

**Scrutiny Overview Committee**

**7 February 2023**

**Draft Revenue Budget and Draft Capital Programme 2023/24 – 2026/27**

**Ward(s)** All

**Portfolios:** Cllr M Bird – Leader of the Council  
Cllr G Perry – Deputy Leader and Resilient Communities  
Cllr G Ali – Customer  
Cllr K Ferguson – Internal Services

**Executive Summary:**

The draft budget, as reported to Cabinet on 14 December 2022, includes the latest medium term financial outlook (MTFO) for the four year period from 2023/24 to 2026/27. It also outlines the draft revenue budget for 2023/24 to 2026/27 (including savings proposals for consultation), the draft capital programme for 2023/24 to 2026/27, and sets out the process and timescale for setting a legally balanced budget for 2023/24.

Our MTFO has been updated for all known pressures, including best professional assumptions on the impact of increasing demand and the cost of living on service delivery and finances. The Council is legally obliged to set a one-year balanced budget (2023/24), however a medium term approach is beneficial to allow for sound financial planning and to support future financial stability. This report presents a balanced budget for 2023/24, subject to changes following review of the provisional settlement received on 19 December 2022. A number of savings proposals are also included for 2024/25 to 2026/27, with further options being identified to allow for a balanced budget over the period 2024/25 to 2026/27 aligned to the Council Plan and Proud activity.

The Autumn Statement was announced on 17 November 2022 and the provisional settlement on 19 December 2022. Whilst they have provided some further detail for 2023/24, the impact on our financial forecasts remains uncertain until we formally receive further policy documents, as referred to in the Statement, and which will be included in the final budget report to Cabinet and Council in February 2023.

The 2023/24 draft budget assumes a 2.99% general council tax increase. This is in line with Government referendum limits announced in the provisional settlement on 19 December 2022, with the option to increase by a further 2% for the Adult Social Care Precept, which Cabinet are currently not minded to do, but are consulting on.

The total draft capital programme for 2023/24 is £110.09m. It sets out new capital investment funded from the council's own resources of £66.86m (funded by capital receipts and borrowing) and externally funded schemes of £43.23m (funded by capital grants) and represents a balanced programme for 2023/24. In addition, the report sets out a further three years of indicative proposals to 2026/27. Despite reductions in capital funding in recent years and going forward, the draft capital programme contains significant investment into highways, education,

and housing to support vulnerable households through Health through Warmth and provision of aids and adaptations.

This report provides the link to the full draft budget report presented to Cabinet on 14 December 2022, and an extract of the Proud draft revenue savings proposals and investments / cost pressures for 2023/24 – 2026/27 by Proud Outcomes which fall within the remit of the Scrutiny Overview Committee for consideration. It also provides a summary of the draft capital programme for schemes within the remit of this Committee.

Feedback from the Committee on the draft revenue and capital proposals will be reported back to Cabinet on 8 February 2023, to inform the final draft budget to be recommended to Council on 23 February 2023. Any changes to draft revenue and capital budget proposals as a result of equality impact assessments and consultation will also be fed into the final budget report.

### **Reason for scrutiny:**

To enable consultation of the overall draft revenue and capital budget proposals for the council as a whole, and for services within the remit of this Committee.

### **Recommendations:**

#### **That:**

1. The Committee are recommended to consider the draft revenue budget proposals attached that relate to the remit of this committee as shown in **Appendices 1 and 2**, and that feedback will be presented to Cabinet on 8 February 2023.
2. The Committee are recommended to consider the draft capital schemes included in the draft capital programme attached that relate to the remit of this committee as shown in **Appendices 3 and 4**, and that feedback will be presented to Cabinet on 8 February 2023.
3. The Committee are recommended to consider the draft revenue budget and capital programme as presented to Cabinet on 14 December 2022 (attached at item 6b), and that feedback will be presented to Cabinet on 8 February 2023.

### **Background papers:**

Various financial working papers.

