NJC pay agreement circular dated 28 February 2022);
- With effect from 1 April 2023, an increase of one day to all employees' annual leave entitlement;
- With effect from 1 April 2023, the deletion of pay point 1 from the NJC pay spine.

The offer of an increase of £1,925 on basic salary with effect from 1 April 2022 was also offered to Chief Officers. Both offers are currently subject to trade union response.

The forecast total cost of the pay increase including pension contributions and national insurance contributions is estimated to be c£8.86m. There are pay and pension budgets available of £5.45m to contribute to the expected additional cost of the pay offer, leaving a pressure of £3.41m. This will be managed wherever possible within existing service budgets for 2022/23 e.g. by delaying and restricting recruitment to essential posts only (i.e. critical to service delivery or income generating), increasing use of acting ups and secondments, removing agency staff where possible, accelerating restructures, agreeing practicable VRs / ERs where there is a cost benefit. Budget holders will need to include a plan to balance the shortfall in their September monitoring. Any additional service funding allocations will then be subject to a request via Finance for verification and agreement via the CMT monitoring reports. The general expectation is that services will cover the pay award costs past August and that an approximate earmarked reserve will be drawn down to fund April to August costs.

Other financial impact and update on approved benefits

A robust risk assessment of the 2022/23 budget was undertaken prior to the budget being set in February 2022. Action was taken corporately in year to address ongoing demand and cost pressures within services, mainly within Children's Services and Adult Social Care. Significant investment has been included within the 2023/24 budget

to manage the identified demand pressures within Adult Social Care and Looked after Children.

The report to Cabinet on 18 October 2022 outlines the impact on reserves, a review of the impact of Covid-19 on the council, and financial and prudential indicators. The report also asked for Cabinet to approve –

- Passporting of the s31 Family Hub grant to Children’s Services;
- The delay in starting any new events until 2023;
- Delegation of authority to the interim Executive Director of Resources and Transformation, in consultation with the Leader, to award an up to 12 month contract extension from 1 February 2023 to 31 January 2024 to Socitm Advisory Ltd for the provision of transformation resources to support Customer Access Management;
- Write off of three debts in excess of £10k.

The 2022/23 budget approved by Council on 24 February 2022 includes £18.86m of benefits realisation (savings) against Proud activity plus a further £5.36m of 2021/22 benefits approved to be carried forward for delivery in 2022/23, giving a total benefit figure of £24.22m to be achieved. Directors are required to ensure that service delivery plans are developed to fully deliver these in year.

All benefits require a delivery plan with key milestones including any corrective action to be produced, where there are any reported variations to the saving being delivered. There are currently high risk benefits of £8.02m, as shown in Appendix 3 of the Cabinet report, along with the reason and proposed mitigating actions where applicable. These actions total £1.94m, and there is an expectation that actions are put in place to ensure full delivery in the following year. Mitigating actions reduce the potential corporate overspend to £5.24m as referred to in **Table 1**.

Capital

The revised capital programme for 2022/23, as approved by Cabinet on 20 July 2022 was £227.22m. **Table 2** summarises amendments made to date, resulting in a revised programme of £230.90m.

Table 2: Amendments to Capital Programme 2022/23	
Project	£m
Capital programme 2022/23 per Cabinet 20 July 2022	227.22
Council Funded Resources	
Darlaston boilers – match funding	0.04
Funding from pipeline investment	(0.04)
Externally Funded Resources	
Phoenix 10 Homes England	3.57
Walsall Urban Tree Challenge Fund	0.11
Highway Maintenance	0.20
Street furniture	(0.20)
Revised capital programme 2022/23	230.90

Table 3 summarises the 2022/23 predicted year end position, which is forecast to be on budget after the expected re-phasing of £89.15m into 2023/24.

Table 3: Forecast capital analysis 2022/23					
Directorate	Budget £m	Predicted year end forecast £m	Variance before Carry forward £m	Carry Forward £m	Variance Over / (Under) £m
Council funded	91.01	46.74	(44.27)	44.27	0.00
Externally funded	139.89	95.01	(44.88)	44.88	0.00
Total	230.90	141.75	(89.15)	89.15	0.00

The forecast re-phasing by scheme is summarised in **table 4**. Re-phasing occurs for a number of reasons such as late confirmation of grant approvals, timing of projects that may fall over more than one financial year, contract delays out of our control as awaiting funding or Government approval, etc. This will be assessed further for the next update to Cabinet on 14 December 2022.

