



**HEALTH AND SOCIAL CARE
SCRUTINY & PERFORMANCE PANEL**

**Agenda
Item**

24 January 2005

**SOCIAL CARE AND SUPPORTED HOUSING ESTIMATED OUTTURN 2004/5; DRAFT
FORECAST 2005/6 AND DRAFT PRELIMINARY FORECASTS 2006/7 TO 2009/10**

Ward(s) All

Portfolios: Cllr J O'Hare - Finance & Property
Cllr E Hughes – Children's Services
Cllr A Paul – Social Care

Summary of report:

This report outlines the health and social care and supported housing estimated outturn for 2004/5, draft forecast 2005/6 and 2006/7 to 2009/10 draft preliminary forecasts.

Background papers:

Detailed estimate working papers.

Reason for scrutiny

The panel is invited to scrutinise the report with a view to making recommendations to cabinet in relation to the service draft budgets. The responses will be incorporated into a report to cabinet on 9 February. This enables cabinet to receive and consider comments from scrutiny before making final budget recommendations to Council.

Signed

Executive Director: Carole Evans

Date: 14 January 2005

Resource and Legal Considerations

The budget framework for this year sets out a medium to long-term view of the service, to enable effective corporate and service based medium term financial planning to take place. The net budget for Social Care and Supported Housing for 2004/05 is £82.761 million (including capital charges and CSS). The currently estimated net outturn position for 2004/05 shows an **underspend of £825K (1%)** following an assumption that the £1.333m spend on equal pay claims is funded via a corporate provision.

The estimated revenue budget for 2005/06 is £86.796m excluding growth and savings. Growth of £2.908m has been identified along with corresponding savings of £3.535m, generating a net budgetary requirement of £86.169m.

The capital programme for 2004/05 totals £3.212m which includes mainstream and grant funded projects. The draft capital programme for 2005/06 for Social Care and Supported

Housing includes £6.156m for mainstream projects and £2.051m for projects to be funded by external grant and support from the voluntary sector.

Citizen Impact

The budget is aligned with service activity in various service plans across the council, and investment has been targeted at service improvement, delivery of the council's vision of excellence by 2008 and service-user demand. A stable financial position ensures activity is targeted on service delivery and improvement.

Environment impact

Budget decisions may affect the council's ability to deal with environmental issues.

Performance management and risk management issues

In November 2003, cabinet approved an updated medium term financial planning framework. This report provides the latest financial outlook and draft budget for 2005/06 onwards for Social Care and Supported Housing. As part of the budget setting process, a financial risk assessment is undertaken to determine key risks, and their impact on the budget.

Equality Implications

Services have regard to equalities issues in setting budgets and delivering services. Irrespective of budgetary pressures, the council must fulfil its equal opportunities obligations. For those budget reductions with employee implications, consultations have taken place or are planned to take place through the council's usual mechanism. In setting the budget, we have assessed the impact of decisions on Walsall's diverse communities and any adverse impact identified has been reduce during the process. Services are expanding to meet the needs of BME communities in line with the equality and diversity processes and this should support the council's drive to ascertain level 3 of the CRE standard.

Consultation

The resources scrutiny and performance panel considered a draft corporate budget at a decision conference in December, including a draft budget for service areas within its remit. All the scrutiny and performance panels are to receive the draft corporate report and a detailed report focussing on their own areas at their January meetings. This will enable them to scrutinise the draft budget and make recommendations to cabinet in advance of cabinet considering the final draft budget and making recommendations to Council on 9 February 2005.

Contact Officers

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1. PURPOSE OF THE REPORT

1.1 This report outlines the Social Care and Supported Housing 2004/5 adjusted cash limit and estimated outturn; 2005/6 basic forecast; and 2006/7 to 2009/10 preliminary forecasts.

2. RECOMMENDATIONS

2.1 i) To note the contents of this report.
 ii) To forward comments and recommendations in respect of the draft budget to Cabinet on 9 February for consideration in making their recommendations to Council.

3. MEDIUM TERM FINANCIAL PLAN – SOCIAL CARE & SUPPORTED HOUSING

3.1 The budget framework sets out a medium to long-term view of the service over 6 years, to enable effective corporate and service based medium term financial planning to take place. The following table details the estimates, with detailed cash limit calculations shown at **Appendix A**, and a summary is shown in **Table 1**.

Table 1 – Social Care and Supported Housing – Cash Limits for 2004/2005 to 2009/2010

Year	Total £M
<u>2004/2005</u>	
Adjusted cash limit	82,761
Estimated outturn	81,936
Anticipated overspend	825
<u>2005/2006</u>	
Total Basic Forecast	86,796
Forecast Including Investment Choices and Savings	86,169
<u>2006/2007</u>	
Total Preliminary Forecast	90,567
Forecast Including Investment Choices and Savings	91,343
<u>2007/2008</u>	
Total Preliminary Forecast	94,285
Forecast Including Investment Choices and Savings	95,108
<u>2008/2009</u>	
Total Preliminary Forecast	98,525
Forecast Including Investment Choices and Savings	99,352

2009/2010

Total Preliminary Forecast

102,076

Forecast Including Investment Choices and Savings

102,908

4. 2005/06 BASIC FORECAST; 2006/7 TO 2009/10 PRELIMINARY FORECASTS

- 4.1 The Basic Forecast budget for 2004/5 is £86.796M for Social Care and Supported Housing. This Basic Forecast is before investment choices and has been calculated in accordance with the approved Budget Guidelines, and in consultation with the relevant General and Service Managers. The budget includes an allowance for the agreed pay award for 2004/5 and inflationary and contractual pressures.
- 4.2 Forecasts have been calculated in line with current service activity. Any known changes to services, including legislative and demand led changes, have been assessed and included as investment choices. This will assist in the management of the medium term financial plan. These forecasts have been prepared in consultation with appropriate specialist managers and within the approved Budget Guidelines.
- 4.3 Budget details for each service area incl staffing numbers is given at **Appendix B** with a breakdown of each client group into service categories being shown at **Appendix C (1) to C (8)**.

5. INVESTMENT CHOICES AND SAVINGS 2005/06 – 2009/10

- 5.1 Investment choices include budget increases resulting from volume changes to demand-led services, service developments, the impact of new legislation and demographic trends. Each pressure shown has been split by cause of pressure, detail, and the council vision theme to which it relates. The effects on performance indicators are also shown.
- 5.2 The total investment choices for Social Care and Supported Housing amount to £2.908M in 05/06 (£1.304m for 2005/06 effects of bids approved in 2004/05 and £1.604m for new bids). Corresponding savings of £3.535m have also been identified. Details of all growth and savings are shown at **Appendix D** for Social Care and Supported Housing.

6. CAPITAL PROGRAMME 2005/06 – 2009/10

During the last quarter of 2004, project managers have been working closely with finance staff to complete the 2005/06 Capital Programme for Social Care and Supported Housing. The draft capital programme for 2005/06 for Social Care and Supported Housing includes £6.156m for mainstream projects and £2.051m for projects to be funded by external grant and support from the voluntary sector. This is shown at **Appendix E**.

7. 2004/5 ADJUSTED CASH LIMIT AND ESTIMATED OUTTURN

- 7.1 The net cash limit for Social Care and Supported Housing for 2004/05 is £82.761 million (including capital charges and CSS). The currently estimated net outturn position for 2004/05 shows an underspend of **£825K (1%)** following an assumption that the £1.333m spend on equal pay claims is funded via a corporate provision. **Table 2** shows a summary position across client group areas both including and excluding the equal pay payments. Paragraphs 7.2 to 7.7 give a brief summary as to the reasons for the currently predicted position.

Table 2: Currently Predicted Year-End Position Per Client Group 2004/05

Service area	Gross Spend	Est Income	Net Spend	Net Budget	Projected Position	Position Incl effect of Equal Pay
	£'000	£'000	£'000	£'000	£'000	
Service Strategy	29	0	29	18	11	11
Children's and Families	31,342	-4,846	26,496	26,443	53	77
Older Peoples Services	46,521	-15,806	30,715	31,355	-640	410
Physical Disability	4,352	-519	3,833	3,757	76	152
Learning Disability	17,943	-10,444	7,499	7,499	0	179
Mental Health	4,239	-1,888	2,351	2,351	0	4
Supported Housing	4,722	-4,550	172	267	-95	-95
Asylum seekers	140	-140	0	0	0	0
Other	261	-78	183	190	-7	-7
Management and Support	2,969	-32	2,937	3,160	-223	-223
Total applicable to SC&SH	112,518	-38,303	74,215	75,040	-825	508
Equal Pay Provision	1,333	0	1,333	1,333	0	-1333
Total Incl Prov'n for Equal Pay	113,851	-38,303	75,548	76,373	-825	-825

7.2 Children's Services

The small overspend position on Children's Services is due to the following factors:

- An overspend of £687k in relation to support and contact under section 23 and 34 of the Children's Act and travel arrangements
- An overspend of £100k due to the non utilisation of the children's fund activities

These overspends have been mitigated by the following planned underspends

- An underspend on Children's Placements Budget of £68k
- An underspend of £150K within Family Support due to the saving re employment of family link works
- An underspend of £385K due to savings on posts across children's services
- An underspend of £90k on Adoption Support and Choice Protects
- An underspend of £84k in relation to savings re legal fees
- An underspend of £51k for the utilisation of the change fund grant to fund activities within children's services.
- An overspend of £94K in Children's social work teams relating to the employment of agency staff

7.3 Adult Services

The position on Adult Services is due to the following factors:

- An underspend on independent sector residential and nursing placements of £690k. This is due to a lower than expected level of new clients into residential and nursing placements.
- An underspend within house home care of £100k due to vacant posts.
- An underspend within assessment and care management of £200k due to vacant posts, offset by
- An overspend on independent sector home care of £220k due to increased levels of external home care provision.

- An overspend in house residential and day care services of £130k due to agency staff and increasing demands of care standards guidelines.

7.4 Learning Disabilities

This budget is a pooled budget arrangement and any under or over spends will be treated under the section 31 agreement with the tPCT. Of the total client demand growth of £1.012m approximately £916K has been committed to the end of December 2004.

7.5 Mental Health

There is a currently a predicted break even position in relation to mental health.

7.6 Strategic Planning Business Support and Finance

Underspends within support services are due to delays in the recruitment to posts, levels of vacant posts within Commissioning and Planning, and one off one year savings in accommodation costs due to delays in premise occupation.

7.7 Supported Housing

The Supported Housing function includes the Homelessness function (including three hostels), Neighbourhood Community Officers, support to Asylum Seekers and Central Housing needs including the maintenance of the Homelessness register. The service is funded mainly by Supporting People grant and income from rents and housing benefits. It is estimated that this service which is undergoing major restructuring and reorganisation will underspend this financial year due to greater than expected occupancy rates for hostels, yielding a greater income than expected. There are also a number of vacancies within the NCOs service and under spends on premises costs. This is offset by small overspends relating to bed and breakfast accommodation and the travellers site.

8. RISK ASSESSMENT

A risk management approach has been adopted within the current year and risks have been analysed in future years via risk profiling. The risk assessment for Health Social Care and Supported Housing for 2004/05 is shown at **Appendix F** and for 2005/06 onwards at **Appendix G**. These analyse risks which are high, moderate and low and gives a financial impact of each.

9. APPENDICES

9.1 Budget details appear in the attached appendices, as follows:

Appendix A	Calculation of Social Care and Supported Housing cash limit 2004/05; 2005/06 to 2009/10
Appendix B	Budget details for each service area
Appendix C (1 to 8)	Budget details by client groups
Appendix D	Investment Choices and Savings 2005/06 to 2009/10
Appendix E	Capital Programme 2005/06 to 2009/10
Appendix F	Risk assessment 2004/05
Appendix G	Risk assessment 2005/06

DATE 14th January 2005

Contact Officers:

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Marcus Law, Principal Accountant x 2709

1. COMPARISON OF 2004/2005 ESTIMATED OUTTURN WITH ADJUSTED APPROVED CASH LIMIT		
	£	£
2004/2005 Cash Limit as approved by Council on 03/03/2004 (Approved Original)		80,068,389
Reallocation of Budget between Services		
Allocation of Replenishment of Insurance Fund		30,077
Centralisation of Performance Management		-715,041
Transfer of Social Services Finance Staff to Central Finance (Corporate Resources)		-284,852
Centralisation of Training Function		-865,074
Transfer of Post from Fleet Services		30,998
LD Interest Payment Adjustment		-155,126
Staff Transfers from Residential Services		55,275
Transfer of Almshouses to Supported Housing		7,976
Transfer of Walsall Windows Employees Budget to Links to Work		327,320
Transfer of Equalities Post		-20,000
Clawback of over budgeted Pay Award		-259,420
Other Changes		
Central Support Services Charges Realignment		3,442,636
Capital Charges Realignment		633,024
Carry Forward of 2003/2004 Underspend		260,000
Trade Union Adjustment		-919
FRS 17 Adjustment		205,465
2004/2005 ADJUSTED APPROVED CASH LIMIT		82,760,728
2004/2005 REVISED ESTIMATE		83,267,864
ANTICIPATED OVERSPEND		507,136
Overspend due to Equal Pay		1,332,136
Underspend relating to Directorate excluding Equal Pay		-825,000
2. 2005-2006 FORECAST		
	£	£
2004/2005 Adjusted Approved Cash Limit		82,760,728
Pay Related Changes		
Pay award and Other changes:		
- Basic	944,010	
- National Insurance	61,511	
- Superannuation	429,892	
- Fees	45,672	
- Agency Staff	17,958	1,499,043
Incremental Drift		167,574
FRS 17 Adjustment		26,756
ADD: Other Inflation		
Energy (Gas)	15,192	
Energy (Electricity)	27,231	
Energy (Other)	5,883	
Water Charges	12,329	
Rates	12,403	
Insurance	24,082	
General Inflation	479,983	
Income Inflation	-500,955	
Contractual	1,778,256	1,854,404
Removal of Carry Forward of 2003/2004 Underspend		-260,000
Trade Union Adjustment		-959
Transfer to Corporate for additional finance staff		-54,802
05/06 effect 04/05 Savings		-625,000
One-off saving on Legal Fees		-60,000
Specific Government Grant - (Formula Grant - Part of PSS FSS - LASSL(2003) 8		
- Preserved Rights		330,000
- Residential Allowance		1,135,000
- Mental Health		23,000
2005/2006 TOTAL BASIC FORECAST		86,795,744
ADD: Spending Pressures		
Gross Resource Demands	2,908,000	
Corresponding Identified Savings	-3,535,000	-627,000
2005/2006 FORECAST INCLUDING SPENDING PRESSURES		86,168,744
<i>The Basic Forecast includes Vacancy Management reduction of £378,502</i>		