### **Resource and legal considerations:**

Cabinet on 14 December 2022 were presented with a list of draft Proud revenue savings proposals for consultation and a list of investment/cost pressures by Proud outcome, along with a draft capital programme over the period 2023/24 to 2026/27.

This report is attached at item 6b.

## Maximising Outcomes through Budgeting 2023/24 onwards

Our approach to budget setting was established for 2022/23 with overall financial savings expected to be delivered via Proud activity. For 2023/24 Proud work streams will continue to provide the 'enablers' to allow Directorates to deliver through Service Transformation Plans (STP's).

Directors and their Heads of Service were tasked with completion of new STP's linking their current and future service delivery with Council priority outcomes as per the Council Plan. This will allow for identification of potential transformation activity and associated savings for future financial years. Those identified to date are outlined within this report, with the need for further review to close the financial gap from 2024/25 onwards.

The Council Plan direction of travel approach will set out how the budget will be aligned to deliver the desired outcome i.e., through different amounts of delivery, coordination, influencing, signposting or regulating. A review of the current delivery model will be undertaken alongside the direction of travel and re-prioritised where appropriate to maximise value for money and overall delivery of outcomes and ensuring the 2023/24 onwards budget is built and developed on this moving forward.

### Investment / cost pressures

Further to the changes in assumptions, the draft budget 2023/24 – 2026/27 includes provision for growth and investment of c.£111m (£50.52m of this is in 2023/24). Those investments relating to the remit of this Committee are shown at **Appendix 1** and total £66.12m over 4 years.

### Savings proposals

The Proud service transformation plans have identified £9.02m of financial benefit for 2023/24, in addition to the £7.28m identified in the budget report to Council in February 2022. There is also £1.95m identified for 2024/25 (in addition to £1.15m already identified), £854k for 2025/26 and £844k for 2026/27. Benefits / savings are classified into two categories:

1. Policy Proposals - which require an Executive decision to proceed, and which will be referred for public consultation and equality impact assessment. These total £1.16m in 2023/24.
2. Operational Proposals – savings which officers have delegations to implement; examples include restructures, back-office savings, operational efficiencies. These total £15.14m in 2023/24 (£19.94m over the four years).

Some proposals require investment to support delivery which will only be allocated if the relevant saving proposal is included within Cabinet's final budget report in February, once consultation and equality impact assessment has concluded.

Savings proposals outlined in the report to Cabinet on 14 December 2022 will ensure a balanced budget for 2023/24. Directors continue to work on identifying additional options for Members consideration through the STP process, and a further report will be presented to Cabinet outlining further options to balance the budget for 2024/25 onwards. A work stream review of the STP's is taking place to ensure that they maximise opportunities from the Proud

ways of working and capabilities, and therefore capture the full benefits; to ensure they capture innovative thinking; and to challenge any opportunities to accelerate identified savings.

Those savings proposals relating to the remit of this Committee are shown at **Appendix 2** and total £8.62m over 4 years.

### Net investment / savings

The following summarises the net investment (investment less savings) by Directorate for 2023/24.

<b>Net Investment/savings by Directorate 2023/24</b>	<b>Investment £m</b>	<b>Savings £m</b>	<b>Net £m</b>
Adult Social Care, Public Health and Hub	8.00	(2.25)	5.75
Children's Services	13.41	(2.68)	10.73
Children's - Customer Engagement	0.45	(0.88)	(0.44)
Economy, Environment and Communities	1.53	(3.43)	(1.90)
Resources and Transformation	2.21	(1.68)	0.53
Central / Capital Financing*	24.92	(5.37)	19.56
<b>Total Net Investments by Directorate</b>	<b>50.52</b>	<b>(16.30)</b>	<b>34.23</b>

\*Central investment includes £12.5m of pay and pension costs which will be allocated to services following a detailed review of salary budget requirements, and £6.92m Social Care Grant which will be allocated to support both Adults and Children's Social Care when the allocations are confirmed. Central savings include £4.47m for Customer Access Management which will be allocated to services once plan finalised.