Table 4: Re-phasing of funded schemes 2022/23 to 2023/24	
Project	£m
<i>Council Funded</i>	
Regenerating Walsall	0.22
Darlaston Strategic Development Area (DSDA)	0.01
Enterprise Zones	3.11
Future High Street Fund	1.42
Willenhall Masterplan	2.24
MyCMIS Asset Management Tracking System	0.01
Bloxwich Town Deal	1.03
Walsall Town Deal	1.00
Social housing Decarbonisation	0.28
Essential Microsoft Upgrades & Foundation For Office 365	0.01
ICT – Safe and Secure Environment	2.53
Proud - ICT	0.05
Enabling Technology	4.58
Maintaining a safe and secure environment	0.12
Telephony cloud based system	0.24
Smartphones	0.27
Civic Centre Heating	0.95
Council House general heating	1.93

Operation Repair & Maintenance Of Council Buildings	0.18
Council House roof repairs	0.70
Willenhall Lane Travellers Site Pumping Station	0.01
Equity pipeline Investment (<i>see table 8 below</i>)	10.46
Regional Materials Recycling Facility	0.12
Middlemore Lane Household Waste Recycling Centre	10.00
Allotment Boundary Improvement Works	0.13
Play Areas And Outdoor Gym Improvements	0.39
Yorks Bridge	0.75
Lighting Invest to Save	1.19
New Homes Bonus	0.08
Hatherton Road Car park	0.06
Hatherton Road multi-story car park Structural Maintenance	0.20
External Funded	
Purchase Of Dispersed Temporary Accommodation	1.26
Basic Need	13.32
Capital Maintenance	2.13
High Needs Provision Capital allocation (HNPCA)	3.62
M6 Junction 10 Highway Improvements	1.88
West Midlands Strategic Transport Plan 'Movement For Growth'	0.54
Local Transport Plan – Yorks Bridge	0.13
Future High Street Fund	0.83
Walsall Town Deal	5.38
Off Gas Scheme	0.07
Social Housing Decarbonisation	0.61
Land and Property Investment Fund	14.00
Growing Places Fund	1.11
Total	89.15

APPENDI

X 2

Forecast August position 2022/23 **Services within the remit of the Scrutiny Overview Committee**

Revenue

The forecast revenue outturn for 2022/23 for the services under the remit of the Scrutiny Overview Committee is an underspend of (£0.80m), net of the use of earmarked reserves, as shown in **Table 5**. The forecast revenue outturn shown is based on actual information from the financial system as at the end of August 2022, and discussions with managers regarding year end forecast and achievement of approved savings:

Table 5: Forecast revenue analysis 2022/23 by Service

Service	Annual Budget	Draft Outturn after use of and transfer to Earmarked Reserves	Variance to Budget
	£m	£m	£m

Economy, Environment & Communities			
Communities and Partnerships	1.95	1.57	(0.38)
Children Services			
Money Home Job / Housing Standards	3.49	2.90	(0.58)
Adult Social Care			
Communication, Marketing and Brand	0.87	0.87	(0.00)
Procurement	0.67	0.81	0.14
Resources and Transformation			
Democratic Services	1.55	1.60	0.05
Legal	1.95	1.97	0.02
Electoral Services	0.53	0.53	0.00
Finance	4.40	4.44	0.04
Corporate Assurance	0.52	0.54	0.01
Human Resources	5.89	5.96	0.06
Corporate Landlord	6.19	6.17	(0.01)
Payroll & Pensions	0.16	0.15	(0.02)
Transformation & Digital	7.88	7.75	(0.13)
Total Services within remit of Committee	36.05	35.25	(0.80)

Total earmarked reserves of £12.81m are available for use in 2022/23 (where approval has been given by Cabinet for additional funds for specific services). Within the reported outturn position a total of £7.22m of earmarked reserves are forecast to be used.

The main variances are summarised in **Table 6** below.

Table 6 – Reasons for revenue outturn variance		
Service	Variance £m	Explanation of Year End Outturn
Communities & Partnership	(0.38)	Staffing underspends due to further delay in RC restructure offset by overspend CCTV and agency costs.
Money Home Job / Housing Standards	(0.58)	Mainly due to salary underspend due to grant funding
Communication, Marketing and Brand	0.00	
Procurement	0.14	Agency staff covering vacant posts
Democratic Services	0.05	Mainly leasing hire of equipment
Legal	0.02	Underspend on salaries offset by professional fees
Electoral Services	0.00	

Finance	0.04	Mainly increase in salaries and recruitment fees
Corporate Assurance	0.01	Fees and licences
Human Resources	0.06	Surplus income offset by salaries, professional fees, vehicle hire and supplies
Corporate Landlord	(0.01)	Overspend on Box Office/Catering offset by underspend on Cleaning, Catering, Caretaking, Crossings and Post Room
Payroll & Pensions	(0.02)	Agency and supplies
Transformation & Digital	(0.13)	Underspend on salaries
Total Services within remit of this Committee	(0.80)	

Where overspends are predicted, managers are required to identify remedial action that can be made within the service, and to report this as part of an action plan. Work to identify mitigating actions is in progress. It is expected that the majority of the forecast overspends within services will be mitigated in year through efficiencies in the directorate as a whole.

