

Walsall Health and Wellbeing Board

22 January 2019

Refresh of 'The Walsall Plan: Our Health and Wellbeing Strategy 2017-2020'

1. Purpose

To inform members Walsall Health and Wellbeing Board (HWBB) of progress on the of the draft refresh of the of the Walsall Plan: 'Our Health and Wellbeing Strategy' 2019 to 2020.

2. Recommendations

- 2.1 That members note progress against the draft strategy before it is received by Council for approval in February 2019, and agree to take this through their own organisation's governance structures.
- 2.2 Note that a subsequent report will highlight key achievements against the current 31 priorities in the Walsall Plan, which will be superseded by the three priorities listed in 3.3.2.

3. Report detail

- 3.1 The full detail of the content of the draft strategy can be found in Appendix 1. Once comments are received from HWBB, we will be working with Print and Design to produce a public facing document.
- 3.2 The current Walsall Plan: Our Health and Wellbeing Strategy (2017 to 2020) has 31 priorities across a range of 7 partnership groups (of which 1 has now been disbanded).
Key issues identified include:
 - Too many priorities making it difficult to capture progress against them
 - Priorities have not necessarily been 'owned' across the system as a whole
 - Partners lacking clarity on what the Walsall Plan is
 - Lack of governance and accountability in delivery of the Plan

A refresh of the Walsall Plan is needed to address the issues above.

- 3.3 To help inform which key areas should be prioritised as part of this refresh, the Walsall Joint Strategic Needs Assessment (JSNA) has been updated with the most recent data available. Key findings include that violence, childhood

poverty, obesity in adults and children and fuel poverty remain an issue. Full details of this update can be found in Appendix 1.

3.4.1 The Walsall Plan: 'Our Health and Wellbeing Strategy' is being refreshed with the aim being to agree a smaller number of priorities that are:

- Focused
- Achievable
- Measurable
- Tangible to allow delivery of some key activities within a 12 month time frame
- Cross cutting to ensure partner organisations contribute and have an impact

3.3.2 So far, a series of engagement meetings have taken place on what the three key priorities should be for 2019 to 2020. These are:

- Prevention of Violence
- Improving wellbeing with a focus on getting Walsall on the move
- Improving the environment of our Walsall Town Centre.

3.3.3 Themes have been collated describing the actions that partners could undertake to contribute to these priorities. These are emerging as:

- **Prevention of violence:**
 - Providing opportunities to our residents – employment/volunteering
 - Education through promotion of messages to prevent violence
- **Improving wellbeing with a focus on getting Walsall on the move:**
 - Increasing the numbers of the workforce or residents (that partners are in contact with) who are physically active – cycle to work, walking/ cycling fleet, taking up a weekly activity
 - Promoting the use of social prescribing which has a focus on physical activity
- **Improving the environment of our Walsall Town Centre:**
 - Education/Advice/Support to businesses and traders re licensing; health and safety; training in key areas linked to wider health and wellbeing issues
 - Making the built environment more appealing so it contributes to health and wellbeing in the widest sense e.g. encouraging sense of pride in residents for the Walsall Town Centre, getting more of our residents to use local green spaces.

3.4.4 A workshop with operational leads in most partner organisations took place on 8th January to further develop their offers to ensure they are tangible and measurable. These will be agreed at a workshop on the 22nd January before bringing to a subsequent HWBB meeting.

3.5 Discussions around governance have focussed on the need to ensure accountability is clear, and that there is a simple process to measure progress

against the refreshed Walsall Plan. A possible governance framework has been discussed whereby the work of the Walsall Plan is achieved through the Health and Wellbeing Board (HWBB), and the Walsall Proud Partnership. As a public meeting, the HWBB will offer transparency to ensure partners are held to account in delivery of the Walsall Plan. A workshop with members of the HWBB is planned on 22nd to finalise governance arrangements.

- 3.6 HWBB will receive a further report highlighting key achievements relating to the previous set of priorities as referenced in 3.2.

4. Implications for Joint Working arrangements

Good joint working arrangements are crucial in relation to Walsall's JSNA process and in delivering the Walsall Plan. The Walsall HWBB will need to provide the leadership required to overcome potential barriers to effective action.

5. Health and Wellbeing Priorities

HWBBs have a duty to ensure a Joint Strategic Needs Assessment (JSNA) and Health and Wellbeing Strategy are in place. These are used to identify local priorities and develop local plans to improve the health and wellbeing of their population and reduce health inequalities.