3. 2006/2007 PRELIMINARY FORECAST

	£	£
2005/2006 TOTAL BASIC FORECAST		86,795,744
<u>Pay Related Changes</u>		
Pay award and Other changes:		
- Basic	976,025	
- National Insurance	63,639	
- Superannuation	454,078	
- Fees	47,018	
- Agency Staff	<u>18,674</u>	1,559,434
Incremental Drift		119,524
FRS 17 Adjustment		27,938
<u>ADD: Other Inflation</u>		
Energy (Gas)	16,180	
Energy (Electricity)	28,996	
Energy (Other)	6,264	
Water Charges	5,410	
Rates	10,060	
Insurance	13,244	
Income Inflation	-515,724	
General Inflation	478,856	
Contractual	<u>1,884,902</u>	1,928,188
Trade Union Adjustment		-706
Further change in Grant into FSS for Residential Allowance		944,000
Increase in external income to Fund Walsall Employees (Links to Work)		-327,320
06/07 effect 04/05 Savings		-540,000
Add back one-off saving on Legal Fees		60,000
2006/2007 TOTAL BASIC FORECAST		90,566,802
<u>ADD: Spending Pressures</u>		
Gross Resource Demands	4,311,000	
Corresponding Identified Savings	<u>-3,535,000</u>	776,000
2006/2007 FORECAST INCLUDING SPENDING PRESSURES		91,342,802
<i>The Basic Forecast includes Vacancy Management reduction of £393,021</i>		

4. 2007/2008 PRELIMINARY FORECAST

	£	£
2006/2007 TOTAL BASIC FORECAST		90,566,802
<u>Pay Related Changes</u>		
Pay award and Other changes:		
- Basic	1,024,879	
- National Insurance	66,863	
- Superannuation	481,065	
- Fees	49,225	
- Agency Staff	<u>19,949</u>	1,641,981
Incremental Drift		73,127
FRS 17 Adjustment		29,268
<u>ADD: Other Inflation</u>		
Energy (Gas)	17,230	
Energy (Electricity)	30,882	
Energy (Other)	6,672	
Water Charges	3,780	
Rates	10,365	
Insurance	13,906	
Income Inflation	-520,738	
General Inflation	461,370	
Contractual	<u>1,950,895</u>	1,974,362
Trade Union Adjustment		-740
2007/2008 TOTAL BASIC FORECAST		94,284,800
<u>ADD: Spending Pressures</u>		
Gross Resource Demands	4,358,000	
Corresponding Identified Savings	<u>-3,535,000</u>	823,000
2007/2008 FORECAST INCLUDING SPENDING PRESSURES		95,107,800
<i>The Basic Forecast includes Vacancy Management reduction of £406,359</i>		

5. 2008/2009 PRELIMINARY FORECAST

	£	£
2007/2008 TOTAL BASIC FORECAST		94,284,800
<u>Pay Related Changes</u>		
Pay award and Other changes:		
- Basic	1,057,476	
- National Insurance	68,999	
- Superannuation	144,722	
- Fees	50,704	
- Agency Staff	21,304	1,343,205
Incremental Drift		56,344
FRS 17 Adjustment		9,007
<u>ADD: Other Inflation</u>		
Energy (Gas)	18,352	
Energy (Electricity)	32,887	
Energy (Other)	7,108	
Water Charges	3,309	
Rates	10,676	
Insurance	14,601	
Income Inflation	-532,996	
General Inflation	470,572	
Contractual	2,019,190	2,043,699
		789,000
Trade Union Adjustment		-600
2008/2009 TOTAL BASIC FORECAST		98,525,455
<u>ADD: Spending Pressures</u>		
Gross Resource Demands	4,362,000	
Corresponding Identified Savings	-3,535,000	827,000
2008/2009 FORECAST INCLUDING SPENDING PRESSURES		99,352,455

The Basic Forecast includes Vacancy Management reduction of £419,491

6. 2009/2010 PRELIMINARY FORECAST

	£	£
2008/2009 TOTAL BASIC FORECAST		98,525,455
<u>Pay Related Changes</u>		
Pay award and Other changes:		
- Basic	1,090,607	
- National Insurance	71,185	
- Superannuation	149,212	
- Fees	52,225	
- Agency Staff	22,076	1,385,305
Incremental Drift		41,300
FRS 17 Adjustment		9,203
<u>ADD: Other Inflation</u>		
Energy (Gas)	19,546	
Energy (Electricity)	35,023	
Energy (Other)	7,570	
Water Charges	2,247	
Rates	10,992	
Insurance	15,331	
Income Inflation	-545,564	
General Inflation	479,980	
Contractual	2,089,867	2,114,992
		-617
Trade Union Adjustment		-617
2009/2010 TOTAL BASIC FORECAST		102,075,638
<u>ADD: Spending Pressures</u>		
Gross Resource Demands	4,367,000	
Corresponding Identified Savings	-3,535,000	832,000
2009/2010 FORECAST INCLUDING SPENDING PRESSURES		102,907,638

The Basic Forecast includes Vacancy Management reduction of £432,879

SOCIAL CARE AND SUPPORTED HOUSING																
2003/04 Actual		Narrative	2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast			
£	%		£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																
39,382,156	33.0	Employee Related Expenses	41,009,486	30.3	42,738,317	30.9	44,256,473	31.2	46,022,984	31.5	47,454,495	31.6	48,914,074	31.7		
2,664,055	2.2	Premises Related Expenses	3,657,938	2.7	3,782,003	2.7	3,901,008	2.7	4,020,593	2.8	4,144,589	2.8	4,272,678	2.8		
1,460,083	1.2	Transport Related Expenses	1,379,447	1.0	1,415,932	1.0	1,453,447	1.0	1,491,150	1.0	1,529,905	1.0	1,569,746	1.0		
12,808,666	10.7	Supplies & Services	19,002,200	14.0	18,204,300	13.2	18,161,380	12.8	18,435,829	12.6	18,715,789	12.5	19,001,399	12.3		
52,460,655	43.9	Agency & Contracted Services	57,294,539	42.3	59,036,892	42.7	60,962,333	42.9	62,893,086	43.0	64,891,430	43.2	66,959,719	43.4		
3,979,305	3.3	Transfer Payments	5,272,174	3.9	5,382,888	3.9	5,495,929	3.9	5,605,849	3.8	5,717,968	3.8	5,832,327	3.8		
4,679,895	3.9	Central Support Services	5,937,530	4.4	5,937,530	4.3	5,937,530	4.2	5,937,530	4.1	5,937,530	4.0	5,937,530	3.8		
107,224	0.1	Central Departmental Support	140,348	0.1	40,907	0.0	41,477	0.0	42,032	0.0	42,598	0.0	43,175	0.0		
389,944	0.3	Leasing	219,479	0.2	162,631	0.1	162,631	0.1	162,631	0.1	162,631	0.1	162,631	0.1		
1,459,646	1.2	Capital Charges	1,580,748	1.2	1,580,748	1.1	1,580,748	1.1	1,580,748	1.1	1,580,748	1.1	1,580,748	1.0		
119,391,630	100.0	TOTAL EXPENDITURE	135,493,889	100.0	138,282,148	100.0	141,952,956	100.0	146,192,432	100.0	150,177,683	100.0	154,274,047	100.0		
INCOME																
(19,641,597)	42.7	Government Grants	(21,434,320)	40.6	(19,555,060)	38.0	(18,611,060)	36.2	(18,611,060)	35.9	(17,822,060)	34.5	(17,822,060)	34.1		
0	-	Other Grants	0	-	0	-	0	-	0	-	0	-	0			
(7,145,505)	15.5	Fees and Charges	(12,197,958)	23.1	(12,447,041)	24.2	(12,898,256)	25.1	(13,031,797)	25.1	(13,168,319)	25.5	(13,307,891)	25.5		
(17,805,965)	38.7	Income From Other Authorities	(16,833,294)	31.9	(17,208,849)	33.4	(17,593,627)	34.2	(17,973,968)	34.6	(18,363,449)	35.6	(18,762,308)	35.9		
(1,419,400)	3.1	Recharges	(2,267,589)	4.3	(2,275,454)	4.4	(2,283,211)	4.4	(2,290,807)	4.4	(2,298,400)	4.4	(2,306,150)	4.4		
(46,012,467)	100.0	TOTAL INCOME	(52,733,161)	100.0	(51,486,404)	100.0	(51,386,154)	100.0	(51,907,632)	100.0	(51,652,228)	100.0	(52,198,409)	100.0		
73,379,163		NET BUDGET	82,760,728		86,795,744		90,566,802		94,284,800		98,525,455		102,075,638			
Overall Resource Demands:																
Spending Pressures					2,908,000		4,311,000		4,358,000		4,362,000		4,367,000			
Savings / Reductions					(3,535,000)		(3,535,000)		(3,535,000)		(3,535,000)		(3,535,000)			
Net Resource Demands					-627,000		776,000		823,000		827,000		832,000			
73,379,163		Total Including Net Resource Demands	82,760,728		86,168,744		91,342,802		95,107,800		99,352,455		102,907,638			
ACTIVITY ANALYSIS																
2003/04 Actual		Narrative	Staff	FTE's	2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast	
£	%		Numbers		£	%	£	%	£	%	£	%	£	%	£	%
EXPENDITURE																
28,482,647	23.9	Children and Families	392	343.6	30,625,213	22.6	31,490,948	22.8	32,586,001	23.0	33,657,803	23.0	34,662,760	23.1	35,693,315	23.1
15,806,062	13.2	Services for Older People	892	591.1	17,859,724	13.2	18,933,528	13.7	19,341,514	13.6	19,963,658	13.7	20,486,070	13.6	21,022,316	13.6
1,682,784	1.4	Adults with a Physical Disability or Sensory Impairment	71	58.7	2,123,062	1.6	2,177,801	1.6	2,250,412	1.6	2,324,667	1.6	2,387,673	1.6	2,452,160	1.6
17,688,355	14.8	Adults with Learning Disabilities	271	225.1	21,804,973	16.1	22,443,494	16.2	23,092,499	16.3	23,744,674	16.2	24,362,582	16.2	24,995,129	16.2
3,120,795	2.6	Adults with Mental Health Needs	68	64.6	2,970,786	2.2	3,033,727	2.2	3,140,276	2.2	3,249,186	2.2	3,341,961	2.2	3,436,904	2.2
3,968,082	3.3	Supported Housing	124	100.9	5,580,227	4.1	5,532,942	4.0	5,691,423	4.0	5,854,336	4.0	6,000,546	4.0	6,151,313	4.0
10,389,010	8.7	Business, Strategy and Support Services	54	49.4	9,174,420	6.8	8,719,267	6.3	8,515,943	6.0	8,635,572	5.9	8,744,569	5.8	8,855,639	5.7
38,253,895	32.0	Other	0	0.0	45,355,484	33.5	45,950,441	33.2	47,334,888	33.3	48,762,536	33.4	50,191,522	33.4	51,667,271	33.5
119,391,630	100.0	NET BUDGET	1,872	1,433.4	135,493,889	100.0	138,282,148	100.0	141,952,956	100.0	146,192,432	100.0	150,177,683	100.0	154,274,047	100.0
INCOME																
(19,641,597)	42.7	Government Grants			(21,434,320)	40.6	(19,555,060)	38.0	(18,611,060)	36.2	(18,611,060)	35.9	(17,822,060)	34.5	(17,822,060)	34.1
0	-	Other Grants			0	-	0	-	0	-	0	-	0	-	0	-
(7,145,505)	15.5	Fees and Charges			(12,197,958)	23.1	(12,447,041)	24.2	(12,898,256)	25.1	(13,031,797)	25.1	(13,168,319)	25.5	(13,307,891)	25.5
(17,805,965)	38.7	Income From Other Authorities			(16,833,294)	31.9	(17,208,849)	33.4	(17,593,627)	34.2	(17,973,968)	34.6	(18,363,449)	35.6	(18,762,308)	35.9
(1,419,400)	3.1	Recharges			(2,267,589)	4.3	(2,275,454)	4.4	(2,283,211)	4.4	(2,290,807)	4.4	(2,298,400)	4.4	(2,306,150)	4.4
(46,012,467)	100.0	TOTAL INCOME			(52,733,161)	100.0	(51,486,404)	100.0	(51,386,154)	100.0	(51,907,632)	100.0	(51,652,228)	100.0	(52,198,409)	100.0
73,379,163		NET BUDGET			82,760,728		86,795,744		90,566,802		94,284,800		98,525,455		102,075,638	
Overall Resource Demands:																
Spending Pressures					2,908,000		4,311,000		4,358,000		4,362,000		4,367,000			
Savings / Reductions					(3,535,000)		(3,535,000)		(3,535,000)		(3,535,000)		(3,535,000)			
Net Resource Demands					-627,000		776,000		823,000		827,000		832,000			
73,379,163		Total Including Spending Pressures			82,760,728		86,168,744		91,342,802		95,107,800		99,352,455		102,907,638	

