

### Overview

#### Note on entering information into this template

Throughout the template, cells which are open for input have a yellow background and those that are pre-populated have a blue background, as below:

Data needs inputting in the cell

Pre-populated cells

#### Note on viewing the sheets optimally

For a more optimal view each of the sheets and in particular the drop down lists clearly on screen, please change the zoom level between 90% - 100%. Most drop downs are also available to view as lists within the relevant sheet or in t

The details of each sheet within the template are outlined below.

#### Checklist (click to go to Checklist, included in the Cover sheet)

1. This section helps identify the sheets that have not been completed. All fields that appear as incomplete should be completed before sending to the Better Care Fund Team.
2. The checker column, which can be found on the individual sheets, updates automatically as questions are completed. It will appear 'Red' and contain the word 'No' if the information has not been completed. Once completed the checker column will change to 'Green' and contain the word 'Yes'
3. The 'sheet completed' cell will update when all 'checker' values for the sheet are green containing the word 'Yes'.
4. Once the checker column contains all cells marked 'Yes' the 'Incomplete Template' cell (below the title) will change to green.
5. Please ensure that all boxes on the checklist are green before submission.

#### 2. Cover (click to go to sheet)

1. The cover sheet provides essential information on the area for which the template is being completed, contacts and dates.
2. Question completion tracks the number of questions that have been completed; when all the questions in each section of the template have been completed the cell will turn green. Only when all cells are green should the template be sent to the Better Care Fund Team:

[england.bettercarefundteam@nhs.net](mailto:england.bettercarefundteam@nhs.net)

(Please also copy in your respective Better Care Message)

#### 4. Income (click to go to sheet)

1. This sheet should be used to specify all funding contributions to the Health and Wellbeing Board's (HWB) Better Care Fund (BCF) plan and pooled budget for 2021-22. It will be pre-populated with the minimum CCG contributions to the BCF, Disabled Facilities Grant (DFG) and improved Better Care Fund (iBCF). These cannot be edited.
2. Please select whether any additional contributions to the BCF pool are being made from local authorities or the CCG and as applicable enter the amounts in the fields highlighted in 'yellow'. These will appear as funding sources when planning expenditure. The fields for Additional contributions can be used to include any relevant carry-overs from the previous year.
3. Please use the comment boxes alongside to add any specific detail around this additional contribution including any relevant carry-overs assigned from previous years. All allocations are rounded to the nearest pound.
4. For any questions regarding the BCF funding allocations, please contact [england.bettercarefundteam@nhs.net](mailto:england.bettercarefundteam@nhs.net)

## 5. Expenditure (click to go to sheet)

This sheet should be used to set out the schemes that constitute the BCF plan for the HWB including the planned expenditure and the attributes to describe the scheme. This information is then aggregated and used to analyse the plans nationally and sets the basis for future reporting and to particularly demonstrate that National Conditions 2 are met. The table is set out to capture a range of information about how schemes are being funded and the types of services they are providing. There may be scenarios when several lines need to be completed in order to fully describe a single scheme or where a scheme is funded by multiple funding streams (eg: IBCF and CCG minimum). In this case please use a consistent scheme ID for each line to ensure integrity of aggregating and analysing schemes.

On this sheet please enter the following information:

### 1. Scheme ID:

- This field only permits numbers. Please enter a number to represent the Scheme ID for the scheme being entered. Please enter the same Scheme ID in this column for any schemes that are described across multiple rows.

### 2. Scheme Name:

- This is a free text field to aid identification during the planning process. Please use the scheme name consistently if the scheme is described across multiple lines in line with the scheme ID described above.

### 3. Brief Description of Scheme

- This is a free text field to include a brief headline description of the scheme being planned.

### 4. Scheme Type and Sub Type:

- Please select the Scheme Type from the drop-down list that best represents the type of scheme being planned. A description of each scheme is available in tab 5b.

- Where the Scheme Types has further options to choose from, the Sub Type column alongside will be editable and turn "yellow". Please select the Sub Type from the drop down list that best describes the scheme being planned.

- Please note that the drop down list has a scroll bar to scroll through the list and all the options may not appear in one view.

- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside. Please try to use pre-populated scheme types and sub types where possible, as this data is important to our understanding of how BCF funding is being used and levels of investment.

### 5. Area of Spend:

- Please select the area of spend from the drop-down list by considering the area of the health and social care system which is most supported by investing in the scheme.

- Please note that where 'Social Care' is selected and the source of funding is "CCG minimum" then the planned spend would count towards National Condition 2.

- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside.

- We encourage areas to try to use the standard scheme types where possible.

### 6. Commissioner:

- Identify the commissioning body for the scheme based on who is responsible for commissioning the scheme from the provider.

- Please note this field is utilised in the calculations for meeting National Condition 3.

- If the scheme is commissioned jointly, please select 'Joint'. Please estimate the proportion of the scheme being funded by each.

### 7. Provider:

- Please select the 'Provider' commissioned to provide the scheme from the drop-down list.

- If the scheme is being provided by multiple providers, please split the scheme across multiple lines.

### 8. Source of Funding:

- Based on the funding sources for the BCF pool for the HWB, please select the source of funding for the scheme from the drop down list. This includes additional, voluntarily pooled contributions from either the CCG or Local authority.

- If the scheme is funded across multiple sources of funding, please split the scheme across multiple lines, reflecting financial contribution from each.

### 9. Expenditure (£) 2021-22:

- Please enter the planned spend for the scheme (or the scheme line, if the scheme is expressed across multiple lines).

### 10. New/Existing Scheme

- Please indicate whether the planned scheme is a new scheme for this year or an existing scheme being carried forward.

This is the only detailed information on BCF schemes being collected centrally for 2021-22 and will inform the understanding of planned spend for the iBCF grant and spend from BCF sources on discharge.

## 6. Metrics (click to go to sheet)

This sheet should be used to set out the HWB's performance plans for each of the BCF metrics in 2021-22. The BCF requires trajectories and plans agreed for the fund's metrics. Systems should review current performance and set realistic, but stretching ambitions for the last two quarters of 2021-22.

