

Health and Wellbeing Board

12 September 2016

Update on the Walsall Together Programme and the Development of the Black Country Sustainability and Transformation Plan

1. Purpose

This paper provides a progress report to the Health and Wellbeing Board on the Walsall Together Programme and the development of the Black Country Sustainability and Transformation Plan.

2. Recommendations

2.1 The report is presented for information.

3. Walsall Together Programme

- 3.1 Further to the report presented to the Health and Wellbeing Board meeting in June, the Walsall Together Partnership Board met on 27th July and approved revised Terms of Reference. The Chair of the Health and Wellbeing Board is a member of the Partnership Board.
- 3.2 The meeting also approved the Programme Execution Plan, which sets out the scope, goals and objectives of the programme, and the systems and processes by which the programme will be planned, monitored and managed.
- 3.3 The Partnership Board has agreed proposals for the development of Integrated Health and Care Teams. These teams will bring together health and social care staff, serving populations of 30,000 – 50,000. The team areas have taken account of population demographics and health needs and are well aligned with the geography of the Area Partnerships.
- 3.4 A part of the Resilient Communities project a series of engagement events are being held for voluntary and community groups in September and October, looking at how links can be improved between health and social care services and local communities.
- 3.5 One of the priorities for the Partnership is the development of a strategic plan that will set out how the challenges facing the health and care system in Walsall will be addressed. To begin this work, the programme is developing a model of care to describe the transformation that is needed in the way that

local people experience health and care services and how the resources and assets available to the system are deployed.

4. Black Country Sustainability and Transformation Plan

- 4.1 Walsall partners continue to work with health and care organisations across the Black Country to develop the Sustainability and Transformation Plan.
- 4.2 A briefing paper, prepared by the Black Country STP team, is attached as an appendix to this report.

5. Implications for Joint Working arrangements:

- a. Financial implications:

There are no immediate financial implications. The Walsall Together programme will support delivery of the priorities and plans set out in the joint Better Care Fund plans.

- b. Legal implications:

None.

- c. Other Resource implications

The STP/Walsall Together programme will require staff across the partnership to work together in the planning and delivery of service transformation.

5. Health and Wellbeing Priorities:

- 5.1 The STP will include plans to address the health and wellbeing gap, drawing on the intelligence set out in the JSNAs of the Black Country local authorities.
- 5.2 The Walsall Together programme is supporting delivery of the priorities and plans set out in the joint Better Care Fund plans.

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Briefing Paper

The Black Country

Sustainability and Transformation Plan (STP)

The purpose of this and subsequent briefing papers is to ensure that all elected members of the 5 Black Country authorities are kept up to date with Government plans around the creation and development of Sustainable Transformation Plans (STPs), which will deliver the NHS Five Year Forward View to improve health and care.

Background

Since the issue of the NHS planning guidance for 2016/17 all NHS organisations have been asked to produce two separate but integrated plans:

- A long term local health and care system ‘Sustainability and Transformation Plan’ which will cover the period October 2016 to March 2021.
- A shorter term plan by organisation for 2016/17 (Operational Plan). This will reflect the emerging Sustainability and Transformation Plan.

The STP approach is supported nationally by NHS Improvement, the Care Quality Commission, Public Health England, Health Education England and NICE – Sustainability and Transformation Plans must also include all areas of CCG and NHS England commissioned activity and demonstrate better integration with local authority services and engagement with local communities.

Linked to the STP approach is a new Sustainability and Transformation Fund which will support delivery of the Five Year Forward View, and enable new investment in key priorities. Existing initiatives such as System Resilience Groups and the Better Care Fund will also form part of this approach.

The Black Country STP

“Our plan sets out an ambitious approach to totally transforming our local health and care system in the Black Country. Through this transformation we will provide efficient, streamlined and standardised services that materially improve the health, wellbeing and prosperity of the population.”

Our plan has the full support of all 18 partner organisations (detailed below) and who have agreed to;

1. Implement a pattern of **vertical integration** to deliver an Accountable Care Organisation model appropriate to each of our localities;
2. Create, through **horizontal integration**, single systems to operate across the Black Country to improve quality and to **deliver efficiencies on a scale** not achievable to individual organisations, (building on the Black Country Alliance and the Transforming Care Together Partnership for Mental Health and Learning Disability Services). This includes a reduction from 5 to 4 acute sites through the Midland Metropolitan Hospital development;
3. Take coordinated action to address the particular challenges faced by our population in terms of **Maternal and Infant Health**, by creating a single Black Country maternity plan.

4. *Work together on key enablers that will enable us to achieve significant **workforce efficiencies**, to rationalise public sector **estate utilisation**, and to **streamline commissioning functions**.*
5. *Act in partnership with the West Midlands Combined Authority, to address **wider determinants of health**.*

Already, Designated Transformation Groups are working out how these strategic priorities will be implemented - detailed plans are due to be published in the Autumn 2016.

Our intention is to communicate our progress regularly at both local and Black Country level, keeping Cabinet's, Portfolio Holder's for Health and Social Care, Chair's and Member's of Scrutiny Panels and Health and Wellbeing Boards well informed. We are committed to these important undertakings and we will be actively engaging with communities and service users to inform and help shape our plans.

The Black Country STP governance structure

The Senior Responsible Officer for the STP is Andy Williams, Accountable Officer at Sandwell and West Birmingham CCG. However, the STP brings partners together and does not remove from each of them the accountability for their own areas of responsibility. The STP in the Black Country involves all statutory partners in the area in planning together for a sustainable health and care system that meets the needs of the local population. It is predicated on the belief that this is more likely to be achievable through collaboration than by each organisation operating independently. The governance of the STP is based on an equal partnership with decisions being made by agreement.

Organisations within footprints:

- *Wolverhampton City Council*
- *Royal Wolverhampton NHS Trust*
- *Wolverhampton CCG*
- *Walsall MBC*
- *Walsall Healthcare NHS Trust*
- *Walsall CCG*
- *Dudley MBC*
- *Dudley Group NHS Foundation Trust*
- *Dudley and Walsall Mental Health Partnership NHS Trust*
- *Dudley CCG*
- *Sandwell MBC*
- *Birmingham City Council*
- *Sandwell & West Birmingham Hospitals NHS Trust*
- *Birmingham Community Healthcare NHS Foundation Trust*
- *Black Country Partnership NHS Foundation Trust*
- *West Midlands Ambulance Service*
- *Sandwell & West Birmingham CCG*
- *NHS England*

If you would like more information relating to the content of this paper or the wider Black Country Sustainability and Transformation Plan, please contact: jayne.salter-scott@nhs.net