Background papers

Link to JSNA material on the Walsall Insight Website - [Walsall JSNA](#)

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DRAFT Walsall Health and Wellbeing Strategy: The Walsall Plan 2017 to 2020 – update for 2019 to 2020

Authors – Nicola Morris, Emma Thomas, Hamira Sultan, Dr Barbara Watt

Foreword by Walsall Proud Partnership

We want Walsall to be a safe, vibrant, attractive place for people to start well, live well and age well. A place for people to not only live, but that also gives everyone opportunities for work and play and that encourages new people, new businesses and visitors to the area.

The population's health and wellbeing is influenced by a wide range of factors – these go beyond just health care services and include housing, transport, employment, green spaces, where we live and the kinds of opportunities people have.¹

What is more, the health and wellbeing of the local population can have a huge impact on the local area. A healthy population will:

- *need less help from health and social care services*
- *be more likely take up a paid job and continue working in that job*
- *make a positive contribution to their local their communities.*

As a Walsall Proud Partnership, we are committed to helping our residents tackle the issues they face, and in this Walsall Plan for 2019 to 2020, we are focusing on three key themes that we think will make a real difference to people's lives. These are:

- *Preventing violence*
- *Improving wellbeing by focussing getting Walsall on the move*
- *Making the environment of our Walsall Town Centre better*

The Plan recognises that we can achieve more by working together if we pool together the skills, knowledge, expertise and resources of our individual organisations.

We are proud of the people and communities that we support, and ask that they also work with us on these issues so that we make Walsall a healthier and happier place to live.

SIGNATURES BY ALL CEs OF WPP and HWBB CHAIR

Aim

Improving the health and wellbeing of the population involves concerted effort by all. The Walsall Plan, the Health and Wellbeing Strategy for Walsall, is one of the main ways in which we can do this. The Walsall Plan Refresh for 2019-2020 aims to build on the previous Walsall Plan 2017-2020 and current work underway.

It provides an opportunity to see what has worked well and ensure that it continues to tackle the biggest problems that the borough faces. The Walsall Plan will make sure all partner organisations in Walsall are working together on the same issues so we maximise the opportunities to improve the health and wellbeing for people in Walsall.

The aim of the Plan is to ensure we have:

- Leadership and commitment to deliver change for our residents
- Engagement from all key partners involved in the health and wellbeing of Walsall residents
- A small number of key priorities with some achievable actions over a 12 month period that several partners can work towards

Know

The Walsall Plan 2019-2020 aims to capture and reflect what we already 'know' and provide a vision of how Walsall will work together to help the people of Walsall be the healthiest they can be.

Below, we have summarised some key things we have considered as part of the Walsall Plan refresh.

Policy/Strategy

The Walsall Plan 2017-2020 has 31 priorities under 3 main headings:

- Increasing economic prosperity through increased growth
- Maximising people's health, wellbeing and safety
- Creating healthy and sustainable places and communities.