The previous measure of Non Elective Admissions is being replaced with a measure of Unplanned Admissions for Chronic Ambulatory Care Sensitive Conditions. Performance data on this indicator up to 2019-20, by local authority can be found at:

<https://digital.nhs.uk/data-and-information/publications/statistical/nhs-outcomes-framework/february-2021/doma-enhancing-quality-of-life-for-people-with-long-term-conditions-nof/2.3.i-unplanned-hospitalisation-for-chronic-ambulatory-care-sensitive-conditions>

For each metric, systems should include a narrative that describes:

- a rationale for the ambition set, based on current and recent data, planned activity and expected demand
  - how BCF funded schemes and integrated care will support performance against this metric, including any new or
1. Unplanned admissions for chronic ambulatory sensitive conditions:
    - This section requires the area to input a planned rate for these admissions, per hundred thousand people for the year. This is the current NHS Outcomes Framework indicator 2.3i.
    - The numerator is calculated based on the expected number of unplanned admissions for ambulatory sensitive conditions during the year.
    - The denominator is the local population based on Census mid year population estimates for the HWB.
    - Technical definitions for the guidance can be found here:
  2. Length of Stay.
    - Areas should agree ambitions for minimising the proportion of patients in acute hospital who have been an inpatient for 14 days or more and the number that have been an inpatient for 21 days or more. This metric should be expressed as a percentage of overall patients.
    - The ambition should be set for the HWB area. The data for this metric is obtained from the Secondary Uses Service (SUS) database and is collected at hospital trust. A breakdown of data from SUS by local authority of residence has been made available on the Better Care Exchange to assist areas to set ambitions. Ambitions should be set as the average percentage of inpatient beds occupied by patients with a length of stay of 14 days and over and 21 days and over for 2021-22 and for Q4 2021-22 for people resident in the HWB.
    - Plans should be agreed between CCGs, Local Authorities and Hospital Trusts and areas should ensure that ambitions agreed for 21 days or more are consistent across Local Trusts and BCF plans.
  3. Discharge to normal place of residence.
    - Areas should agree ambitions for the percentage of people who are discharged to their normal place of residence following an inpatient stay.
    - The ambition should be set for the health and wellbeing board area. The data for this metric is obtained from the Secondary Uses Service database and is collected at hospital trust. A breakdown of data from SUS by local authority of residence has been made available on the Better Care Exchange to assist areas to set ambitions. Ambitions should be set as the percentage of all discharges where the destination of discharge is the person's usual place of residence.
  4. Residential Admissions (RES) planning:
    - This section requires inputting the information for the numerator of the measure.
    - Please enter the planned number of council-supported older people (aged 65 and over) whose long-term support needs will be met by a change of setting to residential and nursing care during the year (excluding transfers between residential and nursing care) for the Residential Admissions numerator measure.
    - The prepopulated denominator of the measure is the size of the older people population in the area (aged 65 and over) taken from Office for National Statistics (ONS) subnational population projections.
    - The annual rate is then calculated and populated based on the entered information.

#### 5. Reablement planning:

- This section requires inputting the information for the numerator and denominator of the measure.
- Please enter the planned denominator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (or from hospital to a residential or nursing care home or extra care housing for rehabilitation, with a clear intention that they will move on/back to their own home).
- Please then enter the planned numerator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (from within the denominator) that will still be at home 91 days after discharge
- The annual proportion (%) Reablement measure will then be calculated and populated based on this information.

#### 7. Planning Requirements ([click to go to sheet](#))

This sheet requires the Health & Wellbeing Board to confirm whether the National Conditions and other Planning Requirements detailed in the BCF Policy Framework and the BCF Requirements document are met. Please refer to the BCF Policy Framework and BCF Planning Requirements documents for 2021-22 for further details.

The sheet also sets out where evidence for each Key Line of Enquiry (KLOE) will be taken from.

The KLOEs underpinning the Planning Requirements are also provided for reference as they will be utilised to assure plans by the regional assurance panel.

1. For each Planning Requirement please select 'Yes' or 'No' to confirm whether the requirement is met for the BCF
2. Where the confirmation selected is 'No', please use the comments boxes to include the actions in place towards meeting the requirement and the target timeframes.

**Better Care Fund 2021-22 Template**

2. Cover

Version 1.0



HM Government



**Please Note:**

- You are reminded that much of the data in this template, to which you have privileged access, is management information only and is not in the public domain. It is not to be shared more widely than is necessary to complete the return.
- Please prevent inappropriate use by treating this information as restricted, refrain from passing information on to others and use it only for the purposes for which it is provided. Any accidental or wrongful release should be reported immediately and may lead to an inquiry. Wrongful release includes indications of the content, including such descriptions as "favourable" or "unfavourable".
- Please note that national data for plans is intended for release in aggregate form once plans have been assured, agreed and baselined as per the due process outlined in the BCF Planning Requirements for 2021-22.
- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

**Health and Wellbeing Board:** Walsall

**Completed by:** Charlene Thompson

**E-mail:** charlene.thompson@walsall.gov.uk

**Contact number:** 01922 653007

**Please indicate who is signing off the plan for submission on behalf of the HWB (delegated authority is also accepted):**

**Job Title:** Councillor Craddock

**Name:** Councillor Stephen Craddock

**Has this plan been signed off by the HWB at the time of submission?** No

**If no, or if sign-off is under delegated authority, please indicate when the HWB is expected to sign off the plan:** Tue 25/01/2022

<< Please enter using the format, DD/MM/YYYY

Please note that plans cannot be formally approved and Section 75 agreements cannot be finalised until a plan, signed off by the HWB has been submitted.