CHILDREN AND FAMILIES																
2003/04		Narrative	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10			
Actual			Approved	%	Basic Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%		
£	%		£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																
10,958,408	38.5	Employee Related Expenses	12,369,156	40.4	12,885,392	40.9	13,399,643	41.1	13,919,095	41.4	14,353,381	41.4	14,794,356	41.4		
227,861	0.8	Premises Related Expenses	294,685	1.0	304,901	1.0	314,733	1.0	324,637	1.0	334,910	1.0	345,535	1.0		
463,691	1.6	Transport Related Expenses	380,853	1.2	388,853	1.2	397,022	1.2	404,969	1.2	413,072	1.2	421,337	1.2		
2,264,798	8.0	Supplies & Services	4,515,635	14.7	4,440,751	14.1	4,497,154	13.8	4,552,007	13.5	4,607,950	13.3	4,665,007	13.1		
13,580,236	47.7	Agency & Contracted Services	12,675,502	41.4	13,075,387	41.5	13,575,371	41.7	14,048,780	41.7	14,538,770	41.9	15,045,913	42.2		
887,689	3.1	Transfer Payments	299,151	1.0	305,433	1.0	311,847	1.0	318,084	0.9	324,446	0.9	330,936	0.9		
19,473	0.1	Central Support Services	19,164	0.1	19,164	0.1	19,164	0.1	19,164	0.1	19,164	0.1	19,164	0.1		
0	0	Central Departmental Support	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0		
24,403	0.1	Leasing	21,918	0.1	21,918	0.1	21,918	0.1	21,918	0.1	21,918	0.1	21,918	0.1		
56,087	0.2	Capital Charges	49,149	0.2	49,149	0.2	49,149	0.2	49,149	0.1	49,149	0.1	49,149	0.1		
28,482,647	100.0	TOTAL EXPENDITURE	30,625,213	100.0	31,490,948	100.0	32,586,001	100.0	33,657,803	100.0	34,662,760	100.0	35,693,315	100.0		
INCOME																
(5,515,955)	85.6	Government Grants	(3,788,425)	91.8	(3,649,351)	91.4	(3,649,351)	91.2	(3,649,351)	91.0	(3,649,351)	90.8	(3,649,351)	90.6		
0	-	Other Grants	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0		
(71,886)	1.1	Fees and Charges	(6,653)	0.2	(6,761)	0.2	(6,871)	0.2	(6,983)	0.2	(7,098)	0.2	(7,215)	0.2		
(805,952)	12.5	Income From Other Authorities	(265,600)	6.4	(272,600)	6.8	(279,845)	7.0	(287,344)	7.2	(295,105)	7.3	(303,138)	7.5		
(52,716)	0.8	Recharges	(66,095)	1.6	(66,095)	1.7	(66,095)	1.7	(66,095)	1.6	(66,095)	1.6	(66,095)	1.6		
(6,446,510)	100.0	TOTAL INCOME	(4,126,773)	100.0	(3,994,807)	100.0	(4,002,162)	100.0	(4,009,773)	100.0	(4,017,649)	100.0	(4,025,799)	100.0		
22,036,137		NET BUDGET	26,498,440		27,496,141		28,583,839		29,648,030		30,645,111		31,667,516			
Resource Demands:																
Spending Pressures					445,000		445,000		445,000		445,000		445,000			
Savings / Reductions					-2,688,000		-2,688,000		-2,688,000		-2,688,000		-2,688,000			
Net Resource Demands					-2,243,000		-2,243,000		-2,243,000		-2,243,000		-2,243,000			
22,036,137		Total Including Resource Demands	26,498,440		25,253,141		26,340,839		27,405,030		28,402,111		29,424,516			
ACTIVITY ANALYSIS																
2003/04		Activity	Staff	FTE's	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10	
Actual			Numbers		Approved	%	Basic Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%
£	%			£	%	£	%	£	%	£	%	£	%	£	%	
EXPENDITURE																
7,534,830	26.5	Adoption & Fostering Services	45.0	42.4	7,878,414	25.7	8,354,601	26.5	8,632,519	26.5	8,919,735	26.5	9,200,915	26.5	9,490,835	26.6
9,479,511	33.3	Children's Homes	112.0	86.9	9,671,442	31.6	10,032,327	31.9	10,399,344	31.9	10,774,275	32.0	11,139,678	32.1	11,515,396	32.3
5,242,960	18.4	Commissioning and Social Work	135.0	130.4	5,597,849	18.3	5,958,582	18.9	6,180,484	19.0	6,403,735	19.0	6,585,017	19.0	6,768,982	19.0
1,281,425	4.5	Leaving Care Services	19.0	17.2	1,261,280	4.1	1,305,270	4.1	1,350,576	4.1	1,397,395	4.2	1,441,211	4.2	1,486,383	4.2
489,677	1.7	Management & Administration	43.0	34.4	465,639	1.5	440,029	1.4	497,969	1.5	513,896	1.5	529,207	1.5	545,029	1.5
316,665	1.1	Other Children & Family Services	9.0	8.5	303,611	1.0	303,611	1.0	303,611	0.9	303,611	0.9	303,611	0.9	303,611	0.9
199,643	0.7	Other Children Looked After Services	-	-	102,500	0.3	104,653	0.3	106,851	0.3	108,988	0.3	111,168	0.3	113,391	0.3
2,836,281	10.0	Family Support Services	-	-	3,666,984	12.0	3,264,056	10.4	3,337,444	10.2	3,409,765	10.1	3,481,177	10.0	3,553,976	10.0
590,852	2.1	Other Youth Justice Services	-	-	489,115	1.6	494,205	1.6	499,242	1.5	504,477	1.5	509,879	1.5	515,445	1.4
0	0.0	Safeguarding Children	-	-	514,178	1.7	526,754	1.7	539,699	1.7	553,235	1.6	567,176	1.6	581,533	1.6
510,802	1.8	Youth Offender Teams	29.0	23.8	674,201	2.2	706,860	2.2	738,262	2.3	768,691	2.3	793,721	2.3	818,734	2.3
28,482,647	100.0	TOTAL EXPENDITURE	392.0	343.6	30,625,213	100.0	31,490,948	100.0	32,586,001	100.0	33,657,803	100.0	34,662,760	100.0	35,693,315	100.0
INCOME																
(5,515,955)	85.6	Government Grants			(3,788,425)	91.8	(3,649,351)	91.4	(3,649,351)	91.2	(3,649,351)	91.0	(3,649,351)	90.8	(3,649,351)	90.6
0	-	Other Grants			0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
(71,886)	1.1	Fees and Charges			(6,653)	0.2	(6,761)	0.2	(6,871)	0.2	(6,983)	0.2	(7,098)	0.2	(7,215)	0.2
(805,952)	12.5	Income From Other Authorities			(265,600)	6.4	(272,600)	6.8	(279,845)	7.0	(287,344)	7.2	(295,105)	7.3	(303,138)	7.5
(52,716)	0.8	Recharges			(66,095)	1.6	(66,095)	1.7	(66,095)	1.7	(66,095)	1.6	(66,095)	1.6	(66,095)	1.6
(6,446,510)	100.0	TOTAL INCOME			(4,126,773)	100.0	(3,994,807)	100.0	(4,002,162)	100.0	(4,009,773)	100.0	(4,017,649)	100.0	(4,025,799)	100.0
22,036,137		NET BUDGET			26,498,440		27,496,141		28,583,839		29,648,030		30,645,111		31,667,516	
Resource Demands:																
Spending Pressures					445,000		445,000		445,000		445,000		445,000		445,000	
Savings / Reductions					-2,688,000		-2,688,000		-2,688,000		-2,688,000		-2,688,000		-2,688,000	
Net Resource Demands					-2,243,000		-2,243,000		-2,243,000		-2,243,000		-2,243,000		-2,243,000	
22,036,137		Total Including Resource Demands			26,498,440		25,253,141		26,340,839		27,405,030		28,402,111		29,424,516	
This service supports the Council's vision and objectives, specifically in the following areas:-																
3. Ensure all people are safe and secure																
5. Make Walsall a healthy and caring place																
7. Make it easier to access local services																
9. Listen to what people want																
10. Transform Walsall into an excellent local Authority																

SERVICES FOR OLDER PEOPLE																
2003/04		Narrative	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10			
Actual			Approved		Basic Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast			
£	%		£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																
11,428,047	72.3	Employee Related Expenses	11,787,260	66.0	12,262,743	64.8	12,534,699	64.8	13,035,387	65.3	13,432,528	65.6	13,839,726	65.8		
467,352	3.0	Premises Related Expenses	484,024	2.7	507,771	2.7	529,695	2.7	552,012	2.8	575,337	2.8	599,535	2.9		
208,482	1.3	Transport Related Expenses	192,054	1.1	196,894	1.0	201,868	1.0	206,833	1.0	211,933	1.0	217,167	1.0		
1,723,867	10.9	Supplies & Services	3,216,033	18.0	3,751,256	19.8	3,792,276	19.6	3,832,189	19.2	3,872,883	18.9	3,914,393	18.6		
1,285,470	8.1	Agency & Contracted Services	1,432,704	8.0	1,466,649	7.7	1,534,182	7.9	1,587,879	8.0	1,643,455	8.0	1,700,976	8.1		
10,907	0.1	Transfer Payments	27,038	0.2	27,604	0.1	28,183	0.1	28,747	0.1	29,323	0.1	29,908	0.1		
0	0.0	Central Support Services	0	-	0	-	0	-	0	-	0	-	0	-		
0	0.0	Central Departmental Support	0	-	0	-	0	-	0	-	0	-	0	-		
56,652	0.4	Leasing	27,120	0.2	27,120	0.1	27,120	0.1	27,120	0.1	27,120	0.1	27,120	0.1		
625,284	4.0	Capital Charges	693,491	3.9	693,491	3.7	693,491	3.6	693,491	3.5	693,491	3.4	693,491	3.3		
15,806,062	100.0	TOTAL EXPENDITURE	17,859,724	100.0	18,933,528	100.0	19,341,514	100.0	19,963,658	100.0	20,486,070	100.0	21,022,316	100.0		
INCOME																
(2,365,458)	63.4	Government Grants	(4,545,973)	71.8	(5,041,000)	73.4	(5,041,000)	73.0	(5,041,000)	72.6	(5,041,000)	72.2	(5,041,000)	71.8		
0	0.0	Other Grants	0	-	0	-	0	-	0	-	0	-	0	-		
(1,293,160)	34.7	Fees and Charges	(1,716,194)	27.1	(1,752,137)	25.5	(1,788,836)	25.9	(1,826,304)	26.3	(1,864,558)	26.7	(1,903,612)	27.1		
0	0.0	Income From Other Authorities	0	-	0	-	0	-	0	-	0	-	0	-		
(71,721)	1.9	Recharges	(71,721)	1.1	(71,721)	1.0	(71,721)	1.0	(71,721)	1.0	(71,721)	1.0	(71,721)	1.0		
(3,730,338)	100.0	TOTAL INCOME	(6,333,888)	100.0	(6,864,858)	100.0	(6,901,557)	100.0	(6,939,025)	100.0	(6,977,279)	100.0	(7,016,333)	100.0		
12,075,724		NET BUDGET	11,525,836		12,068,670		12,439,957		13,024,633		13,508,791		14,005,983			
Resource Demands:																
Spending Pressures					348,000		448,000		448,000		448,000		448,000			
Savings / Reductions					-349,000		-349,000		-349,000		-349,000		-349,000			
Net Resource Demands					-1,000		99,000		99,000		99,000		99,000			
12,075,724		Total Including Resource Demands	11,525,836		12,067,670		12,538,957		13,123,633		13,607,791		14,104,983			
ACTIVITY ANALYSIS																
2003/04		Activity	Staff	FTE's	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10	
Actual			Numbers		Approved		Basic Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast	
£	%			£	%	£	%	£	%	£	%	£	%	£	%	
EXPENDITURE																
78,340	0.5	Access and Systems Capacity	-	-	56,000	0.3	397,000	2.1	397,000	2.1	397,000	2.0	397,000	1.9	397,000	1.9
161	0.0	Assessment and Care Management	-	-	549,928	3.1	562,135	3.0	359,621	1.9	367,576	1.8	375,326	1.8	383,245	1.8
340,525	2.2	Carers Grant (unallocated)	-	-	529,114	3.0	888,866	4.7	892,731	4.6	896,654	4.5	900,267	4.4	903,979	4.3
576,261	3.6	Community Alarm Service	-	-	670,287	3.8	691,877	3.7	713,781	3.7	735,886	3.7	754,848	3.7	774,203	3.7
797,077	5.0	Day Care	57.0	39.7	1,110,181	6.2	1,147,486	6.1	1,185,142	6.1	1,223,855	6.1	1,255,529	6.1	1,287,917	6.1
211,001	1.3	Delayed Discharges	-	-	646,000	3.6	646,000	3.4	646,000	3.3	646,000	3.2	646,000	3.2	646,000	3.1
3,719,229	23.5	Home Care	378.0	236.7	3,776,767	21.1	3,936,281	20.8	4,101,117	21.2	4,274,385	21.4	4,408,944	21.5	4,547,432	21.6
422,979	2.7	Management & Administration	-	-	305,601	1.7	304,884	1.6	336,339	1.7	352,860	1.8	366,055	1.8	379,613	1.8
630,723	4.0	Meals on Wheels	39.0	14.4	670,775	3.8	690,579	3.6	710,734	3.7	731,275	3.7	749,734	3.7	768,679	3.7
1,570,933	9.9	Other Services to Older People	-	-	1,779,499	10.0	1,836,683	9.7	1,895,362	9.8	1,955,597	9.8	2,017,847	9.8	2,082,169	9.9
0	0.0	Partnership Grant (Unallocated)	-	-	0	-	0	-	0	-	0	-	0	-	0	-
286,522	1.8	Performance Fund	-	-	201,973	1.1	0	-	0	-	0	-	0	-	0	-
781,893	4.9	Rehabilitation Services	54.0	39.4	866,791	4.9	900,196	4.8	933,836	4.8	968,019	4.8	995,946	4.9	1,024,430	4.9
5,374,494	34.0	Residential Care Home Placements	352.0	248.9	5,172,807	29.0	5,368,618	28.4	5,568,144	28.8	5,773,570	28.9	5,940,623	29.0	6,111,700	29.1
749,985	4.7	Resource Centre Building & Management	12.0	12.0	852,626	4.8	876,599	4.6	900,096	4.7	924,277	4.6	945,821	4.6	968,052	4.6
66,638	0.4	Single Assessment	-	-	123,000	0.7	126,433	0.7	129,962	0.7	133,622	0.7	137,386	0.7	141,258	0.7
199,302	1.3	Supported and Other Accommodation	-	-	548,375	3.1	559,891	3.0	571,649	3.0	583,082	2.9	594,744	2.9	606,639	2.9
15,806,062	100.0	TOTAL EXPENDITURE	892.0	591.1	17,859,724	100.0	18,933,528	100.0	19,341,514	100.0	19,963,658	100.0	20,486,070	100.0	21,022,316	100.0
INCOME																
(2,365,458)	63.4	Government Grants			(4,545,973)	71.8	(5,041,000)	73.4	(5,041,000)	73.0	(5,041,000)	72.6	(5,041,000)	72.2	(5,041,000)	71.8
0	0.0	Other Grants			0	-	0	-	0	-	0	-	0	-	0	-
(1,293,160)	34.7	Fees and Charges			(1,716,194)	27.1	(1,752,137)	25.5	(1,788,836)	25.9	(1,826,304)	26.3	(1,864,558)	26.7	(1,903,612)	27.1
0	0.0	Income From Other Authorities			0	-	0	-	0	-	0	-	0	-	0	-
(71,721)	1.9	Recharges			(71,721)	1.1	(71,721)	1.0	(71,721)	1.0	(71,721)	1.0	(71,721)	1.0	(71,721)	1.0
(3,730,338)	100.0	TOTAL INCOME			(6,333,888)	100.0	(6,864,858)	100.0	(6,901,557)	100.0	(6,939,025)	100.0	(6,977,279)	100.0	(7,016,333)	100.0
12,075,724		NET BUDGET			11,525,836		12,068,670		12,439,957		13,024,633		13,508,791		14,005,983	
Resource Demands:																
Spending Pressures					348,000		448,000		448,000		448,000		448,000		448,000	
Savings / Reductions					-349,000		-349,000		-349,000		-349,000		-349,000		-349,000	
Net Resource Demands					-1,000		99,000		99,000		99,000		99,000		99,000	
12,075,724		Total Including Resource Demands			11,525,836		12,067,670		12,538,957		13,123,633		13,607,791		14,104,983	
This service supports the Council's vision and objectives, specifically in the following areas:-																
3. Ensure all people are safe and secure																
5. Make Walsall a healthy and caring place																
7. Make it easier to access local services																
9. Listen to what people want																
10. Transform Walsall into an excellent local Authority																