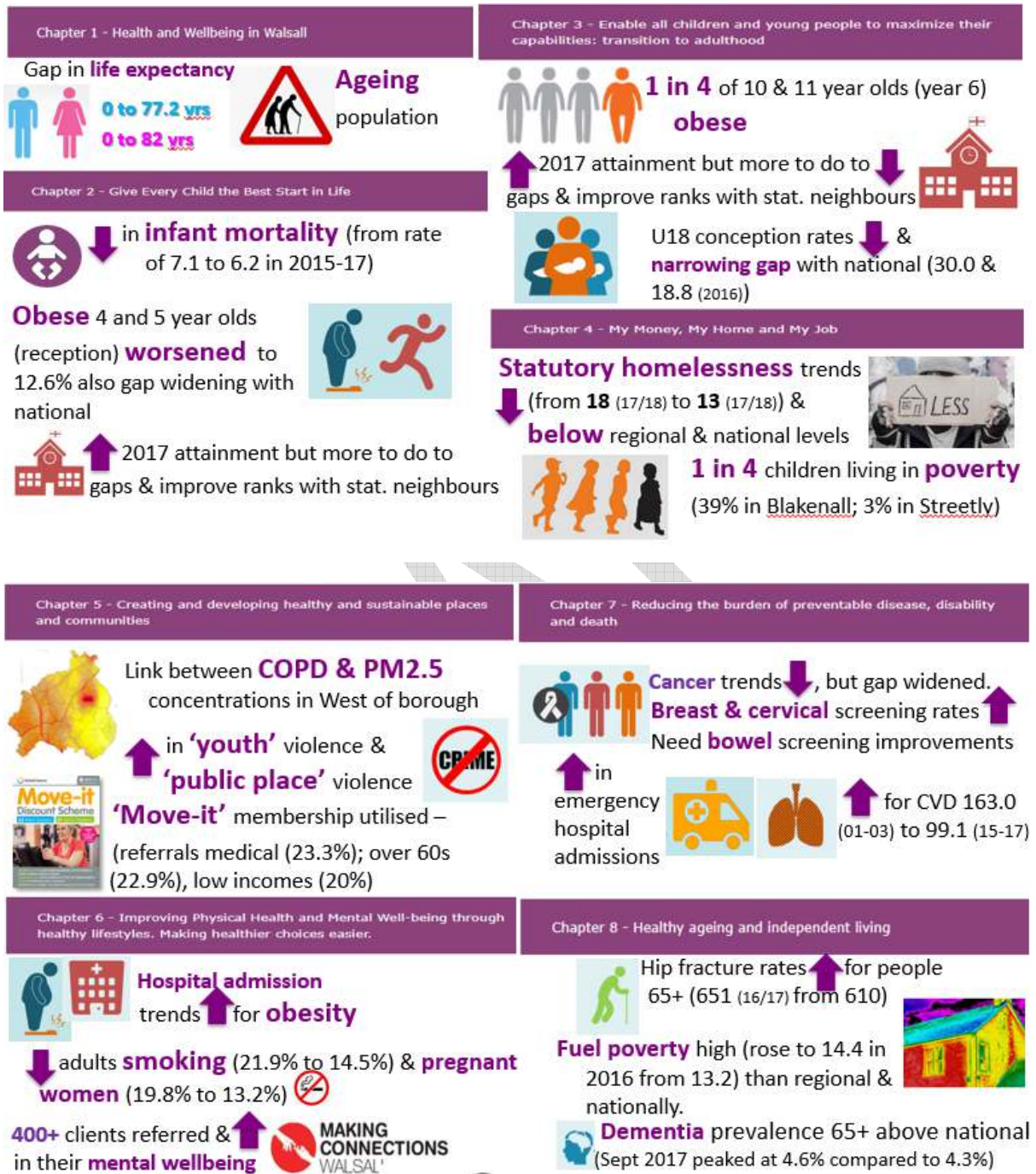
Delivery of these priorities currently has been shared across a number of partnership boards.

Learning from the current Walsall Plan suggests that we would achieve more by focussing on a smaller number of priorities with actions that are:

Specific; **M**easurable; **A**ttainable; **R**elevant; **T**imely (SMART) and that have a simple way of keeping track of progress against priorities.

JSNA

A refresh of Walsall JSNA tells us:



Resource

Budgets are shrinking and many organisations are having to think more creatively in how they support Walsall residents – this includes working together and working in different ways to avoid duplication.

What is already happening?

At a national level, the following policies have informed this plan:

Planning

- National Planning Framework 2018
<https://www.gov.uk/government/publications/national-planning-policy-framework--2>

West Midlands Combined Authority

- Strategic Economic Plan
<https://www.wmca.org.uk/media/1382/full-sep-document.pdf>
- Movement for Growth, Health and Transport Strategy
<https://wmca.assetbank-server.com/assetbank-wmca/action/viewAsset?id=1098>
- West Midlands on the Move, Physical Activity Strategic Framework 2017-2030
<https://www.wmca.org.uk/media/1865/wm-on-the-move-strategy.pdf>
- West Midlands Combined Authority Cycle Charter
<https://www.tfwm.org.uk/media/1067/cycle-charter.pdf>
- West Midlands Combined Authority Cycle Charter Action Plan
<https://www.tfwm.org.uk/media/2710/cycling-charter-action-plan.pdf>

At a local level, the following policies have informed this plan:

- Black Country Core Strategy, 2011
<http://blackcountrycorestrategy.dudley.gov.uk/t4/p2/?assetdet13950554=198681>
- Walsall Council Corporate Plan (2018-2021)

<https://go.walsall.gov.uk/Portals/0/Uploads/62515%20Corporate%20Plan%202018-2021%20Web%20Final%200618.pdf>