	Role:	Professional Title (where applicable)	First-name:	Surname:	E-mail:
<b>*Area Assurance Contact Details:</b>	Health and Wellbeing Board Chair	Clr	Stephen	Craddock	Clr.Stephen.Craddock@walsall.gov.uk
	Clinical Commissioning Group Accountable Officer (Lead)	N/A	Paul	Maubach	paul.maubach@nsh.net
	Additional Clinical Commissioning Group(s) Accountable Officers	N/A	Geraint	Griffiths	geraint.griffiths@nhs.net
	Local Authority Chief Executive	Dr	Helen	Paterson	Helen.Paterson@walsall.gov.uk
	Local Authority Director of Adult Social Services (or equivalent)	N/A	Kerrie	Allward	kerrie.allward@walsall.gov.uk
	Better Care Fund Lead Official	N/A	Tony	Meadows	tony.meadows@walsall.gov.uk
	LA Section 151 Officer	N/A	Deborah	Hindson	deborah.hindson@walsall.gov.uk
	Better Care Fund Lead Official	N/A	Tracy	Simcox	tracy.simcox@walsall.gov.uk
	Better Care Fund Lead Official	N/A	Andy	Rust	andrew.rust@nhs.net

*Please add further area contacts that you would wish to be included in official correspondence -->*

*\*Only those identified will be addressed in official correspondence (such as approval letters). Please ensure all individuals are satisfied with the information entered above as this is exactly how they will appear in correspondence.*

Question Completion - When all questions have been answered and the validation boxes below have turned green, please send the template to the Better Care Fund Team [england.bettercarefundteam@nhs.net](mailto:england.bettercarefundteam@nhs.net) saving the file as 'Name HWB' for example 'County Durham HWB'. Please also copy in your Better Care Manager.

Template Completed

	Complete:
2. Cover	Yes
4. Income	Yes
5a. Expenditure	Yes
6. Metrics	Yes
7. Planning Requirements	Yes

[<< Link to the Guidance sheet](#)

^^ Link back to top

## Better Care Fund 2021-22 Template

### 3. Summary

Selected Health and Wellbeing Board:

Walsall

### Income & Expenditure

[Income >>](#)

Funding Sources	Income	Expenditure	Difference
DFG	£4,202,771	£4,202,771	£0
Minimum CCG Contribution	£23,271,179	£23,271,179	£0
iBCF	£13,764,046	£13,764,046	£0
Additional LA Contribution	£1,403,353	£1,403,353	£0
Additional CCG Contribution	£0	£0	£0
<b>Total</b>	<b>£42,641,349</b>	<b>£42,641,349</b>	<b>£0</b>

[Expenditure >>](#)

#### NHS Commissioned Out of Hospital spend from the minimum CCG allocation

Minimum required spend	£6,613,009
Planned spend	£12,276,973

#### Adult Social Care services spend from the minimum CCG allocations

Minimum required spend	£9,268,480
Planned spend	£9,358,206

#### Scheme Types

Assistive Technologies and Equipment	£1,289,437	(3.0%)
Care Act Implementation Related Duties	£0	(0.0%)
Carers Services	£470,000	(1.1%)
Community Based Schemes	£423,085	(1.0%)
DFG Related Schemes	£4,202,771	(9.9%)
Enablers for Integration	£4,958,369	(11.6%)
High Impact Change Model for Managing Transfer of C	£263,000	(0.6%)
Home Care or Domiciliary Care	£6,011,985	(14.1%)
Housing Related Schemes	£0	(0.0%)
Integrated Care Planning and Navigation	£15,942,414	(37.4%)
Bed based intermediate Care Services	£2,992,144	(7.0%)
Reablement in a persons own home	£900,294	(2.1%)
Personalised Budgeting and Commissioning	£686,182	(1.6%)
Personalised Care at Home	£82,345	(0.2%)
Prevention / Early Intervention	£0	(0.0%)
Residential Placements	£461,009	(1.1%)
Other	£3,958,313	(9.3%)
<b>Total</b>	<b>£42,641,348</b>	

[Metrics >>](#)

### Avoidable admissions

20-21 Actual	21-22 Plan
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Unplanned hospitalisation for chronic ambulatory care sensitive conditions (NHS Outcome Framework indicator 2.3i)	1,063.8	981.5
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### Length of Stay

		21-22 Q3 Plan	21-22 Q4 Plan
Percentage of inpatients, resident in the HWB, who have been an inpatient in an acute hospital for: i) 14 days or more ii) 21 days or more As a percentage of all inpatients <small>(SUS data - available on the Better Care Exchange)</small>	LOS 14+	11.6%	11.7%
	LOS 21+	5.4%	5.3%

### Discharge to normal place of residence

		21-22 Actual	21-22 Plan
Percentage of people, resident in the HWB, who are discharged from acute hospital to their normal place of residence <small>(SUS data - available on the Better Care Exchange)</small>		0.0%	95.0%

### Residential Admissions

		20-21 Actual	21-22 Plan
Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population	Annual Rate	621	661

### Reablement

		21-22 Plan
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services	Annual (%)	72.8%

[Planning Requirements >>](#)

Theme	Code	Response
NC1: Jointly agreed plan	PR1	Yes
	PR2	Yes
	PR3	Yes
NC2: Social Care Maintenance	PR4	Yes
NC3: NHS commissioned Out of Hospital Services	PR5	Yes
NC4: Plan for improving outcomes for people being discharged from hospital	PR6	Yes



Agreed expenditure plan for all elements of the BCF	PR7	Yes
Metrics	PR8	Yes



CCG Minimum Contribution	Contribution
NHS Walsall CCG	£23,271,179
<b>Total Minimum CCG Contribution</b>	<b>£23,271,179</b>

Are any additional CCG Contributions being made in 2021-22? If yes, please detail below	No
---	----

Additional CCG Contribution	Contribution	Comments - Please use this box clarify any specific uses or sources of funding
<b>Total Additional CCG Contribution</b>	<b>£0</b>	
<b>Total CCG Contribution</b>	<b>£23,271,179</b>	

	2021-22
<b>Total BCF Pooled Budget</b>	<b>£42,641,349</b>

<b>Funding Contributions Comments</b>
Optional for any useful detail e.g. Carry over
c/fwd from 2020/21

## Better Care Fund 2021-22 Template

### 5. Expenditure

Selected Health and Wellbeing Board:

Walsall

[<< Link to summary sheet](#)

Running Balances	Income	Expenditure	Balance
DFG	£4,202,771	£4,202,771	£0
Minimum CCG Contribution	£23,271,179	£23,271,179	£0
iBCF	£13,764,046	£13,764,046	£0
Additional LA Contribution	£1,403,353	£1,403,353	£0
Additional CCG Contribution	£0	£0	£0
Total	£42,641,349	£42,641,349	£0

**Please note:**

Scheme Types categorised as 'Other' currently account for approx. 9% of the planned expenditure from the Mandatory Minimum. In order to reduce reporting ambiguity, we encourage limiting this to 5% if possible. While this may be difficult to avoid sometimes, we advise speaking to your respective Better Care Manager for further guidance.

