

## **Social Care and Health Overview and Scrutiny Committee**

**Thursday 26 October 2023 at 6.00PM**

**Meeting Venue: Conference Room 2 at the Council House, Lichfield Street,  
Walsall**

[Livestream Link](#)

**Membership:**

Councillor K. Hussain	(Chair)
Councillor V. Waters	(Vice-Chair)
Councillor P. Gill	
Councillor I. Hussain	
Councillor S.B. Hussain	
Councillor R. Martin	
Councillor R.K. Mehmi	
Councillor A. Parkes	
Councillor W. Rasab	
Councillor L. Rattigan	
Vacancy	

**Quorum:**

Four Members

Democratic Services, The Council House, Walsall, WS1 1TW

Contact name: Jack Thompson Telephone: 01922 654196

Email: [jack.thompson@walsall.gov.uk](mailto:jack.thompson@walsall.gov.uk)

[Walsall Council Website](#)

**If you are disabled and require help to and from the meeting room,  
please contact the person above**

## The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012

### Specified pecuniary interests

The pecuniary interests which are specified for the purposes of Chapter 7 of Part 1 of the Localism Act 2011 are the interests specified in the second column of the following:

<b>Subject</b>	<b>Prescribed description</b>
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	<p>Any payment or provision of any other financial benefit (other than from the relevant authority) made or provided within the relevant period in respect of any expenses incurred by a member in carrying out duties as a member, or towards the election expenses of a member.</p> <p>This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Regulations (Consolidation) Act 1992.</p>
Contracts	<p>Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority:</p> <p>(a) under which goods or services are to be provided or works are to be executed; and</p> <p>(b) which has not been fully discharged.</p>
Land	Any beneficial interest in land which is within the area of the relevant authority.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.
Corporate tenancies	<p>Any tenancy where (to a member's knowledge):</p> <p>(a) the landlord is the relevant authority;</p> <p>(b) the tenant is a body in which the relevant person has a beneficial interest.</p>
Securities	<p>Any beneficial interest in securities of a body where:</p> <p>(a) that body (to a member's knowledge) has a place of business or land in the area of the relevant authority; and</p> <p>(b) either:</p> <p>(i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or</p> <p>(ii) if the share capital of that body is more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of that class.</p>

## **Schedule 12A to the Local Government Act, 1972 (as amended)**

### **Access to information: Exempt information**

#### **Part 1**

#### **Descriptions of exempt information: England**

1. Information relating to any individual.
2. Information which is likely to reveal the identity of an individual.
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6. Information which reveals that the authority proposes:
  - (a) to give any enactment a notice under or by virtue of which requirements are imposed on a person; or
  - (b) to make an order or direction under any enactment.
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.
8. Information being disclosed during a meeting of a Scrutiny and Performance Panel when considering flood risk management functions which:
  - (a) Constitutes a trades secret;
  - (b) Its disclosure would, or would be likely to, prejudice the commercial interests of any person (including the risk management authority);
  - (c) It was obtained by a risk management authority from any other person and its disclosure to the public by the risk management authority would constitute a breach of confidence actionable by that other person.

## **Part 1 – Public Session**

**1. Apologies**

**2. Substitutions**

To receive notice of any substitutions for a Member of the Committee for the duration of the meeting.

**3. Declarations of Interest**

**4. Local Government (Access to Information) Act, 1985 (as amended):**

To agree that the public be excluded from the private session during consideration of the agenda items indicated for the reasons shown on the agenda.

**5. Minutes**

To approve and sign the minutes of the meeting held on 14 September 2023.

*(Enclosed - Pages 1 to 6)*

**6. Update on the new Urgent Treatment Centre**

To receive a report from the Walsall Healthcare NHS Trust on the new Urgent and Emergency Care Centre which received its first patients on Thursday 2 March 2023.

*(Enclosed - Pages 7 to 11)*

**7. Manor Hospital Care Quality Commission (CQC) Inspection report feedback**

*(To Follow)*

**8. Working Group – Primary Care Access and GP Services**

To agree to the Membership of the Primary Care Access and GP Services Working Group and to discuss the potential remit of the Working Group.

*(Enclosed – Page 12)*

**9. Recommendation Tracker**

To review progress with recommendations from previous meetings.

*(Enclosed – Page 13)*

**10. Areas of focus for 2023/24**

To review the Committee Work Programme and the Forward Plans for Walsall Council and the Black Country Executive Committee.

*(Enclosed – Pages 15 to 24)*

**11. Date of next meeting**

The date of the next meeting will take place on the 28 November 2023.

