

## **Corporate Parenting Board**

Monday 1 July 2024 at 18:00

Conference room 2 at the Council House, Lichfield Street, Walsall

Membership:	Councillor S. Elson (Chair) Councillor T. Jukes (Vice-Chair) Councillor A. Hicken Councillor K. Ferguson Councillor Chapman Councillor Nasreen Vacancy
Non-Elected Non-Voting Advisors:	NHS Walsall CCG Head of Virtual School Director of Customer Engagement
Quorum:	Three Members

The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012 Specified pecuniary interests

The pecuniary interests which are specified for the purposes of Chapter 7 of Part 1 of the Localism Act 2011 are the interests specified in the second column of the following:

Subject	Prescribed description			
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain.			
Sponsorship	Any payment or provision of any other financial benefit (other than from the relevant authority) made or provided within the relevant period in respect of any expenses incurred by a member in carrying out duties as a member, or towards the election expenses of a member.			
	This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Regulations (Consolidation) Act 1992.			
Contracts	Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority:			
	(a) under which goods or services are to be provided or works are to be executed; and			
	(b) which has not been fully discharged.			
Land	Any beneficial interest in land which is within the area of the relevant authority.			
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.			
Corporate tenancies	Any tenancy where (to a member's knowledge):			
	(a) the landlord is the relevant authority;			
	(b) the tenant is a body in which the relevant person has a beneficial interest.			
Securities	Any beneficial interest in securities of a body where:			
	(a) that body (to a member's knowledge) has a place of business or land in the area of the relevant authority; and			
	(b) either:			
	(i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or			
	(ii) if the share capital of that body is more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of Page 2 that false.			

Schedule 12A to the Local Government Act, 1972 (as amended)

Access to information: Exempt information

### Part 1

Descriptions of exempt information: England

- 1. Information relating to any individual.
- 2. Information which is likely to reveal the identity of an individual.
- 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information).
- 4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
- 5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
- 6. Information which reveals that the authority proposes:
  - (a) to give any enactment a notice under or by virtue of which requirements are imposed on a person; or
  - (b) to make an order or direction under any enactment.
- 7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.
- 8. Information being disclosed during a meeting of a Scrutiny and Performance Panel when considering flood risk management functions which:
  - (a) Constitutes a trades secret;
  - (b) Its disclosure would, or would be likely to, prejudice the commercial interests of any person (including the risk management authority);
  - (c) It was obtained by a risk management authority from any other person and its disclosure to the public by the risk management authority would constitute a breach of confidence actionable by that other person.

### Part 1 - Public Session

### 1. Apologies

### 2. Substitutions

To receive notice of any substitutions for a Member of the Committee for the duration of the meeting.

### 3. Minutes

To approve and sign the minutes of the meeting held on 2 April 2024

(Enclosed)

### **4.** Declarations of Interest

- 5. Local Government (Access to Information) Act, 1985 (as amended): To agree that the public be excluded from the private session during consideration of the agenda items indicated for the reasons shown on the agenda.
- **6.** Establishment of Work Programme 2024 2025
  To receive a presentation on the services within the remit of the Corporate Parenting Board to inform the agreement of the work programme.

(Enclosed)

### 7. Events and engagement

An update on the engagement with Children in Care and Children Leaving Care. (Presentation)

8. Quarterly Performance report

To present key performance data for children's services relating to children in care and care leavers.

(Enclosed)

**9.** Walsall Care Leavers joint protocol

To consider the Walsall Care Leavers joint protocol.

(To Follow)

**10.** LGA Placements for Children in Care Resource Pack

To provide an overview of key legislation and policy issues and key questions for the Board to consider.

(Enclosed)

**11.** Date of next meeting

The date of the next meeting will be 2 September 2024.

### Minutes of the Corporate Parenting Board held in TLC Hub.

### **Tuesday 9 April 2023 5.30 PM**

### **Committee Members present:**

Councillor S. Elson (Chair) Councillor T. Jukes (Vice Chair) Councillor A. Hicken

### **Officers Present:**

Colleen Male – Executive Director, Children's Services
Rita Homer – Director, Children's Social Work
Zoe Morgan – Head of Service
Lorraine Thompson – Head of Virtual School
Catherine Masterson – Walsall ICB
Margaret Court - Head of CAMHS Commissioning

### 19. Engagement Session with Children and Young People

The Head of Service provided the context to engagement session, which was that housing and mental health had emerged as topics in previous engagement sessions and audits. It was noted that children in care often left home significantly earlier than those leaving a parental household and consideration should be given as to how to support this group.

The following points were raised as points of consideration for the Board:

- 41% of Care Leavers were 'Not in Education Employment or Training' (NEET).
- 87% of Care Leavers had less than 5 GCSEs.
- 26% of the homeless population had care experience.
- Children in Care were 4 times more likely to have mental health issues.
- ¾ of Children in residential homes meet the criteria for psychiatric conditions.
- CAMHS makes up less than 7% NHS budget.
- Children in Care and care leavers make up 1% of the population but 25% of the prison population.
- 27% birth mothers and 19% birth fathers with children place adoption had care experience.

The Head of CAMHS Commissioning stated that transition in Walsall was working well, which was evidenced by the fact that the cohort was not presenting at the acute trust.

Further information was provided on the Walsall House Project which supported young people into independence, this involved intense work with Care Leavers to promote independence. It was agreed that this would be a future agenda item.

The Executive Director stated that a call to action would be taken to seek partnership responsibility to demonstrate commitment through the establishment of a subgroup which fed into the Corporate Parenting Board.

A discussion was held with the Young People with the following points raised for consideration:

- Peer support was valued by young people.
- Relationships with workers supporting young people were important.
- Independent Visitors provided a valuable service to Young People.
- Becoming independent was often isolating for young people.

### 20 Apologies

Apologies were submitted on behalf of Councillors R. Worrall, V. Waters, and L. Harrison.

### 21. Substitutions

There were no substitutions submitted for the duration of the meeting.

### 22. Declarations of Interest

There were no declarations of interest submitted.

### 23. Local Government (Access to Information) Act 1985 (as amended)

There was no information in private session.

### 24. Minutes

The Board considered the minutes of the meeting held on 12th February 2024.

### Resolved

The minute of the meeting held on 12<sup>th</sup> February 2024 were agreed as a rue and accurate record.

### 24. Corporate Parenting Board Annual Report 2023-24

The Board considered the Corporate Parenting Board annual report 2023-24.

### Resolved

That the Corporate Parenting Board Annual Report 2023 – 24 was approved for submission to Council.

### 25. Date of next meeting

The Date of the next meeting will be agreed at Annual Council

There being no further business, the meeting terminated at 7.05 pm.

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Date:

## Corporate Parenting Board 1 July 2024 6.

**Establishment of Work Programme 2024 -25** 

Ward(s):

Portfolios:

### 1. Report

The purpose of this item is to provide relevant background information for Members so that the Board's work programme can be agreed for 2024/25.

It is important for Members to consider the wide range of potential issues within their remit and which of these they could consider during the year.

The purpose of the Corporate Parenting Board is to assist the Council to fulfil its legal obligations and responsibilities towards children in care and leaving care by providing strategic direction to ensure they are effectively supported to reach their full potential. A presentation will be provided at the meeting providing more detail about the services that fall within the Board's remit.

In the Corporate Parenting Board annual report 2023/24 the Board set out its priorities for 2024/25 as: -

- Continue to review and evolve the approach to engagement with young people to make engagement meaningful.
- Build relationships with children and young people in care and care leavers and be an advocate for them.
- Attend future events and activities with young people to further develop relationships.
- Challenge services and partners to ensure that young people are receiving the best services and given every opportunity to succeed.
- Monitor the delivery of the Corporate Parenting Strategy and associated action plan and set the Boards remit around its priorities.

### 2. Recommendations

- 2.1 That the work programme of the Corporate Parenting Board for the 2024/25 municipal year be agreed.
- 2.2 A Total Respect training course be organised at the earliest opportunity for all Elected Members.
- 2.3 That the Board considers member champion nominations to visit residential homes.

### 3. Remit

The remit of the Corporate Parenting Board is as follows:

- (1) Provide clear strategic direction in relation to corporate parenting to improve the outcomes and life chances of looked after children and care leavers.
- (2) Ensure that Walsall Council and Partner agencies have a joint commitment to corporate parenting in order to achieve continuing improvements in outcomes for our children and young people in care and care leavers.
- (3) Make a demonstrable commitment to prioritising the needs of looked after children and young people.
- (4) Set objectives for monitoring the work of and evaluating the progress of the Officer level 'Operational Corporate Parenting Steering Group'.
- (5) Develop and sustain clear linkages with Children in Care Council, 'Council 4 Kids', Walsall Safeguarding Children's Board, Walsall Foster Care Association and Partners to include the Police, the NHS and education providers and others.
- (6) Approve a work plan with clear aims and objectives which reflect the terms of Walsall's Corporate Parenting pledge.
- (7) Monitor progress on outcomes and performance indicators for looked after children.
- (8) Submit reports to the Council, the Executive, Education and Children's Services Overview and Scrutiny Committee or such other body as the Board considers appropriate or necessary.
- (9) Submit an annual report to Council in April each year.
- (10) Listen to, consult with and involve looked after children and care leavers and their carer's in the assessment, development and delivery of services, including inviting them to act as advisers to the Committee on a regular basis.
- (11) Develop knowledge and be aware of the experiences and concerns of looked after children and care leavers.
- (12) Promote achievement and acknowledge the aspirations of children and young people and show ambitions and aspirations for all looked after children and care leavers.
- (13) Champion the provision of Council based work placements and apprenticeships for looked after young people.
- (14) Monitor the effectiveness of the Virtual school.

### 4. Consultation with Young People

As agreed by the Corporate Parenting Board during the previous municipal year, the work programme will include dedicated engagement sessions with children and young people at the TLC hub. Previous sessions with young people have influenced the items included on the draft work programme.

Board Members may wish to agree to visit residential homes to build relationships with staff and young people. It would be beneficial for feedback on these visits to be received at meetings.

Total Respect training is a national award-winning resource delivered by care experienced trainers. The course gives participants a glimpse of what it is like to be a looked after child, what is like to live within the care system and the difficulties this can create for those young people. In the previous municipal year, the Board considered it of great value for Elected Members to attend this training.

### 5. Items previously considered by the Board

The Board considered several items during the 2023-2024 municipal year.

- Placement sufficiency strategy.
- Quarterly performance reports.
- Future governance of Corporate Parenting Board.
- Annual adoption report.
- Annual fostering service report.
- Update on Action Plan of actions identified by young people.
- Corporate parenting strategy and action plan.
- Independent Reviewing Officer annual report.
- Protected characteristics for care leavers.
- Health annual report.
- CAMHS report.
- Engagement sessions at TLC.
- Corporate Parenting Board annual report.

A suggested work programme is attached at appendix 1 subject to Member agreement.

### **Author**

Nikki Gough Democratic Services Officer

**654767** 

☑ Nikki.gough@walsall.gov.uk

Committee Meeting	Agenda item
1 <sup>st</sup> July 2024	<ul> <li>Establishment of work programme</li> <li>Quarterly performance report</li> <li>Events and engagement with young people</li> <li>Resource pack LGA</li> <li>Walsall Care Leavers joint protocol</li> </ul>
2 <sup>nd</sup> September 2024	<ul> <li>Adoption annual report</li> <li>Fostering annual report</li> <li>Health annual report</li> <li>Fostering Services practice improvement framework annual report</li> <li>Placement Sufficiency Strategy Update</li> </ul>
11 <sup>th</sup> November 2024 TLC	<ul> <li>Engagement Session with an update on:</li> <li>House project</li> <li>CIC and Care leavers alliance work</li> </ul>
6 <sup>th</sup> January 2025	<ul> <li>Care Leaver Strategy (potentially confirm with ZM)</li> <li>Virtual school Annual report</li> <li>Independent Reviewing Officer Annual report</li> <li>CAMHS</li> </ul>
10 <sup>th</sup> February 2025	Engagement Session focus on:  • NEET  • Apprenticeships
1 <sup>st</sup> April 2025	<ul> <li>CPB annual report</li> <li>Participation and engagement report</li> <li>CPB strategy and pledges update</li> </ul>

# **Events and engagement Transition and Leaving Care Service**

Andrew Caville
Team Manager
Andrew.caville@walsall.gov.uk
01922 650 575









## The TLC Hub



TLC Hub, Brineton Street, Walsall, WS2 9EP 01922 650 575



## **Additional services**

- 'Warm space' drop in for care experienced
- Emergency food pantry
- Laundry facilities
- Access to internet
- Health Advice drop in
- Walsall Works & JCP / Virtual School drop ins

## Ongoing offer

## **Care Leaver week celebrations**

Care Leaver week takes place in the last week of October. Each year we plan a range of celebrations for our young people and activities to support awareness of care leavers.