**Required Spend**

This is in relation to National Conditions 2 and 3 only. It does NOT make up the total Minimum CCG Contribution (on row 31 above).

	Minimum Required Spend	Planned Spend	Under Spend
NHS Commissioned Out of Hospital spend from the minimum CCG allocation	£6,613,009	£12,276,973	£0
Adult Social Care services spend from the minimum CCG allocations	£9,268,480	£9,358,206	£0

**Checklist**

Column complete:

Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
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Sheet complete

Scheme ID	Scheme Name	Brief Description of Scheme	Scheme Type	Sub Types	Please specify if 'Scheme Type' is 'Other'	Area of Spend	Please specify if 'Area of Spend' is 'other'	Planned Expenditure			Provider	Source of Funding	Expenditure (£)	New/ Existing Scheme
								Commissioner	% NHS (if Joint Commissioner)	% LA (if Joint Commissioner)				
10	Community Nursing In reach team	Community Nursing In reach team	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£155,540	Existing
10	Single point of access	Single point of access	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£253,133	Existing
11	Frail Elderly Pathway OOH's A&E	Support across intermediate care	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£88,444	Existing
4	Enhanced case management approach in	Enhanced case management approach in nursing and	Community Based Schemes	Multidisciplinary teams that are supporting		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£362,926	Existing
12	Evening and Night Service	Evening and Night Service	Personalised Care at Home	Physical health/wellbeing		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£82,345	Existing
12	Co-ordination of Personal Health Budgets	Personal Health Budgets Pilot scheme	Personalised Budgeting and Commissioning			Community Health		CCG			CCG	Minimum CCG Contribution	£12,212	Existing
6	Intermediate Care Service team	Development of Intermediate Care service including	Enablers for Integration	Workforce development		Social care		LA			Local Authority	Minimum CCG Contribution	£4,325,594	Existing

11	Intermediate Care Services and Community	Rapid Response Team within Service Level Agreement with Walsall	Bed based intermediate Care Services	Rapid/Crisis Response		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£642,491	Existing
11	Intermediate Care Services and Community	District Nursing Wrap Around Team within Service Level Agreement	Reablement in a persons own home	Reablement service accepting community and		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£752,284	Existing
11	Stroke Non bed based Home Care	Stroke Non bed based Home Care	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			Local Authority	Minimum CCG Contribution	£87,000	Existing
11	Walsall Cardiac Rehabilitation Trust	Walsall Cardiac Rehabilitation Trust	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			Charity / Voluntary Sector	Minimum CCG Contribution	£306,780	Existing
11	Frail Elderly pathway	Support within acute setting	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£437,956	Existing
10	Protecting Social Services - care act element	Appointment of 7 Social Worker posts	Integrated Care Planning and Navigation	Care navigation and planning		Social care		LA			Local Authority	Minimum CCG Contribution	£307,845	Existing
11	Walsall Healthcare Trust (DTA)	Transitional Care Support beds within care homes	Bed based intermediate Care Services	Step down (discharge to assess pathway-2)		Community Health		LA			Local Authority	Minimum CCG Contribution	£1,636,000	Existing
99	Shared Lives	Carer advice and support	Community Based Schemes	Multidisciplinary teams that are supporting		Social care		LA			Local Authority	Minimum CCG Contribution	£60,159	New
11	Frail Elderly Pathway	Additional district numbers	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£920,023	Existing
15	End of life divisionary beds	End of life divisionary beds	Residential Placements	Nursing home		Community Health		CCG			Private Sector	Minimum CCG Contribution	£184,000	Existing
11	Blakehall Doctors Phoenix (Medical Cover to ICT Beds)	Blakenall Doctors Phoenix (Medical Cover to ICT Beds)	Integrated Care Planning and Navigation	Care navigation and planning		Primary Care		CCG			Private Sector	Minimum CCG Contribution	£23,002	Existing
11	Intermediate Care Services and Community	Intermediate Care Provision within Service Level Agreement with	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£1,046,081	Existing
11	Intermediate Care Services and Community	Intermediate Care Provision within Service Level Agreement with	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£1,320,043	Existing
1	Integrated Community Equipment Store -	Integrated Community Equipment Store	Assistive Technologies and Equipment	Community based equipment		Social care		LA			NHS Community Provider	Minimum CCG Contribution	£128,000	Existing
1	Community Equipment Service (CCG allocation)	Integrated Community Equipment Store (CCG allocation)	Assistive Technologies and Equipment	Community based equipment		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£675,502	Existing
5	Disabled Facilities Capital Grant	Disabled Facilities Grant	DFG Related Schemes	Adaptations, including statutory DFG		Other	Other	LA			Private Sector	DFG	£3,314,771	Existing
5	Integrated Community Equipment Store	Disabled Facilities Grant	DFG Related Schemes	Adaptations, including statutory DFG		Social care		LA			NHS Community Provider	DFG	£888,000	Existing
1	Integrated Equipment Service	Integrated Equipment Service within Service Level Agreement with	Assistive Technologies and Equipment	Community based equipment		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£485,935	Existing
12	Dementia support workers (based in Manor Hospital),	Dementia support workers (based in Manor Hospital),	Integrated Care Planning and Navigation	Care navigation and planning		Mental Health		CCG			Charity / Voluntary Sector	Minimum CCG Contribution	£167,943	Existing