## **Social Care and Health Overview and Scrutiny Committee**

**Thursday 14 September 2023 at 6.00 p.m.**

**Conference room 2, Walsall Council.**

### **Committee Members Present**

Councillor K. Hussain (Chair)  
Councillor V. Waters (Vice-Chair)  
Councillor R. K. Mehmi  
Councillor A. Parkes  
Councillor L. Rattigan  
Councillor P. Smith  
Councillor S. Ditta (substituting for Councillor S.B. Hussain)

### **Portfolio Holder – Adult Social Care**

Councillor K. Pedley

### **Portfolio Holder – Wellbeing, Leisure and Public Spaces**

Councillor G. Flint

### **Officers**

#### **Walsall Council**

K. Allward	Executive Director for Adult Social Care
Nadia Inglis	Interim Director of Public Health
Paul Gordon	Director of Resilient Communities
J. Thompson	Democratic Services Officer

#### **Black Country Integrated Care Board**

Pip Mayo	Interim Director for Walsall
Ruth Smith	Primary Care Commissioning Manager

#### **Walsall Health Care NHS Trust**

Stephanie Cartwright	Group Director of Place for Walsall and Wolverhampton
Simon Harlin	Divisional Director – Community Services

#### **Mindkind (Manor Farm Community Association)**

Sue Evan	Volunteer
Mandy Lamedica	Volunteer
Nike Morris	Social Worker

#### **Old Hall People Partnership**

Diana Southall	Community Library (Bentley)
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#### **Walsall Housing Group**

Connie Jennings	Social Inclusion Manager
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## **08 Apologies**

Apologies were received from Councillors R. Martin, P. Gill, W. Rasab and S.B. Hussain.

## **09 Substitutions**

Councillor S. Ditta substituted for Councillor S.B. Hussain.

## **10 Declarations of Interest and Party Whip**

There were no declarations of interest or party whip for the duration of the meeting.

## **11 Local Government (Access to Information) Act 1985 (as amended)**

There were no agenda items requiring the exclusion of the public.

## **12 Minutes**

A copy of the minutes of the meeting held on the 13 July 2023 was submitted to the Committee for consideration.

### **Resolved:**

That the minutes of the meeting held on the 13 July 2023, a copy previously having been circulated, be approved and signed by the Chair as a true and accurate record.

## **13 Access to GP Services – Update on telephone system**

At the request of the Chair, the Interim Director for Walsall, Pip Mayor introduced the report [see annexed]. The Interim Director for Walsall highlighted the salient points of the report including that there had been improvements at GP practices and that more face-to-face appointments were being offered to patients.

A discussion between Members and officers took place, some of the key point included:

- When it was found that GP Practices were not adhering to their contracts the ICB (Integrated Care Board) would first seek to work with the GP Practice on an improvement plan to help them meet their contract;
- GP practices had the ability to note if patients could use the NHS app, however, patient's abilities could change quickly;
- Patients should be encouraged to use the NHS app where possible;

- A team based at the ICB was responsible for contract management with GP Practices and would conduct site visits to practices;
- The ICB was carrying out a survey to help target the support offered through the additional funding from the Modern General Practice Model;
- Sixteen GP Practices within the Borough operated older telephone systems that were not helpful for patients, however, there was a plan in place to move all GP Practices to the modern cloud-based telephone system;
- The ICB did not collect data on the longest waiting times for calls to be answered at GP Practices however they did have a record of which practices were still using an analogue telephone systems;
- The ICB was encouraging the increased use of care navigators at GP Practices which would help patients find the right healthcare more quickly;
- The ICB did not yet have a complete picture of how GP Practices were performing but were building upon information which would help to deal with issues around waiting times;
- Work was being carried out to identify those registered patients who are vulnerable and cannot use computers or apps on their phones;
- The NHS app was there to complement telephone systems and not replace them;
- If contract standards were continually not met by a GP Practices, then a contractual notice could be used and this gave the ICB additional options to insure standards were met;
- Connie Jennings, from WHG, informed the Committee that they were helping their residents to build up their digital skills to help them more easily access healthcare;
- It was important that residents understood their right of access to healthcare and information will be provided on this and the change in contracts for GP Practices as part of the new Modern General Practice Model;
- The ICB encouraged all GP Practices to have a clear statement on their website on how to raise a complaint to the practice as this was the first place a patient should raise a complaint;
- The ICB had a central team called the 'Time to Talk' service, which dealt with complaints and the details on how contact and raise a complaint would be shared with Members;
- Walsall Healthwatch was another forum in which concerns of patients could be raised;
- It was acknowledged that the NHS app could be more proactive in helping patients to access relevant healthcare.

The Chair Members and Officers for their contributions.

## **Resolved**

**That the Committee note the update report on GP telephone systems.**

### **14 Social prescribing in Walsall – the opportunities**

At the invitation of the Chair the Interim Director of Public Health took the Committee through a presentation based on the report [see annexed].

The Director of Resilient Communities added that the Walsall Together Programme was started by Public Health and then handed over to the Resilient Communities team who expanded it. The Walsall Together Programme took on over six thousand contacts over the Covid-19 Pandemic and the Programme is focused locally and works across many Hubs within the Borough.