ADULTS WITH A PHYSICAL DISABILITY OR SENSORY IMPAIRMENT																				
2003/04 Actual		Narrative		2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast						
£	%			£	%	£	%	£	%	£	%	£	%	£	%					
EXPENDITURE																				
1,155,708	68.7	Employee Related Expenses		1,410,216	66.4	1,467,821	67.4	1,526,437	67.8	1,586,891	68.3	1,635,730	68.5	1,685,706	68.7					
82,509	4.9	Premises Related Expenses		78,617	3.7	81,925	3.8	85,000	3.8	88,097	3.8	91,322	3.8	94,654	3.9					
11,312	0.7	Transport Related Expenses		15,395	0.7	15,719	0.7	16,049	0.7	16,370	0.7	16,698	0.7	17,031	0.7					
145,796	8.7	Supplies & Services		387,755	18.3	395,895	18.2	404,209	18.0	412,293	17.7	420,539	17.6	428,948	17.5					
54,384	3.2	Agency & Contracted Services		38,294	1.8	39,634	1.8	41,021	1.8	42,456	1.8	43,942	1.8	45,480	1.9					
33,724	2.0	Transfer Payments		41,455	2.0	42,325	1.9	43,214	1.9	44,078	1.9	44,960	1.9	45,859	1.9					
0	0.0	Central Support Services		0	-	0	-	0	-	0	-	0	-	0	-					
0	0.0	Central Departmental Support		0	-	0	-	0	-	0	-	0	-	0	-					
116,860	6.9	Leasing		40,625	1.9	23,777	1.1	23,777	1.1	23,777	1.0	23,777	1.0	23,777	1.0					
82,489	4.9	Capital Charges		110,705	5.2	110,705	5.1	110,705	4.9	110,705	4.8	110,705	4.6	110,705	4.5					
1,682,784	100.0	TOTAL EXPENDITURE		2,123,062	100.0	2,177,801	100.0	2,250,412	100.0	2,324,667	100.0	2,387,673	100.0	2,452,160	100.0					
INCOME																				
0	0.0	Government Grants		0	-	0	-	0	-	0	-	0	-	0	-					
0	0.0	Other Grants		0	-	0	-	0	-	0	-	0	-	0	-					
109,872	129.0	Fees and Charges		(58,917)	15.2	(60,131)	15.2	(61,372)	15.2	(62,638)	15.2	(63,932)	15.2	(65,253)	15.2					
0	0.0	Income From Other Authorities		0	-	0	-	0	-	0	-	0	-	0	-					
(24,720)	-29.0	Recharges		(328,835)	84.8	(335,741)	84.8	(342,792)	84.8	(349,648)	84.8	(356,641)	84.8	(363,774)	84.8					
85,151	100.0	TOTAL INCOME		(387,752)	100.0	(395,872)	100.0	(404,164)	100.0	(412,286)	100.0	(420,573)	100.0	(429,027)	100.0					
1,767,936		NET BUDGET		1,735,310		1,781,929		1,846,248		1,912,381		1,967,100		2,023,133						
Resource Demands:																				
Spending Pressures						50,000		50,000		50,000		50,000		50,000						
Savings / Reductions						-42,000		-42,000		-42,000		-42,000		-42,000						
Net Resource Demands						8,000		8,000		8,000		8,000		8,000						
1,767,936		Total Including Resource Demands		1,735,310		1,789,929		1,854,248		1,920,381		1,975,100		2,031,133						
ACTIVITY ANALYSIS																				
2003/04 Actual		Activity		Staff Numbers		FTE's		2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast		
£	%					£	%	£	%	£	%	£	%	£	%	£	%	£	%	
EXPENDITURE																				
290,480	17.3	Assessment and Care Management		-	-	379,856	17.9	396,145	18.2	412,132	18.3	427,937	18.4	440,993	18.5	454,159	18.5	467,153	18.5	
27,153		Concessionary Travel Passes		-	-	33,230	1.6	33,928	1.6	34,640	1.5	35,333	1.5	36,040	1.5	36,761	1.5	37,487	1.5	
547,442	32.5	Day Care		-	-	606,186	28.6	626,740	28.8	647,668	28.8	669,299	28.8	686,574	28.8	704,278	28.7	722,153	28.7	
99,532	5.9	Equipment and Adaptation		-	-	28,703	1.4	11,855	0.5	11,855	0.5	11,855	0.5	11,855	0.5	11,855	0.5	11,855	0.5	
0	0.0	Hearing Impaired SP Project		15.0	12.8	327,827	15.4	336,394	15.4	345,189	15.3	354,177	15.2	363,408	15.2	372,890	15.2	382,407	15.2	
6,358	0.4	Home Care		21.0	19.2	46,881	2.2	48,782	2.2	50,753	2.3	52,824	2.3	54,409	2.3	56,041	2.3	57,729	2.3	
54,359	3.2	Other Services to Adults with PDSI		4.0	2.7	29,294	1.4	30,319	1.4	31,380	1.4	32,478	1.4	33,615	1.4	34,792	1.4	36,148	1.4	
577,425	34.3	Residential Care Home Placements		31.0	24.0	561,649	26.5	581,058	26.7	601,086	26.7	621,881	26.8	639,054	26.8	656,748	26.8	674,836	26.8	
80,036	4.8	Stores		-	-	109,436	5.2	112,580	5.2	115,709	5.1	118,883	5.1	121,725	5.1	124,636	5.1	127,580	5.1	
1,682,784	98.4	TOTAL EXPENDITURE		71.0	58.7	2,123,062	100.0	2,177,801	100.0	2,250,412	100.0	2,324,667	100.0	2,387,673	100.0	2,452,160	100.0	2,517,740	100.0	
INCOME																				
0	0.0	Government Grants		0	-	0	-	0	-	0	-	0	-	0	-	0	-	0	-	
0	0.0	Other Grants		0	-	0	-	0	-	0	-	0	-	0	-	0	-	0	-	
109,872	129.0	Fees and Charges		(58,917)	15.2	(60,131)	15.2	(61,372)	15.2	(62,638)	15.2	(63,932)	15.2	(65,253)	15.2	(66,568)	15.2	(67,883)	15.2	
0	0.0	Income From Other Authorities		0	-	0	-	0	-	0	-	0	-	0	-	0	-	0	-	
(24,720)	-29.0	Recharges		(328,835)	84.8	(335,741)	84.8	(342,792)	84.8	(349,648)	84.8	(356,641)	84.8	(363,774)	84.8	(370,889)	84.8	(378,004)	84.8	
85,151	100.0	TOTAL INCOME		(387,752)	100.0	(395,872)	100.0	(404,164)	100.0	(412,286)	100.0	(420,573)	100.0	(429,027)	100.0	(437,580)	100.0	(446,133)	100.0	
1,767,936		NET BUDGET		1,735,310		1,781,929		1,846,248		1,912,381		1,967,100		2,023,133		2,079,550		2,136,567		
Resource Demands:																				
Spending Pressures						50,000		50,000		50,000		50,000		50,000		50,000		50,000		
Savings / Reductions						-42,000		-42,000		-42,000		-42,000		-42,000		-42,000		-42,000		
Net Resource Demands						8,000		8,000		8,000		8,000		8,000		8,000		8,000		
1,682,784		Total Including Resource Demands		1,735,310		1,789,929		1,854,248		1,920,381		1,975,100		2,031,133		2,087,133		2,143,133		
This service supports the Council's vision and objectives, specifically in the following areas:-																				
3. Ensure all people are safe and secure																				
5. Make Walsall a healthy and caring place																				
7. Make it easier to access local services																				
9. Listen to what people want																				
10. Transform Walsall into an excellent local Authority																				