Included within the budget for 2022/23 for services within the remit of this Committee are £2.57m of approved savings. **Table 7** gives an update on progress towards implementing these benefits:

Saving	Total savings £m	Delivered (Blue) £m	To be delivered by 31/03/23 (Green) £m	Not fully guaranteed (Amber) £m	At High risk of non delivery (Red) £m
Economy, Environment and Communities					
OP103/104 – reduction in operational costs within resilient communities	(0.02)		(0.02)		
OP113 – efficiencies relating to Customer Access Mgt - Resilient Communities	(0.08)		(0.08)		
Children’s Services					
OP98 – Restructure within Money Home Job	(0.17)	(0.17)			

OP100 - MHJ Housing Services staff capitalisation	(0.02)		(0.02)		
OP109/113 – MHJ Review of use of Homelessness grant funding	(0.43)	(0.43)			
Adult Social Care					
OP32 – Printing – paperless council meetings	(0.01)		(0.01)		
New – Printing - increase income from external bodies	(0.03)			(0.03)	
Resources and Transformation					
OP34 – Electoral Services – modernisation of canvassing system	(0.01)			(0.01)	
OP35 – Legal efficiencies	(0.03)			(0.03)	
OP38 – Legal – efficiencies from law books	(0.01)			(0.01)	
OP39 - Restructure of Finance Function to strengthen strategic financial planning	(0.02)	(0.02)			
OP41 - Accounts Payable - Use of automated invoice validation process	(0.05)	(0.05)			
OP42 – Finance – impact of connected working on financial transactions	(0.02)		(0.02)		
OP44 - Finance - review and reduction in transactional activity	(0.12)	(0.12)			
OP45 - Finance - Schools Traded Service team cost recovery	(0.02)		(0.02)		
OP46 - Finance - Implementation of Walsall Supplier Early Payment Scheme	(0.09)		(0.09)		
OP49 – DaTS – Centralise all IT costs across the council	(0.27)		(0.18)	(0.09)	
OP50 – DaTS – sell IT services to other councils	(0.02)			(0.02)	
OP52 - Facilities Management - school catering and caretaking traded services review	(0.02)			(0.02)	
OP53 – Facilities Management – review of process and service standards	(0.06)			(0.06)	
OP54 – Facilities Management – review of ways of working – post room/postage	(0.01)		(0.01)		
OP57 – CPM – review structure	(0.03)	(0.03)			
OP59 – HR restructure	(0.05)			(0.05)	
OP60 – HR ceasing of physio contract	(0.01)	(0.01)			
OP108 – DaTS review of mobile phone contracts	(0.03)		(0.03)		
	Total savings £m	Delivered (Blue) £m	To be delivered by 31/03/23 (Green) £m	Not fully guaranteed (Amber) £m	At high risk of non delivery (Red) £m
OP109/113 – Review of Enabling & Support Services	(0.78)		(0.28)	(0.50)	
New – Facilities Management – solar panels on buildings	(0.03)		(0.01)	(0.02)	
P2 – Finance – introduce charge for appointeeship management support	(0.07)		(0.07)		

P3 – Finance – introduce charge for administration of deaths for appointees	(0.01)		(0.01)		
P4 – Facilities Management – organisational redesign – client model	(0.04)	(0.04)			
P5 – HR Occupational Health contract	(0.01)		(0.01)		
Total approved savings for services within remit of Committee	(2.57)	(0.87)	(0.86)	(0.84)	0.00

Each benefit is “BRAG” categorised as follows:

- Blue (delivered);
- Green (on track to be delivered with no issues at year end of 2021/22);
- Amber (not guaranteed at this stage but no major issues expected, some management action needed to ensure delivery) or,
- Red - (at high risk of not being achieved either in part or in full and therefore either alternative actions are required or a plan to ensure delivery is put back on track);
- A WPP resource plan has been agreed to provide additional support towards delivery.

Capital

The capital programme for services within the remit of this Committee, as at the end of August 2022, is £56.48m. It is currently expected to be break even after rephrasing of £13.81m into 2023/24. A list of schemes within the remit of this committee is shown in **Table 8**.

