



## Social Care and Health Overview & Scrutiny Committee

Meeting to be held on: Thursday 21 April 2022 at 6.00 P.M.

Meeting to be held: Council Chamber, Walsall Council

Public access to meeting via: [Walsall Council Webcasting Portal](#)

### **MEMBERSHIP:**

Councillor Hussain	(Chair)
Councillor Cooper	(Vice-Chair)
Councillor Coughlan	
Councillor Ditta	
Councillor Gandham	
Councillor Johal	
Councillor Murphy	
Councillor Rasab	
Councillor Robertson	
Councillor Sears	
Councillor Waters	

### **PORTFOLIO HOLDERS:**

Health and Wellbeing	Councillor S. Craddock
Adult Social Care	Councillor Pedley

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## AGENDA

1.	<b>Apologies</b> To receive apologies for absence from Members of the Committee.	
2.	<b>Substitutions</b> To receive notice of any substitutions for a Member of the Committee for the duration of the meeting.	
3.	<b>Declarations of interest and party whip</b> To receive declarations of interest or the party whip from Members in respect of items on the agenda.	
4.	<b>Local Government (Access to Information) Act 1985 (as amended)</b> To agree that the public be excluded from the private session during consideration of the agenda items indicated for the reasons shown on the agenda (if applicable).	
5.	<b>Minutes of the previous meeting</b> To approve and sign the minutes of the meeting that took place on 3 March 2022.	<u>Enclosed</u>
<b><u>Scrutiny</u></b>		
6.	<b>Bloxwich Hospital Redevelopment</b> To update the Committee on the redevelopment of Bloxwich Hospital	<u>Presentation enclosed</u>
7.	<b>Re- Shaping of Service Offer Across Goscote All Age Hub.</b> To inform the Committee of the scope, purpose and progress of the meaningful day opportunities agenda.	<u>Enclosed</u>
<b><u>Overview</u></b>		
8.	<b>Areas of Focus</b> To review the Committees Work Programme and the Forward Plans for Walsall Council and the Black Country Executive Committee.	<u>Enclosed</u>
9.	<b>Date of next meeting</b> To be confirmed at Annual Council	

## The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012

### Specified pecuniary interests

The pecuniary interests which are specified for the purposes of Chapter 7 of Part 1 of the Localism Act 2011 are the interests specified in the second column of the following:

Subject	Prescribed description
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	<p>Any payment or provision of any other financial benefit (other than from the relevant authority) made or provided within the relevant period in respect of any expenses incurred by a member in carrying out duties as a member, or towards the election expenses of a member.</p> <p>This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Regulations (Consolidation) Act 1992.</p>
Contracts	<p>Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority:</p> <p>(a) under which goods or services are to be provided or works are to be executed; and</p> <p>(b) which has not been fully discharged.</p>
Land	Any beneficial interest in land which is within the area of the relevant authority.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.
Corporate tenancies	<p>Any tenancy where (to a member's knowledge):</p> <p>(a) the landlord is the relevant authority;</p> <p>(b) the tenant is a body in which the relevant person has a beneficial interest.</p>
Securities	<p>Any beneficial interest in securities of a body where:</p> <p>(a) that body (to a member's knowledge) has a place of business or land in the area of the relevant authority; and</p> <p>(b) either:</p> <p>(i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or</p> <p>(ii) if the share capital of that body is more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of that class.</p>

## **Schedule 12A to the Local Government Act 1972 (as amended)**

### **Access to information: Exempt information**

#### **Part 1**

#### **Descriptions of exempt information: England**

1. Information relating to any individual.
2. Information which is likely to reveal the identity of an individual.
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes:
  - (a) to give any enactment a notice under or by virtue of which requirements are imposed on a person; or
  - (b) to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.
8. Information being disclosed during a meeting of a Scrutiny and Performance Panel when considering flood risk management functions which:
  - (a) Constitutes a trades secret;
  - (b) Its disclosure would, or would be likely to, prejudice the commercial interests of any person (including the risk management authority);
  - (c) It was obtained by a risk management authority from any other person and its disclosure to the public by the risk management authority would constitute a breach of confidence actionable by that other person.

## **Social Care and Health Overview and Scrutiny Committee**

**Thursday 3 March 2022 at. 6.00 p.m.**

**Walsall Town Hall, Walsall Council.**

### **Committee Members Present**

Councillor Hussain (Chair)  
Councillor Cooper (Vice- Chair)  
Councillor Coughlan  
Councillor Ditta  
Councillor Gandham  
Councillor Murphy  
Councillor Rasab  
Councillor Samra  
Councillor Sears

### **Portfolio Holders Present**

Councillor K. Pedley	Adult Social Care
Councillor S. Craddock	Health and Wellbeing
Councillor G. Perry	Deputy Leader and Resilient Communities

### **Officers**

Mrs K. Allward	Executive Director Social Care for Adults
Dave Hamilton	Interim Director Adult Social Care
Geraint Griffiths-Dale	Walsall Managing Director, Black Country and West Birmingham CCG
Paul Gordon	Director, Resilient Communities
Sarah Oakley	Voluntary and Community Sector Lead
N. Gough	Democratic Services Officer, Walsall Council

### **Community Centre Representatives**

Jan Davies	Chair of Walsall Community Network
Eleanor Boycott	Chief Executive Officer Bloxwich Community Partnership
Susan Evans	Manor Farm Community Association
Sureya Ajaz	Mind Kind
Dianna Southall	Old Hall peoples Partnership
Gail Johnston	Making Connections Service

82/21

### **Apologies**

Apologies were received on behalf of Councillors Johal, Councillor Waters and Councillor Robertson.