- Transport In Walsall (2017-2022)
<https://go.walsall.gov.uk/Portals/0/Uploads/Transport/FINAL%20Transport%20in%20Walsall%20Strategy%202017-2022.pdf>
- Walsall Green Spaces Strategy, 2018-2022
<https://go.walsall.gov.uk/greenspacestrategy>
- Walsall Homelessness Strategy, 2018-2022
<https://go.walsall.gov.uk/Portals/0/Uploads/Housing/62029%20Walsall%20Homelessness%20Strategy%202018-2022.pdf>
- Walsall Council Unitary Development Plan
https://go.walsall.gov.uk/language/en-us/environment/planning/planning_policy/unitary_development_plan
- Walsall Council Site Allocation Document
https://go.walsall.gov.uk/site_allocation_document
- Walsall Council Supplementary Planning Documents
https://go.walsall.gov.uk/ldf_supplementary_planning_documents

In Walsall, there is a range of key work underway that has shaped our thinking of the Walsall plan refresh:

- Individually and collectively partners and organisations are already delivering a vast range of work to improve the health and wellbeing of the population of Walsall - through offering services directly, through commissioning these services and through the development of new partnerships.

Development of a Walsall Town Centre Masterplan, which aims to create a vision for regenerating the Walsall Town Centre (see https://go.walsall.gov.uk/walsall_town_centre_area_action_plan)

- Walsall Together, which is a programme that brings together all the local NHS organisations, Walsall Council as well as the voice of Walsall residents and key representatives from the voluntary sector to transform health and social care in Walsall.

Decide

On the basis of what we 'know' above, and through partner engagement over a 4 month period, we have identified 3 key priority areas to focus on over the next 12 months with key themes under each one:

1) Prevention of Violence

- Providing opportunities to our residents in the form of for example, employment/volunteering
- Education and promotion of messages to reduce violence for residents of Walsall

2) Improving wellbeing by focussing getting Walsall on the move

- Increasing the numbers of the workforce or residents who are physically active
- Promoting the use of social prescribing which has a focus on physical activity

3) Improving the environment of our Walsall Town Centre

- Education/Advice/Support to businesses and traders about wider health and wellbeing issues by the range of partners
- Making the built environment more appealing so it contributes to health and wellbeing in the widest sense

What works?

A review of evidence of what works in these key areas, some of which is summarised below, as well as learning from work already underway locally has helped to inform and shape the development of actions to deliver on each of these priority areas:

Preventing violence

Nationally

National policy states that violent crime can only effectively be addressed through 'a strategic, co-ordinated approach by a range of different agencies.' (LGA, 2018) and that it is a range of interventions that are required. Some good evidence has been reported for the development of systems to collect and share data between agencies as well as parenting programmes; programmes that develop life and social skills in young people and interventions for those at risk. (LGA, 2018)

NICE, PH50 provides guidance and recommendations on delivering a multi-agency approach to domestic violence and abuse (Feb, 2014) including planning and commissioning services; providing tailored support and specialist advice and advocacy and training for health and social care professionals.

Other guidance that may be relevant can be found in Appendix III

On the Move

Nationally

In considering evidence of what works to increase population level physical activity, 4 domains have been identified:

- Creating Active Societies - The role societal attitudes play in shaping our view of health and how to stay healthy.
- Creating Active Environments – The role that the Environment we live in plays
- Creating Active People – Encouraging and supporting people to become more physically active.
- Creating Active Systems - A range of initiatives across the system that are not simply focused on health

(PHE, Everybody active, every day, 2014)

National guidance provides recommendations to promote physical activity across a range of settings and groups including – in the workplace (NICE, PH13, 2008); walking and cycling (NICE, PH41, 2012); environment (improvements to the physical environment to encourage and support physical activity) (NICE, NG90, 2018); Children and young people (NICE, PH17, 2009); exercise referral schemes (NICE, PH54; 2014).

Developing our Walsall Town Centre

Nationally

Several national documents have defined those particular aspects of a high street that would optimise health. Some of these describe a broad set of Healthy Street indicators: being inclusive of people from all walks of life; easy to navigate, including crossings; provide shade, shelter and places to stop and rest; walkable and provide options for cycling; have low levels of noise and air pollution; provide things to see and do; have a health-promoting retail offer; ensure people feel relaxed and safe. (PHE and IHE, 2018)

A number of interventions, listed below, have been identified to impact directly or indirectly on health:

- High Street Diversity
- Green and Blue Infrastructure
- Traffic calming

- Street Furniture
- Crime Prevention and Security

(PHE and IHE, 2018)

Respond

Action Plan – see separate document with draft commitments from partners

Governance

As the Health and Wellbeing Strategy for Walsall, accountability for delivery of The Walsall Plan will sit with the Health and Wellbeing Board. The Walsall Proud Partnership will also take a key role in ensuring that actions against the three themes are in progress and on target by reviewing one theme at a time at each meeting.