Therefore, when central investments are taken into account, most Directorates will see a net increase in budgets.

### Draft Capital Programme

The draft capital programme for 2023/24 is balanced and totals £110.09m. It sets out new capital investment funded from the council's own resources of £66.86m (funded by capital receipts and borrowing) and externally funded schemes of £43.23m (funded by capital grants). In addition, the report sets out a further three years of indicative proposals to 2026/27.

Those council funded schemes relating to the remit of this Committee are shown at **Appendix 3** totalling £69.39m over 4 years, and external funded schemes of £16.81m at **Appendix 4**.

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## APPENDIX 1

### Summary of New Growth and Investment 2023/24 to 2026/27 aligned to Proud Outcomes relating to the remit of this Committee

Directorate	Ref No	Details of Growth by outcome	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>People can access support in their community to keep safe and well and remain independent at home</b>						
Children's Services, Education & Customer Engagement	7	Crisis support - to support Walsall residents in crisis	0	500,000	0	0
	8	Walsall Connect Programme - to support the voluntary and community sectors to deliver services in the local communities	375,000	0	0	0
<b>Total People can access support in their community to keep safe and well and remain independent at home</b>			<b>375,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>
<b>We get things right, first time and make all services accessible and easy to use</b>						
Children's Services, Education & Customer Engagement	17	Reduction in housing benefit admin grant	48,677	46,148	43,840	40,000
	18	Reduction in council tax support grant	23,895	22,701	21,566	20,000
<b>Total We get things right, first time and make all services accessible and easy to use</b>			<b>72,572</b>	<b>68,849</b>	<b>65,406</b>	<b>60,000</b>
<b>The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring</b>						
Economy, Environment & Communities	20	Additional capacity to deliver equalities training	15,000	0	0	0
Resources & Transformation	21	Cloud / Microsoft licences and infrastructure costs	874,000	55,000	750,400	31,520
	22	Review of and redesign of legal services	423,000	0	0	0
	23	Additional capacity for Finance strategic partnering (linked to saving OP29)	0	276,039	0	0
	24	Develop in house capacity within the Applications and Digital Team in order to meet increasing demands on the service and deliver digital opportunities	333,382	308,762	0	0
	25	Growth and pro-active use of Organisational Development function including Human Resources Business Partners	248,699	0	0	0
	26	Additional business support capacity to support the Children's Family Safeguarding Model	168,842	0	0	0
	27	Elections restructure and additional capacity to meet the requirements of the new Elections Act 2022	89,739	0	0	0
	28	Investment in strategic / higher level Financial Transactions management capacity	75,000	0	0	0
Central / Capital Financing	29	Capital financing / Minimum Revenue Provision review	2,502,870	1,202,650	(133,042)	600,000
	30	Revenue implications of capital programme	0	250,000	250,000	250,000
	31	Energy	1,000,000	(600,000)	0	0
	32	Connected working - Proud work stream activity to drive change within the organisation	246,000	0	0	0
	33	Pay / pension provision *	12,453,515	8,490,162	8,602,419	7,473,914