11	Psychiatric Liaison Team (Adults)	Psychiatric Liaison Team (Adults)	Integrated Care Planning and Navigation	Care navigation and planning		Mental Health		CCG			NHS Community Provider	Minimum CCG Contribution	£594,542	Existing
11	Psychiatric Liaison Team (OP)	Psychiatric Liaison Team (OP) - Manor	Integrated Care Planning and Navigation	Care navigation and planning		Mental Health		CCG			NHS Community Provider	Minimum CCG Contribution	£451,370	Existing
3	Support to Carers	Support to Carers	Carers Services	Respite services		Social care		LA			Private Sector	Minimum CCG Contribution	£470,000	Existing
16	Short term Care Home Placements 2014/15 budget	Short term Care Home Placements 2014/15 budget saving and	Home Care or Domiciliary Care	Domiciliary care packages		Social care		LA			Private Sector	Minimum CCG Contribution	£4,066,608	Existing
11	Home from Hospital Services required in the	Home from Hospital	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			Local Authority	Minimum CCG Contribution	£66,000	Existing
16	Potential risk of unachieved reduction in	Potential risk of unachieved reduction in admissions	Other		Community Support	Other	Contingency	CCG			CCG	Minimum CCG Contribution	£1,198,694	Existing
11	Redesign of Stroke/ Rehab/ Falls Service	Intermediate care services	Bed based intermediate Care Services	Other	Rehab and reablement services	Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£713,653	Existing
99	Enhanced Primary Care to Nursing Homes	Primary Care support	Residential Placements	Nursing home		Primary Care		CCG			Private Sector	Minimum CCG Contribution	£277,009	Existing
99	Better Care Fund Support (CCG share)	Other	Other		BCF programme support	Other	BCF support	CCG			CCG	Minimum CCG Contribution	£32,000	Existing
99	Single point of access (Community	Community investment	Integrated Care Planning and Navigation	Care navigation and planning		Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£52,863	Existing
99	BCF Main Programme Contingency	BCF Pressures	Other		Underspend and inflation carry forward	Other	Joint contingency	CCG			CCG	Minimum CCG Contribution	£887,199	New
16	Protecting ASC	Protecting ASC	Other		Care coordination	Social Care		LA			Local Authority	iBCF	£1,488,379	Existing
10	Protecting ASC	Protecting ASC	Integrated Care Planning and Navigation	Care navigation and planning		Social Care		LA			Local Authority	iBCF	£229,500	Existing
10	Protecting ASC	Protecting ASC	Integrated Care Planning and Navigation	Care navigation and planning		Social Care		LA			Local Authority	iBCF	£8,590,690	Existing
10	Employment Support	Employment Support	Integrated Care Planning and Navigation	Care navigation and planning		Social Care		LA			Local Authority	iBCF	£23,455	Existing
10	Additional OT SW Posts	Additional OT SW Posts	Integrated Care Planning and Navigation	Care navigation and planning		Other	Other	LA			Local Authority	iBCF	£490,285	Existing
13	Commissioning Posts/Hours	Commissioning Posts/Hours	Personalised Budgeting and Commissioning			Social Care		LA			Local Authority	iBCF	£95,069	Existing
13	Brokerage and Business Support	Brokerage and Business Support	Personalised Budgeting and Commissioning			Social Care		LA			Local Authority	iBCF	£314,747	Existing
16	BCF Manager part funding	BCF Support	Other		BCF programme support	Other	BCF support	LA			Local Authority	iBCF	£32,000	Existing

6	iBCF agreed Contingency	Agreed contingency for social care schemes	Enablers for Integration	Integrated models of provision		Social Care		LA			Local Authority	iBCF	£382,775	Existing
10	Occupational Therapist	Lead Occupational Therapist Post	Integrated Care Planning and Navigation	Care navigation and planning		Social Care		LA			Local Authority	iBCF	£41,769	Existing
13	Case Management Support officer	Case Management Support officer	Personalised Budgeting and Commissioning			Social Care		LA			Local Authority	iBCF	£30,000	Existing
13	Finance Support	Finance Support	Personalised Budgeting and Commissioning			Social Care		LA			Local Authority	iBCF	£100,000	Existing
16	Community Care	Domiciliary care, residential care placements, direct	Home Care or Domiciliary Care	Domiciliary care packages		Social Care		LA			Private Sector	iBCF	£308,735	Existing
16	Community Care	Domiciliary care, residential care placements, direct	Home Care or Domiciliary Care	Domiciliary care packages		Social Care		LA			Private Sector	iBCF	£1,636,642	Existing
7	Model for senior structure alliance of WHT & LA	High Impact Change Model for Managing Transfer of Care	High Impact Change Model for Managing	Monitoring and responding to system demand		Social Care		LA			Local Authority	Additional LA Contribution	£263,000	Existing
6	Intermediate Care Contribution	Investment into Intermediate Care	Enablers for Integration	Workforce development	Intermediate care contingency	Social Care		LA			Local Authority	Additional LA Contribution	£250,000	Existing
10	All Age Disability	Investment into staffing	Integrated Care Planning and Navigation	Care navigation and planning	Care and support	Social Care		LA			Local Authority	Additional LA Contribution	£51,005	Existing
12	Winter pilots	Winter Pilots	Reablement in a persons own home	Reablement service accepting community and	Additional capacity	Social Care		LA			Local Authority	Additional LA Contribution	£148,010	Existing
16	Demand Management Pressures	Demand Management Pressures	Other		Demand Management Pressures	Social Care		LA			Local Authority	Additional LA Contribution	£320,041	Existing
10	Payments Support Team	Personalised Budgeting and Commissioning	Integrated Care Planning and Navigation	Care navigation and planning		Social Care		LA			Local Authority	Additional LA Contribution	£237,143	Existing
13	Additional Commissioning Support	Staffing	Personalised Budgeting and Commissioning			Social Care		LA			Local Authority	Additional LA Contribution	£134,154	Existing

## 2021-22 Revised Scheme types

Number	Scheme type/ services
1	Assistive Technologies and Equipment
2	Care Act Implementation Related Duties
3	Carers Services
4	Community Based Schemes
5	DFG Related Schemes