This year events included a Walsall history walk, parent and toddler group, UASC engagement event and the usual 'big CL week party'.

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## **UASC** social group

- Bi-monthly meet ups
- In liaison with Telford Council
- Activity and community based
- Good engagement and turn out (generally 10-20 young people at each event, plus an equal number from Telford)
- Supported by UASC specialist support worker, TM and Children's Champion

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## Football team

We maintain a care experienced football team (Walsall United FC) who train to participate in care leaver football tournaments. These were traditionally just held in Care Leaver week but are now taking place several times throughout the year with different authorities taking the opportunity to host.









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## **Christmas celebrations**

Each year celebrate Christmas with our young people. This is focussed on a Christmas party and dinner as close to Christmas day as we can manage.

We offer each care leaver a Christmas dinner (and a plus one!), a festive payment, a gift and a hamper of treats.

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## **New offerings**

Over the past few months we have expanded our offer to include:

- Social drop in
- UASC drop in
- Specialist UASC work with Art Gallery
- Healthy guys group
- Running club

## **Drop ins**

We have created 2 new 'drop ins' which will run monthly:

## - Care leaver social drop in

This is a general drop in to give young people a chance to come and eat with us and hang out with their PA. It's a good place to informally check in and share information and also to encourage new friendships and interdependence.

## - UASC focussed drop in

This has initially been set up to share information with UASC young people and support them with their anxieties around recent changes in law and policy. The intention over coming months is to combine this with the social drop in to give more opportunities for integration, language practice and to learn about life and values in the UK.

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## **Specialist UASC activities with Art Gallery**

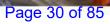
In partnership with Walsall Art Gallery we have worked to set up a series of tours and workshops for our separated migrant young people.

This has included tours of the gallery, talks from the community team at the gallery and consideration of works by refugee artists and creators.

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## The new football team and 'healthy guys' group

Following a recent football tournament some of our young people reflected that they had enjoyed the opportunity to come together more regularly to practice and develop ties.

Dave Hughes and I noted that this was a good opportunity to shape conversations around topics such as mental health, masculinity, healthy relationships and aspirations.

As a result the team have decided to continue to maintain their Whatsapp group with supervision from Dave and Andy and will seek to agree to come together regularly and utilise their free leisure pass to access gym and swim facilities between tournament practice.







## Running club

In June we sought to engage young people in a Parkrun at Walsall Arboretum. This is part of the #runwithit campaign which sought to get care leaver teams from around the country to engage in a 5K parkrun with their young people on the same day and time.

Turn out on the day was lower than expected but the young people engaged excellently and went away to discuss this further with their peers afterwards. This resulted in a 'buzz' around the event and young people have now come forward to ask to participate in the next run and to explore setting up a monthly running group over the summer months.

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## JOIN THE TLC RUNNING CLUB!

SK WALK JOD

MONTHLY

#### JOIN US FOR THE WALSALL ARBORETUM PARKRUN

Each month from March to September we meet as a group to do the SE.(3.) mile) Walsait Artestetum Parkmer, Talu cars wolfs, Jug or just - Her achievement is in Source;

Particular take place on Saturdays, We must at 8:30am for jump stress and smalls believe beginning the run at Sam.

FOR MORE INFORMATION CALL/TEXT DAVE ON

07787284682





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## The future...

We are planning a 'big summer BBQ' event where we are hoping to raise awareness of the Local Offer and seek young people's views around how we can continue to expand this in ways which will be helpful and supportive for them. As part of this we will be consulting on clubs and activities.

There is demand for a young parents group which is aimed solely at care experienced parents and we are engaging with Early Help to seek to bring their volunteers and expertise on board with this.

Young people have fed back that we need to invest in more/new equipment at the TLC Hub. This will include some indoor games and toys as well as outdoor activities.

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### **Corporate Parenting Board**

Agenda Item No.

Monday 1 July 2024

8.

### Walsall Children's Services Quarterly Performance Report

Ward(s) All

Portfolios: Cllr Stacie Elson

### Report:

The report sets out the key performance data for Childrens Services, relating to children in care and care leavers.

### Recommendations:

To note and identify any further information required by the Board.

### That:

- 1. CPB to note the report.
- 2. Identify any information required by the Board.

### **Contact Officer:**

Rita Homer
Director of Childrens Social Work
Rita.Homer@walsall.gov.uk

# Walsall Children's Services Corporate Parenting Board Quarter 4 - 2023/24





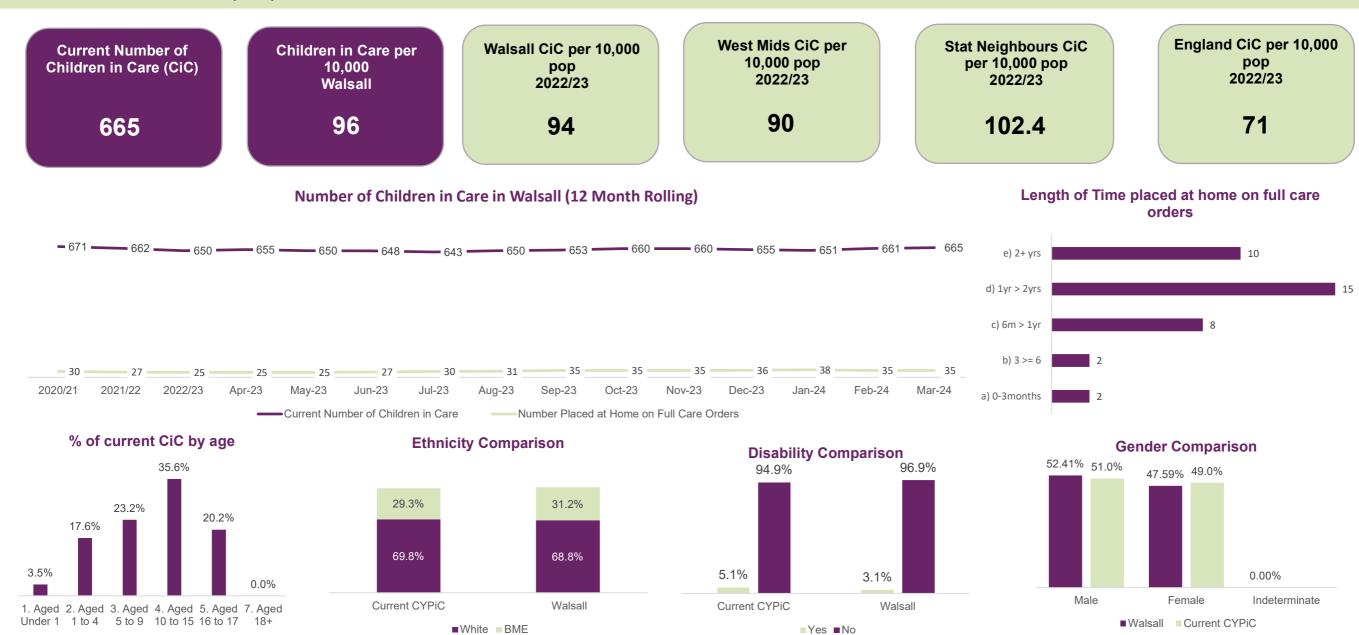




## **Corporate Parenting Board Report Walsall MBC**

## March-2024 Produced by Business Insights

### **Current Children in Care (CiC) Profile**



## Commentary

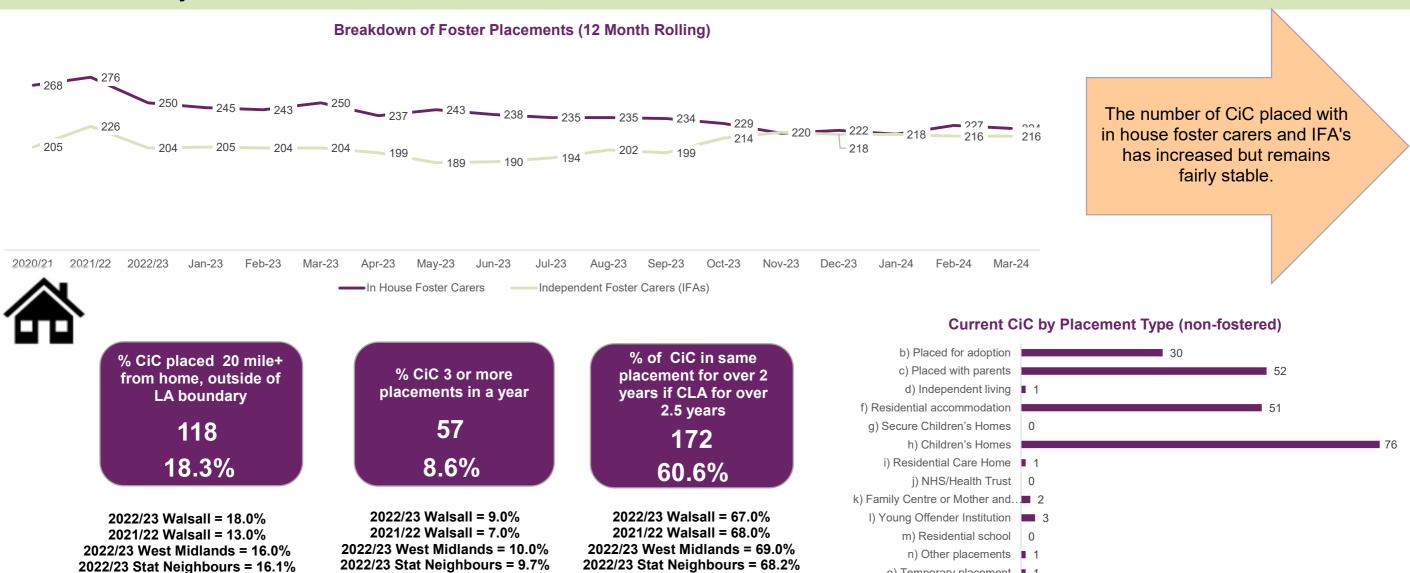
Demographic data has been taken from the 2020 mid-year population estimates. The proportion of children from ethnic backgrounds other than white is increasing, largely within the Asian and Other groups. This is more generally driven by the increasing number of children seeking asylum. A higher percentage of Children in Care have a disability (5.2%), compared to the overall 0-17 population (3.1%), increasing from 5.0% in Quarter 3. A slightly lower percentage of Children in Care are male (51.0%) compared to the overall 0-17 population of Walsall (53.0%). The number of boys entering care has increased by 16.9%, whereas the number of girls entering care has reduced by 31.9%. The increase in children in remand and seeking asylum contributes to this. Boys are more likely to move into residential care either as a first placement or as a placement move.

Overall the number of children who are entering care is falling. In 2022-23 just 163 children entered care (23.5 per 10,000) compared with. 180 children entered care in 2021-22(26.0 per 10,000 population) This is a reduction of 9.4% on 2021-22 and 31.2% on the number that entered care in 2019-20.

The current rate of 96 per 10,000 remains below that of our statistical neighbours but is still higher than the 2022/23 England and West Midlands averages. We currently have 35 children placed at home on full care order, this is a slight decrease from 36 at the end of Quarter 3, although the figure rose to 38 at the end of January. 25 of the 35 have been placed at home for over a year. Work is continuing with the courts to revoke care orders for children who are placed at home where appropriate.

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## **CiC Placement Analysis**



### Commentary

2022/23 England = 17.0%

We are seeing a fluctuating picture of children who enter a residential children's home as a first placement. The proportion of children who entered a residential children's home as a first placement was relatively low, prior to 2021-22, with the number of children ranging from between seven and nine. In 2021-22 this increased to 14 (7.8%) but in 2022-23 the number fell back to six (3.6%).