	<b>34</b>	Combined Authority contribution for Metro	228,237	232,802	705,458	242,207
	<b>35</b>	Cost of living / demand provision	1,487,370	1,500,000	1,500,000	1,500,000
	<b>36</b>	External audit fee increase	90,000	0	0	0
Directorate	Ref	<b>Details of Growth by outcome</b>	<b>2023/24 £</b>	<b>2024/25 £</b>	<b>2025/26 £</b>	<b>2026/27 £</b>
Central / Capital Financing	<b>37</b>	Social Care grant funding expenditure - held centrally to be used for Adults & Children's pressures whilst allocations and conditions are awaited. Fully offset by grant. *	6,916,047	3,966,000	0	0
<b>Total The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring</b>			<b>27,151,701</b>	<b>15,681,415</b>	<b>11,675,235</b>	<b>10,097,641</b>
<b>Our communities will be more resilient and supportive of each other</b>						
Economy, Environment & Communities	<b>48</b>	Interpretation, Translation and Transcription - communication in alternative formats to ensure improved accessibility for customers	25,000	0	0	0
	<b>49</b>	Community Cohesion communication and partnership - to manage demand for social cohesion and integration	150,000	0	0	0
	<b>50</b>	Additional capacity to cover growing demand to build capacity in Community Association's network to implement the CXS (Walsall Connected)	40,000	0	0	0
	<b>51</b>	Capacity within Making Connections Walsall to ensure residents have access to local support to reduce their loneliness and isolation	155,000	0	0	0
<b>Total Our communities will be more resilient and supportive of each other</b>			<b>370,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Growth and investment relating to the remit of this Committee</b>			<b>27,969,273</b>	<b>16,250,264</b>	<b>11,740,641</b>	<b>10,157,641</b>

\*Central investment includes £12.5m pay/pension cost which will be allocated to services following the detailed review of requirements, and £6.92m Social Care Grant which will be allocated to support both Adults and Children's Social Care when the allocations are confirmed.

## APPENDIX 2

### Benefits Realisation (Savings) for Proud activity by Outcome 2023/24 to 2026/27 relating to the remit of this Committee

#### A: Summary of Policy Proposals by Outcome 2023/24 – 2026/27

Directorate	Ref No	Detail of Policy Proposals by Outcome	2023/24 £	2024/25 £	2025/26 £	2026/27 £	Total £
<b>People can access support in their community to keep safe and well and remain independent at home</b>							
Children's Education & Customer Engagement	P2	Expiry of Sandwell & Walsall Citizen Advice (CAB) grant funding agreement	(240,000)	0	0	0	(240,000)
<b>Total People can access support in their community to keep safe and well &amp; remain independent at home</b>			<b>(240,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(240,000)</b>
<b>Total Policy Proposals relating to the remit of this Committee</b>			<b>(240,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(240,000)</b>

#### B: Summary of Operational Proposals by Outcome 2023/24 – 2026/27

Directorate	Ref No	Detail of Operational Proposals by Outcome	2023/24 £	2024/25 £	2025/26 £	2026/27 £	Total £
<b>People can access support in their community to keep safe and well and remain independent at home</b>							
Children's Education & Customer Engagement	OP6	Temporary Accommodation Rent Levels & Service Charges	(60,000)	0	0	0	(60,000)
	OP7	Increased external contributions for key initiatives in Money Home Job	(50,000)	0	0	0	(50,000)
	OP8	Housing benefits realignment of income	(200,000)	0	0	0	(200,000)
	OP9	Income generation review of grants - Afghan Citizens and Household Support grants	(332,587)	0	0	0	(332,587)
<b>Total People can access support in their community to keep safe and well and remain independent at home</b>			<b>(642,587)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(642,587)</b>
<b>We get things right, first time and make all services accessible and easy to use</b>							
Economy, Environment & Communities	OP25	Further efficiencies relating to Customer Access Management	(96,038)	0	0	0	(96,038)
Central / Capital Financing	OP26	Council wide efficiencies relating to Customer Access Management*	(4,470,000)	0	0	0	(4,470,000)
<b>Total We get things right, first time and make all services accessible and easy to use</b>			<b>(4,566,038)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,566,038)</b>
<b>The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring</b>							
Resources & Transformation	OP27	Reduce IT Service Desk availability to 9-5	0	(25,000)	0	0	(25,000)
	OP28	Investment in strategic / higher level Financial Transactions management capacity - To be funded through increased recharges to external income	(75,000)	0	0	0	(75,000)