ADULTS WITH LEARNING DISABILITIES																
2003/04 Actual		Narrative	2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast			
£	%		£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																
4,956,964	28.0	Employee Related Expenses	5,317,411	24.4	5,548,060	24.7	5,779,052	25.0	6,013,424	25.3	6,202,294	25.5	6,394,285	25.6		
254,273	1.4	Premises Related Expenses	263,866	1.2	273,705	1.2	282,941	1.2	292,168	1.2	301,726	1.2	311,565	1.2		
213,584	1.2	Transport Related Expenses	177,533	0.8	182,209	0.8	187,014	0.8	191,843	0.8	196,802	0.8	201,903	0.8		
5,586,014	31.6	Supplies & Services	5,917,842	27.1	6,040,038	26.9	6,164,795	26.7	6,286,116	26.5	6,409,855	26.3	6,536,072	26.1		
3,343,845	18.9	Agency & Contracted Services	4,814,787	22.1	4,983,304	22.2	5,157,720	22.3	5,338,241	22.5	5,525,081	22.7	5,718,459	22.9		
2,944,038	16.6	Transfer Payments	4,887,754	22.4	4,990,398	22.2	5,095,197	22.1	5,197,102	21.9	5,301,044	21.8	5,407,065	21.6		
0	0.0	Central Support Services	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0			
0	0.0	Central Departmental Support	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0			
43,642	0.2	Leasing	24,785	0.1	24,785	0.1	24,785	0.1	24,785	0.1	24,785	0.1	24,785	0.1		
345,995	2.0	Capital Charges	400,995	1.8	400,995	1.8	400,995	1.7	400,995	1.7	400,995	1.6	400,995	1.6		
17,688,355	100.0	TOTAL EXPENDITURE	21,804,973	100.0	22,443,494	100.0	23,092,499	100.0	23,744,674	100.0	24,362,582	100.0	24,995,129	100.0		
INCOME																
(110,750)	1.0	Government Grants	(53,088)	0.4	(59,300)	0.5	(59,300)	0.4	(59,300)	0.4	(59,300)	0.4	(59,300)	0.4		
0	0.0	Other Grants	0	-	0	0.0	0	0.0	0	0.0	0	0.0	0			
(721,178)	6.7	Fees and Charges	(753,970)	6.0	(769,418)	6.0	(1,112,510)	8.3	(1,135,487)	8.3	(1,158,945)	8.3	(1,182,897)	8.3		
(9,977,133)	92.3	Income From Other Authorities	(11,713,490)	93.4	(11,955,816)	93.4	(12,203,230)	91.1	(12,443,811)	91.1	(12,689,203)	91.1	(12,939,503)	91.1		
0	0.0	Recharges	(17,586)	0.1	(18,545)	0.1	(19,251)	0.1	(19,991)	0.1	(20,591)	0.1	(21,208)	0.1		
(10,809,061)	100.0	TOTAL INCOME	(12,538,134)	100.0	(12,803,079)	100.0	(13,394,291)	100.0	(13,658,589)	100.0	(13,928,039)	100.0	(14,202,908)	100.0		
6,879,294		NET BUDGET	9,266,839		9,640,415		9,698,208		10,086,085		10,434,543		10,792,221			
Resource Demands:																
Spending Pressures					792,000		1,160,000		1,160,000		1,160,000		1,160,000			
Savings / Reductions					-160,000		-160,000		-160,000		-160,000		-160,000			
Net Resource Demands					632,000		1,000,000		1,000,000		1,000,000		1,000,000			
6,879,294		Total Including Resource Demands	9,266,839		10,272,415		10,698,208		11,086,085		11,434,543		11,792,221			
ACTIVITY ANALYSIS																
2003/04 Actual		Activity	Staff	FTE's	2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast	
£	%		Numbers		£	%	£	%	£	%	£	%	£	%	£	%
828,440	4.7	Assessment and Care Management	25.0	21.6	909,945	4.2	951,058	4.2	990,823	4.3	1,029,598	4.3	1,062,685	4.4	1,095,869	4.4
3,026,371	17.1	Community Support	-	-	4,932,374	22.6	5,036,214	22.4	5,142,245	22.3	5,245,393	22.1	5,350,614	22.0	5,457,951	21.8
2,021,575	11.4	Day Care	87.0	78.0	2,230,541	10.2	2,310,147	10.3	2,389,817	10.3	2,470,658	10.4	2,536,361	10.4	2,603,265	10.4
0	0.0	Home Care	-	-	0	-	0	0.0	0	0.0	0	0.0	0	0.0	0	
3,136,834	17.7	Indep Sector - Residential & Nursing	-	-	4,605,000	21.1	4,766,175	21.2	4,932,991	21.4	5,105,646	21.5	5,284,345	21.7	5,469,297	21.9
682,806	3.9	Management & Administration	41.0	37.8	813,354	3.7	847,680	3.8	881,270	3.8	914,304	3.9	941,707	3.9	969,289	3.9
750,321	4.2	Other Services to Adults with Learning Disabilities	-	-	1,121,774	5.1	1,158,152	5.2	1,195,163	5.2	1,233,115	5.2	1,265,186	5.2	1,298,031	5.2
4,996,565	28.2	PCT Contract	-	-	5,201,890	23.9	5,311,130	23.7	5,422,664	23.5	5,531,117	23.3	5,641,739	23.2	5,754,574	23.0
2,140,848	12.1	Residential Care Home Placements	118.0	87.7	1,882,029	8.6	1,951,090	8.7	2,021,763	8.8	2,095,028	8.8	2,155,936	8.8	2,218,504	8.9
104,595	0.6	Service Level Agreements	-	-	108,066	0.5	111,848	0.5	115,763	0.5	119,815	0.5	124,009	0.5	128,349	0.5
17,688,355	100.0	TOTAL EXPENDITURE	271.0	225.1	21,804,973	100.0	22,443,494	100.0	23,092,499	100.0	23,744,674	100.0	24,362,582	100.0	24,995,129	100.0
INCOME																
(110,750)	1.0	Government Grants			(53,088)	0.4	(59,300)	0.5	(59,300)	0.4	(59,300)	0.4	(59,300)	0.4	(59,300)	0.4
0	0.0	Other Grants			0	-	0	0.0	0	0.0	0	0.0	0	0.0	0	
(721,178)	6.7	Fees and Charges			(753,970)	6.0	(769,418)	6.0	(1,112,510)	8.3	(1,135,487)	8.3	(1,158,945)	8.3	(1,182,897)	8.3
(9,977,133)	92.3	Income From Other Authorities			(11,713,490)	93.4	(11,955,816)	93.4	(12,203,230)	91.1	(12,443,811)	91.1	(12,689,203)	91.1	(12,939,503)	91.1
0	0.0	Recharges			(17,586)	0.1	(18,545)	0.1	(19,251)	0.1	(19,991)	0.1	(20,591)	0.1	(21,208)	0.1
(10,809,061)	100.0	TOTAL INCOME			(12,538,134)	100.0	(12,803,079)	100.0	(13,394,291)	100.0	(13,658,589)	100.0	(13,928,039)	100.0	(14,202,908)	100.0
6,879,294		NET BUDGET			9,266,839		9,640,415		9,698,208		10,086,085		10,434,543		10,792,221	
Resource Demands:																
Spending Pressures					792,000		1,160,000		1,160,000		1,160,000		1,160,000			
Savings / Reductions					-160,000		-160,000		-160,000		-160,000		-160,000			
Net Resource Demands					632,000		1,000,000		1,000,000		1,000,000		1,000,000			
6,879,294		Total Including Resource Demands			9,266,839		10,272,415		10,698,208		11,086,085		11,434,543		11,792,221	
This service supports the Council's vision and objectives, specifically in the following areas:-																
3. Ensure all people are safe and secure																
5. Make Walsall a healthy and caring place																
7. Make it easier to access local services																
9. Listen to what people want																
10. Transform Walsall into an excellent local Authority																

ADULTS WITH MENTAL HEALTH NEEDS																	
2003/04		Narrative		2004/05		2005/06		2006/07		2007/08		2008/09		2009/10			
Actual				Approved		Basic Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast			
£	%	£	%	£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																	
1,730,303	55.4	Employee Related Expenses		1,934,744	65.1	2,015,630	66.4	2,097,588	66.8	2,181,700	67.1	2,248,945	67.3	2,317,613	67.4		
65,488	2.1	Premises Related Expenses		60,082	2.0	62,542	2.1	64,791	2.1	67,059	2.1	69,410	2.1	71,837	2.1		
41,749	1.3	Transport Related Expenses		41,205	1.4	42,070	1.4	42,953	1.4	43,811	1.3	44,686	1.3	45,580	1.3		
888,994	28.5	Supplies & Services		442,702	14.9	408,998	13.5	417,587	13.3	425,941	13.1	434,460	13.0	443,149	12.9		
235,240	7.5	Agency & Contracted Services		354,521	11.9	366,929	12.1	379,772	12.1	393,064	12.1	406,822	12.2	421,060	12.3		
1,269	0.0	Transfer Payments		1,248	0.0	1,274	0.0	1,301	0.0	1,327	0.0	1,354	0.0	1,381	0.0		
0	0.0	Central Support Services		0	-	0	-	0	-	0	-	0	-	0	-		
0	0.0	Central Departmental Support		0	-	0	-	0	-	0	-	0	-	0	-		
664	0.0	Leasing		96	0.0	96	0.0	96	0.0	96	0.0	96	0.0	96	0.0		
157,088	5.0	Capital Charges		136,188	4.6	136,188	4.5	136,188	4.3	136,188	4.2	136,188	4.1	136,188	4.0		
3,120,795	100.0	TOTAL EXPENDITURE		2,970,786	100.0	3,033,727	100.0	3,140,276	100.0	3,249,186	100.0	3,341,961	100.0	3,436,904	100.0		
INCOME																	
(841,441)	72.1	Government Grants		(783,000)	71.3	(717,000)	69.4	(717,000)	69.4	(717,000)	69.4	(717,000)	69.3	(717,000)	69.3		
0	0.0	Other Grants		0	-	0	-	0	-	0	-	0	-	0	-		
(19,347)	1.7	Fees and Charges		(11,495)	1.0	(11,735)	1.1	(11,980)	1.2	(12,230)	1.2	(12,485)	1.2	(12,745)	1.2		
(305,506)	26.2	Income From Other Authorities		(304,430)	27.7	(304,430)	29.5	(304,430)	29.5	(304,430)	29.5	(304,430)	29.4	(304,430)	29.4		
0	0.0	Recharges		0	-	0	-	0	-	0	-	0	-	0	-		
(1,166,294)	100.0	TOTAL INCOME		(1,098,925)	100.0	(1,033,165)	100.0	(1,033,410)	100.0	(1,033,660)	100.0	(1,033,915)	100.0	(1,034,175)	100.0		
1,954,501		NET BUDGET		1,871,861		2,000,562		2,106,866		2,215,526		2,308,046		2,402,729			
Resource Demands:																	
Spending Pressures						334,000		509,000		552,000		552,000		552,000			
Savings / Reductions						-58,000		-58,000		-58,000		-58,000		-58,000			
Net Resource Demands						276,000		451,000		494,000		494,000		494,000			
1,954,501		Total Including Resource Demands		1,871,861		2,276,562		2,557,866		2,709,526		2,802,046		2,896,729			
ACTIVITY ANALYSIS																	
2003/04		Activity		Staff	FTE's	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10	
Actual				Numbers		Approved		Basic Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast		Prelim. Forecast	
£	%	£	%			£	%	£	%	£	%	£	%	£	%	£	%
EXPENDITURE																	
1,500,037	48.1	Assessment and Care Management		46.0	46.0	1,719,859	57.9	1,746,773	57.6	1,816,381	57.8	1,887,281	58.1	1,944,099	58.2	2,001,994	58.2
83,740	2.7	Building & Management (Broadway North)		1.0	1.0	97,691	3.3	101,601	3.3	105,374	3.4	109,248	3.4	112,854	3.4	116,573	3.4
298,916	9.6	Day Care		5.0	4.2	333,284	11.2	341,820	11.3	350,596	11.2	359,388	11.1	367,487	11.0	375,776	10.9
786,567	25.2	Other Services.		4.0	2.5	254,521	8.6	263,429	8.7	272,649	8.7	282,192	8.7	292,069	8.7	302,291	8.8
0	0.0	Preserved Rights				100,000	3.4	103,500	3.4	107,123	3.4	110,872	3.4	114,753	3.4	118,769	3.5
451,534	14.5	Residential Care Home Placements		12.0	10.9	465,431	15.7	476,604	15.7	488,153	15.5	500,205	15.4	510,699	15.3	521,501	15.2
3,120,795	100.0	TOTAL EXPENDITURE		68.0	64.6	2,970,786	100.0	3,033,727	100.0	3,140,276	100.0	3,249,186	100.0	3,341,961	100.0	3,436,904	100.0
INCOME																	
(841,441)	72.1	Government Grants				(783,000)	71.3	(717,000)	69.4	(717,000)	69.4	(717,000)	69.4	(717,000)	69.3	(717,000)	69.3
0	0.0	Other Grants				0	-	0	-	0	-	0	-	0	-	0	-
(19,347)	1.7	Fees and Charges				(11,495)	1.0	(11,735)	1.1	(11,980)	1.2	(12,230)	1.2	(12,485)	1.2	(12,745)	1.2
(305,506)	26.2	Income From Other Authorities				(304,430)	27.7	(304,430)	29.5	(304,430)	29.5	(304,430)	29.5	(304,430)	29.4	(304,430)	29.4
0	0.0	Recharges				0	-	0	-	0	-	0	-	0	-	0	-
(1,166,294)	100.0	TOTAL INCOME				(1,098,925)	100.0	(1,033,165)	100.0	(1,033,410)	100.0	(1,033,660)	100.0	(1,033,915)	100.0	(1,034,175)	100.0
1,954,501		NET BUDGET				1,871,861		2,000,562		2,106,866		2,215,526		2,308,046		2,402,729	
Resource Demands:																	
Spending Pressures						334,000		509,000		552,000		552,000		552,000		552,000	
Savings / Reductions						-58,000		-58,000		-58,000		-58,000		-58,000		-58,000	
Net Resource Demands						276,000		451,000		494,000		494,000		494,000		494,000	
1,954,501		Total Including Resource Demands				1,871,861		2,276,562		2,557,866		2,709,526		2,802,046		2,896,729	
This service supports the Council's vision and objectives, specifically in the following areas:-																	
3. Ensure all people are safe and secure																	
5. Make Walsall a healthy and caring place																	
7. Make it easier to access local services																	
9. Listen to what people want																	
10. Transform Walsall into an excellent local Authority																	