2022/23 England = 69.0%

2022/23 England = 10.0%

o) Temporary placement 1 1

18.3% of Walsall's CiC are placed 20 plus miles from their home address this is a slight increase on the 2022-23 out-turn of 18%, but lower than the previous quarter (18.6%). 8.6% of the CiC population have had 3 or more placements within a year. This is lower than the 2022-23 out-turn of 9%. The percentage of CiC in the same placement for over 2 years if CiC for over 2.5 years (60.6%) is lower than regional and statistical neighbour averages for 2022/23.

An increase in children remanded to custody in 2022-23 with 14 children entering care compared to 3 in 2021-22. Whilst this increase can be attributed to a significant incident the Youth Justice Partnership are undertaking needs assessment of all children involved in serious violence to influence wider partnership strategy. At 31st March 2024, there were 3 children in care placed in Young Offender Institutions. This has decreased from 5 at the end of Quarter 3.

## **Statutory Visits and Reviews**



## % Visits undertaken to timescale (12 month rolling)

Where a statutory visit has been undertaken to timescale in accordance with the childs plan.

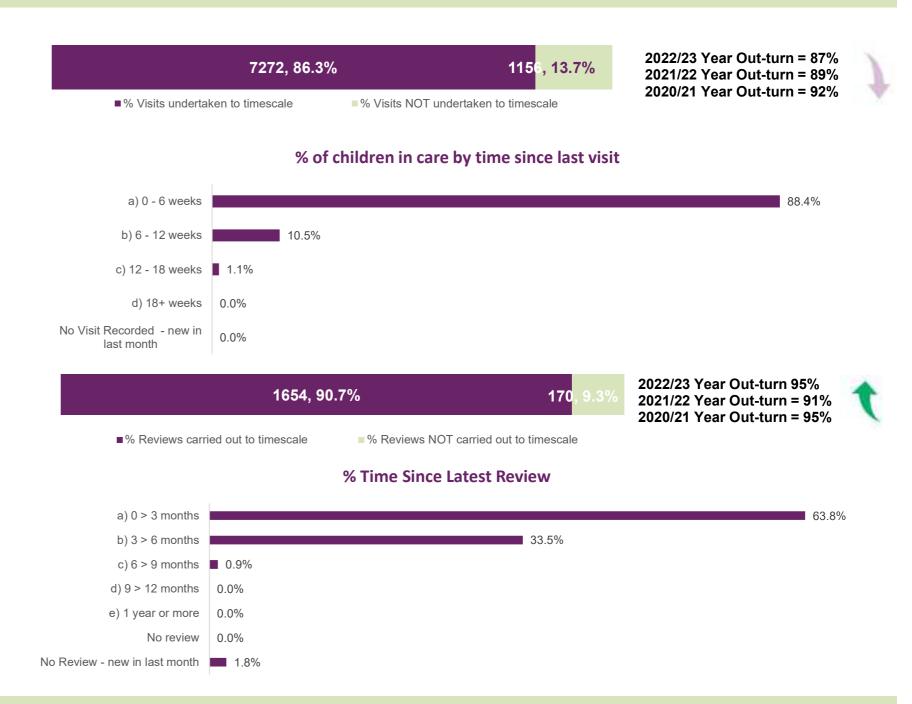
Time Since Last Visit Undertaken	Number	%
a) 0 - 6 weeks	588	88.4%
b) 6 - 12 weeks	70	10.5%
c) 12 - 18 weeks	7	1.1%
d) 18+ weeks	0	0.0%
No Visit Recorded - new in last month	0	0.0%
Total	665	100.0%



## Reviews carried out within timescale (12 month Rolling)

Where reviews for children looked after are carried out within timescale

Time Since Latest Review	Number	%
a) 0 > 3 months	424	63.8%
b) 3 > 6 months	223	33.5%
c) 6 > 9 months	6	0.9%
d) 9 > 12 months	0	0.0%
e) 1 year or more	0	0.0%
No review	0	0.0%
No Review - new in last month	12	1.8%
Total	665	100.0%



### Commentary

The proportion of CiC where a statutory visit has been undertaken to timescale in accordance with the child's plan is 86.3%, with 88.4% seen within 6 weeks of the previous visit or coming in care. There were 0 CiC with no visits recorded as 31st March 24.

90.7% of reviews have been undertaken within timescales. 63.8% of current Children in Care have had a review within the last 6 months. 1.8% (12) children currently have no review because they were new into care during the last month, however, this review will have been completed on time and will be in the process of being recorded (IROs have 20 working days from the date of review to write their reports).

#### Views of the child



% CiC Reviews where the childs views were recorded (12 month rolling period)

The proportion of CiC reviews where the child's views were recorded (this is where the review took place and a "PN" code has been selected)



17, 0.9% -

2022/23 Year Out-turn = 99% 2021/22 Year Out-turn = 99% 2020/21 Year Out-turn = 99%



 $\blacksquare\,\%$  CiC Reviews where the childs views were recorded

■ % CiC Reviews where the childs views were NOT recorded



% CiC Reviews where the child attended their review (12 month rolling period)

The proportion of CiC reviews where the child's physically attends their review.

876, 64.2%

488, 35.8%

2022/23 Year Out-turn = 68% 2021/22 Year Out-turn = 70% 2020/21 Year Out-turn = 64%



■ % CiC Reviews where the child attended their review

■ % CiC Reviews where the child did NOT attended their review

■ <u>% Same social worker since last review</u>

■ % of SW Changes due to moving service

Type of Participation at Review (12 month rolling period)	Number	%
PN0 - child under 4 at time of review	374	N/A
PN1 - child attends and speaks for themselves	846	60.9%
PN2 - child attends and an advocate speaks for them	52	3.7%
PN3 - child attends and conveys their views non-verbally	10	0.7%
PN4 - child attends; does not speak for themselves / convey their views	19	1.4%
PN5 - child does not attend but asks advocate to speak for them	100	7.2%
PN6 - child does not attend but conveys their feelings to the conference	202	14.5%
PN7 - child does not attend nor conveys their view to the conference	21	1.5%
PN8 - where IRO visits/talks to the child to obtain their views for the meeti	128	9.2%
Total Reviews	1764	
No Participation Code Reported	12	0.9%



### Commentary

The child's views were recorded at 99.1% of CiC reviews. This is similar to the out-turns for the previous three years, this remains very positive performance.

64.2% of children attended their review in the previous 12 months. This is a decrease compared with the previous two years.

The percentage of children who have kept the same social worker since the last review has remained high over the last six months, following a decrease between September and October.

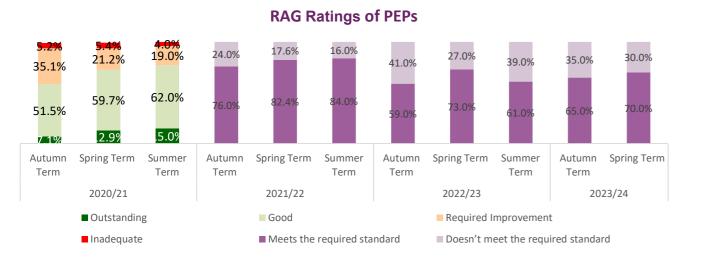
The percentage of social worker changes due to moving services has fluctauted throughout the year. In January, this figure decreased to from 11.9 to 11.0%. There were no social worker changes in February 24. This data is no longer collected on the 'All About You' form. Therefore, the latest data is from February 2024.

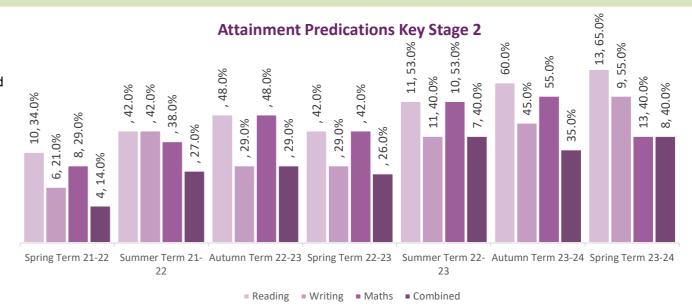
#### **Education**



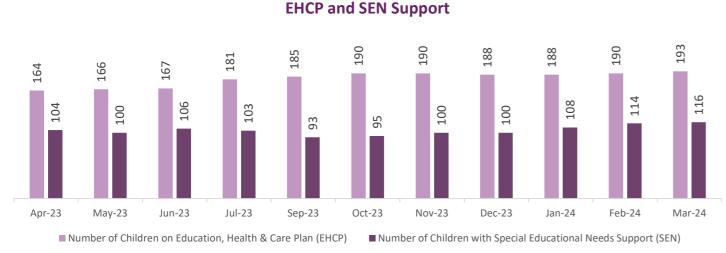
### **RAG Ratings of PEPS**

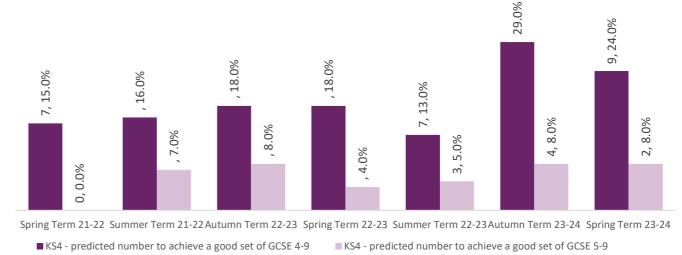
The quality assurance process changed in 2021/22 from being rated inadequate, requires improvement, good and outstanding, to meets the required and standard and doesn't meet required standard this enables us to distinguish between very good and very poor PEPs'.





Key Stage 4 KS4 - predicted number to achieve a good set of GCSE 4-9 & 5-





## Commentary

<u>Please Note</u> - The quality assurance process for the rating of completed PEPs changed from a "RAG" system to "Meets the required standard" and "Doesn't meet the required standard" from 2021/22.

KS2 -The percentage of children predicted to achieve the expected level of attainment for KS2 combined in reading, writing and maths as at spring 2023-24 is 40%, which is an increase compared to autumn 2022-23 (35%), and also represents an increase compared to the spring term during 2022/23 (26%)

KS4 -The percentage of children predicted to achieve a good set of GCSE (4-9) reported in spring 2023-24 was 24% which is a decrease compared to autumn 2023-24 (29%). However, this is higher than the figure for spring 2022/23 (18%). The percentage of children predicted to achieve a good set of GCSE (5-9) reported in spring 2023/24 was 8%, which is the same as the previous term.

The number of children with an EHCP has increased throughout the reporting period from 164 in April 2023 and is at curently at 193 as at 31st March 2024.

The number of children with SEN support has remained fairly stable during the reporting period. However, the figure has increased to the highest level during this period with 116 children as at 31st March 2024.

## **Corporate Parenting Board Report Walsall MBC**

## March-2024 Produced by Business Insights

## **Health and Well-being**





Assessments in timescale of CiC admission for those in care for 28 days or more (12 month rolling figure)

## % of CiC with Up to Date Health Assessments

Where the child is over 5 and has been in care for over a year

96, 50.3%

Note: Initial Health Check Completed in Timescale
Note: Completed in Timescale
Note: Initial Health Check Completed Not Completed in Timescale

427, 85.4%

73, 14.6%

Note: Out of: Some and the season of the season

2022/23 Year Out-turn = 66% 2021/22 Year Out-turn = 78% 2020/21 Year Out-turn = 75%



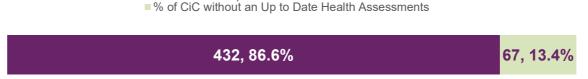
2022/23 Walsall = 86% 2021/22 Walsall = 91% 2022/23 West Midlands = 83% 2022/23 Stat Neighbours = 91% 2022/23 England = 89%





% of CiC with an up to date dental check

Where the child is over 5 and has been in care for over a year

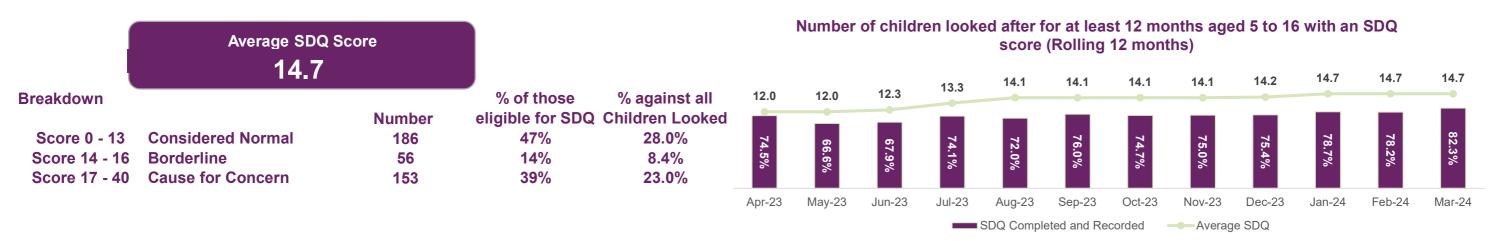


% of CiC with an up to date dental check% of CiC without an up to date dental check

2022/23 Walsall = 88% 2021/22 Walsall = 88% 2022/23 West Midlands = 70% 2022/23 Stat Neighbours = 79% 2022/23 England = 76%

## **Strength and Difficulties Questionnaire (SDQ)**

The Strengths and Difficulties Questionnaire should be completed for every child looked after for at least 12 months and aged 5 to 16 years-old.