Directorate	Ref No	Detail of Operational Proposals by Outcome	2023/24 £	2024/25 £	2025/26 £	2026/27 £	Total £
Resources & Transformation	OP29	Reduction in Finance Business Partner capacity	0	(276,039)	0	0	(276,039)
	OP30	Rationalise corporate estate to generate capital receipts and reduce maintenance and utility bills on our under-utilised assets to create opportunities for redevelopment of sites or repurposing of assets to support frontline delivery	(500,000)	0	0	0	(500,000)
	OP31	Increase traded services within Cleaning, Caretaking and Catering	(100,000)	0	0	0	(100,000)
	OP32	Renting out Civic Centre floor space to partners	(100,000)	0	0	0	(100,000)
	OP33	Rephrasing of required growth to creating a permanent team for continuity of external funding support	0	(293,000)	0	0	(293,000)
	OP34	Platinum Secure Storage	(13,000)	0	0	0	(13,000)
	OP35	Restore Offsite Storage (hard copy documents)	(1,100)	0	0	0	(1,100)
	OP36	Promotion of One Source system to Schools for sickness absence data entry	(30,000)	0	0	0	(30,000)
	OP37	Facilities Management staffing	(200,000)	0	0	0	(200,000)
	OP38	Rental income review of assets	(172,000)	0	0	0	(172,000)
	OP39	School crossing patrols - review of provision	(100,000)	0	0	0	(100,000)
	OP40	Redundant buildings provision	(250,000)	0	0	0	(250,000)
	OP41	Challenge buildings costs	(143,000)	0	0	0	(143,000)
Central / Capital Financing	OP42	Borrowing rescheduling	(897,500)	0	0	0	(897,500)
<b>Total The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring</b>			<b>(2,581,600)</b>	<b>(594,039)</b>	<b>0</b>	<b>0</b>	<b>(3,175,639)</b>
<b>Total Operational Proposals relating to the remit of this Committee</b>			<b>(7,790,225)</b>	<b>(594,039)</b>	<b>0</b>	<b>0</b>	<b>(8,384,264)</b>

\*Centrally Held includes £4.47m for Customer Access Management savings which will be allocated to services once plan finalised

Total Savings Proposals	2023/24 £	2024/25 £	2025/26 £	2026/27 £	Total £
A - Policy Proposals	(240,000)	0	0	0	(240,000)
B - Operational Proposals	(7,790,225)	(594,039)	0	0	(8,384,264)
<b>Total Savings Proposals relating to the remit of this Committee</b>	<b>(8,030,225)</b>	<b>(594,039)</b>	<b>0</b>	<b>0</b>	<b>(8,624,264)</b>



## Draft Capital Programme 2023/24 to 2026/27 – Council Funded Schemes relating to the remit of this Committee

## Rolling Programme Schemes

Directorate	Capital Scheme	Detail of Capital investment	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>People can access support in their community to keep safe and well and remain independent at home</b>						
Children's, Education & Customer Engagement	Aids and Adaptations / Preventative Adaptations/ Supporting Independence	This project directly supports the council's: 1. Statutory requirement to provide Disabled Facility Grants (DFGs) this includes enabling the council to provide a continuous service rather than as some councils do in terms of stock-piling enquiries till new grant allocations are made to them. 2. Provision of maintenance of lifts and hoists. 3. Minor adaptation works. 4. Domestic electrical safety.	412,000	412,000	412,000	412,000
	Health Through Warmth - Tackling Fuel Poverty	To help provide a safety net for those who cannot access other funding sources and is available as a loan charged on the individuals' property that is repaid upon sale or relevant transfer of their home. For this sum per year, it could offer 28 new boiler systems and 25 boiler repairs. Also helps secure continued investment from external agencies in tackling fuel poverty and excess winter deaths in the borough.	75,000	75,000	75,000	75,000
<b>People are supported to maintain or improve their health, wellbeing and quality of life</b>						
Council Wide	Funding to support essential works including health and safety, and other projects that cannot be programmed at start of year	1: Asbestos removal - the authority is required by legislation to manage asbestos within its properties and to remove to comply with health & safety legislation. 2: Statutory testing of gas and electrical systems in buildings. 3: Control of Legionella - statutory requirement to test all water systems and undertake upgrades and improvements as required. 4: Fire Risk Assessment - statutory requirement to ensure compliance with health & safety. 5: Demolition of redundant buildings to provide saleable assets and increase market value of sites. 6: General repair & maintenance of buildings, historic buildings, aiding relocations. 7: Self-insured property damage – insurance excess. 8: Risk Management - unforeseeable events.	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Rolling Programme Schemes</b>			<b>1,487,000</b>	<b>1,487,000</b>	<b>1,487,000</b>	<b>1,487,000</b>