OTHER ADULT SERVICES																
2003/04 Actual		Narrative	2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast			
£	%		£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																
3,407,077	8.9	Employee Related Expenses	4,296,847	9.5	4,489,380	9.8	4,682,227	9.9	4,877,942	10.0	5,032,137	10.0	5,188,811	10.0		
194,368	0.5	Premises Related Expenses	185,396	0.4	193,546	0.4	200,617	0.4	207,688	0.4	215,003	0.4	222,505	0.4		
124,233	0.3	Transport Related Expenses	121,770	0.3	124,326	0.3	126,935	0.3	129,474	0.3	132,065	0.3	134,705	0.3		
475,034	1.2	Supplies & Services	2,693,586	5.9	1,998,049	4.3	2,013,260	4.3	2,028,043	4.2	2,043,122	4.1	2,058,503	4.0		
33,924,949	88.7	Agency & Contracted Services	37,955,775	83.7	39,083,030	85.1	40,249,739	85.0	41,457,279	85.0	42,707,085	85.1	44,000,637	85.2		
0	0.0	Transfer Payments	0	-	0	-	0	-	0	-	0	-	0	-		
0	0.0	Central Support Services	0	-	0	-	0	-	0	-	0	-	0	-		
0	0.0	Central Departmental Support	0	-	0	-	0	-	0	-	0	-	0	-		
108,530	0.3	Leasing	76,508	0.2	36,508	0.1	36,508	0.1	36,508	0.1	36,508	0.1	36,508	0.1		
19,705	0.1	Capital Charges	25,602	0.1	25,602	0.1	25,602	0.1	25,602	0.1	25,602	0.1	25,602	0.0		
38,253,895	100.0	TOTAL EXPENDITURE	45,355,484	100.0	45,950,441	100.0	47,334,888	100.0	48,762,536	100.0	50,191,522	100.0	51,667,271	100.0		
INCOME																
(10,035,448)	52.6	Government Grants	(12,196,834)	51.7	(10,021,409)	46.2	(9,077,409)	43.4	(9,077,409)	43.1	(8,288,409)	40.5	(8,288,409)	40.2		
0	0.0	Other Grants	0	-	0	-	0	-	0	-	0	-	0	-		
(5,934,388)	31.1	Fees and Charges	(8,641,902)	36.6	(8,838,031)	40.7	(8,907,858)	42.6	(8,979,325)	42.6	(9,052,470)	44.2	(9,127,337)	44.2		
(3,106,187)	16.3	Income From Other Authorities	(2,752,949)	11.7	(2,841,445)	13.1	(2,933,038)	14.0	(3,027,837)	14.4	(3,125,954)	15.3	(3,227,505)	15.6		
0	0.0	Recharges	0	-	0	-	0	-	0	-	0	-	0	-		
(19,076,023)	100.0	TOTAL INCOME	(23,591,685)	100.0	(21,700,885)	100.0	(20,918,305)	100.0	(21,084,571)	100.0	(20,466,833)	100.0	(20,643,251)	100.0		
19,177,872		NET BUDGET	21,763,799		24,249,556		26,416,583		27,677,965		29,724,689		31,024,020			
Resource Demands:																
Spending Pressures					223,000		602,000		602,000		602,000		602,000			
Savings / Reductions					-133,000		-133,000		-133,000		-133,000		-133,000			
Net Resource Demands					90,000		469,000		469,000		469,000		469,000			
19,177,872		Total Including Resource Demands	21,763,799		24,339,556		26,885,583		28,146,965		30,193,689		31,493,020			
ACTIVITY ANALYSIS																
2003/04 Actual		Activity	Staff Numbers	FTE's	2004/05 Approved		2005/06 Basic Forecast		2006/07 Prelim. Forecast		2007/08 Prelim. Forecast		2008/09 Prelim. Forecast		2009/10 Prelim. Forecast	
£	%				£	%	£	%	£	%	£	%	£	%	£	%
EXPENDITURE																
3,874,748	10.1	Assessment and Care Management	-	-	5,080,029	11.2	5,243,288	11.4	5,446,656	11.5	5,652,805	11.6	5,820,483	11.6	5,991,167	11.6
66,650	0.2	Asylum Seekers	-	-	140,000	0.3	140,000	0.3	140,000	0.3	140,000	0.3	140,000	0.3	140,000	0.3
33,851	0.1	HIV/AIDS	-	-	56,205	0.1	57,995	0.1	59,845	0.1	61,748	0.1	63,343	0.1	64,979	0.1
129,726	0.3	Home Care Income	-	-	0	-	0	-	0	-	0	-	0	-	0	-
6,515,304	17.0	Indep Sector - Home Care	-	-	7,310,180	16.1	7,566,037	16.5	7,830,850	16.5	8,104,928	16.6	8,388,601	16.7	8,682,203	16.8
20,544,513	53.7	Indep Sector - Residential & Nursing	-	-	23,797,687	52.5	24,495,539	53.3	25,120,330	53.1	25,766,988	52.8	26,436,279	52.7	27,128,996	52.5
57,931	0.2	Mens Health Project	-	-	72,157	0.2	75,326	0.2	78,298	0.2	81,112	0.2	83,591	0.2	86,056	0.2
139,168	0.4	Substance Abuse (Addictions)	-	-	185,028	0.4	190,618	0.4	196,404	0.4	202,392	0.4	208,590	0.4	215,005	0.4
6,892,006	18.0	Supporting People	-	-	8,714,198	19.2	8,181,638	17.8	8,462,505	17.9	8,752,563	17.9	9,050,635	18.0	9,358,865	18.1
38,253,895	100.0	TOTAL EXPENDITURE	-	-	45,355,484	100.0	45,950,441	100.0	47,334,888	100.0	48,762,536	100.0	50,191,522	100.0	51,667,271	100.0
INCOME																
(10,035,448)	52.6	Government Grants	-	-	(12,196,834)	51.7	(10,021,409)	46.2	(9,077,409)	43.4	(9,077,409)	43.1	(8,288,409)	40.5	(8,288,409)	40.2
0	0.0	Other Grants	-	-	0	-	0	-	0	-	0	-	0	-	0	-
(5,934,388)	31.1	Fees and Charges	-	-	(8,641,902)	36.6	(8,838,031)	40.7	(8,907,858)	42.6	(8,979,325)	42.6	(9,052,470)	44.2	(9,127,337)	44.2
(3,106,187)	16.3	Income From Other Authorities	-	-	(2,752,949)	11.7	(2,841,445)	13.1	(2,933,038)	14.0	(3,027,837)	14.4	(3,125,954)	15.3	(3,227,505)	15.6
0	0.0	Recharges	-	-	0	-	0	-	0	-	0	-	0	-	0	-
(19,076,023)	100.0	TOTAL INCOME	-	-	(23,591,685)	100.0	(21,700,885)	100.0	(20,918,305)	100.0	(21,084,571)	100.0	(20,466,833)	100.0	(20,643,251)	100.0
19,177,872		NET BUDGET	-	-	21,763,799		24,249,556		26,416,583		27,677,965		29,724,689		31,024,020	
Resource Demands:																
Spending Pressures					223,000		602,000		602,000		602,000		602,000		602,000	
Savings / Reductions					-133,000		-133,000		-133,000		-133,000		-133,000		-133,000	
Net Resource Demands					90,000		469,000		469,000		469,000		469,000		469,000	
19,177,872		Total Including Resource Demands	-	-	21,763,799		24,339,556		26,885,583		28,146,965		30,193,689		31,493,020	
This service supports the Council's vision and objectives, specifically in the following areas:-																
3. Ensure all people are safe and secure																
5. Make Walsall a healthy and caring place																
7. Make it easier to access local services																
9. Listen to what people want																
10. Transform Walsall into an excellent local Authority																

SUPPORTED HOUSING																
2003/04		Narrative	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10			
Actual			Approved	%	Basic Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%		
£	%		£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																
1,555,683	39.2	Employee Related Expenses	2,195,351	39.3	2,280,882	41.2	2,369,180	41.6	2,461,830	42.1	2,535,384	42.3	2,611,134	42.4		
1,224,007	30.8	Premises Related Expenses	1,758,353	31.5	1,813,506	32.8	1,867,698	32.8	1,922,288	32.8	1,978,904	33.0	2,037,510	33.1		
10,990	0.3	Transport Related Expenses	10,866	0.2	11,094	0.2	11,327	0.2	11,554	0.2	11,785	0.2	12,019	0.2		
461,187	11.6	Supplies & Services	918,242	16.5	729,160	13.2	744,015	13.1	758,582	13.0	773,495	12.9	788,758	12.8		
0	0.0	Agency & Contracted Services	0	-	0	-	0	-	0	-	0	-	0	-		
101,677	2.6	Transfer Payments	15,528	0.3	15,854	0.3	16,187	0.3	16,511	0.3	16,841	0.3	17,178	0.3		
466,517	11.8	Central Support Services	508,592	9.1	508,592	9.2	508,592	8.9	508,592	8.7	508,592	8.5	508,592	8.3		
0	0.0	Central Departmental Support	26,597	0.5	27,156	0.5	27,726	0.5	28,281	0.5	28,847	0.5	29,424	0.5		
208	0.0	Leasing	1,073	0.0	1,073	0.0	1,073	0.0	1,073	0.0	1,073	0.0	1,073	0.0		
147,813	3.7	Capital Charges	145,625	2.6	145,625	2.6	145,625	2.6	145,625	2.5	145,625	2.4	145,625	2.4		
3,968,082	100.0	TOTAL EXPENDITURE	5,580,227	100.0	5,532,942	100.0	5,691,423	100.0	5,854,336	100.0	6,000,546	100.0	6,151,313	100.0		
INCOME																
(67,000)	1.7	Government Grants	(67,000)	1.4	(67,000)	1.4	(67,000)	1.4	(67,000)	1.4	(67,000)	1.4	(67,000)	1.4		
0	0.0	Other Grants	0	-	0	-	0	-	0	-	0	-	0	-		
940,308	-23.5	Fees and Charges	(1,008,507)	21.7	(1,008,508)	21.5	(1,008,509)	21.3	(1,008,510)	21.1	(1,008,511)	21.0	(1,008,512)	20.8		
(3,611,186)	90.1	Income From Other Authorities	(1,796,825)	38.6	(1,834,558)	39.1	(1,873,084)	39.6	(1,910,546)	40.1	(1,948,757)	40.5	(1,987,732)	41.0		
(1,270,243)	31.7	Recharges	(1,783,352)	38.3	(1,783,352)	38.0	(1,783,352)	37.7	(1,783,352)	37.4	(1,783,352)	37.1	(1,783,352)	36.8		
(4,008,121)	100.0	TOTAL INCOME	(4,655,684)	100.0	(4,693,418)	100.0	(4,731,945)	100.0	(4,769,408)	100.0	(4,807,620)	100.0	(4,846,596)	100.0		
(40,039)		NET BUDGET	924,543		839,524		959,478		1,084,928		1,192,926		1,304,717			
Resource Demands:																
Spending Pressures					450,000		496,000		500,000		504,000		509,000			
Savings / Reductions					-64,000		-64,000		-64,000		-64,000		-64,000			
Net Resource Demands					386,000		432,000		436,000		440,000		445,000			
(40,039)		Total Including Resource Demands	924,543		1,225,524		1,391,478		1,520,928		1,632,926		1,749,717			
ACTIVITY ANALYSIS																
2003/04		Activity	Staff Numbers	FTE's	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10	
Actual					Approved	%	Basic Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%
£	%			£	%	£	%	£	%	£	%	£	%	£	%	
EXPENDITURE																
0	0.0	Almshouses	-	-	7,976	0.1	8,177	0.1	8,368	0.1	8,553	0.1	8,741	0.1	8,932	0.1
1,182,435	29.8	Asylum Seekers	8.0	8.0	1,386,266	24.8	1,429,703	25.8	1,472,436	25.9	1,515,689	25.9	1,558,262	26.0	1,602,204	26.0
1,570,289	39.6	Homelessness	56.0	46.0	2,367,499	42.4	2,278,212	41.2	2,347,297	41.2	2,418,645	41.3	2,481,437	41.4	2,546,214	41.4
506,700	12.8	Management & Administration	16.0	7.0	632,248	11.3	636,687	11.5	641,282	11.3	646,064	11.0	649,921	10.8	653,884	10.6
622,706	15.7	NCO's	43.0	38.9	1,025,221	18.4	1,062,577	19.2	1,100,846	19.3	1,140,538	19.5	1,173,854	19.6	1,208,165	19.6
85,951	2.2	Travellers Site	1.0	1.0	161,017	2.9	117,586	2.1	121,194	2.1	124,847	2.1	128,331	2.1	131,914	2.1
3,968,082	100.0	TOTAL EXPENDITURE	124.0	100.9	5,580,227	100.0	5,532,942	100.0	5,691,423	100.0	5,854,336	100.0	6,000,546	100.0	6,151,313	100.0
INCOME																
(67,000)	1.7	Government Grants			(67,000)	1.4	(67,000)	1.4	(67,000)	1.4	(67,000)	1.4	(67,000)	1.4	(67,000)	1.4
0	0.0	Other Grants			0	-	0	-	0	-	0	-	0	-	0	-
940,308	-23.5	Fees and Charges			(1,008,507)	21.7	(1,008,508)	21.5	(1,008,509)	21.3	(1,008,510)	21.1	(1,008,511)	21.0	(1,008,512)	20.8
(3,611,186)	90.1	Income From Other Authorities			(1,796,825)	38.6	(1,834,558)	39.1	(1,873,084)	39.6	(1,910,546)	40.1	(1,948,757)	40.5	(1,987,732)	41.0
(1,270,243)	31.7	Recharges			(1,783,352)	38.3	(1,783,352)	38.0	(1,783,352)	37.7	(1,783,352)	37.4	(1,783,352)	37.1	(1,783,352)	36.8
(4,008,121)	100.0	TOTAL INCOME			(4,655,684)	100.0	(4,693,418)	100.0	(4,731,945)	100.0	(4,769,408)	100.0	(4,807,620)	100.0	(4,846,596)	100.0
(40,039)		NET BUDGET			924,543		839,524		959,478		1,084,928		1,192,926		1,304,717	
Resource Demands:																
Spending Pressures					450,000		496,000		500,000		504,000		509,000			
Savings / Reductions					-64,000		-64,000		-64,000		-64,000		-64,000			
Net Resource Demands					386,000		432,000		436,000		440,000		445,000			
(40,039)		Total Including Resource Demands			924,543		1,225,524		1,391,478		1,520,928		1,632,926		1,749,717	
This service supports the Council's vision and objectives, specifically in the following areas:-																
3. Ensure all people are safe and secure																
5. Make Walsall a healthy and caring place																
7. Make it easier to access local services																
9. Listen to what people want																
10. Transform Walsall into an excellent local Authority																