83/21

### **Substitutions**

Councillor Samra substituted on behalf of Councillor Johal for the duration of the meeting.

84/21

### **Declarations of Interest and party whip**

Councillor Craddock declared an interest in item 7, as the Chair of Brownhills Community Association – with no financial interest. The Centre Manager was in attendance to present to the Committee.

Councillor K. Pedley declared an interest in item 7, as the Chair of Pelsall Community Association – with no financial interest.

Councillor Coughlan declared an interest in item 7, as the Chair of Willenhall Chart – with no financial interest.

85/21

### **Minutes of the previous meeting**

The minutes of the meeting that took place on 20 January 2022 were discussed.

#### **Resolved**

The minutes of the meeting held on 20 January 2022 were agreed as a true and accurate record.

86/21

### **Impact of Resilient Communities**

The Director (Resilient Communities) presented the report and highlighted the salient points (annexed). The report described the positive impact of the resilient communities' model on adult social care. The model was by the community sector and provided individuals with an improved quality of life, keeping individuals well, for longer. Making Connections Walsall was the key prescribing model, the infrastructure for this had been developed by Public Health, and was key to delivering services during the Covid19 pandemic.

A selection of mature organisations had collaborated to form the Walsall Community Network. The Chair of this network addressed the Committee to describe how the network had helped residents. Members were assured that all organisations within the network adhered to quality standards. There was capacity to do more with improved infrastructure and core funding. Lottery funding had assisted to provide services during the pandemic and Council funding had assisted the network to reset the model. It was stressed that the role of community organisations had been diversified, and the national lockdown had enabled organisations to support lonely and isolated residents.

A Member asked how the outcomes achieved during the pandemic would be built on, and how best practice would be shared. The Chair of the Walsall Community Network stated that smaller organisations would be supported to progress and this would widen the partnership.

The Chief Executive Officer of Bloxwich Community Partnership spoke to Committee to describe the work carried out by the Partnership, and

stressed that the organisation was good at responding quickly to the needs of the community. Work done during the Covid-19 lockdown was described – a swift response had ensured that the local community was served, this included food delivery, access to medication, telephone befriending calls, contact with shielding residents and provision of well-being packs.

The representative of Manor Farm Community Association informed the Committee that community organisations were competent at sharing information to residents. The quality assurance in all aspects of the groups work was described. It was acknowledged that community organisations were working well together, individuals with complex issues were identified and referred to relevant organisations.

The representative from Mind kind informed Members that the organisation was a wellbeing service made up of specialist mental health professionals. Lottery funding had allowed the organisation to respond to the pandemic. A facility operating from Profit Street provided engagement activities to the community with the focus on ensuring that the hub would be open for the community in the summer to provide an extended range of classes. There was currently a waiting list for classes, which evidenced the need for such a facility.

The representative of Old Hall Peoples Partnership reinforced that partnership working across the whole of the sector, council and adult social care had been very effective at providing a good service to the community. The growth of the network was stressed, and Officers were thanked for the opportunity provided to organisations.

The representative of the Making Connections Service described the service provided to residents in need of help - this included referrals to specialist help. Older Person Services were provided as drop in sessions, along with befriending services. The provision under this model would be developed for under 50's in the future. A Member suggested that activities for both older and younger residents were run together and Members were reassured that intergeneration work was underway and more was planned for the future.

On behalf of the Committee, the Chair and Members thanked all organisations presented for their hard work during the pandemic.

A Member asked what could be done to encourage residents to resume activities now restrictions had been removed, to ensure their wellbeing. Members were informed that work was ongoing to resolve this through resetting of services. In response to a question from a member of the Public a discussion was held on engagement with local Elected Members and Park Hall community association.

The Portfolio Holder (Resilient Communities) addressed the Committee to describe the leadership within the community that had led to the effective response to the pandemic to help individuals within communities. The trust placed in community organisations had allowed support to residents to be delivered effectively and in an agile way. The emerging work of community

organisations could help to alleviate the pressure on adult social care, and smaller groups could be supported through the community network.

A Member of the Public asked if Walsall had a resilience forum which was responsible for responding to emergency situations. The Portfolio Holder (Resilient Communities') confirmed that there was a resilience forum, and during the pandemic it had met regularly.