## Prior Year approval schemes

Directorate	Capital Scheme	Detail of Capital investment	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring</b>						
<b>Resources and Transformation</b>	Replacement of 'tablet' technology	A 'tablet replacement rollout' programme is required and it will be phased over 2024/25 and 2025/26. Allocation of £2.25m approved in 2022/23. Further allocation of £2.25m rephased from 2023/24 to 2024/25 & 2025/26	0	1,125,000	1,125,000	0
	Card payments, Digital Website	To ensure the council remains compliant and allows for citizens to pay for services online.	100,000	100,000	0	0
	Telephony - Cloud based system	Transfer all of our incoming phone lines to new technology, potentially replace desk phones with headsets and implement Microsoft telephony.	150,000	0	0	0
	Maintaining a safe and secure environment	Hardware & software upgrades to maintain compliance for current standards e.g. BACS software & open banking compliance.	200,000	0	0	0
<b>Total Prior Year Approval Schemes</b>			<b>450,000</b>	<b>1,225,000</b>	<b>1,125,000</b>	<b>0</b>

## Development Investment

Directorate	Capital Scheme	Detail of Capital investment	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>Supporting a dynamic, resilient and diverse economy where businesses invest and everyone has the right jobs and the right housing in the right place</b>						
<b>Council Wide</b>	Development investment	Funding for development investment opportunities. This to include additional match funding costs if required to support projects in planning / development, subject to approval of a full business case by Cabinet to access these funds. Cabinet report includes an indicative list of development schemes.	19,707,407	23,895,407	5,664,750	1,371,688
<b>Total Development Investment</b>			<b>19,707,407</b>	<b>23,895,407</b>	<b>5,664,750</b>	<b>1,371,688</b>

## New Capital Schemes

Directorate	Capital Scheme	Detail of Capital investment	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>The Council will deliver trusted, customer focused, and enabling services, which are recognised by customers and our partners for the value they bring</b>						
Resources and Transformation	Proud card payments, digital website etc) Corporate Card Payments Platform	Need additional funding: This project set out to replace the 20+ year old "middleware system (LGOL)" and to provide a corporate payments platform easily accessible to our residents and staff. There has been a reliance on 3rd party specialists throughout this implementation and this will continue until the end of the project with knowledge transfer taking place.	800,000	0	0	0
	Enabling support Services/OneSource System	Completion of Enabling Support Services Portal and integrated data source. Further investment into OneSource to maximise use of the system and integrate further with other council systems.	1,250,000	0	0	0
	Konica multi-functional device re-tender	Konica multi-functional device contract expires 23/24; options to extend the contract. Following the extension a full tender will be required during 2025/26 and devices will need to be replaced 2026/27. A resource will be required to manage the device replacement programme.	50,000	0	0	50,000
	Archiving of Systems moving to Customer Access Management being retired	Provision for archiving either systems or data within systems as and when they are retired where third party solutions are required.	100,000	100,000	100,000	100,000
	Enabling Technology	Further develop to include data changes, contract or agreements and assessment requirements.	25,000	0	0	0
	Capitalisation of Capital Finance Team	Capitalisation of the team to enhance capital monitoring, financing and strengthen programme delivery.	261,000	261,000	261,000	261,000
	Refurbishment Investment in Civic/Council House	Costs to refurbish and re-furniture the Civic/Council House site to deliver the newly agreed floor layouts and improved collaboration and training areas to meet corporate and service needs regarding hybrid working and presence with a purpose to achieve required changes across the site to meet present and future corporate and service needs.	750,000	0	0	0
	Digital and Technology Service (DaTS) Staffing Capitalisation	DaTS will grow the internal team and knowledge to deliver capital projects which will reduce external consultants moving forward.	668,875	654,854	654,854	0
	Replacement of 'tablet' technology	A 'tablet rollout' programme will be completed in 2025/26 enabling agile working and the adoption of Office 365. These will need replacement starting in 2026.	0	0	0	900,000