The Committee then heard from staff from MindKind and the Old Hall People Partnership. The key points included:

- They had been focused on social isolation but this focus had since changed after the Covid-19 Pandemic;
- They were now receiving referrals for health, mental health and poor living conditions;
- They helped to signpost residents to services they needed for support;
- They received many referrals from different organisations such as care homes and those in assisted living;
- They helped residents to navigate the complex systems of accessing additional support and healthcare;
- The age range of those who they helped had dropped recently;
- They ran support groups for fathers and supported young men with mental health. This included helping with budgeting, cooking and helping those who had a fear of government agencies;
- Social prescribing did help relieve pressure on the NHS;
- A focus was needed on making sure that there was enough capacity within the system and other agencies as social prescribing could not replace services provided by the NHS or the Council.

The Chair then invited Connie Jennings from WHG to inform the Committee what social prescribing work WHG were undertaking. Connie Jennings informed the Committee that WHG operated an online service which recruited staff with lived experiences. Their service was evidence based and measured the wellbeing of those who received support however, even at the end of the process many of those who received help still had wellbeing levels well below the national average. Additionally, it was positive that different social prescribing models were used across the Borough but these could not fill the



gap in statutory services. The services offered did add value and helping people into work was also important.

The Chair then invited Stephanie Cartwright and Simon Harlin from the Walsall Healthcare NHS Trust to contribute on the item. They informed the Committee that social prescribing could save lives and complimented the work of clinical teams within the health service. In addition, that social prescribing made a difference to people lives and should continue to be supported. That it empowers individuals and that is something the NHS could improve upon.

A discussion then took place between Members and officers/partners on the topic of social prescribing, the key points included:

- A member expressed concern that some public spaces within the Borough were not appealing and needed to be improved especially if residents were being encouraged to use green spaces as part of social prescribing;
- A Member also expressed concern at the amount of junk food available within the Borough and that work was needed to improve this;
- Social prescribing had only been a term used in the NHS for around six to seven years and data showed that 20-25% of patients attending GP appointments needed help other than medication or further clinical intervention;
- The Portfolio Holder for Wellbeing, Leisure and Public Spaces explained that the report had been presented to the Committee to promote the work around social prescribing being undertaken within the Borough. He also thanked all those involved in social prescribing for the work they were doing;
- There was not a lack of referrals for social prescribing and some services were oversubscribed;
- Many individuals were not able to carry out selfcare due to mental illness;
- Social prescribing also helped those who cared for others and also referred those who were helping others;
- The Walsall Together programme was based around hubs in the Borough and each of the hubs had multiple spokes.

The Chair thanks all those who attended and contributed on the item.

**Resolved:**

**That the Committee congratulate all those involved in social prescribing work within the Borough and in noting the report, looks forward to the awareness of the projects being extended as far as possible.**

## **15 Recommendation Tracker**

At the invitation of the Chair the Democratic Services Officer informed the Committee of the items added to the Recommendation Tracker from its last meeting.

### **Resolution**

**That the Committee note the Recommendation Tracker.**

## **16 Areas of Focus**

At the invitation of Chair the Democratic Services informed the Committee that the Areas of Focus agreed at the last meeting of the Committee had been collated into the table contained within the papers and had been thematically grouped.

A discussion then took place between Members and the Democratic Services Officer in relation to how items from the Council Forward Plan could be added to the Committee work programme and how the Committee would carry out its budget scrutiny.

### **Resolution**

**That the Committee note the Areas of Focus.**

## **19 Date of next meeting**

The next meeting of the Committee would take place on the 26 October 2023.

The meeting terminated at 8:06p.m.

Signed:

Date:

**6 April 2023**

**Update on Opening of Walsall Healthcare NHS Trust's Urgent and Emergency Care Centre (UECC)**

**1. Aim**

1.1 This report has been produced to provide an update on the new Urgent and Emergency Care Centre which received its first patients on Thursday 2<sup>nd</sup> March 2023.

1.2 This paper specifically covers:

- Transition, Decant and Relocation Programme
- Recruitment Update
- Workforce Education and Induction Programme
- Stabilisation Programme

1.3 The report focuses on the services that have moved into the UECC which includes The Emergency Department, Acute Medical Unit, Paediatric Assessment Unit (in April 2023) and Urgent Treatment providers, Mallings Health.

**2. Recommendations**

2.1 It is recommended that continual oversight is provided through the UECC Project Board post transition of the final service relocating in April 2023.

2.2 The further phases of the UECC programme, whilst still under design review are to be instructed to construction partners to secure the final elements of design. This includes the development of the new Hot Imaging facilities in the vacated ED and UECC staff support facilities in the vacated UTC. It is recommended that progress on these elements of the programme continue to be monitored until full delivery expected late 2023.