### Commentary

More children, coming into our care, have complex support needs, with high levels of need associated with exploitation, mental health difficulties, and have required Deprivation of Liberty Safeguards.

Performance shows an increase in the number of children in care have up to date health checks with 85.4%, compared to 82.1% at the end of quarter 3. There has also been an increase in the percentage of children whose initial health checks are done on time - 50.3% currently compared to 46.8% at the end of Q3. Social Care and Health colleagues continue to work closely together to ensure that processes for notifying health when a

child enters care are robust and the finalisation of health assessments is timely.

The Dental checks indicator is an indicator that increases month on month, so you should see significant impact quarter upon quarter. At the end of Q4, the figure is 86.6%. The figure for Q4 2022/23 was 88%, so there is little change in this figure since last year.

The proportion of SDQ's completed and recorded was 82.3% in March 2024, increasing from 75.4% at the end of the previous quarter. The average SDQ score is currently 14.7. This has increased slightly from 14.2 at the end of Quarter 3. 153 children currently have an SDQ score that suggests there may be a cause for conce from 128 last quarter.

#### **Care Leavers**



#### **Care Leavers in touch**

Care Leavers where the local authority is in touch aged 19-21



#### **Care Leavers in suitable accomodation**

Care Leavers whos accommodation is classed as suitable for ages 19-21 (excluding 'gone abroad', 'deported' and 'residence not known')



## Care Leavers in Education, Employment or Training

Education, Employment and Training of Care Leavers aged 19-21



### **Care Leavers avaliable to work - All Ages**

Care Leavers who are available to work this excludes all those that are not available for the labour market due to illness/disability, pregnancy or young mothers or being in custody. (NALM)



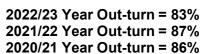
218, 80.7%

2022/23 Year Out-turn = 99% 2021/22 Year Out-turn = 95% 2022/23 West Midlands = 96% 2022/23 Stat Neighbours = 96% 2022/23 England = 96%

2022/23 Year Out-turn = 96% 2021/22 Year Out-turn = 91% 2022/23 West Midlands = 88% 2022/23 Stat Neighbours = 90% 2022/23 England = 88%

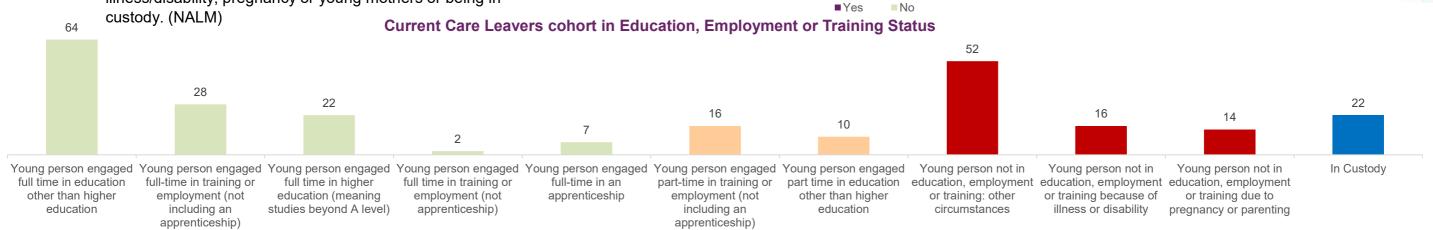


2022/23 Year Out-turn = 54% 2021/21 Year Out-turn = 54% 2022/23 West Midlands = 55% 2022/23 Stat Neighbours = 52% 2022/23 England = 55%



52, 19.3%





## Commentary

The percentage of 19-21 year old care leavers in education, employment or training at the end of quarter 4 of 2023-24 was 54.2%. This has increased slightly compared to 2022-23 out turn of 54%. The 19-25 cohort has decreased slightly, with 56.3% care leavers in Education, Employment or Training, compared to 56.9% at the end of Quarter 3.

80.7% of care leavers are available to work - excluding those not available for the labour market (NALM) due to illness, disability, pregnancy or being a young mother or because they are in custody. This has decreased from the 2022-23 out-turn (83%). 22 of Walsall's care leavers are currently in custody, increasing from 17 last quarter. The number of of care leavers in suitable accommodation remains high with 93.9%, increasing from 91.9% at the end of Quarter 3. It should be noted that this is lower than the out-turn at the end of March 2023 (96%).

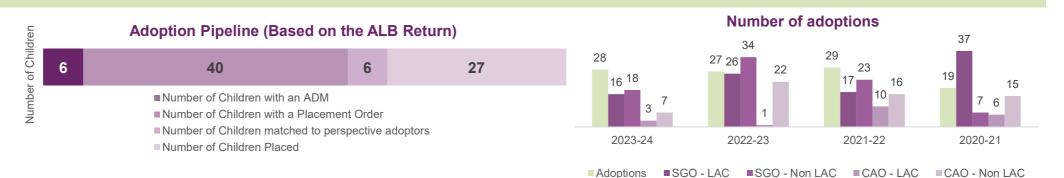
## **Corporate Parenting Board Report Walsall MBC**

## March-2024 Produced by Business Insights

## **Adoption and Permanency**



**Adoption Pipeline** 



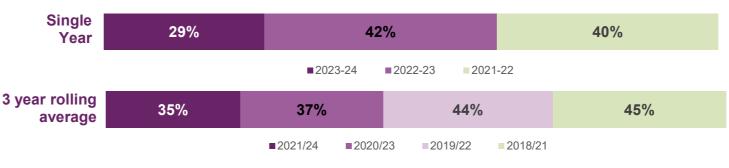


A2 - Average time between receiving court authority to place and finding a match



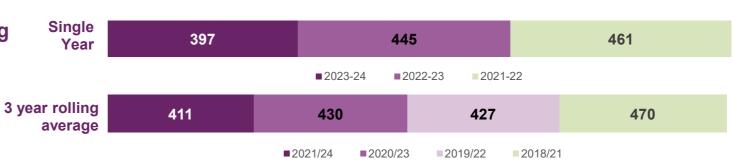


A3 - % Children who wait less than 14 months between entering care and moving in with their adoptive family





A10 - Average time between a child entering care and moving in with their adoptive family (stopped at point of fostering for foster carers adoptions)



## Commentary

There were 27 adoptions during 2022/23 this based on the latest ALB data. In 2023/24 28 children were adopted.

During 2023/24, children were waiting a longer time than in 2022/23 between receiving court authority to place and finding a match - this was 145 days compared to 124 days in 2022/23. 29% of Children wait less than 14 months between entering care and moving in with their adoptive family, decreasing from 42% in 2022/23.

For many children and young people in care, SGOs are a positive way to provide a loving and caring home and enable children to leave care, supporting closer links to their birth families, siblings and wider family and friend networks and, where this is right for the child or young person, we will provide the support needed to enable an SGO to be put in place. In 2022/23 60 children ceased to be looked after due to special guardianship orders this is a significant increase on the 40 in 2021-22. Between April 2023 and March 2024, 34 Children have ceased to be looked after due to special guardianship orders (16 - LAC and 18 - Non LAC) and 10 due to child arrangement orders (3 - LAC and 7 - Non LAC).

#### **Corporate Parenting Board**

Agenda Item No.

Monday 1 July 2024

9.

LGA Placements for children in care: Resource pack

Ward(s) All

Portfolios: Cllr Stacie Elson

#### Report:

The resource pack has been published by the Local Government Association (LGA) and is intended for all councillors. The aim is to provide an overview of the key legislation and policy issues in this area, an understanding of what 'good' looks like and some key questions for members to consider.

#### Recommendations:

#### That:

- 1. CPB to note the resource pack.
- 2. Identify any information required by the Board.

#### **Contact Officer:**

Nikki Gough Democratic Services Officer Resetting the relationship between local and national government. Read our Local Government White Paper (https://www.local.gov.uk/local-government-white-paper)



## Placements for children in care: Resource pack

This resource pack gives councillors an overview of the key legislative and policy issues regarding placements for children in care. The resource explores good practice, key issues and things to look at in local areas to try to improve the sufficiency and quality of placements, so that every child can live in the best possible home.

30 Apr 2024 LGA 15.135

#### Introduction

Where a child is in the care of the council, making sure that their home is a place where they feel safe, loved and are able to thrive is a vital responsibility that all corporate parents will take seriously.

In its annual survey of children in care (https://www.gov.uk/govern ment/publications/childrens-social-care-questionnaires-2023/childr ens-social-care-questionnaires-2023), Ofsted found that nearly all children in foster care and children's homes felt safe all or most of the time (99 per cent and 95 per cent respectively), and the majority reported getting on well with the adults where they lived and feeling listened to. 96 per cent of children in foster care and 94 per cent in

children's homes reported doing something fun in the last week. These are positive findings to build upon, and as a corporate parent it is helpful to know what children in your care feel about where they live too.

However, as the number of children in care has increased – reaching 83,840 in 2023 - councils are finding it increasingly difficult to find the right home for every child, as soon as they need it – and this is particularly the case for certain groups of children including those with more complex or challenging needs, large sibling groups and teenagers.

This resource pack gives councillors an overview of the key legislative and policy issues that are the backdrop to the issue, before looking at good practice, key issues and things to look at in local areas to try to improve the sufficiency and quality of placements, so that every child can live in the best possible home.

Please note that this pack only considers placements for children in care. For more on accommodation for care leavers, please see our Support for Care Leavers Resource Pack. (https://www.local.gov.uk/publications/support-care-leavers)

### **Council responsibilities**

Councils' duties in relation to the placement of children in care are outlined in the Children Act 1989 (https://www.legislation.gov.uk/ukp ga/1989/41/contents) and associated guidance (https://assets.publi shing.service.gov.uk/government/uploads/system/uploads/attachm ent\_data/file/1000549/The\_Children\_Act\_1989\_guidance\_and\_regul ations\_Volume\_2\_care\_planning\_\_placement\_and\_case\_review.pd f).

Section 20 in the Act allows for the accommodation of children with parental permission or where there is no person with parental responsibility. Councils do not have parental responsibility for these children.

Section 21 places a duty on councils to provide accommodation for children in police protection, detention or on remand.

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Section 31 gives the court the power to make a care order where a child is suffering, or likely to suffer, significant harm which is attributable to the care given to the child or the child being beyond parental control. This places a child in the care of the council which made the care order application and gives that council parental responsibility for the child.

Councils are corporate parents to all children who are looked-after by the local authority, even where they do not have parental responsibility for them.

The Care Planning, Placement and Case Review statutory guidance (https://www.gov.uk/government/publications/children-ac t-1989-care-planning-placement-and-case-review) outlines issues that a council must consider when placing a child:

- preference should be given to a placement with a connected person (e.g. a friend or relative).
- placements should be close to home, should not disrupt education (especially at key stage 4), enable siblings to live together, be suitable to a child's needs if they are disabled, and is within the local authority area, unless a "distant" placement is the most suitable option, for example if a child has complex treatment needs that cannot be met by services in the area or where this is necessary to effectively safeguard the child.

Section 22G (https://www.legislation.gov.uk/ukpga/1989/41/section/22G) of the Act places a duty on councils to take steps to ensure that they are able to provide sufficient accommodation within the authority's area to meet the needs of children in care.