Directorate	Capital Scheme	Detail of Capital investment	2023/24 £	2024/25 £	2025/26 £	2026/27 £
Resources and Transformation	Android Replacement programme	These devices will need to be replaced every 2-3 years as the versions of android become unsupported (an android replacement carried out in 2022/23).	0	200,000	0	0
	Data Back-up/Security replacement & Cloud Data back up	The current on-premise tape back-up solution will be end of life in 2024/25 - a replacement solution will be required to ensure that data is secured in line with the council's retention policy and to also ensure that it can be recovered should there be a disaster.	0	0	450,000	0
	WiFi Access Points and Licences	WiFi access points and associated licences have a 4 year lifespan in which they are compliant with PSN standards. In order to retain the council's PSN certification the Access Points and Licences will need to be replaced on a 3-4 yearly basis.	0	0	80,000	0
	Chip & Pin Devices	Chip & Pin Devices and associated licences have a 4 year life span in which they are compliant with PCI standards. In order to retain the council's PCI Compliance, the Chip & Pin Devices and Licences will need to be replaced on a 3-4 yearly basis.	0	0	30,000	0
Central	Minor capital schemes <£100k	To fund minor capital schemes.	500,000	500,000	500,000	500,000
<b>Total New Capital Schemes</b>			<b>4,404,875</b>	<b>1,715,854</b>	<b>2,075,854</b>	<b>1,811,000</b>
<b>Total Draft Capital Programme – Council Funded Schemes within the remit of this Committee</b>			<b>26,049,282</b>	<b>28,323,261</b>	<b>10,352,604</b>	<b>4,669,688</b>

### Development Schemes – consideration and funding subject to business case approval

- **Temporary Accommodation** - Significant Capital investment into current temporary accommodation blocks or acquisition budget to purchase relevant properties across the borough if available to support a dispersed accommodation strategy and improve outcomes.
- **Additional cameras** - Additional coverage for crime and anti-social behaviour.
- **Continuation of Enabling Technology** - established to provide a core technology platform which would support the council's transformation.
- **Transforming Social Care System** - Adults and Children's use a number of Social Care Systems which are currently hosted in the Council's on-premise data centre. Should the data centre fail, these critical systems will not be accessible.

**APPENDIX 4**

**Draft Capital Programme 2023/24 to 2026/27 – External Funded Schemes relating to the remit of this Committee**

Directorate	Capital Scheme	Detail of Capital investment	2023/24 £	2024/25 £	2025/26 £	2026/27 £
<b>People can access support in their community to keep safe and well and remain independent at home</b>						
<b>Children's, Education &amp; Customer Engagement</b>	Disabled Facilities Grant	This project directly supports the council's statutory requirement to provide disabled facility grants (DFGs). The project has a direct positive impact on the number and subsequent varied costs to the council from the increasing level of demand for home adaptations.	3,314,771	3,314,771	3,314,771	3,314,771
	Integrated Community Equipment Store (ICES)	Supplies equipment to people with both a social care and a health need on an assessed needs basis. This is a pooled budget between the CCG and the council, this capital funding will be used to purchase this equipment which will enable people to return home or continue to remain at home. This now forms part of the Better Care Fund (BCF) for which the council is host. (Department of Health).	888,000	888,000	888,000	888,000
<b>Total Draft Capital Programme - External Funded Schemes within the remit of this Committee</b>			<b>4,202,771</b>	<b>4,202,771</b>	<b>4,202,771</b>	<b>4,202,771</b>