Table 8 – Capital Outturn 2022/23 – Services within the remit of this Committee

Scheme	2022/23 Budget £m	Estimated Outturn £m	Variance before carry fwd £m	Carry Forward £m	Variance Over / (Under) £m
Council Funded schemes					
Rolling programme – health and safety schemes (£1.00m below)	0.39	0.39	0.00	0.00	0.00
Flexible use of Capital Receipts - transformation	4.00	4.00	0.00	0.00	0.00
Central contingency	0.08	0.08	0.00	0.00	0.00
Aids and adaptations (statutory element)	0.80	0.80	0.00	0.00	0.00
Asbestos Removal	0.05	0.05	0.00	0.00	0.00
Challenge Block	0.03	0.03	0.00	0.00	0.00
Civic Centre heating	1.15	0.20	(0.95)	0.95	0.00
Civic Centre plumbing	0.07	0.07	0.00	0.00	0.00
Computer aided facilities management system	0.35	0.35	0.00	0.00	0.00
Council Chamber Refurbishment	0.21	0.21	0.00	0.00	0.00
Council House General Heating	2.17	0.24	(1.93)	1.93	0.00
Council House internal decoration	0.03	0.03	0.00	0.00	0.00
Council House rewiring	0.00	0.00	0.00	0.00	0.00
Council House roof repairs	1.50	0.80	(0.70)	0.70	0.00
Council House – secure reception	0.03	0.03	0.00	0.00	0.00
Council House Smoke & Heat Detection Fire Alarm	0.33	0.33	0.00	0.00	0.00
Council House windows	1.31	1.31	0.00	0.00	0.00
Enabling Technology	8.38	3.79	(4.58)	4.58	0.00
Essential microsoft upgrades & foundation for Office 365	0.04	0.03	(0.01)	0.01	0.00
Fire Risk Assessment	0.12	0.12	0.00	0.00	0.00
Health through warmth and related Retro Fit schemes	0.15	0.15	0.00	0.00	0.00
ICT-Safe and Secure Environment	4.63	2.10	(2.53)	2.53	0.00
Maintaining a Safe and Secure Environment	0.22	0.10	(0.12)	0.12	0.00
MYCMIS	0.02	0.01	(0.01)	0.01	0.00
Operation repair and maintenance of Council buildings	0.31	0.14	(0.18)	0.18	0.00

Scheme	2022/23 Budget £m	Estimated Outturn £m	Variance before carry fwd £m	Carry Forward £m	Variance Over / (Under) £m
Oracle EBS Archive	0.14	0.14	0.00	0.00	0.00
Planned property maintenance	0.46	0.46	0.00	0.00	0.00
Procurement system for (HRMS) and Oracle EBS financials	0.22	0.22	0.00	0.00	0.00
Proud - ICT	0.10	0.05	(0.05)	0.05	0.00
Proud card payments digital website	0.74	0.74	0.00	0.00	0.00
Resource & consultancy to upgrade Win2008 server	0.00	0.00	0.00	0.00	0.00
Rushall Olympic Football Club	0.01	0.01	0.00	0.00	0.00
Safe water supplies	0.15	0.15	0.00	0.00	0.00
Schools Project	0.04	0.04	0.00	0.00	0.00
Security arrangements for corporate buildings	0.12	0.12	0.00	0.00	0.00
Smart Phones	0.32	0.05	(0.27)	0.27	0.00
Statutory testing	0.23	0.23	0.00	0.00	0.00
Telephone Cloud based system	0.34	0.10	(0.24)	0.24	0.00
Town Centre Strategic Acquisition for third sector hub & opera	0.08	0.08	0.00	0.00	0.00
Webcasting and hybrid council meetings	0.02	0.02	0.00	0.00	0.00
Willenhall Lane Travellers Site Pumping Stations	0.02	0.02	(0.01)	0.01	0.00
Externally Funded schemes					
Disabled facilities grant	3.31	3.31	0.00	0.00	0.00
Off Gas Scheme	0.13	0.06	(0.07)	0.07	0.00
Warm Homes Fund Gas Scheme	0.47	0.47	0.00	0.00	0.00
BEIS LADS Round 1B	2.06	2.06	0.00	0.00	0.00
BEIS LADS 2/3	6.45	6.45	0.00	0.00	0.00
Midland Energy Hub – LADS/HUGs	3.98	3.98	0.00	0.00	0.00
Social Housing Decarbonisation	8.81	7.92	(0.89)	0.89	0.00
MHJ Compulsory Purchase Order	1.54	0.28	(1.26)	1.26	0.00
Prudential Borrowing					
Saddlers Shopping Centre	0.39	0.39	0.00	0.00	0.00
Total Capital – Services within the remit of this Committee	56.48	42.67	(13.81)	13.81	0.00