The Portfolio Holder addressed the Committee to describe the difficulty in measuring the impact of resilient communities', however he stressed that this model met individual's physical, psychological and social needs. It was noted that throughout the pandemic the demand on adult social care rose by 400%. The resilient communities' model provided preventative care, and there were further opportunities posed by this model. The intention was for individuals to remain connected to the people and places that matter to them, with their quality of life continuing to be enhanced. The Portfolio Holder (Health and Wellbeing) paid credit to the work of the community associations.

The Chair thanked all organisations that had carried out great work during the pandemic.

### **Resolved**

That the Impact of Resilient Communities report be noted.

87/21

### **Primary Care Access Update**

The Managing Director (Black Country and West Birmingham CCG) spoke to the presentation and highlighted the salient points (annexed).

The Committee were informed that since February 2021 the CCG had achieved its pre-covid levels of GP appointments (2019). In December 2021, Walsall practices completed 15.8% more appointments than in December 2019 (140,006 compared to 120,857). In addition to this GPs were also delivering vaccination appointments. Data presented within the report indicated a consistent increase in the number of appointments/patients seen with 66.7% of Walsall appointments were face to face.

The Black Country and West Birmingham CCG received a total allocation of £6.2m from the Government to meet demand over winter, this was split across a range of schemes with 78% devoted to place based schemes.

A Member questioned if the additional funding had helped to restore the number of GP appointments. The Managing Director stated that an additional 14,000 appointments would be delivered through the extra funding.

The Managing Director was asked if there had been an improvement in those practices who were not delivering sufficient face to face appointments. The Committee was informed that improvement had



been seen, and targeted work was being done to ensuring that practices had restored access to pre-pandemic levels.

A Member asked if the number of face to face appointments had increased, Members were informed by the Managing Director, that around two thirds of appointments were face to face and one third of appointments were conducted by telephone and video, these levels had been stable for around six to nine months. It was suggested that there had been an improvement at targeting face to face appointment to those who needed it, positive feedback had been received by some individuals in relation to the digital offer of appointments. In response to challenge by a Member, the Managing Director stated that investment had been made in telephone systems and consideration was being given to the creation of a centralised telephone system..

The following questions were raised, and it was agreed that these would be circulated outside of the meeting:

1. How has A&E demand been impacted by GP capacity and availability.
2. Are weekend appointment available to help meet GP backlogs?

The Executive Director stated that Walsall Healthcare Trust had performed better than most acute trusts in relation to Accident and Emergency performance and particularly ambulance offloads. The Executive Director explained that during the winter there had been extended primary care hours.

88/21

### **Areas of Focus**

Members reviewed the areas of focus proposed for the committee.

### **Resolved**

**The areas of focus was agreed.**

89/21

**Date of the next meeting:** 21 April 2022.

### **Termination of Meeting**

The meeting terminated at 7.40 p.m.

Chair: .....

Date:.....

Walsall HOSC April 2022

# Bloxwich Hospital Redevelopment



Black Country Healthcare  
NHS Foundation Trust



# Why change?

## RAT INFESTATION SHUTS DOWN WARD.

[Link/Page Citation](#)

**Byline:** Report by Richard [Guttridge](#).

A HOSPITAL ward has been closed following the discovery of a rat infestation.

Patients have been moved to another ward at Bloxwich Hospital following the outbreak. The hospital on Reeves Street, provides care for people with mental health problems. Patients were shifted out of the ward following the discovery of the infestation.

The trust which runs the site said "immediate action was taken as soon as the rodents were discovered."

A hospital worker, who did not want to be named, said the ward had to be shut down completely. The ward was closed for a period of time.

"The patients have all been moved down to the main ward."

A spokesperson for Dudley and Walsall Mental Health Partnership NHS Trust alerted to the presence of some rats on one of the wards.

"Immediate action has been taken to maintain the safety of the ward."

"One ward is currently closed as a precautionary measure."

Walsall Council leader Mike Bird said he was not aware of the problem.

He said: "Rats are normally associated with food and it is shocking that this should occur in a hospital or food shop."

"If it means the environmental health department could be at risk from what is unfortunately a common problem."

The Dudley and Walsall Mental Health Partnership NHS Trust said.

## NEWS BRIEFING

### Vital works see patients moved

More than 20 patients have been forced to move to other hospitals due to urgent water maintenance.

A total of 27 patients at Bloxwich Hospital had to move to Dorothy Pattison Hospital in Walsall and Bushey Fields Hospital in Dudley yesterday, where they will stay for up to a week.

A spokesperson for Dudley and Walsall Mental Health Partnership NHS Trust said: "As a result of the recent weather conditions there was disruption to the local water supply in Bloxwich, which affected our hospital site."

"During this time we put in place appropriate measures to maintain patient care and dignity ensuring patients continued to have access to facilities."

Patients were due back within days.



The hospital



## DISRUPTION

### Hospital patients are forced to move

More than 20 patients have been forced to move due to 'disruption to water supplies' following recent bad weather.