It will however, be important to maintain strong links with The Economic Board and Safer Walsall Partnership Board as successful delivery of the identified priority areas within this plan will rely on the key inter-relationships between these boards.

Review

Every Health and Wellbeing Board will consider how much progress has been made against each of the actions under each priority by each partner. Partners have agreed to make this information available at each meeting and this will be reported publically to allow transparency.

Where possible, we will relate the priorities to any data reported as part of the Public Health Outcomes Framework.

Appendix I

Policy and Strategy

National level

Planning

- National Planning Framework 2018
<https://www.gov.uk/government/publications/national-planning-policy-framework--2>

West Midlands Combined Authority

- Strategic Economic Plan
<https://www.wmca.org.uk/media/1382/full-sep-document.pdf>
- Movement for Growth, Health and Transport Strategy
<https://wmca.assetbank-server.com/assetbank-wmca/action/viewAsset?id=1098>
- West Midlands on the Move, Physical Activity Strategic Framework 2017-2030
<https://www.wmca.org.uk/media/1865/wm-on-the-move-strategy.pdf>
- West Midlands Combined Authority Cycle Charter
<https://www.tfwm.org.uk/media/1067/cycle-charter.pdf>
- West Midlands Combined Authority Cycle Charter Action Plan
<https://www.tfwm.org.uk/media/2710/cycling-charter-action-plan.pdf>

Locally

Black Country

- Black Country Core Strategy, 2011
<http://blackcountrycorestrategy.dudley.gov.uk/t4/p2/?assetdet13950554=198681>

Walsall

- Walsall Council Corporate Plan (2018-2021)
<https://go.walsall.gov.uk/Portals/0/Uploads/62515%20Corporate%20Plan%202018-2021%20Web%20Final%200618.pdf>

- Transport In Walsall (2017-2022)
<https://go.walsall.gov.uk/Portals/0/Uploads/Transport/FINAL%20Transport%20in%20Walsall%20Strategy%202017-2022.pdf>

- Walsall Green Spaces Strategy, 2018-2022
<https://go.walsall.gov.uk/greenspacestrategy>

- Walsall Homelessness Strategy, 2018-2022
<https://go.walsall.gov.uk/Portals/0/Uploads/Housing/62029%20Walsall%20Homelessness%20Strategy%202018-2022.pdf>

- Walsall Council Unitary Development Plan
https://go.walsall.gov.uk/language/en-us/environment/planning/planning_policy/unitary_development_plan

- Walsall Council Site Allocation Document
https://go.walsall.gov.uk/site_allocation_document

- Walsall Council Town Centre Plan
https://go.walsall.gov.uk/walsall_town_centre_area_action_plan

- Walsall Council Supplementary Planning Documents
https://go.walsall.gov.uk/ldf_supplementary_planning_documents

Appendix 1

References

¹ The Health Foundation, 2017, *What makes us healthy?*
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² DOH, 2012, Protecting people Promoting health A Public Health Approach to preventing violence
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³ LGA, 2018 Public Health Approaches to Reducing Violence
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⁴ NICE, 2014, Domestic violence and abuse: multi-agency working,
<https://www.nice.org.uk/guidance/ph50>

⁵ Everybody active, every day: framework for physical activity, 2014
<https://www.gov.uk/government/publications/everybody-active-every-day-a-framework-to-embed-physical-activity-into-daily-life>

⁶ Public Health Matters, Increasing Physical Activity Through Every Level of Society
<https://publichealthmatters.blog.gov.uk/2018/10/10/increasing-physical-activity-in-every-level-of-society/>

⁷ PHE and IHE, 2018 Healthy High Streets, Good Place-making in an urban setting
<https://www.gov.uk/government/publications/healthy-high-streets-good-place-making-in-an-urban-setting>

⁸ NICE, PH13, 2008, Physical activity in the workplace
<https://www.nice.org.uk/guidance/ph13>

⁹ NICE, PH41, 2012 Physical activity: walking and cycling

<https://www.nice.org.uk/guidance/ph41>

¹⁰ NICE, NG90, 2018, Physical activity and the environment

<https://www.nice.org.uk/guidance/ng90>

¹¹ NICE, PH17, 2009, Physical activity for children and young people

<https://www.nice.org.uk/guidance/ph17>

¹² NICE, PH54, 2014, Physical activity: exercise referral schemes

<https://www.nice.org.uk/guidance/ph54>

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