The Care Planning, Placement and Case Review (England) (Amendment) Regulations 2021 (https://www.legislation.gov.uk/uks i/2021/161/made) came into force on 9 September 2021. These regulations banned the placement of children under the age of 16 in unregulated settings. The Supported Accommodation (England)

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Regulations 2023 (https://www.legislation.gov.uk/uksi/2023/416/con tents/made) introduced regulations and quality standards for supported accommodation for 16–17-year-old children in care and care leavers. These cover settings which were previously unregulated and mean that no children in care or care leavers under the age of 18 may now be placed in unregulated settings. Children under 16, under the Children Act 1989 and the 2021 regulations, should be placed in foster care, a children's home or a small number of other settings including a hospital; they should not be placed in supported accommodation.

#### **Policy issues**

#### **Competition and Markets Authority**

In 2022, the Competition and Markets Authority (CMA) published its market study into children's social care (https://www.gov.uk/government/publications/childrens-social-care-market-study-final-report/final-report) in England, Scotland and Wales in response to concerns about how the placements market was operating.

The review considered two key issues: the availability of placements to meet children's needs, and the prices paid by councils for those placements.

The CMA identified that "there are significant problems in how the placements market is functioning, particularly in England and Wales." Among its findings, the CMA noted:

- a lack of placements of the right kind and in the right places
- higher prices and higher levels of profit than would be expected in a well-functioning market
- concerns about the levels of debt carried by the largest providers
- limitations on the ability of councils to engage effectively with the market
- difficulties for councils to accurately forecast need due to the relatively few placements bought by each council
- challenges in the out-dated regulatory system in England
- recruitment and retention challenges, and low wages, amongst children's homes workers.

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The CMA recommended a more collective approach to engaging with the placements market and additional support for local authorities for forecasting, market shaping and procurement.

#### **Independent Review of Children's Social Care**

The Independent Review of Children's Social Care (https://www.gov.uk/government/groups/independent-review-of-childrens-social-care) ("the Care Review") was launched in January 2021 with Josh MacAlister as the lead reviewer. The final report was published on 23 May 2022.

The review stated that "without a dramatic whole system reset, outcomes for children and families will remain stubbornly poor...and a flawed system will cost over £15 billion per year (up from £10 billion now)." The review recommended a "fundamental shift" to improve family help and child protection, work to enable more children to remain with family networks, and action to "fix the broken care market", as well as ensuring children have a powerful voice in the decisions that affect them and improving outcomes for care experienced people. It was calculated that £2.6 billion in new spending over four years was needed to deliver the improvements proposed by the review.

With regard to placements for children in care, the review made a range of recommendations including:

- the development of new universal care standards for all types of care to guarantee care for every child in care, and provide the flexibility needed to ensure homes can meet the needs of children;
- moving the commissioning and running of children's homes, recruitment and training of foster carers into new Regional Care Cooperatives to bring a wider choice of homes for children closer to where they live;
- a 'new deal' for foster care, involving recruiting thousands more foster carers, making more foster homes feel like loving family environments for children and providing significantly more support for foster carers.

#### Stable Homes, Built on Love

Stable Homes, Built on Love (https://www.gov.uk/government/cons ultations/childrens-social-care-stable-homes-built-on-love) is the Government's children's social care reform strategy and was published on 2 February 2023. Its proposals were backed by £200 million of additional investment over two years, and were organised under six 'pillars' of reform:

- family help provides the right support at the right time so that children can thrive with their families
- a decisive multi-agency child protection system
- unlocking the potential of family networks
- putting love, relationships and a stable home at the heart of being a child in care
- a valued, supported and highly skilled social worker for every child who needs one
- a system that continuously learns and improves, and makes better use of evidence and data.

The strategy includes specific plans in relation to placements for children in care:

a fostering recruitment and retention programme, including regional recruitment hubs and rollout of the 'Mockingbird' programme (https://www.thefo steringnetwork.org.uk/policy-practice/projects-a nd-programmes/mockingbird-programme). £36 million has been invested (https://hansard.parliament.uk/Commons/2023-12-18/debates/2312185 7000014/Children%E2%80%99SSocialCare#cont ribution-3D416335-681C-4BDC-9902-EE7D52C68 0C2) in supporting over 60 per cent of councils to deliver this, with less intensive support also

- available to councils not engaged in the full programme.
- support for the children's homes sector including exploring professional registration of the workforce and a leadership programme
- introducing a financial oversight regime for the largest providers of children's homes and fostering agencies
- running two Regional Care Cooperative pathfinders
- set up an expert group to review standards of care, regulations and guidance.

Regional Care Cooperatives (RCCs) will be organisations owned and run by sub-regional groups of councils to plan, commission and deliver care places. The two pathfinders will initially focus on improving support for children with the most complex needs, in addition to joint work on sufficiency planning and forecasting and foster carer recruitment and retention. The Department for Education's (DfE) ultimate ambition is that all placements will be delivered by RCCs, including running children's homes and moving fostering services from councils into RCCs. Councils and others in the sector have raised concerns that this vision could move care and support for children in care too far from their corporate parents and may not improve overall sufficiency; the DfE remains committed to co-designing any system with councils and partners, and learning from pathfinders.

National standards for independent and semi-independent provision for children in care and care leavers aged 16 and 17

Following a consultation in 2020, the Government has introduced national standards (https://www.gov.uk/government/publications/p roviding-supported-accommodation-for-children-and-young-peopl e) for independent and semi-independent provision for looked-after children and care leavers aged 16 and 17. This provision has previously been unregulated (that is, not subject to registration with or inspection

by Ofsted), and has been of variable quality. Unregistered provision, on the other hand, is provision that should have been registered with Ofsted but was not, and is therefore illegal.

The intention of the Government is to raise the standard of this provision to ensure high quality accommodation and support for all young people living in such homes.

All providers of this accommodation were required to have had an initial registration accepted by Ofsted by the end of October 2023, with full inspections by Ofsted expected to begin in September 2024. The Government has invested over £142 million to deliver the reforms, with a significant portion of this allocated to councils as new burdens funding in recognition of the increase in placement costs these reforms are likely to bring.

National Safeguarding Practice Review Panel review into safeguarding children with disabilities in residential settings

The National Safeguarding Practice Review Panel review (https://www.gov.uk/government/publications/safeguarding-children-with-disabilities-in-residential-settings) examined allegations of abuse and neglect towards children living in three private residential settings located in Doncaster and operated by the Hesley Group. These were specialist, independent settings located alongside schools and attended by children with Education, Health and Care Plans (EHCPs), who functioned significantly below their chronological age and exhibited behaviour that challenges. Many had profound difficulties with receptive and expressive communication.

The Government published its response to the review (https://www.g ov.uk/government/publications/safeguarding-children-with-disabilit ies-in-residential-settings-government-response) on 18 December 2023 and wrote to safeguarding partners (https://assets.publishing.service.gov.uk/media/657adeaa254aaa0010050d28/National\_review \_-\_HM\_Government\_letter\_to\_safeguarding\_partners.pdf) highlighting key issues to consider in reviews of arrangements for placing disabled children in residential settings. These included:

- the duty of councils and Integrated Care Boards to work together to commission the right care, education and support for disabled children in need
- the duty of councils and partners to work together to ensure sufficiency of residential placements
- quality assurance processes
- record-keeping
- information sharing, including for Local Authority

  Designated Officers and between placing and host
  authorities
- training for frontline staff on "closed culture" environments
- involving parents in decision-making
- advocacy for disabled children.

#### **Southwark Judgement**

The Southwark Judgement was a judgement made in May 2009 which clarifies councils' responsibilities towards homeless 16- and 17-year old children. Under section 20 of the Children Act 1989, children's services departments have a duty to accommodate children under the age of 18 who are unable to live with their families and these children become looked-after. Council housing services also have a duty towards homeless 16- and 17-year-old children under part 7 of the Housing Act 1996, with these children considered in 'priority need' for housing if they are not a care leaver or owed a duty under s20 of the Children Act.

The Southwark Judgement ruled that a council's Children Act duties should take precedence over their Housing Act duties, with **subsequent guidance** (https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/712467/Provision\_of\_accommodation\_for\_16\_and\_17\_year\_olds\_who\_may\_be\_homeless.pdf) clear that children taken into care and accommodated under section 20 unless they are judged not to be in need, or when they refuse that form of support.

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#### Child and Adolescent Mental Health Services

The number of inpatient mental healthcare beds for teenagers fell by 20 per cent (https://www.ft.com/content/27818675-ee95-4915-a956-6a387abc599d) between 2017 and 2022, a reduction of 325 beds, despite increasing need for treatment. This means that councils are increasingly having to identify suitable accommodation and support for young people experiencing severe mental distress, with a significant increase (https://www.nuffieldfjo.org.uk/news/number-of-applications-to-deprive-children-of-their-liberty-in-unregulated-placements-rises-by-463-in-three-years) in the number of applications for Deprivation of Liberty Orders for children in unregulated settings.

#### Youth justice

The number of children in youth custody has **declined by more than** three quarters (https://www.gov.uk/government/statistics/youth-jus tice-statistics-2021-to-2022/youth-justice-statistics-2021-to-2022-ac cessible-version#children-in-youth-custody) in the last ten years, from an average of 1,959 children at any one time in the year ending March 2012 to 450 in the year ending March 2022. However, while the number of children in custody has fallen, the proportion of proven offences (https://www.gov.uk/government/statistics/youth-justice-s tatistics-2021-to-2022/youth-justice-statistics-2021-to-2022-accessi ble-version#proven-offences-by-children) by children in the category "violence against the person" has risen, now accounting for 35 per cent of all proven offences. While fewer young people are being sentenced to custody in a drive to support more young people in the community and improve their life chances, this also means that youth justice services are working with young people who are committing more serious crimes and may have more entrenched needs, requiring additional support from children's services and potentially being brought into care.

#### Unaccompanied asylum-seeking children

The increase in the number of children needing placements has, for the last few years, largely been driven by increasing numbers of unaccompanied asylum-seeking (UAS) children arriving in the country. Between 2021 and 2023, the **total number of children in care (http** 

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s://explore-education-statistics.service.gov.uk/data-tables/permalin k/b6dc8277-5acb-41f1-fb49-08dbf5f3097e) increased by 3,070 (80,770 to 83,840), while the number of UAS children (https://explore-education-statistics.service.gov.uk/data-tables/permalink/adbecb9 f-3ac2-4a1c-fb48-08dbf5f3097e) increased by 3,140 (4,150 to 7,290).

The National Transfer Scheme (https://www.gov.uk/government/publications/unaccompanied-asylum-seeking-children-interim-nation al-transfer-scheme) was established in 2016 to enable the safe transfer of unaccompanied children in the UK from one local authority to another local authority. This aims to ensure a fairer, more equitable distribution of unaccompanied children across local authorities to help all councils meet their duties under children's legislation, and participation has been mandatory for all councils with children's services since February 2022.

#### **Children's Homes Capital Fund**

The Department for Education has invested £259 million (https://www.gov.uk/government/news/transformational-investment-in-childrens-social-care-placements) in expanding capacity in children's homes. This includes £12 million to expand secure children's homes provision, including work to create new units in London and the West Midlands where there is currently no provision. Councils across the country have also been able to bid into the Children's Homes Capital Fund for match funding to develop new provision or refurbish existing provision, with a particular focus on developing step-down provision or homes for children with more complex needs.

22 open children's homes projects were funded in the first wave of funding, and another 48 projects in the second wave. These projects are anticipated to deliver around 350 additional beds by 2025. The secure children's homes funding will deliver around 50 additional spaces.

Building on this programme, in the Spring Budget 2024 the Government committed £45 million match funding to local authorities to build an additional 200 open children's home placements and £120 million to fund the maintenance of the existing secure children's home estate.

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#### **Statistics**

A wide range of local, regional and national statistics with regard to placements are available via the **Department for Education (https://ex plore-education-statistics.service.gov.uk/find-statistics)**, and can help you to understand how things are changing in your area and how this compares with local and national neighbours.

It is important to recognise that each area will have its own needs, strengths and challenges, so statistics should be used to inform, rather than dictate, local discussions both internally and with partners. Context is also key to understanding data; for example, while most children should be placed within their local area wherever possible, for some children it is more appropriate to place them at a distance, for example for their own safety, to be closer to other relatives, or to access specialist services.

Datasets available via the DfE include:

- placement types
- distance and locality of placements
- placement providers
- placement duration
- placement stability
- reasons for placement changes
- suitability of accommodation for care leavers
- expenditure on children's services.