6	Enablers for Integration
7	High Impact Change Model for Managing Transfer of Care
8	Home Care or Domiciliary Care
9	Housing Related Schemes

10	Integrated Care Planning and Navigation
11	Bed based intermediate Care Services
12	Reablement in a persons own home
13	Personalised Budgeting and Commissioning
14	Personalised Care at Home

15	Prevention / Early Intervention
16	Residential Placements
17	Other

## Sub type

1. Telecare
2. Wellness services
3. Digital participation services
4. Community based equipment
5. Other

1. Carer advice and support
2. Independent Mental Health Advocacy
3. Other

1. Respite services
2. Other

1. Integrated neighbourhood services
2. Multidisciplinary teams that are supporting independence, such as anticipatory care
3. Low level support for simple hospital discharges (Discharge to Assess pathway 0)
4. Other

1. Adaptations, including statutory DFG grants
2. Discretionary use of DFG - including small adaptations
3. Handyperson services
4. Other

1. Data Integration
2. System IT Interoperability
3. Programme management
4. Research and evaluation
5. Workforce development
6. Community asset mapping
7. New governance arrangements
8. Voluntary Sector Business Development
9. Employment services
10. Joint commissioning infrastructure
11. Integrated models of provision
12. Other

1. Early Discharge Planning
2. Monitoring and responding to system demand and capacity
3. Multi-Disciplinary/Multi-Agency Discharge Teams supporting discharge
4. Home First/Discharge to Assess - process support/core costs
5. Flexible working patterns (including 7 day working)
6. Trusted Assessment
7. Engagement and Choice
8. Improved discharge to Care Homes
9. Housing and related services
10. Red Bag scheme
11. Other

1. Domiciliary care packages
2. Domiciliary care to support hospital discharge (Discharge to Assess pathway 1)
3. Domiciliary care workforce development
4. Other

1. Care navigation and planning
2. Assessment teams/joint assessment
3. Support for implementation of anticipatory care
4. Other

1. Step down (discharge to assess pathway-2)
2. Step up
3. Rapid/Crisis Response
4. Other

1. Preventing admissions to acute setting
2. Reablement to support discharge -step down (Discharge to Assess pathway 1)
3. Rapid/Crisis Response - step up (2 hr response)
4. Reablement service accepting community and discharge referrals
5. Other

1. Mental health /wellbeing
2. Physical health/wellbeing
3. Other

1. Social Prescribing
2. Risk Stratification
3. Choice Policy
4. Other

1. Supported living
2. Supported accommodation
3. Learning disability
4. Extra care
5. Care home
6. Nursing home
7. Discharge from hospital (with reablement) to long term residential care (Discharge to Assess Pathway 3)
8. Other

<b>Description</b>
<p>Using technology in care processes to supportive self-management, maintenance of independence and more efficient and effective delivery of care. (eg. Telecare, Wellness services, Community based equipment, Digital participation services).</p>
<p>Funding planned towards the implementation of Care Act related duties. The specific scheme sub types reflect specific duties that are funded via the CCG minimum contribution to the BCF.</p>
<p>Supporting people to sustain their role as carers and reduce the likelihood of crisis.</p> <p>This might include respite care/carers breaks, information, assessment, emotional and physical support, training, access to services to support wellbeing and improve independence.</p>
<p>Schemes that are based in the community and constitute a range of cross sector practitioners delivering collaborative services in the community typically at a neighbourhood/PCN level (eg: Integrated Neighbourhood Teams)</p> <p>Reablement services should be recorded under the specific scheme type 'Reablement in a person's own home'</p>
<p>The DFG is a means-tested capital grant to help meet the costs of adapting a property; supporting people to stay independent in their own homes.</p> <p>The grant can also be used to fund discretionary, capital spend to support people to remain independent in their own homes under a Regulatory Reform Order, if a published policy on doing so is in place. Schemes using this flexibility can be recorded under 'discretionary use of DFG' or 'handyperson services' as appropriate</p>



Schemes that build and develop the enabling foundations of health, social care and housing integration, encompassing a wide range of potential areas including technology, workforce, market development (Voluntary Sector Business Development: Funding the business development and preparedness of local voluntary sector into provider Alliances/ Collaboratives) and programme management related schemes.

Joint commissioning infrastructure includes any personnel or teams that enable joint commissioning. Schemes could be focused on Data Integration, System IT Interoperability, Programme management, Research and evaluation, Supporting the Care Market, Workforce development, Community asset mapping, New governance arrangements, Voluntary Sector Development, Employment services, Joint commissioning infrastructure amongst others.

The eight changes or approaches identified as having a high impact on supporting timely and effective discharge through joint working across the social and health system. The Hospital to Home Transfer Protocol or the 'Red Bag' scheme, while not in the HICM, is included in this section.

A range of services that aim to help people live in their own homes through the provision of domiciliary care including personal care, domestic tasks, shopping, home maintenance and social activities. Home care can link with other services in the community, such as supported housing, community health services and voluntary sector services.

This covers expenditure on housing and housing-related services other than adaptations; eg: supported housing units.

Care navigation services help people find their way to appropriate services and support and consequently support self-management. Also, the assistance offered to people in navigating through the complex health and social care systems (across primary care, community and voluntary services and social care) to overcome barriers in accessing the most appropriate care and support. Multi-agency teams typically provide these services which can be online or face to face care navigators for frail elderly, or dementia navigators etc. This includes approaches such as Anticipatory Care, which aims to provide holistic, co-ordinated care for complex individuals.

Integrated care planning constitutes a co-ordinated, person centred and proactive case management approach to conduct joint assessments of care needs and develop integrated care plans typically carried out by professionals as part of a multi-disciplinary, multi-agency teams.

Note: For Multi-Disciplinary Discharge Teams related specifically to discharge, please select HICM as scheme type and the relevant sub-type. Where the planned unit of care delivery and funding is in the form of Integrated care packages and needs to be expressed in such a manner, please select the appropriate sub-type alongside.