**3. Report Update  
Transition, Decant and Relocation Programme**

3.1 At 02:00am on Thursday 2<sup>nd</sup> March 2023, the UECC received its first patient into the new Emergency Department located on level 00 of the UECC. This includes Emergency Department for Adults (Majors, Resus, Rapid Assessment) dedicated Children's Emergency Department, See & Treat services and the Main Reception. This was successfully followed by Urgent Treatment Centre opening in their new department at 07:00 the same day.

3.2 Using a command-and-control structure over a 48 hour period, a series of risk assessments ensured safety across the department as the service gradually decanted from their old environment into the new UECC. The safe transition was deemed a success as staff and patients continued to provide emergency care throughout.



3.3 The following week on Thursday 9<sup>th</sup> March, the process was repeated as 37 patients from the Acute Medical Unit transferred to their new unit on level 01 of the new UECC.

3.4 The final phase of service moves is planned for the Paediatric Assessment Unit to relocate from their current location to the new UECC on 26<sup>th</sup> April.

### Recruitment Update

3.5 The recruitment programme across Emergency and Acute services have seen progressive improvements since they both received workforce investments totalling circa £8m in July 2022.

3.6 The £1.9m/year increase in ED Nursing workforce approved at Trust Board in June 2022 increased departmental staffing from 93wte to 169wte. Despite the substantial increase, 156wte ED nurses were in post as of start March 2023. Vacancy rate has reduced from 9.4% in January 23 to 6.9% currently. Likewise, ED Medical/ACP/ENP staffing received £2m/year investment to increase ED doctor, ACP and ENP workforce. This was an increase from 44.71wte to 70.18wte. Fully substantive consultant recruitment of up to 16 EM consultants is now in situ. Increased Middle Grades from 8 to 16 are also confirmed, with the remaining 3 due to commence in post by June 2023.

3.7 Acute Medicine also received a £1.9m investment increasing Acute Medical Unit nurse establishment from 71wte to 100wte posts. Significant changes to strengthen the G(I)M on-call doctor rota were introduced in August 2022, and £2m/year investment into AMU Nursing establishment approved at Trust Board in August 2022.

3.8 Overall across the two Care Groups in total; ready for transition into their new unit the recruitment framework aligned to the UECC Programme has continued to assure a vacancy reduction from 14% in July 22 to the current 3.7% as of February 2023.



3.9 Paediatric Nursing has proved more challenging. As with the national pattern for recruiting Paediatric qualified nursing, this cohort of staff is has been more difficult to recruit into and has necessitated a slight delay to PAU moving into the new unit.

3.10 PAU is on course to move on 26<sup>th</sup> April taking part occupancy of the unit until full recruitment is completed.

### Education Programme

3.11 The overall preparedness of staff moving into the UECC has continued to be delivered through the UECC Education Framework overseen by the Transformation Nurse Lead for the Project.

3.12 The Priority 1 skills across the Emergency and Acute workforce has continued to be articulated, delivered, and monitored through the Project Board and have successfully delivered against trajectory.

3.13 The familiarisation programme for the UECC has been delivered through a series of induction and simulation programmes aiming for 80% completion rates across each cohort 1 service (staff that are directly affected by the service relocations), the programme delivered overall 83% at the point of moving into the building on 2<sup>nd</sup> March.

	Cohort 1 Familiarisation Induction						TOTAL
	ED	PAU	AMU	UTC	Imaging	Admin	
<b>No of Staff To Induct</b>	229	86	133	36	52	32	568
<b>No Completed</b>	204	56	127	32	26	32	477
<b>Compliance Rate (%)</b>	<b>89.08</b>	<b>65.12</b>	<b>95.49</b>	<b>88.89</b>	<b>50.00</b>	<b>100.00</b>	<b>83.98</b>

3.14 Similarly, cohort 2 inductions (staff that are not directly affected but may need to work in the area) successfully inducted 85% of staff at point of relocation.



## **Author**

Debbie White  
Deputy Director of Operations for Medicine  
Walsall Healthcare NHS Trust  
☎ 01922 721172 Ext 7337  
✉ Debbie.White24@NHS.Net

**26 October 2023**

**Working Group – Primary Care Access and GP Services**

**Ward(s)** All

**Portfolio:** Councillor G. Flint – Wellbeing, Leisure and Public Spaces  
Councillor K. Pedley – Adult Social Care

**Report:**

At its meeting on 28 September 2023, the Scrutiny Overview Committee agreed to establish a working group to consider issues surrounding Primary Care Access and GP Services.

Notification has been received that Councillors K. Hussain, Martin and Rasab would like to be appointed to the working group. It is suggested that working group membership consist of 4-5 members.

Members also have the opportunity to offer suggestions and comments on the terms of reference of the working group which will be presented to the Committee at its next meeting for approval.