Ofsted also publishes annual data on children's social care (https://www.gov.uk/government/collections/childrens-social-care-statistics), including inspection outcomes, ownership and regional breakdowns of children's homes, and fostering data.

### **Fostering**

#### What does 'good' look like for foster carers?

The Fostering Network carries out a triennial "State of the Nation (http s://thefosteringnetwork.org.uk/sotn21)" survey of foster carers which provides insight into the views of foster carers and fostering providers.

The last survey was carried out in 2021 and offers the following insights into how to improve the retention of foster carers:

- Status foster carers to be treated as equal in the team around the child
- Social work support for both children and foster carers, including ensuring children's voices are heard in decision making.
- Fees and allowances these should cover the cost of looking after a child. Consideration of retainer payments between placements.
- Improved matching by providing better referral information and improving sufficiency.
- Learning and development opportunities.
- Out of hours support.
- Access to psychological support/therapy.

This is reflected in a 2023 report on the retention of foster carers (htt ps://thefosteringnetwork.org.uk/sites/default/files/2023-05/CEI\_Report\_Foster\_Carer\_Retention\_and\_Recruitment\_May23.pdf) (commissioned by The Fostering Network) which highlights three key themes:

- feeling valued and respected by fostering services and social workers
- receiving sufficient support from fostering services

adequacy of administrative and financial systems.

In a survey carried out for that report, the top three suggestions for improving retention were:

- improving pay for foster carers
- reducing the rate of turnover in social workers
- providing greater respect for foster carers and valuing the role of fostering.

Both the Foster Care in England review and the Fostering Network have highlighted challenges around how allegations against foster carers are dealt with and the impact this can have on foster carer retention. In 2021-22, there were 3,010 allegations of abuse (https://www.gov.uk/ government/statistics/fostering-in-england-1-april-2021-to-31-marc h-2022/fostering-in-england-1-april-2021-to-31-march-2022#safegu arding) made against foster carers (on 31 March 2022 there were 57,210 children in foster placements), with 52 per cent of these resulting in no further action. A thematic report by the Fostering Network (http s://thefosteringnetwork.org.uk/sites/default/files/2022-04/State%20 of%20the%20Nation%20Thematic%20report%202%20Allegations **0.pdf)** made recommendations including more national and regional focus on fostering to drive improvements in the sector, the use of a foster carers' charter, ensuring compliance with national guidance on allegations and support for foster carers during the allegation investigation. Councils will also want to consider their relationships with the police to try to ensure that investigations are not delayed so that allegations can be addressed as quickly as possible for the benefit of both carers and children.

Independent Fostering Agencies (IFAs) have reported (https://drive.go ogle.com/file/d/1PCLuQTtM0wsqvwpMc9MGmXs3NJLZjOJv/view) an increase in foster carers leaving the sector due to the "stressful experience of poorly managed notice periods." The Nationwide Association of Fostering Providers has co-produced with local

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authorities guidance on managing contract notice periods (https://www.nafp.org.uk/resources/managing-contract-notice-periods) to promote positive endings, clear planning for children and to ensure that foster carers feel engaged and supported.

Exit interviews are not as common with foster carers as with employees but are likely to be helpful for fostering services seeking to understand how to improve.

As part of the *Stable Homes, Built on Love* strategy, the Government is planning to roll out the **Mockingbird programme** (https://www.thefost eringnetwork.org.uk/policy-practice/projects-and-programmes/mockingbird-programme) to more areas. Mockingbird builds communities ('constellations') of six to ten foster families led by a hub home carer and liaison worker. The constellations offer peer support and guidance alongside social activities and sleepovers. An evaluation of the programme (https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/933119/Fostering\_Network\_Mockingbird.pdf) found that it improved foster carer wellbeing and retention, while children were more likely to experience continuity of care (even if placements changed), take part in experiences that they otherwise would not have and reported feeling like an extended family.

#### What does good foster care look like?

Ofsted inspects independent fostering agencies and councils to assess the quality of their services. The frameworks for these inspections are a useful reference point to understand what good foster care looks like, and it should be noted that children's experiences and what matters most to them are central to these. The social care common inspection framework for independent fostering agencies (https://www.gov.uk/government/publications/social-care-common-inspect ion-framework-sccif-independent-fostering-agencies/social-care-common-inspection-framework-sccif-independent-fostering-agencies) highlights the following areas that it inspects against, and also includes guidance as to what "good" looks like:

- the quality of individualised care and support provided and the influence and impact of the agency on the experiences and progress of children
- the quality of relationships between professionals and children and parents
- how well foster carers are prepared and supported to promote the progress children make in relation to their health, education, and emotional, social and psychological well-being
- how well children's views are understood and taken into account and how their rights and entitlements are met
- the quality of children's experiences on a day-to-day basis
- how well children are prepared for their futures and how well transitions are managed
- how well the needs of children who live outside their home authority are met
- how well prospective carers are welcomed, prepared and assessed
- the quality and impact of fostering for adoption (h ttps://www.gov.uk/government/publications/soci al-care-common-inspection-framework-sccif-ind ependent-fostering-agencies/social-care-common-inspection-framework-sccif-independent-fost ering-agencies#fostering-adoption) work
- ensuring that referrals are accurate, including being clear where specialist placements are needed and using information from previous foster carers to inform these, working with the IFA to improve the quality of referrals.

#### How can we recruit more foster carers?

In recruiting foster carers, it is helpful to understand people's motivations for becoming foster carers and what encourages them to apply. Research for The Fostering Network (https://thefosteringnet work.org.uk/sites/default/files/2023-05/CEI\_Report\_Foster\_Carer\_R etention\_and\_Recruitment\_May23.pdf) found that the top motivations for becoming a foster carer were wanting to make a difference to the lives of children in care, wanting to offer children the opportunity to be part of the family, and enjoying working with children. These motivations did not differ by participants' gender, age, ethnicity or education.

The research also identified a range of lifestyle factors that encouraged people to apply, including previous experience working with children, having flexible work arrangements or finishing full-time employment, and gaining spare bedrooms due to moving house or having children move out. Knowing other foster carers also supported people to apply. Financial motivations were not noted in the research, with some participants stating that they only felt able to foster due to having alternative income or financial stability.

The Foster Care in England (https://assets.publishing.service.gov.u k/government/uploads/system/uploads/attachment\_data/file/67932 **0/Foster\_Care\_in\_England\_Review.pdf)** review by Sir Martin Narey and Mark Owers (2018) argues that "much recruitment practice looks a little old fashioned with many local authorities continuing to use traditional recruitment techniques", however it also noted some more innovative approaches such as a behavioural insight approaches. The report notes that some councils reported significant reductions in marketing budgets for recruitment, while Independent Fostering Agencies can have access to more fostering-specific marketing expertise than some councils, whose fostering departments have to rely on corporate services for marketing support. Both the Foster Care in England review and the CMA review of children's social care highlighted the challenges of a fragmented market, with councils and IFAs all competing against each other to recruit foster carers. As highlighted above, the Government is investing £36 million through the Stable

Homes, Built on Love strategy to support many councils to work in regional fostering hubs to pool resources and expertise around recruitment and retention to try to address this challenge.

Research (https://thefosteringnetwork.org.uk/sites/default/files/202 3-05/CEI\_Report\_Foster\_Carer\_Retention\_and\_Recruitment\_May2 3.pdf) has highlighted some key issues to be considered in recruitment campaigns, in particular the need to demonstrate realistic portrayals of fostering and balancing this with the prospect of accessible and ongoing support.

Fostering services will also want to consider how prospective foster carers are welcomed and supported. As The Fostering Network highlights (https://thefosteringnetwork.org.uk/sites/default/files/20 23-05/CEI\_Report\_Foster\_Carer\_Retention\_and\_Recruitment\_May 23.pdf), only around 6 per cent of initial enquiries lead to applications, and only around a fifth of those are then approved. A key reason for applications not leading to approvals is that most (71 per cent) are withdrawn, for reasons including applying to another service, feeling that the time wasn't right or the relationship with the fostering agency or assessor.

In a blind shopping exercise, the Foster Care in England review found that organisations were not always good at following up initial inquiries, including promising to email more information yet failing to do so, or the provision of poor information. Initial discussions from most organisations (both councils and IFAs) tended to focus on reasons why someone might not be suitable, rather than being welcoming. The Fostering Network report (https://thefosteringnetwork.org.uk/sites/default/file s/2023-05/CEI\_Report\_Foster\_Carer\_Retention\_and\_Recruitment\_ May23.pdf) notes that putting time into forming relationships with prospective foster carers by following up individual enquiries can be effective, along with consistent and regular communication, flexibility, culturally sensitive practice and providing lots of opportunity to ask questions in a judgement-free space and speak with existing foster carers.

#### **Working with Independent Fostering Agencies**

Independent Fostering Agencies (IFAs) are private or third sector organisations which provide foster carers to councils to support children in care. They are regulated by Ofsted and carry out all activities in relation to their foster carers including recruitment, assessment, training and supervision. IFAs provide nearly half (47 per cent) of filled mainstream fostering placements and are important partners for councils. Strong working relationships are important if councils and IFAs are to work together to provide the right placement and support for each individual child.

The Nationwide Association of Fostering Providers, which represents many IFAs, has produced a **report on how processes can be improved (https://hubble-live-assets.s3.eu-west-1.amazonaws.com/nafp/file\_asset/file/291/NAFP\_\_referrals\_to\_independent\_fostering\_agencies\_2019-2022.pdf)** between councils and IFAs to support both organisations to provide children with the best care. Key recommendations include:

- a focus on ensuring the best match is made for each child
- work together to understand each other's roles and internal processes
- review placement procedures and decision-making processes to reduce demand for emergency placements
- clear information for IFAs on how services are commissioned.

Councils should also work with IFAs to consider how services can most effectively and efficiently be monitored, including avoiding duplication of requests for information.

#### Staying put

'Staying put (https://www.gov.uk/government/publications/staying-put-arrangements-for-care-leavers-aged-18-years-and-above)' is an arrangement that allows a looked-after child to continue to live with their foster carer after their 18th birthday, when they cease to be 'looked-after' by the local authority. This can take place where the council considers it appropriate, and both the young person and the carer want to enter a staying put arrangement. A 'staying put' duty was introduced in the Children and Families Act 2014, which requires councils to monitor arrangements and provide advice and support (including financial) to the foster parent and young person to facilitate the arrangement until the young person reaches 21.

This is a welcome policy, providing former looked-after children with a stable home and support in the same way that most of their peers will have. However, while they are in these placements, this means the placement is not available to a looked-after child. Ofsted reports (http s://www.gov.uk/government/statistics/fostering-in-england-1-april-2021-to-31-march-2022/fostering-in-england-1-april-2021-to-31-mar ch-2022) that around one in ten fostering placements not available for use in 2022 were unavailable because they were being used as staying put places.

We have concerns that the funding of Staying Put limits the opportunities for young people to remain in their placements, impacting on their outcomes. Research by Action for Children (https://media.a ctionforchildren.org.uk/documents/Staying\_Put\_six\_years\_on.pdf) found that while the Government paid local authorities £33.28 million to implement the policy in 2020/21, the actual cost to councils of payments to foster carers was likely to be £51.4 million, a gap of over £18 million. Funding is also currently only announced on an annual basis, leaving uncertainty over how the policy will be funded each year.

This inadequate funding means that payments to carers can drop when the young person reaches 18. The Fostering Network found that 54 per cent of local authorities reported a reduction in allowances compared with pre-18 foster care allowances (figures for payments by IFAs were not included in the research), and that in almost a quarter (24 per cent)

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of cases where a young person did not stay put, this was because foster carers could not have afforded the drop in income they would have experienced.

#### Children's homes

It is helpful for councillors, as corporate parents, to understand the current role of residential care and how this has changed over the years towards smaller settings, mostly providing four places or fewer, that are far less institutionalised than their predecessors, to ensure a well-informed approach to sufficiency planning.

