

**SOCIAL CARE  
SCRUTINY AND PERFORMANCE PANEL**

**Agenda Item  
No. 9**

**DATE: 12 JULY 2012**

**DRAFT REVENUE AND CAPITAL OUTTURN 2011/12 (PRE-AUDIT)**

**Ward(s) All**

**Portfolio:**

Councillor Barbara McCracken – Social Care & Health

**Summary of report**

This report summarises the draft revenue and capital outturn position for the year ended 2011/12, subject to external audit, for services within the remit of the Social Care Scrutiny and Performance Panel.

**Recommendation**

To note that the draft 2011/12 year end financial position for services under the remit of the Social Care Scrutiny and Performance Panel, is a revenue variance (underspend) against budget of **£7k** (net of use of earmarked reserves/ carry forwards), and a capital underspend of **£2k** (net of approved slippage into 2012/13).

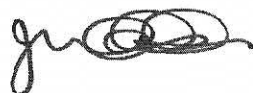
**Background papers**

Various financial working papers.  
Quarterly reporting to Scrutiny Panels throughout year  
2011/12 Budget Books on Council's Internet and Intranet

**Reason for scrutiny**

To inform the panel of the pre-audit financial position for 2011/12.

**Signed:**



**Chief Finance Officer:** James T Walsh

**Executive Director:** Paul Davies

**Date:** 28 June 2012

**Date:** 28 June 2012

## **Resource and legal considerations**

The accounts were monitored and reported on as part of the budget guidelines and all entries into the final accounts have been undertaken in line with the required accounting guidance and standards.

## **Citizen impact**

The budget is aligned with service activity within service plans within the directorate. Investment has been targeted at service improvement, stability and user demand.

## **Environmental impact**

Services within the remit of this panel have a direct influence and impact on the environment.

## **Performance management**

Financial performance is considered alongside service targets. Managers are required to deliver their service targets within budget, wherever possible. Corrective action plans were put in place to mitigate overspends. Variances against budget are identified in the report.

## **Equality Implications**

Services consider equality issues in setting budgets and delivering services. Irrespective of budgetary pressures the council must fulfil equal opportunities obligations.

## **Consultation**

Consultation was undertaken as part of the budget setting process and throughout the financial year on the financial position and reporting thereof.

## **Contact Officer:**

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1 Revenue Outturn 2011/12 – Social Care & Inclusion Directorate

- 1.1 The draft revenue outturn for 2011/12 for the services under the remit of the Social Care Scrutiny and Performance Panel is an underspend against budget of **£7k** (net of the use of earmarked reserves / carry forwards). This position is subject to external audit which will take place during July. Table 1 provides a summary by service, and a full analysis of the material variances is shown in **Appendix 1**.

<b>Service</b>	<b>Annual Budget £m</b>	<b>Year End Actual £m</b>	<b>Year End Variance £m</b>	<b>Use of Reserves / Approved carry Forward £m</b>	<b>Variance Net of Reserves (Under)/ Overspend £m</b>
Assessment & Care Management	6.720	6.785	0.065	(0.055)	0.010
Provider Services	9.985	10.783	0.798	(0.648)	0.150
Strategic Development	0.195	(2.634)	(2.829)	2.830	0.001
Mental Health	7.820	7.980	0.160	(0.004)	0.156
Management Team	0.572	0.579	0.007	(0.007)	0.000
Safeguarding	0.525	0.505	(0.020)	0.000	(0.020)
Commissioning	47.087	47.608	0.521	(0.825)	(0.304)
<b>Total Social Care &amp; Inclusion</b>	<b>72.904</b>	<b>71.606</b>	<b>(1.298)</b>	<b>1.291</b>	<b>(0.007)</b>

- 1.2 The budget for 2011/12 included approved savings of £8.823m. £7.286m (82.58%) of these were achieved. The reasons for non-achievement were mainly due to planned delays in rollout of charging for community alarms and the ongoing restructure of the mental health service. All of these savings are currently on target to be fully achieved during 2012/13.
- 1.3 Action taken in year to manage this pressure included the implementation of action plans across the directorate, mainly centred on reprovision programmes within learning disability and physical disability services.
- 1.4 The outturn includes net use of and transfers to reserves of £1.291m where approval was given by Cabinet for additional funds for specific services, and include approved carry forwards from 2011/12 to 2012/13 where applicable. **Table 2** provides a summary of these.

<b>Table 2 - Analysis of 2011/12 Use of Earmarked Reserves</b>		
<b>Service</b>	<b>Amount £</b>	<b>Explanation</b>
<b>Carry Forwards from 2010/11</b>		
ESAP	(69,694)	Development costs for PARIS upgrade
Supporting People	(296,747)	Planned use of prior year grant income
<b>Other Specific Reserves</b>		
Housing 21	(243,081)	Contribution to planned affordability model events
Redundancy costs	(488,629)	Redundancy costs associated with restructure of social care teams and provider services
P&G Protection	(48,302)	P&G protection costs
Rollout of Benefits Based Charging	(40,102)	Costs associated with the rollout of the new charging policy
PCT reablement funding	3,198,033	Transfer of funding from PCT for agreed investment in reablement services across health and social care
Diamond Jubilee	(1,365)	Costs associated with the Diamond Jubilee programme
Men's Health Service	(12,397)	PCT funding for Men's Health projects
HIV/Aids Services	(38,962)	PCT funding for HIV/Aids services
Campus Closures	(217,697)	Planned use of prior year grant income
Mencap	(50,000)	Health investment in Learning Disability employment project
Social Care Reform grant	(299,986)	Planned use of prior year grant income
PCT funding for telehealth	(93,050)	Planned use of PCT funding for telehealth
<b>Total Use of / Transfer to Reserves</b>	<b>1,298,021</b>	

1.4 The main reasons for the under/overspend position for services within the remit of the Panel are as follows:

- Assessment & Care Management – Delay in implementation of staffing restructure
- Provider Services – Planned delay on rollout of charging for community alarms and delays in finalising staffing restructure
- Strategic Development – Planned delays in recruiting to vacant posts to offset staffing overspends in other areas
- Mental Health – Delays in implementation of staffing restructure
- Safeguarding – Planned reductions in external contract costs
- Commissioning – Overspend on placement costs within Learning Disability and costs associated with introduction of rollout of personal budgets, offset by underspend on placement costs within other client groups, implementation of re-provision programmes within learning disability and physical disability services and use of earmarked reserves associated with Housing 21 and supporting people and the carry forward of the remaining social care reform grant.
- A full analysis of the variances is shown in **Appendix 1**.