**Recommendation:**

**That the Membership of the Primary Care Access and GP Services Working Group be agreed.**

**Contact Officer:**

Jack Thompson  
Democratic Services Officer  
 01922 654196  
 Jack.Thompson@walsall.gov.uk



Social Care and Health Overview and Scrutiny Committee – Recommendation Tracker 2023/24

Committee Meeting Date	Agenda Item	Action/Recommendation	Officer responsible	Status	Target Completion Date	Notes
13 July 2023	Areas of Focus	A work programme for the municipal year be produced containing agreed areas of focus.	Jack Thompson	Complete	6 September 2023	Sent with agenda papers.
		Information on Social Worker referrals for Adult Social Care be shared with Members of the Committee.	Jack Thompson/	In progress		
		The Committee be provided with the cumulative impact of the Fair Cost of Care exercise.	Jack Thompson/	In progress		
		That the Committee be provided with the amount and percentage of the Council's Council Tax spent on Adult Social Care.	Jack Thompson/	In progress		
14 September 2023	Access to GP Services – Update on telephone systems	That the Committee be supplied with figures of the money allocated through National General Practice Improvement Programme to Walsall.	Jack Thompson/ Black Country ICB	In progress		
		That information on how to raise complaints to the ICB be shared with Members of the Committee.	Jack Thompson/ Black Country ICB	In progress		

## Social Care and Health Overview and Scrutiny Committee: Work programme 2023/24<sup>1</sup>

Main agenda items	14/09/23	26/10/23	28/11/23	18/01/24	19/02/24	04/04/24
<b>Theme: Primary Care Access</b>						
Access to GP Services - Update on telephone system						
Social Prescribing (Walsall Healthcare Trust – Walsall Together)						
<b>Theme: Emergency and Hospital Care</b>						
Update on the new Urgent Treatment Centre						
Update on the midwifery led unit & maternity services (neonatal birthweights) ICB/Walsall Healthcare Trust						
Manor Hospital CQC inspection report feedback						
<b>Theme: Waiting times</b>						
Elective care waiting times (inc. Surgery)						
<b>Adult Social Care</b>						
Adult Social Care Continues Improvement Programme & CQC ratings of service providers						
Adult Social Care – CQC Inspection Readiness						
Adult Social Care Debt						
<b>Budget Scrutiny</b>						
Quarter 2 Financial Monitoring						
Budget Setting 2024/25						

<sup>1</sup> Please note that the work plan can be edited, and items can be added and removed at the discretion of the chair.



## **FORWARD PLAN OF KEY DECISIONS**

**Council House,  
Lichfield Street,  
Walsall, WS1 1TW**  
[www.walsall.gov.uk](http://www.walsall.gov.uk)

**2 OCTOBER 2023**

## FORWARD PLAN

The forward plan sets out decisions that are termed as “key decisions” at least 28 calendar days before they are due to be taken by the Executive (Cabinet). Also included on the plan are other decisions to be taken by the Cabinet (“non-key decisions”). Preparation of the forward plan helps the Council to programme its work. The purpose of the forward plan is to give plenty of notice and an opportunity for consultation on the issues to be discussed. The plan is updated each month with the period of the plan being rolled forward by one month and republished. Copies of the plan can be obtained from Democratic Services, Walsall MBC, Council House, Walsall, WS1 1TW [craig.goodall@walsall.gov.uk](mailto:craig.goodall@walsall.gov.uk) and can also be accessed from the Council’s website at [www.walsall.gov.uk](http://www.walsall.gov.uk). The Cabinet is allowed to make urgent decisions which do not appear in the forward plan, however, a notice will be included on the agenda for the relevant Cabinet meeting which explains the reasons why.

Please note that the decision dates are indicative and are subject to change. Please contact the above addressee if you wish to check the date for a particular item.

The Cabinet agenda and reports are available for inspection by the public 7 days prior to the meeting of the Cabinet on the Council’s website. Background papers are listed on each report submitted to the Cabinet and members of the public are entitled to see these documents unless they are confidential. The report also contains the name and telephone number of a contact officer. These details can also be found in the forward plan.

Meetings of the Cabinet are open to the public. Occasionally there are items included on the agenda which are confidential and for those items the public will be asked to leave the meeting. The forward plan will show where this is intended and the reason why the reports are confidential. Enquiries regarding these reasons should be directed to Democratic Services ([craig.goodall@walsall.gov.uk](mailto:craig.goodall@walsall.gov.uk)).

“Key decisions” are those decisions which have a significant effect within the community or which involve considerable expenditure or savings. With regard to key decisions the Council’s Constitution states:

- (1) A key decision is:
  - (i) any decision in relation to an executive function which results in the Council incurring expenditure which is, or the making of savings which are, significant, having regard to the Council’s budget for the service or function to which the decision relates or
  - (ii) any decision that is likely to have significant impact on two or more wards within the borough.
- (2) The threshold for “significant” expenditure/savings is £500,000.
- (3) A decision taker may only make a key decision in accordance with the requirements of the Executive Procedure Rules set out in Part 4 of this Constitution.