Short-term intervention to preserve the independence of people who might otherwise face unnecessarily prolonged hospital stays or avoidable admission to hospital or residential care. The care is person-centred and often delivered by a combination of professional groups. Four service models of intermediate care are: bed-based intermediate care, crisis or rapid response (including falls), home-based intermediate care, and reablement or rehabilitation. Home-based intermediate care is covered in Scheme-A and the other three models are available on the sub-types.

Provides support in your own home to improve your confidence and ability to live as independently as possible

Various person centred approaches to commissioning and budgeting, including direct payments.

Schemes specifically designed to ensure that a person can continue to live at home, through the provision of health related support at home often complemented with support for home care needs or mental health needs. This could include promoting self-management/expert patient, establishment of 'home ward' for intensive period or to deliver support over the longer term to maintain independence or offer end of life care for people. Intermediate care services provide shorter term support and care interventions as opposed to the ongoing support provided in this scheme type.

Services or schemes where the population or identified high-risk groups are empowered and activated to live well in the holistic sense thereby helping prevent people from entering the care system in the first place. These are essentially upstream prevention initiatives to promote independence and well being.

Residential placements provide accommodation for people with learning or physical disabilities, mental health difficulties or with sight or hearing loss, who need more intensive or specialised support than can be provided at home.

Where the scheme is not adequately represented by the above scheme types, please outline the objectives and services planned for the scheme in a short description in the comments column.

## Better Care Fund 2021-22 Template

### 6. Metrics

Selected Health and Wellbeing Board:

Walsall

#### 8.1 Avoidable admissions

	19-20 Actual	20-21 Actual	21-22 Plan	Overview Narrative	
Unplanned hospitalisation for chronic ambulatory care sensitive conditions (NHS Outcome Framework indicator 2.3i)	Available from NHS Digital (link below) at local authority level.  Please use as guideline only	1,063.8	981.5	We continue to work with WMAS to increase 111 dispositions to Care Navigation Centre (CNC). There has been increased capacity in CNC and Rapid Response Team (RRT). Our local enhanced support to care homes offer has supported a reduction in conveyance and we have increased capacity in UTC. There is increased	Please set out the overall plan in the HWB area for reducing rates of unplanned hospitalisation for chronic ambulatory sensitive conditions, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

[>> link to NHS Digital webpage](#)

#### 8.2 Length of Stay

		21-22 Q3 Plan	21-22 Q4 Plan	Comments	
Percentage of in patients, resident in the HWB, who have been an inpatient in an acute hospital for: i) 14 days or more ii) 21 days or more As a percentage of all inpatients (SUS data - available on the Better Care Exchange)	Proportion of inpatients resident for 14 days or more	11.6%	11.7%	WHT Operational Winter plan sets out interventions to achieve the agreed predicted winter profile for LOS. Our joint Health and Social Care Intermediate Care Team (ICS) funded by our main BCF programme consistently manages discharge pathways, working to a local target for no more than 30 MFFD with maximum 3 day LOS. This approach would free additional bed capacity in comparison to last year. Average MFFD during Q2 and Q3 to date has been circa 47, this takes into account	Please set out the overall plan in the HWB area for reducing the percentage of hospital inpatients with a long length of stay (14 days or over and 21 days and over) including a rationale for the ambitions that sets out how these have been reached in partnership with local hospital trusts, and an assessment of how the schemes and enabling activity in the BCF are expected to impact on the metric. See the main planning requirements document for more information.
	Proportion of inpatients resident for 21 days or more	5.4%	5.3%		

#### 8.3 Discharge to normal place of residence

	21-22 Plan	Comments	
Percentage of people, resident in the HWB, who are discharged from acute hospital to their normal place of residence (SUS data - available on the Better Care Exchange)	95.0%	We have maintained a percentage of 96%, however saw a decline in April 2021. Whilst we continue at work at a good level across our system, we are aware of pressures across our dom care provider market which may impact on our stretched target. Mitigations include securing additional dom care capacity as described in our narrative	Please set out the overall plan in the HWB area for improving the percentage of people who return to their normal place of residence on discharge from acute hospital, including a rationale for how the ambition was reached and an assessment of how the schemes and enabling activity in the BCF are expected to impact on the metric. See the main planning requirements document for more information.

#### 8.4 Residential Admissions

		19-20 Plan	19-20 Actual	20-21 Actual	21-22 Plan	Comments
Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population	Annual Rate	662	601	621	661	We continue to maintain a good level of older people admitted to residential and nursing placements.  Please set out the overall plan in the HWB area for reducing rates of admission to residential and nursing homes for people over the age of 65, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.
	Numerator	335	301	311	335	
	Denominator	50,623	50,121	50,053	50,709	

Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population (aged 65+) population projections are based on a calendar year using the 2018 based Sub-National Population Projections for Local Authorities in England:

<https://www.ons.gov.uk/releases/subnationalpopulationprojectionsforengland2018based>

#### 8.5 Reablement

		19-20 Plan	19-20 Actual	21-22 Plan	Comments
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services	Annual (%)	85.0%	87.2%	72.8%	As a system our integrated teams support the target of ensuring older people remain in their own home 91 days after being discharged from hospital. Our planned stretched target for 21/22 takes into account our extraordinary year last year, and aims through the Council's Corporate Plan to increase the number of older  Please set out the overall plan in the HWB area for increasing the proportion of older people who are still at home 91 days after discharge from hospital into reablement/rehabilitation, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.
	Numerator	340	246	262	
	Denominator	400	282	360	

Please note that due to the splitting of Northamptonshire, information from previous years will not reflect the present geographies. As such, all pre-populated figures above for Northamptonshire have been combined.

For North Northamptonshire HWB and West Northamptonshire HWB, please comment on individual HWBs rather than Northamptonshire as a whole.