BUSINESS, STRATEGY AND SUPPORT SERVICES																
2003/04		Narrative	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10			
Actual			Approved	%	Basic Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%		
£	%		£	%	£	%	£	%	£	%	£	%	£	%		
EXPENDITURE																
4,189,964	40.3	Employee Related Expenses	1,698,501	18.5	1,788,409	20.5	1,867,647	21.9	1,946,715	22.5	2,014,096	23.0	2,082,463	23.5		
148,196	1.4	Premises Related Expenses	532,915	5.8	544,107	6.2	555,533	6.5	566,644	6.6	577,977	6.6	589,537	6.7		
386,044	3.7	Transport Related Expenses	439,771	4.8	454,767	5.2	470,279	5.5	486,296	5.6	502,864	5.8	520,004	5.9		
1,262,974	12.2	Supplies & Services	910,405	9.9	440,153	5.0	128,084	1.5	140,658	1.6	153,485	1.8	166,569	1.9		
36,532	0.4	Agency & Contracted Services	22,956	0.3	21,959	0.3	24,528	0.3	25,387	0.3	26,275	0.3	27,194	0.3		
0	-	Transfer Payments	0	-	0	-	0	-	0	-	0	-	0	-		
4,193,905	40.4	Central Support Services	5,409,774	59.0	5,409,774	62.0	5,409,774	63.5	5,409,774	62.6	5,409,774	61.9	5,409,774	61.1		
107,224	1.0	Central Departmental Support	113,751	1.2	13,751	0.2	13,751	0.2	13,751	0.2	13,751	0.2	13,751	0.2		
38,985	0.4	Leasing	27,354	0.3	27,354	0.3	27,354	0.3	27,354	0.3	27,354	0.3	27,354	0.3		
25,186	0.2	Capital Charges	18,993	0.2	18,993	0.2	18,993	0.2	18,993	0.2	18,993	0.2	18,993	0.2		
10,389,010	100.0	TOTAL EXPENDITURE	9,174,420	100.0	8,719,267	100.0	8,515,943	100.0	8,635,572	100.0	8,744,569	100.0	8,855,639	100.0		
INCOME																
(705,545)	81.9	Government Grants	0	-	0	-	0	-	0	-	0	-	0	-		
0	-	Other Grants	0	-	0	-	0	-	0	-	0	-	0	-		
(155,726)	18.1	Fees and Charges	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0		
0	-	Income From Other Authorities	0	-	0	-	0	-	0	-	0	-	0	-		
0	-	Recharges	0	-	0	-	0	-	0	-	0	-	0	-		
(861,271)	100.0	TOTAL INCOME	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0		
9,527,738		NET BUDGET	9,174,100		8,718,947		8,515,623		8,635,252		8,744,249		8,855,319			
Resource Demands:																
Spending Pressures					266,000		601,000		601,000		601,000		601,000			
Savings / Reductions					-41,000		-41,000		-41,000		-41,000		-41,000			
Net Resource Demands					225,000		560,000		560,000		560,000		560,000			
9,527,738		Total Including Resource Demands	0		8,943,947		9,075,623		9,195,252		9,304,249		9,415,319			
ACTIVITY ANALYSIS																
2003/04		Activity	Staff Numbers	FTE's	2004/05		2005/06		2006/07		2007/08		2008/09		2009/10	
Actual					Approved	%	Basic Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%	Prelim. Forecast	%
£	%			£	%	£	%	£	%	£	%	£	%	£	%	
EXPENDITURE																
254,162	2.4	Centrally Apportioned Costs/Overheads	0	0.0	144,508	1.6	163,641	1.9	173,577	2.0	184,109	2.1	195,205	2.2	206,894	2.3
516,373	5.0	Finance and Accountancy	2	0.8	77,885	0.8	79,179	0.9	80,501	0.9	81,786	0.9	83,096	1.0	84,430	1.0
23,675	0.2	Health & Safety	0	0.0	68,606	0.7	70,166	0.8	71,766	0.8	73,390	0.8	75,056	0.9	76,765	0.9
179,557	1.7	Improvement Plan	2	2.0	96,497	1.1	-104,485	-1.2	-425,538	-5.0	-421,646	-4.9	-418,464	-4.8	-415,260	-4.7
947,186	9.1	Information Communication Technology	9	9.0	590,803	6.4	402,607	4.6	414,310	4.9	425,848	4.9	436,106	5.0	446,486	5.0
5,311,482	51.1	Management & Administration	18	16.0	6,439,503	70.2	6,415,814	73.6	6,448,619	75.7	6,478,312	75.0	6,505,528	74.4	6,532,842	73.8
439,034	4.2	Performance Management	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
473,619	4.6	Planning and Commissioning	23	21.6	708,106	7.7	738,140	8.5	768,184	9.0	798,567	9.2	823,137	9.4	848,097	9.6
0	-	Post Room	0	0.0	124,573	1.4	127,800	1.5	131,113	1.5	134,459	1.6	137,651	1.6	140,919	1.6
66,068	0.6	Publicity & Promotion	0	0.0	103,559	1.1	107,344	1.2	110,961	1.3	114,354	1.3	117,368	1.3	120,368	1.4
0	-	Risk Pool	0	0.0	124,053	1.4	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
140,606	1.4	Tameway Tower Premises Costs	0	0.0	123,105	1.3	125,690	1.4	128,329	1.5	130,896	1.5	133,514	1.5	136,184	1.5
1,178,861	11.3	Training	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0	0	0.0
858,587	8.3	Transport Services	0	0.0	573,222	6.2	593,371	6.8	614,121	7.2	635,497	7.4	656,372	7.5	677,914	7.7
10,389,010	100.0		54	49.4	9,174,420	100.0	8,719,267	100.0	8,515,943	100.0	8,635,572	100.0	8,744,569	100.0	8,855,639	100.0
INCOME																
(705,545)	81.9	Government Grants	0	-	0	-	0	-	0	-	0	-	0	-	0	-
0	-	Other Grants	0	-	0	-	0	-	0	-	0	-	0	-	0	-
(155,726)	18.1	Fees and Charges	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0
0	-	Income From Other Authorities	0	-	0	-	0	-	0	-	0	-	0	-	0	-
0	-	Recharges	0	-	0	-	0	-	0	-	0	-	0	-	0	-
(861,271)	100.0	TOTAL INCOME	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0	(320)	100.0
9,527,738		NET BUDGET	9,174,100		8,718,947		8,515,623		8,635,252		8,744,249		8,855,319			
Resource Demands:																
Spending Pressures					266,000		601,000		601,000		601,000		601,000			
Savings / Reductions					-41,000		-41,000		-41,000		-41,000		-41,000			
Net Resource Demands					225,000		560,000		560,000		560,000		560,000			
10,389,010		Total Including Resource Demands			8,943,947		9,075,623		9,195,252		9,304,249		9,415,319			
This service supports the Council's vision and objectives, specifically in the following areas:-																
3. Ensure all people are safe and secure																
5. Make Walsall a healthy and caring place																
7. Make it easier to access local services																
9. Listen to what people want																
10. Transform Walsall into an excellent local Authority																

MEDIUM TERM FINANCIAL STRATEGY 2005/06 - 2009/10

STRATEGIC CHOICES

SERVICE AREA: SOCIAL CARE

Executive Director : DAVID MARTIN	COUNCIL VISION	ANNUAL NET COST					CAUSE OF INVESTMENT	L,D,G,I,O	DETAILS OF INVESTMENT	DETAILS OF HOW THE INVESTMENT MEETS THE COUNCILS VISIONS	CONSEQUENCES / RISK OF NOT GOING AHEAD
		2005/6 £000	2006/7 £000	2007/8 £000	2008/9 £000	2009/10 £000					
STRATEGIC CHOICE / BUDGET PRESSURE	Priority No										
Client demand - learning disabilities - 05/06 & future years effect of growth approved in 04/05	3, 5, 7, 9 10	366	366	366	366	366	D I	Client demand for new LD clients - will be spent on a range of new services to include supported living, home care, day care etc.	Ensuring that vulnerable adults with learning disabilities are safe and secure and their assessed needs are met	Existing demand continues to increase - failure to fund new demands will result in new packages of care not proceeding and support to citizens not met - in addition the CSCI view that services in Walsall for people with learning disabilities was excellent	
Client demand - learning disabilities - new identified growth 05/06	3, 5, 7, 9 10	426	794	794	794	794	D I	Client demand for new LD clients - will be spent on a range of new services to include supported living, home care, day care etc	Ensuring that vulnerable adults with Learning Disabilities are safe and secure and their assessed needs are met	Existing demand continues to increase - failure to fund new demands will result in new packages of care not proceeding and support to citizens not met - in addition the CSCI view that services in Walsall for people with Learning Disabilities was excellent	
Independent sector home care fee increases	3, 5, 7, 9 10	81	81	81	81	81	DI	Projected increase in independent sector HC fees - 2% above base budget allowance of 3.5%	Ensuring that assessed needs of vulnerable older people are met	Unstable market - Fee increases need to keep pace with other Local Authorities - projected 5.5% for Ind sector HC	
Mental health preserved rights	3, 5, 7	100	200	200	200	200	L	Funding required to change packages of care for preserved rights clients (mental health) - reassess clients - clients still in system - unique issue for MH	Addressing the assessed need of clients with mental health problems in preserved rights placements	There are a number of existing service users with preserved rights and existing resources are inadequate to meet their care needs. Should this additional funding not be forthcoming, additional demands will be placed on next years continuing care resources	
One year reduction in cash limit (04/05) added back	5	31	31	31	31	31	O	Corporate adjustment in 04/05 required to be added back in 05/06		Direct cut to 05/6 budget	
Care standards - budget realignment	3, 5, 7, 9 10	300	300	300	300	300	L	Long standing operational shortfall originating from 02/03 where costs of weekend working, additional allowances etc increased expenditure in this area.	Ensuring older people receive services which meet national standards	Insufficient revenue funding to cover the cost of current residential services. Failure to meet national min standards, poor mgmt of buildings, data and PIS	
SUB TOTAL P - confirmation 5/6 effects of bids approved 4/5		1,304	1,772	1,772	1,772	1,772					
Fall out of asylum seekers grant income	3, 5	330	331	335	339	344	L G	Loss of income generated through asylum seekers contract - will have direct budget cut for the department as has previously made profit	supporting asylum seekers	Not negotiable - Income generated through the Asylum seekers contract will be lost	
Support payments for looked after children	3, 5	225	225	225	225	225	L D	Support payments required for children's under s17 s23 s34 of the Children's Act - majority of which are court ordered and uncontrollable - although a few under section 20 - looking at commissioning and procurement of services - supervised visits -	Ensuring children are safe & secure and that they are able to access local services, to ensure that appropriate statutory intervention is achieved for children at risk.	Extensive audit and new tendering process to address, overspend result of historically insufficient budget, Court requirements, Human Rights act etc	
Additional costs of agency staff within SW teams for LAC (improved recruitment)	3, 5, 7	170	170	170	170	170	L D	High level of agency staff within children's SW teams (LAC) requires additional funding	Ensuring children are safe & secure and that they are able to access local services, to ensure that appropriate statutory intervention is achieved for children at risk.	Inability to fulfil statutory functions due to recruitment crisis	
Realignment of salaries of children's service managers	3, 5, 10	50	50	50	50	50	I O	Service manager regarding required to enable a more strategic approach to service delivery	Ensure appropriate skilled & qualified managers retained within service area	Retention issues - inability to complete senior management structure	
Restructure in OP/PDSI services (aka IYA)	5, 7	48	148	148	148	148	O	Restructuring proposals for OP & PDSI services to meet changing and developing service needs - reports in place to JNC	Addressing poor performance and improving outcomes for older people and people with physical and sensory impairment	Will not be able to meet key targets - NSF	