**FORWARD PLAN OF KEY DECISIONS  
NOVEMBER 2023 TO FEBRUARY 2024 (02.10.2023)**

1	2	3	4	5	6	7
Reference No./ Date first entered in Plan	Decision to be considered (to provide adequate details for those both in and outside the Council)	Decision maker	Background papers (if any) and Contact Officer	Main consultees	Contact Member (All Members can be written to at Civic Centre, Walsall)	Date item to be considered
26/23 (5.6.23)	<p><b>Draft Revenue Budget and Draft Capital Programme 2024/25 to 2027/28</b></p> <p>To provide an updated medium term financial outlook, draft revenue budget and capital programme for 2024/25 to 2027/28, including savings proposals, and to set out the process and timescales for setting a legally balanced budget for 2024/25.</p>	Cabinet  Non-key Decision	Vicky Buckley  <a href="mailto:Vicky.Buckley@walsall.gov.uk">Vicky.Buckley@walsall.gov.uk</a>	Rate payers, voluntary and community organisations, Internal Services	Cllr Bird	18 October 2023
32/23 (3.7.23)	<p><b>Council Plan 2022/25 – Q1 23/24</b></p> <p>To note the Quarter 1 2023/24 (outturn) performance against the Markers of Success in the Council Plan 2022/25</p>	Cabinet  Non-key Decision	Elizabeth Connolly  <a href="mailto:Elizabeth.Connolly@walsall.gov.uk">Elizabeth.Connolly@walsall.gov.uk</a>	Internal Services	Cllr Bird	18 October 2023
27/23 (5.6.23)	<p><b>Corporate Financial Performance 2023/24</b></p> <p>To report the financial position based on 6 months to September 2023.</p>	Cabinet  Non-key Decision	Vicky Buckley  <a href="mailto:Vicky.Buckley@walsall.gov.uk">Vicky.Buckley@walsall.gov.uk</a>	Internal Services	Cllr Bird	18 October 2023

48/23 (2.10.23)	<b>Armed Forces Covenant</b> To approve the new Walsall Armed Forces Covenant.	Cabinet Non-key Decision	Katie Moreton <a href="mailto:Kathryn.Moreton@walsall.gov.uk">Kathryn.Moreton@walsall.gov.uk</a>	Internal Services	Cllr Bird	18 October 2023
40/23 (4.9.23)	<b>Biodiversity Net Gain (BNG)</b> To seek approval for the adoption and publication of guidance on BNG, the publication of the Black Country Local Nature Recovery Map and Strategy, and its use as a working document	Cabinet Key Decision	The Black Country Local Nature Recovery Map and Strategy Sammy Pritchard <a href="mailto:Sammy.Pritchard@walsall.gov.uk">Sammy.Pritchard@walsall.gov.uk</a> David Holloway <a href="mailto:David.Holloway@walsall.gov.uk">David.Holloway@walsall.gov.uk</a>	Internal Services	Cllr Andrew	18 October 2023
41/23 (4.9.23)	<b>Willenhall Framework Plan: Phase 1 Developer Partner Procurement Outcome and Award</b> To provide an update on the outcome of the developer partner procurement <i>This will be a private session report containing commercially sensitive information.</i>	Cabinet Key Decision	Kauser Agha <a href="mailto:Kauser.Agha@walsall.gov.uk">Kauser.Agha@walsall.gov.uk</a>	Internal services, Legal (external)	Cllr Andrew	18 October 2023
42/23 (4.9.23)	<b>Sale of the Former Allens Centre, Hilton Road, Willenhall</b> To seek approval for the sale of the former Allens Centre in Willenhall. <i>This will be a private session report containing commercially sensitive information.</i>	Cabinet Key Decision	Nick Ford <a href="mailto:Nick.Ford@walsall.gov.uk">Nick.Ford@walsall.gov.uk</a>	Internal Services	Cllr Andrew	18 October 2023