#### What does 'good' look like in children's homes?

The Ofsted Social Care Common Inspection Framework (https://www.gov.uk/government/publications/social-care-common-inspection-framework-sccif-childrens-homes/social-care-common-inspection-framework-sccif-childrens-homes) (SCIFF) for children's homes outlines a range of evidence it looks for when considering whether a children's home is providing good experiences and progress for children, including:

- staff know children well and promote their welfare, and children can build trusted and secure relationships with them
- children, including those who communicate nonverbally, are supported to actively participate in dayto-day and more complex decisions about their lives, as appropriate
- children's rights are respected and promoted, they are treated with dignity and respect, and they know how to complain
- children attend school or other educational provision and make good progress
- all children enjoy access to a range of social, educational and recreational opportunities, and their achievements are celebrated

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- children are in good health
- children are supported to develop their independence according to individual needs
- staff work proactively to promote meaningful and safe contact with parents and former cares, where appropriate.

Furthermore, strong leadership and a stable workforce are fundamental (https://socialcareinspection.blog.gov.uk/2022/11/24/c hildrens-homes-need-strong-leadership-and-a-stable-workforce/) to excellent children's homes.

These criteria reflect what children in care told the **Bright Spots survey** (https://coramvoice.org.uk/for-professionals/bright-spots/resource -bank/10091/) was important to them, including trusting and supportive relationships, being involved in decision-making and feeling safe and settled. Children also highlighted the importance of friendships and being able to see parents and siblings.

Feedback from children living in children's homes indicate that most feel safe and get on with the adults in the home (https://www.gov.uk/government/publications/childrens-social-care-questionnaires-2023/childrens-social-care-questionnaires-2023) all or most of the time (though this is lower than for foster care), and the vast majority agreed that they had done something fun in the last week.

### What are the barriers to delivering children's homes?

In 2020, the LGA commissioned SEC Newgate to investigate the barriers to establishing and maintaining children's homes. The **final** report (https://www.secnewgate.co.uk/LGA%20Children's%20Homes%20-%20Final%20Report%20January%202021\_.pdf) was published in January 2021, with the main findings summarised in the rest of this section.

Stakeholders and research found that residential care was often seen as a "last resort", with children only placed in children's homes until a "proper home" could be identified. This stigma impacted the objectivity

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within which such provision is viewed by policy makers and commissioners, leading to a non-committal approach to residential care as part of the overall support structures available to children and young people.

This stigma was further compounded as children were often only placed in children's homes after several failed foster care placements (due to the 'foster care first' approach). These failed placements had an impact on children's longer-term outcomes, and contributed to a perception that children's homes were "not very good", reinforcing a perception that they should only be used as a last resort.

## How can a robust business case for children's homes be developed?

A common challenge identified in developing a robust business case was in predicting the 'flow' of placements. Establishing and maintaining residential provision, especially that which offers specific educational or therapeutic support, is a significant financial commitment and being unable to guarantee that all placements in such provision would be consistently needed (thereby guaranteeing income) was a substantial barrier.

A lack of accurate and up-to-date data on the needs of children (particularly given that any such data will by its nature be out of date as soon as published as needs are changing all the time) can also make it difficult to build a strong business case about the best type of provision to invest in.

The Government, as part of 'Stable Homes', has committed to investing in support for councils to help with forecasting, including the publication of relevant data held by government. Councils may also want to consider how to interrogate their own data and work with partners, including placement providers, to best understand changing patterns of need and what provision might be most appropriate to develop.

#### Developing the right infrastructure

Identifying suitable properties was found to be a significant challenge, and even when these were found, it could be very difficult to get planning permission due to considerable opposition from local

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communities. Significant investment could then be required to ensure properties met legal requirements.

In May 2023, the Minister for Housing and Planning made a **statement** in Parliament (https://questions-statements.parliament.uk/written-s tatements/detail/2023-05-23/hcws795) making it clear that "the planning system should not be a barrier to providing homes for the most vulnerable children in society." The statement noted that "Local planning authorities should give due weight to and be supportive of applications, where appropriate, for all types of accommodation for looked after children in their area". Some councils and providers have noted that early engagement with residents can be highly effective in addressing residents' concerns about the potential impact of a new children's home in an area.

Staffing also presents a considerable challenge, particularly the lack of suitably skilled children's homes managers. As part of the Stable Homes plan, the DfE has committed to exploring the introduction of professional registration of the residential childcare workforce and a leadership programme for new children's home managers. **The Children's Homes Association has set up a website (http://www.residentialchildcarec areers.co.uk/)**, to improve awareness of careers in children's homes and to support recruitment efforts.

Providers, including councils, have reported that they find the requirement to have everything set up within a children's home prior to its registration with Ofsted, and the length of the registration and approval process itself, to be too onerous (though it was recognised that this was also linked to whether applications were correctly completed when submitted). A time-consuming process places significant financial pressures on providers, with all work needing to be done with no income or guarantee of future income (if registration is refused) and this can impact on councils' or smaller providers' ability to establish provision.

#### **Complexity of presenting needs**

There is broad consensus that the complexity and severity of children's needs is increasing, which places additional pressure on placements. For example, children's homes providers have a responsibility to balance individual needs of children within a home, ensuring that children can live together well in a home. This may mean that places go unfilled rather than risk a child moving into a home and negatively impacting on other children already living there.

Providers also raise concerns that they believe Ofsted has a lack of flexibility when it comes to recognising that supporting children with very complex needs may not look like "standard practice" for a time, and may therefore rate provision as inadequate if providers offer places to children with the most complex needs. At a national level Ofsted has tried to reassure providers (https://socialcareinspection.blog.g ov.uk/2022/11/28/looking-after-children-with-complex-needs-dispell ing-myths-about-inspections-and-the-need-for-suitable-homes/) that its inspectors will recognise where risk is managed well, however there remains concern amongst providers many of whom continue to refuse to offer placements to some children.

Ofsted published a report in 2024 (https://www.gov.uk/government/publications/good-decisions-children-with-complex-needs-in-childrens-homes/how-local-authorities-and-childrens-homes-can-achieve-stability-and-permanence-for-children-with-complex-needs) outlining how local authorities and children's homes can achieve stability and permanence for children with complex needs, which was defined as multiple needs of different types. This report noted the following elements of good practice that they saw in their case studies:

- well-planned moves into the home, at a suitable pace for the child
- providing consistency, through relationships, education and other activities
- getting children access to the specialist services they needed

- facilitating a sense of belonging for children, through knowing staff would not give up on them and that this is their long-term home
- capturing and implementing children's views on their care

#### Strategic challenges

A lack of co-ordinated and strategic commissioning of children's home provision at a sub-regional, regional or national level was considered a barrier to ensuring that the right provision for children was available in the right places, with a lack of understanding of what was needed over an extended period.

A lack of robust data on outcomes for children cared for in residential homes was also considered a challenge, with foster care not providing a suitable comparator group because of different presenting needs and a recognition that children's homes are typically the last step on an oftenturbulent path through care.

The nature of local authorities was also identified as a barrier given that establishing residential provision requires recognition of the long-term nature of the investment commitment and subsequent returns on that investment. Four-year electoral cycles, annual local authority finance settlements and year-on-year budget reductions were not seen as conducive to longer-term planning.

### Staying Close model

Staying Close is a model which provides an enhanced support package for young people leaving care from children's homes, and is designed to be a comparable offer to the option to "Stay Put", which supports young people in foster care to remain with their former foster carers until age 21. It provides an offer of move-on accommodation alongside a package of practical and emotions support, provided by someone they know and trust, which could be a member of staff from their former children's home.

The DfE has funded 47 councils to date (https://www.gov.uk/govern ment/news/childrens-social-care-reform-accelerates-with-more-su pport-for-care-leavers) to roll out Staying Close, and has partnered with the Foundations What Works Centre to evaluate the model (http s://assets.publishing.service.gov.uk/media/63d2956f8fa8f53fdff6a4 c9/Staying\_Close\_2023\_to\_2025\_-\_application\_guide\_for\_local\_au thorities.pdf) ahead of bringing forward legislation in the future to make Staying Close a national entitlement to support young people up to age 23.

### **Supported accomodation**

Supported accommodation refers to a wide range of settings which offer support- but not care – to young people aged 16 and over, including children in care and care leavers. It can include self-contained flats and bedsits, shared accommodation and supported lodgings.

As of 31 March 2022, 7,370 looked-after children aged 16 to 17 were living independently or in semi-independent accommodation (http s://explore-education-statistics.service.gov.uk/find-statistics/looke d-after-children-aged-16-to-17-in-independent-or-semi-independent-placements), equivalent to over a third of all looked-after children aged 16 to 17. Unaccompanied asylum-seeking children were more likely to be living in this type of accommodation than other children. Children in this type of accommodation were disproportionately male, and around three quarters of those in this type of accommodation were aged 17.

Since 2023, supported accommodation for 16–17-year-old children in care and care leavers must be registered and inspected by Ofsted.

The National Children's Bureau was commissioned by the Department for Education to support councils and providers to successfully register with Ofsted. They have published a range of resources (https://www.ncb.org.uk/sector-awareness-provider-preparedness-supported-accommodation/resource-hub) for councils and providers to support with the process, including key learning with regard to supporting unaccompanied asylum-seeking children (https://www.ncb.org.uk/sector-awareness-provider-preparedness-supported-accommodati

on/resource-hub/information-and-2) and providing supported lodgings (https://www.ncb.org.uk/sector-awareness-provider-prepa redness-supported-accommodation/resource-hub/key-learning-supported).

### Other settings

#### Secure children's homes

There are 13 secure children's homes (https://www.gov.uk/government/statistics/childrens-social-care-data-in-england-2023/main-findings-childrens-social-care-in-england-2023#childrens-homes-of-all-types) (SCHs) in England, 12 run by councils and one by a voluntary organisation. Ofsted data shows they are registered to offer 113 welfare places and 101 youth custody places. There are no SCHs in London or the West Midlands, though the Department for Education is funding work in both regions to address this.

In 2022, Ofsted reported (https://www.gov.uk/government/statistic s/childrens-social-care-data-in-england-2022/main-findings-childre ns-social-care-in-england-2022#childrens-homes-of-all-types-1) that at any one time, 50 children were waiting for a secure children's homes place, and 30 were placed by English councils in Scottish secure units due to the lack of available places. The Scottish Care Review recommended that Scotland no longer takes placements from English local authorities, and work is currently underway to look at how this might be implemented.

Secure welfare placements are paid for by the placing authority. The Secure Welfare Coordination Unit is the single point of contact for councils to arrange placements and streamline the process of finding the most suitable placement for each individual child.

Youth custody placements are arranged and paid for by the Youth Custody Service, part of HM Prison and Probation Service.

### **Unregistered settings**

The vast majority of children in the care of the council should be living in regulated homes – whether that is by Ofsted or the Care Quality Commission (the exception is where children are living with their

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parents under a care order).

However, as a result of significant placement sufficiency challenges many councils report that they are still having to use unregistered placements for some children. Often these placements are emergency placements and where children have particularly complex or challenging needs, resulting in difficulties finding suitable registered provision.

Where unregistered placements are made, providers should seek to register with Ofsted as soon as possible.

#### Inherent jurisdiction

An application can be made to deprive a child of their liberty via the inherent jurisdiction of the High Court if a local authority has concerns about risks to their safety, or that of others, and no other suitable place – such as in a secure children's home, or provision under the Mental Health Act – is available. It is intended as a 'last resort' measure, however applications have significantly increased in recent years.

The Nuffield Family Justice Observatory has noted (https://www.nuffieldfjo.org.uk/resource/children-and-young-people-deprived-of-their-liberty-england-and-wales)that:

"There is some evidence that there is a cohort of children with particularly complex needs who are seen as too 'challenging' to be suitable for a secure children's home. This includes children with very complex mental health needs but who do not meet criteria for detention under the Mental Health Act. This has led to a significant increase in the use of the inherent jurisdiction of the high court to deprive children of their liberty in alternative placements. In 2020/21, 579 applications were made under the inherent jurisdiction in England - a 462 per cent increase from 2017/18 (data provided by Cafcass). In 2020/21, for the first time, applications made under the inherent jurisdiction outnumbered applications under s.25 of the Children Act 1989."

Ensuring that appropriate placements are available for this cohort of children is a key issue for both councils and central Government, with joint work across the Department for Education and NHS England to identify how best to provide support.

### Residential special schools

Residential special schools which accommodate or arrange accommodation for any child for more than 295 days a year (38 weeks) are required to register as children's homes with Ofsted. They provide education and care for children with complex special educational needs and/or disabilities.