2 Capital Outturn 2011/12 – Social Care & Inclusion Directorate

2.1 The capital outturn for 2011/12 for the schemes under the remit of this panel is an underspend against budget of **£0.788m**, of which £0.786m has been approved to be slipped into 2012/13, resulting in a net underspend of **£2k**. **Table 3** overleaf provides a summary by service, and a detailed financial analysis by scheme is shown in **Appendix 2**.

<b>Table 3 - Draft Capital Outturn 2011/12</b>					
<b>Service</b>	<b>Annual Budget £m</b>	<b>Final Outturn £m</b>	<b>Year End Variance £m</b>	<b>Slippage to 2012/13 £m</b>	<b>Variance Net of Slippage £m</b>
<b><u>Mainstream Resources</u></b>					
Provider Services	0.141	0.141	0.000	0.000	0.000
Strategic Development	0.750	0.311	(0.439)	0.439	0.000
Commissioning	1.164	0.815	(0.349)	0.347	(0.002)
<b>Total Mainstream</b>	<b>2.055</b>	<b>1.267</b>	<b>(0.788)</b>	<b>0.786</b>	<b>(0.002)</b>
<b><u>Non Mainstream Resources</u></b>					
Provider Services	0.092	0.092	0.000	0.000	0.000
Strategic Development	0.884	0.884	0.000	0.000	0.000
<b>Total Non Mainstream</b>	<b>0.976</b>	<b>0.976</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>TOTAL SOCIAL CARE &amp; INCLUSION</b>	<b>3.031</b>	<b>2.243</b>	<b>(0.788)</b>	<b>0.786</b>	<b>(0.002)</b>

### Appendix 1 – Explanation of Significant Revenue Variations

Service	Reason / Explanation of Variance	Variance £'000
<b><u>Access, Assessment &amp; Care Management</u></b>		
Salary Costs	Delay in implementing new structure.	85
Premises Costs	Reduction in premises costs due to relocation of all teams to the Allens Centre	(56)
Other smaller variances		(19)
<b>Sub-total</b>		<b>10</b>
<b><u>Provision</u></b>		
Salary Costs	Delay in introduction of new working patterns within provider services.	70
Fees & Charges	Shortfall on income charges relating to community alarms due to initial delay in roll out of the scheme.	18
Other smaller variances		62
<b>Sub-total</b>		<b>150</b>
<b><u>Strategic Development</u></b>		
Salary Costs	In year restructure of department and holding of vacant posts during restructure.	(515)
Private contractor fees	Development of reablement and telehealth services within health and social care and costs associated with rollout of personal budgets	1,455
Income from PCT	Transfer of funding from PCT for development of reablement services within health and social care	(898)
Other smaller variances		(41)
<b>Sub-total</b>		<b>1</b>
<b><u>Mental Health</u></b>		
Salaries	Delay in implementing new structure.	270
Private contractor fees	Underspend on placement costs	(87)
Other smaller variances		(27)
<b>Sub-total</b>		<b>156</b>
<b><u>Safeguarding</u></b>		
Salaries	Mainly in relation to provision of independent chair of adult safeguarding panel	37

Private contractor fees	Planned underspend on IMCA / DOLs	(45)
<b>Service</b>	<b>Reason / Explanation of Variance</b>	<b>Variance £'000</b>
Other smaller variances		10
<b>Sub-total</b>		<b>(20)</b>
<b><u>Commissioning</u></b>		
Private contractor fees	Overspends on placement costs mainly relating to clients with disabilities. These have been offset by planned underspends on provision of placements for Older People, and the implementation of reprovion projects within learning disabilities and physical disabilities services.	(304)
<b>Sub-total</b>		<b>(304)</b>
<b>Total Social Care &amp; Inclusion</b>		<b>(7)</b>

**Appendix 2 - Capital Outturn 2011/12**

<b>Service Area / Scheme</b>	<b>Annual Budget £'000</b>	<b>Final Outturn £'000</b>	<b>Year End Variance £'000</b>	<b>Slippage to 2012/13 £'000</b>	<b>Variance Net of Slippage £'000</b>
<b>Mainstream</b>					
Hollybank rehabilitation centre	8	8	0	0	0
Refurbishment of Goscote	133	133	0	0	0
PARIS development	750	311	(439)	439	0
Preventative Adaptations	1,164	815	(349)	347	(2)
<b>Total Mainstream</b>	<b>2,055</b>	<b>1,267</b>	<b>(788)</b>	<b>786</b>	<b>(2)</b>
<b>Non Mainstream</b>					
Property rationalisation	92	92	0	0	0
DoH Capital allocation	740	740	0	0	0
Mental Health	144	144	0	0	0
<b>Total Non Mainstream</b>	<b>976</b>	<b>976</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Social Care &amp; Inclusion</b>	<b>3,031</b>	<b>2,243</b>	<b>(788)</b>	<b>786</b>	<b>(2)</b>