43/23 (4.9.23)	<b>Integrated sexual and reproductive health services and the Healthy Child Programme 0-19 Section 75 Agreement Extensions</b>  To seek approval for the extension of the Section 75 agreement for the delivery of integrated sexual and reproductive health services and the Healthy Child Programme 0-19.	Cabinet  Key Decision	Esther Higdon  <a href="mailto:Esther.Higdon@walsall.gov.uk">Esther.Higdon@walsall.gov.uk</a>	Internal Services  Walsall Healthcare Trust	Cllr Flint	18 October 2023
33/23 (3.7.23)	<b>Winter Service Operational Plan 2023- 2028</b>  To approve the winter service operational plan.	Cabinet  Key Decision	Paul Leighton  <a href="mailto:Paul.Leighton@walsall.gov.uk">Paul.Leighton@walsall.gov.uk</a>  Graham Wallis  <a href="mailto:Graham.Wallis@walsall.gov.uk">Graham.Wallis@walsall.gov.uk</a>	Internal Services	Cllr Murphy	18 October 2023
44/23 (4.9.23)	<b>Street Lighting Post-PFI Arrangements</b>  To approve the service delivery model for the street lighting service from April 2028.	Cabinet  Key Decision	Katie Moreton  <a href="mailto:Kathryn.Moreton@walsall.gov.uk">Kathryn.Moreton@walsall.gov.uk</a>	Internal Services	Cllr Murphy	18 October 2023
45/23 (4.9.23)	<b>Food Law Enforcement Service Plan 2023/24</b>  The Food Standards Agency (FSA) requires all local authorities to prepare an annual service delivery plan to reflect the work required of food authorities by the FSA, under the requirements of the Food Standards Act 1999 and the framework agreement on local authority	Cabinet  Council  Non-key Decision	Paul Rooney  <a href="mailto:Paul.Rooney@walsall.gov.uk">Paul.Rooney@walsall.gov.uk</a>	Internal Services	Cllr Perry	Cabinet 18 October 2023  Council 6 November 2023

	enforcement. In accordance with this requirement a Food Law Enforcement Service Plan 2023/24 has been prepared and a decision is required from members to obtain authority to approve this plan.					
34/23 (3.7.23)	<b>Early Years Funding Formula 2023/24:</b>  That Cabinet approves changes to the Early Years Funding Formula for 2023/24 following notification of an increase in the hourly funding rates.	Cabinet  Key Decision	ESFA – Early Years funding operational guide  Richard Walley  <a href="mailto:Richard.Walley@walsall.gov.uk">Richard.Walley@walsall.gov.uk</a>	Schools Forum  Internal Services	Cllr M. Statham	18 October 2023
35/23 (3.7.23)	<b>Schools Mainstream Local Funding Formula 2024/25:</b>  That Cabinet approves the Mainstream Local Funding Formula, to be used for the allocation of mainstream funding to schools in Walsall.	Cabinet  Key Decision	ESFA – Schools revenue funding operation guide  Richard Walley  <a href="mailto:Richard.walley@walsall.gov.uk">Richard.walley@walsall.gov.uk</a>	Schools Forum  Internal Services	Cllr M. Statham	18 October 2023
46/23 (4.9.23)	<b>SEN Place Requirement</b>  To approve finance for additional special educational needs school places.	Cabinet  Key Decision	Alex Groom  <a href="mailto:Alex.Groom@walsall.gov.uk">Alex.Groom@walsall.gov.uk</a>	Internal services	Cllr M. Statham	18 October 2023
37/23 (7.8.23)	<b>Autumn Budget and Spending Review, and feedback from Overview and Scrutiny Committees on draft revenue and capital budget proposals 2024/25 to 2027/28</b>  To provide an update on the impact of the Autumn Budget and Spending Review on the medium-term financial outlook, and to consider feedback from	Cabinet  Non-key Decision	Vicky Buckley  <a href="mailto:Vicky.Buckley@walsall.gov.uk">Vicky.Buckley@walsall.gov.uk</a>	Council tax payers, business rate payers, voluntary and community organisations.  Internal services	Cllr Bird	13 December 2023



	Overview and Scrutiny Committees on the draft revenue and capital budget.					
38/23 (7.8.23)	<p><b>Treasury Management Mid Year Position Statement 2023/24</b></p> <p>To note and forward to Council, for consideration and noting (and in line with the requirements of the Treasury Management Code of Practice (2017), the mid year report for treasury management activities 2023/24 including prudential and local indicators.</p>	Council Non-key Decision	<p>Treasury Management Code of Practice.</p> <p>Richard Walley</p> <p><a href="mailto:Richard.Walley@walsall.gov.uk">Richard.Walley@walsall.gov.uk</a></p>	Internal services	Cllr Ferguson	13 December 2023
49/23 (2.10.23)	<p><b>Technology Strategy 2023/24 – 2027/28</b></p> <p>To approve the Technology Strategy, which outlines the Council's approach to investing in and implementing technology, which will support the delivery of the Council Plan and enable transformation change</p>	Cabinet Key Decision	<p>Sharon Worrall</p> <p><a href="mailto:Sharon.worrall@walsall.gov.uk">Sharon.worrall@walsall.gov.uk</a></p>	Internal services	Cllr Ferguson	13 December 2023
39/23 (7.8.23)	<p><b>Strategic Leisure Review</b></p> <p>To update on the performance and impact of the four leisure facilities. To approve recommendations around the current and future facility stock.</p>	Cabinet Key Decision	<p>Stuart Webb</p> <p><a href="mailto:Stuart.Webb@walsall.gov.uk">Stuart.Webb@walsall.gov.uk</a></p>	Internal services	Cllr Flint	13 December 2023
36/23 (7.8.23)	<p><b>Healthy Eating for Children and Young People Programme</b></p> <p>To seek approval to procure a new healthy eating and weight management</p>	Cabinet Key Decision	<p>Esther Higdon</p> <p><a href="mailto:Esther.Higdon@walsall.gov.uk">Esther.Higdon@walsall.gov.uk</a></p>	Internal Services Walsall Healthcare Trust	Cllr Flint	13 December 2023