Executive Director : DAVID MARTIN	COUNCIL VISION	ANNUAL NET COST					CAUSE OF INVESTMENT			
STRATEGIC CHOICE / BUDGET PRESSURE	Priority No	2005/6 £000	2006/7 £000	2007/8 £000	2008/9 £000	2009/10 £000	L,D,G,I,O	DETAILS OF INVESTMENT	DETAILS OF HOW THE INVESTMENT MEETS THE COUNCILS VISIONS	CONSEQUENCES / RISK OF NOT GOING AHEAD
PDSI developmental budget	3, 5, 7,9 10	50	50	50	50	50	O	Development work to identify unmet needs of this client group - service user involvement - meet demographic demand	Ensuring services are developed based on listening to service users and carers	Will not be able to develop services for this group of clients
Service user and carer consultation across client groups	3, 5, 7, 9	0	10	10	10	10	D L	Required to implement user involvement strategy	This will demonstrate how the council 'listens to what people want' and improve services to make Walsall a healthy and caring place	Unable to deliver user involvement strategy
Home treatment services - mental health	3, 5, 7	40	50	50	50	50	D L I	Reconfiguration of assertive outreach team, mental health crisis team. - shift towards home treatment - compliant with SHA and NSEF regs - approved SW requirement for OOH - will leave under funded - this will pay for new star workers to release SW posts	Ensuring needs of those with serious mental illnesses are met	This is a national requirement and Walsall has been highlighted by the strategic health authority as failing to comply with national guidance. There is an improvement target associated with this. Any failure will result in a negative assessment
Joint management arrangements - mental health	3, 5, 7	80	80	80	80	80	D L I	Contribution towards 1/2 of joint director of MH and 1/2 of joint commissioning manager - other 50% from PCT	improving performance and outcomes for those with mental health problems	Component part of the joint arrangements between the PCT and the MBC, lack of resources will result in delaying the partnership arrangements. Any redn in management capacity at this point in time will slow down the progress in those joint arrangements.
Fall out of mental health grant	3, 5, 7	44	86	129	129	129	G	Shortfall of MHG based on changed national formula - leads to a cut in mainstream resources	improving performance and outcomes for those with mental health problems	As the formula for this grant has been reconfigured Walsall's allocation will be reduced year on year. If the redn is not replaced by new resources, directly delivered services will be reduced as they rely on this as part of their core funding
Mental health social worker posts (CMHT)	3, 5, 7, 9	70	93	93	93	93	I D L	3 social workers at West CMHTOP, Central CMHTOP and East CMHTOP - specialist service for OP with MH needs	Ensuring older people with mental health problems and dementia receive services to meet needs	Insufficient sw support at CMHTs for older people insufficient
Supporting people contractual and commissioning support	3, 5, 7	23	30	30	30	30	I D L	Contractual support to ensure SP programme can be delivered	This will help the council spend more money on helping people stay in their own home and improve the services they receive under Supporting People grant	Will not be able to commission under spends from 03/04 convert ODPM contracts to new contracts, will not be able to fund the full SP budget
Contract management of agency staff contract	3, 5, 7	20	27	27	27	27	I O	Contract manager to monitor agency staff contracts to be implemented in cot 2004	This will deliver better value for money and secure safe contracts for the provision of agency staff which ensures service continuity for vulnerable people	Will not get best value from the contract. Contract quality will be at risk
Home care contract monitoring	3, 5, 7	20	54	54	54	54	I D O	Contract officer staff to monitor core and additional quality standards.	This will ensure vulnerable people receive safe and effective home care services and also that the council receives value for money	Must respond to user survey, additional contract standards
Commissioning support - PDSI	3, 5, 7	19	25	25	25	25	I O	Final post to complete all CDOs for all client groups - 20 hours residual hours across whole service	Social inclusion will be enhanced by ensuring that services to people with sensory disability and sensory impairment are developed to better meet their needs	Gap - no support in commissioning to this client group
Direct payments support	3, 5, 7	19	25	25	25	25	D I L	Funding support - contracting for support	This will provide help for people to manage their direct payments for services which helps them choose and fund their own services	Unable to deliver govt targets for direct payments
Agency staff clearing house	5, 7	30	40	40	40	40	I D O	Coordination of agency staff placements in line with new contracting arrangements - admin staff		Necessary for effective administration of the employment of agency staff. Purchasing would revert to managers which would be uncoordinated and increase risks of non compliance with new contract arrangements
Improvement plan		205	530	530	530	530	I	In 2003/04 it was assumed that a number of costs contained within the social services improvement plan would fall out. This is not the case, so this now generates an additional pressure.	Ensure appropriate skilled & qualified managers retained within service area	The improvement plan involved recruitment to a number of key senior management posts which would need to be deleted if this investment is not approved.
Additional housing support workers - supported housing	3, 5, 7,9 10	60	90	90	90	90	I O	Additional housing workers to increase Walsall's number from 2 to 4, rising to 5 in year 2	Ensuring vulnerable adults receive high quality and timely advice	Failure to demonstrate significant improvement in performance, investment in the governments prevention agenda at a time when the service is judged to be a poor service and a re inspection is scheduled for July 2005 (which will contribute to the corporate CPA)

Executive Director : DAVID MARTIN	COUNCIL VISION	ANNUAL NET COST					CAUSE OF INVESTMENT			
STRATEGIC CHOICE / BUDGET PRESSURE	Priority No	2005/6 £000	2006/7 £000	2007/8 £000	2008/9 £000	2009/10 £000	L,D,G,I,O	DETAILS OF INVESTMENT	DETAILS OF HOW THE INVESTMENT MEETS THE COUNCIL'S VISIONS	CONSEQUENCES / RISK OF NOT GOING AHEAD
Homelessness prevention strategy - supported housing	3, 5, 7,9 10	60	75	75	75	75	I O	New technology to speed up info gathering 10K, Homelessness prevention fund 15K - new post pro active 'home visiting' prevention officer 30K, mediation services, 10K and expand rent scheme 10K.	Reducing causes of homelessness	Intended to develop tools to respond to the homelessness prevention agenda and provide an effective advice service - unable to deliver plan in the homelessness strategy, increased homeless applications if opportunity to prevent not taken
Supporting people admin grant (expected fall out 06/07) - supported housing	3, 5, 7	41	350	350	350	350	G	Fall out of SP grant - est per national indication in 05/6 - investment required to sustain level of staffing within SP team in future pending Gvt review of SP Admin	The supporting people service helps hundreds of citizens remain in their own homes and enjoy more choice. The ODPM reduces the grant for support services each year even though the demand for support increases, this funding will ensure that the supporting people service continues to ensure choice	Non negotiable - loss of core funding
TOTAL N - New Investment		1,604	2,539	2,586	2,590	2,595				
Savings resulting from reduction in number of looked after children	5	-690	-690	-690	-690	-690	O	Saving flowing from increased investment in family support - based on reduction in number of new admissions to care - based on 10 children coming out of care	Impossible for vulnerable children to use Walsall's services; unable to provide safe and secure placements which meet care standards for children; reduced ability to achieve targets and star rating which reduces the attainability of excellent status by 2008; unable to allocate places for vulnerable children which has negative effect on safety & security	Previous target in MTFP unrealistic - given early stages of family support strategy
Workforce management	5	-650	-650	-650	-650	-650	I O	Reduction in use of and unit cost of agency staff	Reduced ability to achieve targets and star rating which reduces the attainability of excellent status by 2008;	Number of agency staff reduced leading to savings in agency staff in addition to cost saving of 100K
Reduction in Use of agency staff	5	-100	-100	-100	-100	-100	I O	Departmental savings relating to agency staff	This is a key part of the councils recruitment and retention policy - the reduction in the use of agency staff will transform Walsall into an excellent Local Authority by ensuring continuity of service and also help strengthen the local economy by providing employment opportunities	Number of agency staff reduced leading to savings in agency staff included in MTFP
Children's residential restructuring	3, 5, 7, 9	-300	-300	-300	-300	-300	O	Saving flowing from restructuring within children's residential services costing 337K - this is predicted to reduce use of agency staff by 300K in 05/06	Impossible for vulnerable children to use Walsall's services; unable to provide safe and secure placements which meet care standards for children; reduced ability to achieve targets and star rating which reduces the attainability of excellent status by 2008; unable to allocate places for vulnerable children which has negative effect on safety & security	Restructure delayed due to extensive negotiations with union, target very optimistic given need to implement care standards
Ongoing savings in residential care placements	5	-827	-827	-827	-827	-827	I O	Ongoing saving identified in 03/04; due to demand not being as high as predicted when growth was identified	Risk that demand increases over and above that which was budgeted for which has negative effect on security of vulnerable adults and reduced ability to achieve targets and star rating which reduces the attainability of excellent status by 2008;	
Additional savings on reducing numbers of LAC	5	-550	-550	-550	-550	-550	I O	Additional savings identified to bring LAC back in house from external residential placements - equates to an additional 5 children by end of 05/06	Impossible for vulnerable children to use Walsall's services; unable to provide safe and secure placements which meet care standards for children; reduced ability to achieve targets and star rating which reduces the attainability of excellent status by 2008; unable to allocate places for vulnerable children which has negative effect on safety & security	
Increased levels of vacancy management	5	-418	-418	-418	-418	-418	I O	Increasing vacancy management discount to 6.7% - excludes any discount for residential care	Reduced ability to achieve targets and star rating which reduces the attainability of excellent status by 2008;	Needs to be very carefully managed by service to ensure no negative effect on service provision or star rating; there will be delays in filling posts which will affect the assessment process - currently an outlier (1 blob) in this - vacancy mgt will slow recovery; also may increase waiting lists
TOTAL		-3,535	-3,535	-3,535	-3,535	-3,535				
TOTAL STRATEGIC CHOICES FOR DIRECTORATE		-627	776	823	827	832				

SOCIAL CARE AND SUPPORTED HOUSING - CAPITAL PROGRAMME 2005/06 - 2009/10

APPENDIX E

Project	Cap 2005/06	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10
Mainstream Funding					
Mental Health	122,392	0	0	0	0
Disabled Facilities Grant	347,000	347,000	347,000	347,000	347,000
Clear major adaptations	897,000	897,000	897,000	897,000	897,000
Replacment of SOSCIS	80,000	0	0	0	0
Short breaks partnership	200,000	0	0	0	0
New build Beacon View	100,000	100,000	0	0	0
New build Fallings Heath	50,000	150,000	0	0	0
Meeting DDA requirements	10,000	0	0	0	0
Clear major adaptations	4,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Travellers Site - essential works	350,000	0	0	0	0
Total Bids - Mainstream	6,156,392	4,494,000	4,244,000	4,244,000	4,244,000
Non-Mainstream Funding					
Children's capital grant	83,000	0	0	0	0
Improving information grant	151,000	0	0	0	0
Safeguarding children	222,000	0	0	0	0
Disabled facilities grant	520,000	520,000	520,000	520,000	520,000
Travellers site refurbishment	100,000	0	0	0	0
Short breaks partnership	400,000	0	0	0	0
New build Beacon View	400,000	400,000	0	0	0
New build Fallings Heath	175,000	525,000	0	0	0
Total Bids - Non - Mainstream	2,051,000	1,445,000	520,000	520,000	520,000
TOTAL CAPITAL	8,207,392	5,939,000	4,764,000	4,764,000	4,764,000

RISK ASSESSMENT 2004/05

POTENTIAL RISK	HIGH RISK £'000	MODERATE RISK £'000	LOW RISK £'000	TOTAL RISK £'000
SOCIAL CARE AND SUPPORTED HOUSING				
Numbers of looked after children - figures not reducing as per plan	262			262
Numbers of looked after children - demand increase based on 1 child per month		14		14
Payments required for support to children under the childrens act	0		33	33
Failure to retain local authority foster carers - loss of 3 internal carers per month	0		35	35
NURRCIS expenditure - change in mix of services across all client groups		200		200
FISCOM - expenditure - change in mix of services across all client groups		150		150
PDSW - equipment expenditure		200		200
Increased use of agency staff in residential services and SW teams due to recruitment difficulties		150		150
TOTAL RISK	262	714	68	1,044

NB

- 1 NURRCIS & FISCOM budgets are subject to possible increases and decreases on expenditure budgets
 NURRCIS exp budget £22m (1% = £220,000)
 FISCOM budget £7.3m (1% = £73,000)
- 2 PDSW equipment budget is liable to a possible underspend of this amount.
- 3 Agency staff expenditure in residential homes and SW teams are subject to increases and decreases on expenditure budgets.

RISK ASSESSMENT 2005/06 - 2009/10**APPENDIX G****POTENTIAL RISKS - APPLICABLE TO ALL FINANCIAL YEARS**

POTENTIAL RISK	Low Risk / Further Cost if Occurs £'000	Medium Risk / Further Cost if Occurs £'000	High Risk / Further Cost if Occurs £'000	TOTAL RISK £'000
SOCIAL CARE AND SUPPORTED HOUSING				
Transitional Costs - retaining existing LD provision until all service users have moved into new provision		100		100
Running LD Day centres while new packages of day care services provided	100	200		300
Whilst reprovding Elderly Residential services - possibility of having to pay increased fees, purchase additional Extra Care Housing placements	100	150		250
Low risk that provision will be insuffucent to fund claims relating to s117 - each claim significant circa 50K			100	100
Preserved rights - risk that homes will raise fees above the agreed investment.			100	100
Numbers of looked after children - increased client demand			200	200
Partner contributions childrens services - increased costs borne by social care			100	100
Failure to retain and recruit local authority foster carers			100	100
Further pressure to rise independent sector home / residential and nursing fees above investment			100	100
Possible non acheivement of savings relating to agency staff			490	100
Learning disabilities supported living - risk that clients will not be eligible for funding supporting people grant			100	100
Supporting People overspend on the admin grant			50	50
TOTAL RISK	200	450	1,340	1,600

PEOPLE CONSULTED IN THE PREPARATION OF THIS RISK ASSESSMENT

NAME AND POSITION	EXT	NOTES
SOCIAL CARE AND SUPPORTED HOUSING SENIOR MANAGEMENT BOARD	2749	DIRECTOR, ASST DIRECTORS; HEADS OF SERVICE
FINANCIAL RISK ASSESSMENT COMPLETED BY:	STEPH SIMCOX / NIGEL IMBER	