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Many children in residential special schools are looked-after children, with most looked-after on a voluntary basis (https://councilfordisable dchildren.org.uk/sites/default/files/uploads/attachments/LAC%20d ata%20bulletin.pdf) (section 20 of the Children Act 1989). All children will have an Education, Health and Care Plan.

The safeguarding children with disabilities and complex health needs in residential settings – phase two report (https://assets.pub lishing.service.gov.uk/media/643e82136dda69000c11df6a/Safeguar ding\_children\_with\_disabilities\_in\_residential\_care\_homes\_phase \_2\_report.pdf) by the Child Safeguarding Practice Review Panel identified a range of systemic issues that need addressing to keep children safe. These included promoting the voices of cand rights of children with learning disabilities and complex health needs; improving the strategic commissioning for sufficiency of provision; and workforce development.

#### Youth justice accommodation

When a young person is arrested, the custody officer must aim to release them on bail wherever possible. If the custody officer decides that bail – even with conditions – should be refused, in most cases they must transfer the young person to local authority accommodation ("PACE beds") until their court appearance. This can be secure (such as in a secure children's home) or non-secure, such as with foster parents. Sometimes a young person is remanded into custody but this is intended as a last resort, though there can be significant challenges with access to PACE beds in some local authority areas to prevent a remand to custody.

A child becomes looked after if they are on remand regardless of where they are placed. This can mean working closely with custodial settings, with the council responsible for ensuring that the day-to-day arrangements for the child meet their needs. Where children are remanded to local authority accommodation, they are entitled to the same care planning and review processes as other children in care, and provision for these children should be part of sufficiency planning.

Over a third of children in custody are on remand. The Ministry of Justice has been undertaking focused work on custodial remand (htt ps://assets.publishing.service.gov.uk/media/61f150188fa8f5059601 353f/youth-remand-review.pdf) to reduce this number. Remands into custodial settings may be due to the severity of the crime the young person has committed, difficulty in finding the right local provision as quickly as it is needed, or a belief that custodial provision is a better option due to risk or welfare concerns.

### Key lines of inquiry for councillors

Do you have an up-to-date sufficiency statement that is shared with partners?

Statutory guidance on securing sufficient accommodation for looked-after children (https://www.gov.uk/government/publication s/securing-sufficient-accommodation-for-looked-after-children) requires councils to develop a "strategic needs assessment" to inform the design or and commissioning strategies for a range of services including placements, and that this should be shared with all partners including regional partners and providers. The guidance also states that "local authority and partners commissioners will manage the markets to ensure that there is sufficient accommodation and other services to deliver the needs and desired outcomes described in the strategic assessment."

Such information is usually formulated in sufficiency strategies and statements, which are then shared in order to inform local understanding about needs for services. However, in 2022 the What Works Centre for Children's Social Care found (https://whatworks-csc.org.uk/research-report/are-local-authorities-achieving-effective-market-stewardship-for-childrens-social-care-services/) that almost half (44 per cent) of councils did not have a publicly available or up-to-date sufficiency strategy. The Corporate Parenting Board and/or children's scrutiny committee may wish to review the council's sufficiency statement at regular intervals to ensure this is up-to-date and supporting the council to meet children's needs effectively.

The Competition and Markets Authority, in its report on the children's social care market, found that "many local authorities and large providers expressed the need for template sufficiency strategies in England with an underlying universal approach to identifying sufficiency gaps and predicting future needs." The LGA therefore commissioned Alma Economics to develop a **template sufficiency statement (http s://www.almaeconomics.com/sufficiency)** to support councils in drawing together consistent information and to identify gaps in their own planning.

# What do you understand about the needs of your looked-after children, how these are changing and how they are being met?

Your local sufficiency statement should include information on the needs of your looked-after children and how these are changing to inform decisions on developing future placement capacity. All forms of placement should be considered, including that which may be provided on a sub-regional or regional basis such as local authority accommodation for children on remand, secure placements and specialist provision. Some of this information is relatively simple to draw together from your national data returns – for example, basic demographic data and the types of placements being used. However, more detailed information such as the social, emotional and mental health needs of children in your care, or particular challenges that they require support with, will need to be collected locally. Information from foster carers and children's homes staff will be valuable here to understand changing needs and how best to meet them.

You should also consider what placements and support were sought for children, and where they were eventually placed; where are the gaps that need filling? Are there some cohorts of children who are more likely to be placed at a distance, in unregistered placements or in otherwise unsuitable provision than others? For example, the **Fostering Network highlights** (https://www.thefosteringnetwork.org.uk/advice-informa tion/all-about-fostering/recruitment-targets) that in some parts of the country, there are shortages of households able to care for teenagers, sibling groups, disabled children or unaccompanied asylum-seeking children.

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Consider also how information from children themselves is captured. What are children telling you that they want and need, and how is this factored into the kinds of placements you are developing and commissioning? This should include information from unaccompanied asylum-seeking children, whose needs may in some cases be quite different to the needs of other children you are supporting including in relation to language and culture.

Finally, what are the outcomes you hope for for the children in your care? How do you know whether each child is safe and making good progress, and are there patterns to help you understand which providers offer the best support, or what types of care work best for different cohorts?

### How are all corporate parents engaged in improving sufficiency?

To deliver the right homes for all children in care requires input from corporate parents across the area. This includes engaging with councillors and officers responsible for housing and planning, to consider capacity for developing provision or approving planning applications.

This includes thinking about how to address barriers to people becoming foster carers or kinship carers, such as being able to move to a bigger home or extend a current one. Those responsible for finance will have a key role in designing and approving investment in placements and wider support. Are colleagues working on skills development considering roles working with looked-after children, for example to help expand the children's homes workforce? Are councillors sharing foster carer recruitment messages in their ward communications?

# What work is taking place with neighbouring authorities to improve sufficiency?

Most councils are now working with neighbouring authorities to some extent to support sufficiency, whether that is pooling commissioning functions, sharing good practice or collaborative procurement strategies.

Working with your neighbours may be particularly effective in more specialist areas. For example, you may wish to look at how you can collectively develop specialist provision for children with more complex needs, or placements for unaccompanied asylum-seeking children so that more children can stay with others who they travelled with or from the same country, with good access to support services and culturally appropriate provision.

The DfE is funding two Regional Care Cooperative pathfinders, subregional arrangements for commissioning and managing placements. As these develop, lessons learnt will be shared more widely to help all councils understand where there are the best opportunities to collaborate and how to make the most of these.

### How do you engage with your local providers?

With most children's homes provision, and almost half of fostering places, now in the independent sector, it has never been more important to consider how you are working with your providers to meet the needs of children in your care.

What feedback do you receive from your providers, how is this gathered and collated and what action is taken on it? If you wish to prioritise local provision and/or smaller providers, how are you working with them to ensure strong relationships and to collaboratively provide the best possible support for children?

Consider also your commissioning and procurement practices – do these encourage or exclude smaller providers?

### How are you planning for future fostering placements?

Since 2021, there have been year-one-year net decreases (https://www.gov.uk/government/statistics/fostering-in-england-1-april-2022-to-31-march-2023/fostering-in-england-1-april-2022-to-31-march-2023#mainstream-fostering) in the number of mainstream fostering households in both the IFA and LA sectors. Is this the case in your area, and do you understand how many of your foster carers may be looking to leave in the near future?

Your sufficiency statement should help you to understand how many foster carers you expect to need going forward and the needs of the children they are likely to be looking after. It is helpful to understand your ongoing recruitment and retention strategies for in-house carers, and how you are working with independent fostering agencies to ensure you have a range of options to meet children's needs. Do you understand what is working and what needs to change? Many councils are now setting up regional fostering hubs to support with recruitment and support for foster carers using money from the DfE Stable Homes programme; if your council is not part of this, are you taking advantage of other DfE support available and learning lessons from other areas?

### How collaboratively are you working with local health services?

Ofsted found that councils found it most difficult to find homes for children with severe mental health difficulties, or whose needs manifest in behaviours that place the child or others at risk. A lack of appropriate mental health provision was leading to more children being deprived of their liberty. Ofsted also noted that shortages of professionals in clinical services were resulting in delays to health and mental health assessments, with some specialist children's homes or other services only accepting children with a diagnosis or completed needs assessment.

Strong partnership working with your local health partners is vital in developing the right provision for all children in your area, whether that is inpatient facilities for children who meet the threshold, access to services for children living in children's homes or with foster carers, or joint-funded provision for children in care who don't meet thresholds for inpatient mental health care. Who are your representatives on the local Integrated Care Board, and how explicitly are the health needs of looked-after children considered by the ICB?

Statutory guidance on promoting the health and well-being of looked-after children (https://www.gov.uk/government/publication s/promoting-the-health-and-wellbeing-of-looked-after-children--2) is clear that Integrated Care Boards and NHS England have a duty to cooperate with requests from local authorities to undertake health assessments ad help them ensure support and services to looked-after

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children are provided without undue delay. Councils and health services must cooperate to commission health services for all children in the area, while the health needs of looked-after children should be taken into account in developing the local Joint Strategic Needs Assessment and the Joint Health and Wellbeing Strategy.

### What are the arrangements if a suitable placement cannot be found for a child in a timely way?

Many councils still report having to use unregistered provision for children where a registered placement cannot be found despite extensive searches. If this has been the case for your council, what action has been taken? Is registration with Ofsted swiftly sought for unregistered placements?

Are there ways to reduce the need for emergency or unplanned placement moves? Do you have provision available for those circumstances?

Looking further ahead, how are you using the information you have about children's needs to plan future provision?

### How confident are you in support for looked-after children with disabilities and complex needs?

The Child Safeguarding Practice Review Panel finalised its report, Safeguarding Children with Disabilities and Complex Health Needs in Residential Settings (https://www.gov.uk/government/pub lications/safeguarding-children-with-disabilities-in-residential-settings), in 2023. This report followed the neglect, abuse and harm experienced by a large number of children with disabilities and complex health needs living in residential settings run by the Hesley Group in Doncaster. Most of the 108 children in the report were placed under Section 20 (child looked after with parental agreement), with a smaller number on full or interim care orders.

The report found a variety of failings that led to the abuse and harm experienced by children. A key issue was that the voices of children and young adults were not heard, emphasising the importance of ensuring that children have access to independent advocacy, and using creative

approaches and training staff to ensure that children with communication difficulties are able to communicate their needs and experiences.

The report also highlighted that some children had been placed in the settings inappropriately and/or were far from home; local authority quality assurance processes were inconsistent; and challenges in current provision for children with disabilities and complex health needs limit their access to the right support at the right time.

### Are commissioners equipped with the right tools, policies and procedures?

Commissioners of placements for children are working within a complex 'market' which can make it difficult to ensure children are living in the right homes. Do they have all that they need to support them in their roles? This can include access to effective IT systems and databases, clear policies on placing children in different circumstances or on procuring support, or strong data on which to make decisions. How do your commissioners feedback on those areas where changes could help them to be more effective in their roles and ultimately improve outcomes for children?

#### How is the stability of placements for children supported?

Stability is extremely important for children in care. While placement moves will sometimes be necessary, research shows that frequent placement moves can negatively affect children's attachment and emotional wellbeing (https://www.sciencedirect.com/science/article/abs/pii/S019074090900187X?via%3Dihub), sense of self-esteem and identity, and their access to education and healthcare. Do you know how often children in your care move placements, and what the reasons for these moves are? What work is carried out to try to maintain stability of placements? This could include work at the matching stage, or the provision of additional support at times of particular challenge or transition.

# What is your spend on placements for children in care, and is this delivering good outcomes?

Spending on placements for children in care has risen significantly in recent years. While some of this is due to an increase in the number of children in care, there are also issues around the increasing use of residential care which is more expensive, and sharp rises in the use of very high-cost placements.

It is helpful to understand what you are spending on placements and whether these are considered to be good value for money – that is, are they the right homes for the children in your care and are they supporting children to thrive? Is your spending helping to deliver your priorities around supporting children? If not, do you have a plan to bring down costs, for example through developing in-house provision, working with independent providers and the NHS to develop new provision to meet unmet need, or looking at whether you could commission placements differently? You will also want to consider wider action taken to reduce the number of children coming into care, where that is possible – for example through improved use of kinship care or strong edge-of-care support. The LGA's resource pack on early help (https://www.local.gov.uk/publications/early-help-resource-pack) also outlines key issues around providing early support for all families.