A total of 27 patients at Bloxwich Hospital had to move to Dorothy Pattison Hospital in Walsall and Bushey Fields Hospital in Dudley yesterday, where they will stay for up to a week after recent weather conditions disrupted to the local water supply in Bloxwich.



# Why change?

- Current accommodation at Bloxwich is old and not fit for purpose
- Layout is inflexible and can't provide the right type of space for patient care
- Struggles to meet clinical standards (mixed gender, infection prevention, single bedrooms, accessibility etc.)
- Building maintenance is costly
- All partners and CQC have agreed that an alternative is needed
- **Why now?** A long-standing issue and we have a 'window of opportunity' using the NHSI/E 'Elimination of Dormitory Wards' capital funds for mental health





# What is changing?

Inpatient beds at Bloxwich are **currently provided** across two wards:

- **Cedars ward** – 16 beds, both genders (functional disorders such as bi-polar, schizophrenia etc.)
- **Linden ward** – 10 beds, both genders (organic disorders such as dementia)

**Proposal** - To re-locate the facilities at Bloxwich Hospital to new purpose built accommodation on Dorothy Pattison Hospital site with:

- Purpose-built, ground floor inpatient accommodation (15 functional beds and 10 organic beds)
- Flexible, high quality clinical and support space



# Benefits of new plans

- Investment to Walsall for historically underfunded mental healthcare for older people
- Help facilitate highest quality patient care and clinical standards
- Wider group of staff to respond to incidents
- Modern, purpose built accommodation
- Better access to other services in Walsall – adjacent to Walsall Manor Hospital and Dorothy Pattison Hospital (access to DP site facilities such as gym, canteen etc.)
- Good car parking / public transport access
- Minimal disruption for patients, staff and residents



# Engagement

- Committed to engaging fully with service users, patients, carers, local residents, staff and partners
- Views informed the business case - will continue to inform development and design of the new facilities
- Initial engagement 2017 – 2020 (posters/flyers, comment boxes, feedback sessions, website information, sessions for local residents, patients and families, information via partners)
- Formal engagement period was 7 June to 31 August 2021 but will continue throughout development

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## Have your say on proposed changes at Bloxwich Hospital

Black Country Healthcare NHS Foundation Trust and Black Country and West Birmingham Clinical Commissioning Group are announcing some exciting developments to older adult mental health inpatient services in Walsall.

We are aiming to build a new, modern, purpose-built older adult inpatient facility on the grounds within Dorothy Pattison Hospital, Alumwell Road in Walsall. This will mean re-locating the two wards at Bloxwich Hospital.

If you would like to share any comments or feedback with us you can do so by:

-  **Completing the form and posting it in the feedback box in reception at either hospital**
-  **Calling us on 078269 56123**
-  **Emailing [bchft.communications@nhs.net](mailto:bchft.communications@nhs.net)**



**Black Country Healthcare** @BlackCountryNHS - 4s

We want to hear your views around proposals for older adult mental health services in Walsall.

Read more about the plans and share your views via:  
[blackcountryhealthcare.nhs.uk/about-us/new-h...](https://blackcountryhealthcare.nhs.uk/about-us/new-h...)



# Engagement

- Printed materials produced and distributed – community development workers used to target ethnic minority communities
- Articles in partner newsletters including One Walsall and BCH stakeholder newsletter
- Experts by experience briefed and 1:1 discussions for patients and carers (via clinical staff)
- External website page and social media posts
- Display and comment boxes in Bloxwich and Dorothy Pattison Hospitals
- Briefing sessions for staff and updates in BCH newsletters and forums
- Healthwatch Walsall





# Feedback themes – Patients and Families

Comments about transport, bed numbers and ground floor wards

*'I think Bloxwich Hospital is more accessible than Dorothy Pattison Hospital as it has better bus routes and more journeys per hour'*

*'Having wards on the ground floor will be much more accessible for those who have a disability'*



# Feedback themes – Public and Residents

Comments about importance that service continues, local residents asking about traffic / parking

*'We need more hospitals for older people, not less. The bus service to Dorothy Pattison is not as good as bus routes to Bloxwich Hospital'*

*'I am not too concerned about the proposed move. It's more important that we continue to ensure the service is available to those who need it'*



# Feedback themes – Staff

Comments about future use of building, positive impact for patients and parking

*'It will be wonderful for our patients and staff to have new OA facilities at the DPH site. We need to make sure the parking comes into consideration when developing the plans'*

*'I am particularly hopeful that dementia patients are admitted to a safe, dementia-friendly environment. I think it's important that areas of the ward are differentiated, i.e. different colour, so it doesn't feel like a rabbit warren or confusing to older people living with dementia'*



# Timescales



# Thanks – any questions?



[www.blackcountryhealthcare.nhs.uk/about-us/new-hospital-build-projects/re-provision-bloxwich-hospital](http://www.blackcountryhealthcare.nhs.uk/about-us/new-hospital-build-projects/re-provision-bloxwich-hospital)





**21 April 2022**

**7.**

**Re- Shaping of Service Offer Across Goscote All Age Hub.  
Linked to Meaningful Day Opportunities Cabinet Decision, December 2021**

**Ward(s):** All

**Portfolios:** Councillor Keir Pedley

**1. Aim**

To keep Social Care and Health Overview and Scrutiny Overview Committee informed of what the scope, purpose and progress of the meaningful day opportunities agenda has been and in particular the outcomes around the re alignment of the council's internal resource and ongoing developments around the wider meaningful day opportunities themes moving forward.