	programme for children and young people in Walsall.					
14/23 (6.2.23)	<b>Growth Funding for Schools:</b> To enable the Local Authority to fulfil its duty to secure sufficient primary and secondary school places, through the adoption of a policy for the application of revenue funding for school growth.	Cabinet  Key Decision	Alex Groom  <a href="mailto:Alex.Groom@walsall.gov.uk">Alex.Groom@walsall.gov.uk</a>	Internal services, Schools Forum	Cllr M. Statham	13 December 2023
50/23 (2.10.23)	<b>Corporate Financial Performance 2023/24:</b> To report the financial position based on 9 months to December 2023.	Cabinet  Non-key decision	Vicky Buckley  <a href="mailto:Vicky.Buckley@walsall.gov.uk">Vicky.Buckley@walsall.gov.uk</a>	Corporate Management Team and Internal Services	Cllr Bird	7 February 2024
51/23 (2.10.23)	<b>Corporate Budget Plan 2024/25 – 2027/28, incorporating the Capital Strategy and the Treasury Management and investment Strategy 2024/25:</b> To recommend the final budget and council tax for approval by Council.	Cabinet  Council  Key decision	Vicky Buckley  <a href="mailto:Vicky.Buckley@walsall.gov.uk">Vicky.Buckley@walsall.gov.uk</a>	Council tax payers, business rate payers, voluntary and community organisations,  Corporate Management Team and Internal Services	Cllr Bird	Cabinet 7 February 2024  Council 22 February 2024
52/23 (2.10.23)	<b>Council Plan 2022/25 – Q2 23/24:</b> To note the Quarter 2 2023/24 (outturn) performance against the Markers of Success in the Council Plan 2022/25.	Cabinet  Non-key decision	Elizabeth Connolly  <a href="mailto:elizabeth.connolly@walsall.gov.uk">elizabeth.connolly@walsall.gov.uk</a>	Internal Services	Cllr Bird	7 February 2024

<p>54/23 (2.10.23)</p>	<p><b>Adult Social Care Commissioning Strategy 2023 - 2026</b></p> <p>To approve an interim commissioning strategy.</p>	<p>Cabinet Key Decision</p>	<p>Nigel Imber – <a href="mailto:Nigel.Imber@Walsall.Gov.uk">Nigel.Imber@Walsall.Gov.uk</a></p> <p>Market Sustainability and Improvement Fund 2023 to 2024 - Capacity Plan</p> <p>Health and Wellbeing Strategy</p> <p>Walsall Wellbeing outcomes framework</p>	<p>Internal consultees</p> <p>Local and regional partners</p>	<p>Cllr Pedley</p>	<p>7 February 2024</p>
<p>53/23 (2.10.23)</p>	<p><b>Determination of the Scheme for coordinated admissions, and the Admission Arrangements for Community and Voluntary Controlled Primary Schools for the 2025/26 academic year:</b></p> <p>To determine the scheme of admissions and admission arrangements for community and voluntary-controlled primary schools for 2025-26.</p>	<p>Cabinet Key Decision</p>	<p>Alex Groom <a href="mailto:Alex.Groom@walsall.gov.uk">Alex.Groom@walsall.gov.uk</a></p>	<p>Internal consultees</p> <p>Public</p> <p>Local Authorities</p> <p>Schools</p> <p>Faith Groups</p>	<p>Cllr M. Statham</p>	<p>7 February 2024</p>

**Black Country Executive Joint Committee**  
**Forward Plan of Key Decisions**

**Published up to February 2024**

Date Created	Key Decision	Contact Officer	Main consultee	Date of meeting
	<b>Black Country Executive Joint Committee Governance</b>			
04/09/2023	<p><b>Change Control and Delegated Authority</b></p> <p>Approval of BCJC Delegated Authority to the Single Accountable Body Section 151 Officer (SAB s151 officer) and approval of the revised Black Country Local Enterprise Partnership (BCLEP) Assurance Framework Change Control and Delegated Authority delegations, as detailed in the attachment of the report (BCLEP Assurance Framework Appendix 23).</p>	<p>David Moore  <a href="mailto:david.moore@walsall.gov.uk">david.moore@walsall.gov.uk</a></p> <p>Mark Lavender  <a href="mailto:mark.lavender@walsall.gov.uk">mark.lavender@walsall.gov.uk</a></p>	Walsall Council	01/11/2023