**Better Care Fund 2021-22 Template**

**7. Confirmation of Planning Requirements**

Selected Health and Wellbeing Board:

Walsall

Theme	Code	Planning Requirement	Key considerations for meeting the planning requirement These are the Key Lines of Enquiry (KLOEs) underpinning the Planning Requirements (PR)	Confirmed through	Please confirm whether your BCF plan meets the Planning Requirement?	Please note any supporting documents referred to and relevant page numbers to assist the assurers	Where the Planning requirement is not met, please note the actions in place towards meeting the requirement	Where the Planning requirement is not met, please note the anticipated timeframe for meeting it
NC1: Jointly agreed plan	PR1	A jointly developed and agreed plan that all parties sign up to	<p>Has a plan; jointly developed and agreed between CCG(s) and LA; been submitted?</p> <p>Has the HWB approved the plan/delegated approval pending its next meeting?</p> <p>Have local partners, including providers, VCS representatives and local authority service leads (including housing and DFG leads) been involved in the development of the plan?</p> <p>Where the narrative section of the plan has been agreed across more than one HWB, have individual income, expenditure and metric sections of the plan been submitted for each HWB concerned?</p>	<p>Cover sheet</p> <p>Cover sheet</p> <p>Narrative plan</p> <p>Validation of submitted plans</p>	Yes	Our approval route has been referenced in our BCF narrative.		
	PR2	A clear narrative for the integration of health and social care	<p>Is there a narrative plan for the HWB that describes the approach to delivering integrated health and social care that describes:</p> <ul style="list-style-type: none"> <li>How the area will continue to implement a joined-up approach to integrated, person-centred services across health, care, housing and wider public services locally.</li> <li>The approach to collaborative commissioning</li> <li>The overarching approach to support people to remain independent at home, and how BCF funding will be used to support this.</li> <li>How the plan will contribute to reducing health inequalities and inequalities for people with protected characteristics? This should include                             <ul style="list-style-type: none"> <li>How equality impacts of the local BCF plan have been considered,</li> <li>Changes to local priorities related to health inequality and equality, including as a result of the COVID 19 pandemic, and how activities in the BCF plan will address these</li> </ul> </li> </ul>	Narrative plan assurance	Yes	We make reference to our alliance model, Walsall Together where partners across Walsall come together through our Partnership Board. We also reference our local priorities to ensure we support independence for older people across the Borough. Our programme continues the traditional approach of funding schemes to support older people.		
	PR3	A strategic, joined up plan for DFG spending	<p>Is there confirmation that use of DFG has been agreed with housing authorities?</p> <ul style="list-style-type: none"> <li>Does the narrative set out a strategic approach to using housing support, including use of DFG funding that supports independence at home?</li> <li>In two tier areas, has:                             <ul style="list-style-type: none"> <li>Agreement been reached on the amount of DFG funding to be passed to district councils to cover statutory Disabled Facilities Grants? or</li> <li>The funding been passed in its entirety to district councils?</li> </ul> </li> </ul>	<p>Narrative plan</p> <p>Confirmation sheet</p>	Yes	Panels are in place and detailed in the narrative plan.		
NC2: Social Care Maintenance	PR4	A demonstration of how the area will maintain the level of spending on social care services from the CCG minimum contribution to the fund in line with the uplift in the overall contribution	Does the total spend from the CCG minimum contribution on social care match or exceed the minimum required contribution (auto-validated on the planning template)?	Auto-validated on the planning template	Yes	This has been consistent for Walsall for a number of years.		
NC3: NHS commissioned Out of Hospital Services	PR5	Has the area committed to spend at equal to or above the minimum allocation for NHS commissioned out of hospital services from the CCG minimum BCF contribution?	Does the total spend from the CCG minimum contribution on non-acute, NHS commissioned care exceed the minimum ringfence (auto-validated on the planning template)?	Auto-validated on the planning template	Yes	This has been consistent for Walsall for a number of years.		
NC4: Plan for improving outcomes for people being discharged from hospital	PR6	Is there an agreed approach to support safe and timely discharge from hospital and continuing to embed a home first approach?	<ul style="list-style-type: none"> <li>Does the BCF plan demonstrate an agreed approach to commissioning services to support discharge and home first including:                             <ul style="list-style-type: none"> <li>support for safe and timely discharge, and</li> <li>implementation of home first?</li> </ul> </li> <li>Does the expenditure plan detail how expenditure from BCF funding sources supports this approach through the financial year?</li> <li>Is there confirmation that plans for discharge have been developed and agreed with Hospital Trusts?</li> </ul>	<p>Narrative plan assurance</p> <p>Expenditure tab</p> <p>Narrative plan</p>	Yes	We have an integrated intermediate care service in Walsall. The BCF has funded this service, along with provision.		

Agreed expenditure plan for all elements of the BCF	PR7	<p>Is there a confirmation that the components of the Better Care Fund pool that are earmarked for a purpose are being planned to be used for that purpose?</p>	<ul style="list-style-type: none"> <li>• Do expenditure plans for each element of the BCF pool match the funding inputs? (auto-validated)</li> <li>• Is there confirmation that the use of grant funding is in line with the relevant grant conditions? (see paragraphs 32 – 43 of Planning Requirements) (tick-box)</li> <li>• Has funding for the following from the CCG contribution been identified for the area: <ul style="list-style-type: none"> <li>- Implementation of Care Act duties?</li> <li>- Funding dedicated to carer-specific support?</li> <li>- Reablement?</li> </ul> </li> </ul>	<p>Expenditure tab</p> <p>Expenditure plans and confirmation sheet</p> <p>Narrative plans and confirmation sheet</p>	Yes	This has been consistent for Walsall for a number of years.		
Metrics	PR8	<p>Does the plan set stretching metrics and are there clear and ambitious plans for delivering these?</p>	<ul style="list-style-type: none"> <li>• Have stretching metrics been agreed locally for all BCF metrics?</li> <li>• Is there a clear narrative for each metric describing the approach locally to meeting the ambition set for that metric, including how BCF expenditure will support performance against each metric?</li> <li>• Are ambitions across hospital trusts and HWBs for reducing the proportion of inpatients that have been in hospital for 21 days aligned, and is this set out in the rationale?</li> <li>• Have hospital trusts and HWBs developed and agreed plans jointly for reducing the proportion of inpatients that have been in hospital for 14 days or more and 21 days or more?</li> </ul>	Metrics tab	Yes	Whilst we have targets, these are with caveats as per our current climate and issues regarding pressures on the market. We would request this is taken into account when reviewing.		