**2. Recommendations**

That committee members have opportunity to question or make comment about the content of the report and make any observations they wish.

**3. Report detail – know**

Consultation for meaningful day opportunities went live in October 2021. This was to seek the views of external and internal stakeholders who had an interest in the topic and wanted to contribute to the consultation and suggest things that were important to them when considering the future shape of meaningful day activities across Walsall for the future.

The formal consultation was in relation to the external marketplace and the wider opportunities that people consider when living locally to Walsall, how they get around the Borough, what is important to them day to day to engage in and what may reduce or impede their ability to connect in the local community.

The responses came mainly from people who directly use day services and support or, in the main, from parents and carers of people who use services and support across Walsall.

Providers of day opportunities and support to citizens across Walsall were also part of the formal consultation, as were younger people, their representatives and Providers across the SEND(Special Educational Needs) agendas, as it is

important that we futureproof our proposals, to include the emerging populations across Walsall. It is important to ensure that the proposals for adult service users are also fit for purpose for children and that together they both promote an all-age approach when considering current and future ways of working and serving local people.

Alongside the wider consultation exercise, there was formal consultation that took place with the stakeholders who use existing council run services at Goscote Centre, Goscote Lane, Walsall. This was to ensure all customers using the internal day care facility at Goscote, had sufficient opportunities to understand and be prepared for the wider consultation opportunities

Goscote still delivers outcomes to a range of people from the age of 14, who also may have needs around disabilities, mental health, needs linked to Autism, young people in care, adults who require support to maximise independence and also needs when they are reaching milestones in life that requires input and support to safely live differently.

It is recognised that for the past three years, Goscote has been moving away from the traditional model of day opportunities to that which delivers a flexible and adaptable model of support focussing on the needs of any person referred into the service from the age of 14 plus. The focus has been to promote independence by using the resource to support people with a range of opportunities that are not specifically linked to a five day, day centre placement.

In 2018, there were approximately 110 adults with a learning disability that used the Goscote centre for traditional day services.

Over the past three years, the internal service has been gradually evolving into an all-age model which now supports approximately 15 people who continue to use the internal day service for traditional day care.

The remainder of the individuals have either moved on to direct payments to support their social care needs, moved into alternative commissioned services across the borough including supported living, residential care or private day care opportunities using their direct payments.

Some have continued to receive their care and support via the internal service called "Shared Lives". Some people have exited the social care services completely as through statutory assessment and review, their needs no longer require Adult Social Care support. Some people have been able to move into employment.

Alongside the formal consultation seeking stakeholders' views about what the future in Walsall could look like with regards to meaningful day opportunities, formal consultation also took place in December 2021, with a view to developing a much more seamless response to the needs of the population.

The model internally, continues to develop around an all-age approach and following consultation with the workforce, it was agreed to continue with the developments and with the intention to reduce the number of 'handoffs' for customers and to ensure that there continues to be a drive internally on promoting

independence and focussing on time limited support for people rather than the assumption that a service was for life.

The internal consultation for the workforce led to a proposal to merge all roles and functions across all service areas within Goscote, to promote one management team, generic roles across all service areas and the seamless delivery of support and outcomes to all customers, regardless of what they were referred into the service for.

In addition to Day Opportunities, Shared Lives, employment and time limited enablement/outreach, the consultation also focussed on lessons learned from COVID.

The internal services played a significant role during COVID and had organised themselves differently to manage the increased demands placed on them during the pandemic.

The internal consultation also took on board those lessons learned and considered what more could be added to the potential new model that could continue to support the wider Directorate and council as provider of last resort, when focussing on the new model.

The internal and external consultations were also used to shape and form a part of the transformation agenda.

Internally, the reshape of the in-house service delivery at Goscote, would also be aspiring to deliver improved outcomes for people alongside financial savings for 2022/2023.

#### **4. *Financial information***

By re-aligning the resources at Goscote, it means the service can continue to deliver a more flexible approach to all ages, supporting young people into adulthood, whilst continuing to support adults across the whole of the internal services functions, not only limited to day care.

The service saved £191k in one-off savings in 2021/22, from saved resources/vacancies.

The formal process to realign resources and preparation for the new delivery model from April 1<sup>st</sup> 2023, will also secure an additional £482k secured against £500k for 2022/23.

Alongside this, there are further opportunities across the Adult Social Care Directorate, to deliver improved outcomes, as part of the Continuous Improvement Plan (CiP).



## **5. *Reducing Inequalities***

The opportunities that the realignment has given, have been to both service users and the workforce. The former traditional model of service delivery focussed very much on traditional five day care. This model very much restricts the Council from utilising its resources differently and thereby reducing opportunities for needs to be met in the future.

By continuing to reshape the internal resource, it has enabled more work to be undertaken that will assist people to prepare for adulthood, as well as enabling adults to continue to explore more opportunities outside of a traditional day care setting, thus maximising choice, control and independence.

The Goscote building is now fully furnished and operating in a way that promotes 'blended working' for its wider workforce and visiting professionals. Children and adults assessment and care management teams are also based on site which continues to promote closer working relationships as part of the all-age approach and improved outcomes across both Directorates when preparing people for adulthood.

People who are no longer eligible to attend services or receive support via Goscote, do have a number of alternative options and choices via the external provider marketplace.

All internal workforce staff were part of the formal consultation and regular discussions have taken place since 2018 in relation to the ongoing changes that have taken place as a part of development of an all-age model at Goscote.

All staff had an option to remain in the workplace as part of the changes, consider other internal council vacancies or to exit as part of redundancy opportunities. No staff were in a compulsory redundancy situation.

## **6. *Decide***

Not applicable.

## **7. *Respond***

The Directorate will continue to communicate and work closely with internal partners and stakeholders to ensure all of the learning from recent consultation feed into all initiatives that promote ongoing improvements to deliver meaningful day opportunities whilst delivering transformational changes.

## **8. *Review***

The progress of the new aligned model will continue to be monitored and reviewed. There are quality auditing processes that are being introduced into the new model and this will then feed into the Directorate's Quality and Safety Board for scrutiny, advice and support

**Background papers**

None

**Author**

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Group Manager Adult Social Care

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## Social Care and Health Overview and Scrutiny Committee Work Programme 2021/22

<b>Committee date</b>	<b>14<sup>th</sup> July</b>	<b>23<sup>rd</sup> Sept</b>	<b>28<sup>th</sup> October</b>	<b>9<sup>th</sup> December</b>	<b>20<sup>th</sup> January</b>	<b>1<sup>st</sup> March</b>	<b>21<sup>st</sup> April</b>
<b>Report Deadline</b>	<b>5<sup>th</sup> July</b>	<b>14<sup>th</sup> Sept</b>	<b>19<sup>th</sup> October</b>	<b>30<sup>th</sup> November</b>	<b>11<sup>th</sup> January</b>	<b>18<sup>th</sup> February</b>	<b>8<sup>th</sup> April</b>
<b>Public Health</b>							
<b>Finance</b>			Budget and Q2			Q3	
<b>Primary Care / CCG</b>		Primary Care Access	Primary Care Access			Primary Care Access update	
<b>Partnerships / integration</b>							
<b>Hospital Services and Community Care</b>	CQC Report Urology services			Domiciliary Care	CQC Report Urology services		Goscote centre report
<b>Adult Social Care</b>				ASC Peer challenge outcome		Impact of resilient communities.	
<b>NHS Consultation</b>							
<b>Mental Health Services</b>	Older Adult Mental Health In-patient bed provision						Update Feedback and decision from regulator

To be scheduled:

- Follow up report on Urology service reconfiguration.
- Primary Care Access.
- Walsall Healthcare Trust CQC improvement plan.



**Walsall Council**

## **FORWARD PLAN OF KEY DECISIONS**

**Council House,  
Lichfield Street,  
Walsall, WS1 1TW**  
[www.walsall.gov.uk](http://www.walsall.gov.uk)

**4 April 2022**

## FORWARD PLAN

The forward plan sets out decisions that are termed as “key decisions” at least 28 calendar days before they are due to be taken by the Executive (Cabinet). Also included on the plan are other decisions to be taken by the Cabinet (“non-key decisions”). Preparation of the forward plan helps the Council to programme its work. The purpose of the forward plan is to give plenty of notice and an opportunity for consultation on the issues to be discussed. The plan is updated each month with the period of the plan being rolled forward by one month and republished. Copies of the plan can be obtained from Democratic Services, Walsall MBC, Council House, Walsall, WS1 1TW [helen.owen@walsall.gov.uk](mailto:helen.owen@walsall.gov.uk) and can also be accessed from the Council’s website at [www.walsall.gov.uk](http://www.walsall.gov.uk). The Cabinet is allowed to make urgent decisions which do not appear in the forward plan, however, a notice will be included on the agenda for the relevant Cabinet meeting which explains the reasons why.

Please note that the decision dates are indicative and are subject to change. Please contact the above addressee if you wish to check the date for a particular item.

The Cabinet agenda and reports are available for inspection by the public 7 days prior to the meeting of the Cabinet on the Council’s website. Background papers are listed on each report submitted to the Cabinet and members of the public are entitled to see these documents unless they are confidential. The report also contains the name and telephone number of a contact officer. These details can also be found in the forward plan.

Meetings of the Cabinet are open to the public. Occasionally there are items included on the agenda which are confidential and for those items the public will be asked to leave the meeting. The forward plan will show where this is intended and the reason why the reports are confidential. Enquiries regarding these reasons should be directed to Democratic Services ([helen.owen@walsall.gov.uk](mailto:helen.owen@walsall.gov.uk)).

“Key decisions” are those decisions which have a significant effect within the community or which involve considerable expenditure or savings. With regard to key decisions the Council’s Constitution states:

- (1) A key decision is:
  - (i) any decision in relation to an executive function which results in the Council incurring expenditure which is, or the making of savings which are, significant, having regard to the Council’s budget for the service or function to which the decision relates or
  - (ii) any decision that is likely to have significant impact on two or more wards within the borough.
- (2) The threshold for “significant” expenditure/savings is £500,000.
- (3) A decision taker may only make a key decision in accordance with the requirements of the Executive Procedure Rules set out in Part 4 of this Constitution.

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**FORWARD PLAN OF KEY DECISIONS  
MAY 2022 TO AUGUST 2022 (4.4.22)**

1	2	3	4	5	6	7
Reference No./ Date first entered in Plan	Decision to be considered (to provide adequate details for those both in and outside the Council)	Decision maker	Background papers (if any) and Contact Officer	Main consultees	Contact Member (All Members can be written to at Civic Centre, Walsall)	Date item to be considered
97/22 (7.3.22)	<b>Corporate Plan 2021/22:</b> To note the Quarter 4 (outturn) performance against the Measures of Success in the Corporate Plan 2021/22	Cabinet  Non-key decision	Stephen Gunther  <a href="mailto:Stephen.gunther@walsall.gov.uk">Stephen.gunther@walsall.gov.uk</a>	Internal Services	Leader of the Council.	June 2022
99/22 (4.4.22)	<b>Corporate Performance Management Framework:</b> To present the refreshed framework which is part of the Council's governance arrangements along with feedback from Audit Committee following its consideration of the robustness of the framework.	Cabinet  Non-key Decision	Helen Dudson  <a href="mailto:Helen.dudson@walsall.gov.uk">Helen.dudson@walsall.gov.uk</a>	Internal Services	Leader of the Council	June 2022
100/22 (4.4.22)	<b>Pre-Audit Outturn 2021/22 and Covid-19 Update</b> – To receive the pre-audit revenue and capital financial outturn position for 2021/22 and approve recommended carry forwards, and financial and treasury indicators for 2021/22, along with an updated assessment of Covid-19 funding allocations to address cost pressures and income losses	Cabinet  Key Decision	Vicky Buckley  <a href="mailto:Vicky.buckley@walsall.gov.uk">Vicky.buckley@walsall.gov.uk</a>	Corporate Management Team and internal services	Leader of the Council	June 2022
94/22 (6.2.22)	<b>Adult Social Care Charging Policy:</b> To consider and approve the revised Charging Policy, within ASC, following completion of the Public Consultation.	Cabinet  Key decision	David Hamilton  <a href="mailto:David.hamilton@walsall.gov.uk">David.hamilton@walsall.gov.uk</a>	Internal Services	Portfolio Holder for Adult Social Care	June 2022

86/21 (1.11.21)	<b>Award of new contract(s) for Disabled facility Building works and other Housing related Works and Services:</b> To approve the award of new contracts up to February 2027  <i>Report in two parts. Private report contains commercially sensitive information</i>	Cabinet  Key Decision  Private Session	David Lockwood <a href="mailto:David.lockwood@walsall.gov.uk">David.lockwood@walsall.gov.uk</a>  Bill Weston <a href="mailto:William.weston@walsall.gov.uk">William.weston@walsall.gov.uk</a>	Internal Services	Portfolio Holder for Regeneration	June 2022
101/22 (4.4.22)	<b>Corporate Financial Performance 2022/23, approach to Budget Setting for 2023/24, and changes to the council's Tax Strategy</b> – To report the financial position based on 2 months to May 2022, including the impact of Covid-19, and to set out our approach and timeline for the 2023/24 budget process and amendments to the Tax Strategy.	Cabinet  Key Decision	Vicky Buckley  <a href="mailto:Vicky.buckley@walsall.gov.uk">Vicky.buckley@walsall.gov.uk</a>	Corporate Management Team and internal services	Leader of the Council	July 2022
98/22 (7.3.22)	<b>Statutory Advocacy Services:</b> To receive an update on the recommissioning of these services and delegate authority to accept and award a contract	Cabinet  Key decision	Tracy Simcox <a href="mailto:Tracy.simcox@walsall.gov.uk">Tracy.simcox@walsall.gov.uk</a>	Internal Services	Portfolio Holder for Adult Social Care	July 2022



## Black Country Executive Joint Committee Forward Plan of Key Decisions      Published up to August 2022

Date created	Key Decision	Contact Officer	Main Consultees	Date of meeting
02/08/2021	<b>Black Country Executive Joint Committee Collaboration Agreement – Deed of Variation</b> Approval of the proposed amendments, as highlighted, to the Collaboration Agreement covering the removal of the Advisory Board and revised Black Country Executive Joint Committee governance, and Governance Principles: Enterprise Zones, included as Appendix 1 to the report.	Simon Neilson <a href="mailto:Simon.Neilson@walsall.gov.uk">Simon.Neilson@walsall.gov.uk</a>	Walsall Council	27/04/2022
Land and Property Investment Fund (LPIF)				
06/12/2022	<b>Globe House, Walsall</b> Approval for the Accountable Body for the Land and Property Investment Fund (Walsall Council) to proceed to enter into a Grant Agreement with Globe Asset Management Limited, to deliver the Land & Property Investment Fund (LPIF), funded elements of the Globe House project with delivery to commence in the 2022/23 financial year.	Simon Neilson <a href="mailto:Simon.Neilson@walsall.gov.uk">Simon.Neilson@walsall.gov.uk</a>	Walsall Council	27/04/2022
Local Growth Fund (LGF) Programme changes				
01/11/2021	<b>Hatherton Street Phase 2</b> Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with Jessup Brothers Ltd, to reflect the reduction in match funding and re-	Simon Neilson <a href="mailto:Simon.Neilson@walsall.gov.uk">Simon.Neilson@walsall.gov.uk</a>	Walsall Council	27/04/2022

## Black Country Executive Joint Committee Forward Plan of Key Decisions      Published up to August 2022

Date created	Key Decision	Contact Officer	Main Consultees	Date of meeting
	profiled outputs within the Hatherton Street Phase 2 project funded by the Local Growth Fund (LGF).			
01/11/2021	<b>i9 Wolverhampton</b> Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with Ion Projects Limited, to reflect the change and profile in indirect outputs within the i9 (Block 9) Wolverhampton project funded by the Local Growth Fund (LGF).	Richard Lawrence <a href="mailto:Richard.Lawrence@wolverhampton.gov.uk">Richard.Lawrence@wolverhampton.gov.uk</a>	Wolverhampton City Council	27/04/2022
06/04/2021	<b>Dudley Advanced Construction Centre</b> Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with Dudley College, to deliver the Local Growth Fund (LGF) funded elements of the Dudley Advanced Construction Centre project with delivery to continue in the 2022/23 financial year. Note that change request relates to a change in outputs.	Helen Martin <a href="mailto:Helen.Martin@dudley.gov.uk">Helen.Martin@dudley.gov.uk</a>	Dudley Council	29/06/2022
06/09/2021	<b>Elite Centre for Manufacturing Skills</b> Approval for the Accountable Body for the Growth Deal (Walsall Council) to proceed to amending the Grant Agreement with the University of	Richard Lawrence <a href="mailto:Richard.Lawrence@wolverhampton.gov.uk">Richard.Lawrence@wolverhampton.gov.uk</a>	Wolverhampton City Council	29/06/2022

## Black Country Executive Joint Committee

### Forward Plan of Key Decisions      Published up to August 2022

Date created	Key Decision	Contact Officer	Main Consultees	Date of meeting
	Wolverhampton, to deliver the Local Growth Fund (LGF) funded elements of the Elite Centre for Manufacturing Skills (ECMS) project with delivery to continue in the 2022/23 financial year. Note that change request relates to a change in outputs.			
Land and Property Investment Fund (LPIF)				
10/01/2022	<b>Sandwell Housing Gap Funding</b> Approval for the Accountable Body for the Land and Property Investment Fund (Walsall Council) to proceed to amending the Grant Agreement with Sandwell Council, to deliver the Land & Property Investment Fund (LPIF), funded elements of the Sandwell Housing Gap Funding project with delivery to continue in the 2022/23 financial year.	Programme changes Tony McGovern <a href="mailto:Tony.McGovern@sandwell.gov.uk">Tony.McGovern@sandwell.gov.uk</a>	Sandwell Council	27/04/2022
Growing Places Fund				
07/02/2022	<b>Black Country Digital Strategy</b> Approval for the Accountable Body (Walsall Council) to proceed to amending the Grant Agreement with the Black Country Consortium Ltd, to increase its funding allocation to further develop the Black Country Digital Strategy, funded from the Growing Places revenue budget.	Simon Neilson <a href="mailto:Simon.neilson@walsall.gov.uk">Simon.neilson@walsall.gov.uk</a>	Walsall Council	29/06/2022

**Black Country Executive Joint Committee**  
**Forward Plan of Key Decisions    Published up to August 2022**

<b>Date created</b>	<b>Key Decision</b>	<b>Contact Officer</b>	<b>Main Consultees</b>	<b>Date of meeting</b>
	Delivery is to carry on in the 2022/23 financial year.			