

## **Cabinet – 6 February 2008**

### **Draft Capital Programme 2008/9 to 2012/13**

<b>Portfolio:</b>	Councillor A Griffiths – Finance and Personnel
<b>Service:</b>	Corporate finance
<b>Wards:</b>	All
<b>Key decision:</b>	Yes
<b>Forward plan:</b>	Yes

#### **1. Summary of report**

This report presents the draft capital programme for 2008/09 – 2012/13. It sets out mainstream capital schemes (funded by supported borrowing, capital receipts and unsupported borrowing) and non-mainstream schemes (funded by capital grants) and represents a balanced programme for 2008/9.

#### **2. Recommendations**

That the draft capital programme set out in this report and comprising mainstream schemes of £28.009m and specific grant funded projects of £29.697m, which is to be funded by £7.987m supported borrowing, £14.972m unsupported borrowing, £5.05m capital receipts and £29.697m capital grants, be approved and recommended to full Council (\*)

\*A detailed draft resolution setting out the recommendation to full Council will be circulated at the meeting.

#### **3. Background information**

3.1 The capital programme is presented in three parts:

- Mainstream programme (£28.009m) - funded through capital borrowing and receipts.
- Non-mainstream programme (£29.697m) - funded from capital grants.
- Leasing programme (£14.816m incl. £4.717m of new starts in 08/09) – revenue costs of which funded from service revenue budgets.

## 3.2 Mainstream Programme

### 3.2.1 Key issues

Capital programme resources are limited. More projects are now being funded by grant and/or supported borrowing, which reduces the flexibility of the programme. The remaining flexibility is through capital receipts and unsupported borrowing. Capital receipts projections are in line with target; but we have restricted use of some of these, specifically those from the sale of allotment land, school playing fields and library land, which has been earmarked for the library development. c£5.027m of brought forward capital receipts have had to be ringfenced for school playing fields and allotments. Going forward any further earmarking and ring-fencing beyond that which we are statutorily obliged to do and which has already been subject to cabinet approval is not recommended without overall strategic consideration of the entire capital programme. Use of unsupported borrowing incurs ongoing revenue debt charges and impacts on council tax payers.

3.2.2 Capital resources will continue to be limited in the future inevitably placing more pressure on aids and adaptations, private sector renovation grants and non-education repair schemes. Future funding of these will be more reliant on the Council's ability to secure capital receipts from sale of land and buildings or afford additional borrowing.

3.2.3 The 2008/9 draft capital programme is balanced. The council is able to fund all existing commitments and has, through prioritisation of bids and resources and sound treasury management, been able to support new investment into key services, and areas of capital investment need.

3.2.4 The regional allocation for housing will not be announced until March 2008. For the purposes of the capital programme it has been estimated that grant funding of up to £1.5m will be available, which with the mainstream commitment of £1.5m will allow a total budget of £3m for private sector renovation grants. If the grant exceeds £1.5m the excess will be clawed back from the mainstream budget and will be utilised to allow new starts from the reserve list of items. If the grant is less than £1.5m the programme will be adjusted to reflect the lower budget.

3.2.5 Similarly with disabled facilities grant and major adaptations, if any additional external funding becomes available, the new allocation of £700k will be adjusted accordingly and the excess clawed back.

### 3.2.6 Funding

**Table 1** shows currently estimated resources to fund the mainstream capital programme for the 5-year period to 2012/13.

<b>Category</b>	<b>2008/9 £m</b>	<b>2009/10 £m</b>	<b>2010/11 £m</b>	<b>2011/12 £m</b>	<b>2012/13 £m</b>
Supported borrowing	7.987	6.265	4.818	4.818	4.818
Unsupported borrowing	14.972	14.457	8.269	7.241	6.335
<b>Total borrowing</b>	<b>22.959</b>	<b>20.722</b>	<b>13.087</b>	<b>12.059</b>	<b>11.153</b>
Capital receipts	5.050	5.000	5.000	5.000	5.000
<b>Total Resources</b>	<b>28.009</b>	<b>25.722</b>	<b>18.087</b>	<b>17.059</b>	<b>16.153</b>

3.2.7 Government announced draft capital funding allocations of £7.987m for 2008/9, £6.265m for 2009/10 and £4.818m for 2010/11. For all subsequent years it is assumed that supported borrowing will be at 2010/11 levels. Capital receipts projections are based on professional estimates of property colleagues, and include 2007/08 carry forwards. More details are at **Appendix 2**.

### 3.2.8 Capital Schemes

In line with the capital strategy, the draft programme is constructed using capital proposal forms submitted by services. Some capital scheme categories must go ahead. These are summarised in **table 2**, along with estimated costs. However, the value and timing of spend can be flexed. See **Appendix 3** for further details of the projects.

<b>Table 2: capital schemes that must be supported</b>					
<b>Category</b>	<b>2008/9 £m</b>	<b>2009/10 £m</b>	<b>2010/11 £m</b>	<b>2011/12 £m</b>	<b>2012/13 £m</b>
Supported borrowing allocations	7.987	6.265	4.818	4.818	4.818
Rolling programme "musts"	1.257	1.160	1.160	1.160	1.160
LSVT planned use of receipts	0.117	0	0	0	0
ICT and Oracle modernisation from 2007/8	1.787	1.869	1.344	0.501	0
Priority rolling programme schemes	7.432	8.482	8.407	8.407	8.582
Time limited 2007/8 commitments	1.125	2.000	0	0	0
Other 2007/8 commitments	1.125	1.000	0.050	0.050	0
<b>TOTAL</b>	<b>20.830</b>	<b>20.776</b>	<b>15.779</b>	<b>14.936</b>	<b>14.560</b>

3.2.9 Reasons why these categories of schemes must go ahead:

- Supported borrowing - specific allocations for education and the West Midlands regional transport plan. We will be criticised if resources are not allocated here.
- Rolling programme - annual commitments that must be in the capital programme though the amounts may be varied.
- Unsupported borrowing - schemes approved in setting the 2007/08 budget which span more than one year.
- Committed programme - projects that have been commenced and funding in 2008/09 is required for their completion.

3.2.10 All bids were prioritised in order of importance by directorate management teams. A professional officers group used the capital strategy and objective criteria to assess all capital proposals and a decision conferencing event was held with cabinet to agree the final list of bids to be funded. **Table 3** summarises the schemes proposals received, those proposed to be funded and those not proposed to be funded at this time.

<b>Category</b>	<b>2008/9 £m</b>	<b>2009/10 £m</b>	<b>2010/11 £m</b>	<b>2011/12 £m</b>	<b>2012/13 £m</b>
Must support ( <b>table 2</b> )	20.830	20.776	15.779	14.936	14.560
New bids recommended - (USB)	1.350	0	0	0	0
Other bids recommended to go ahead	5.829	4.946	2.308	2.123	1.593
<b>Draft Mainstream Programme</b>	<b>20.009</b>	<b>25.722</b>	<b>18.087</b>	<b>17.059</b>	<b>16.153</b>
Reserve list	0.695	0.150	1.386	1.969	1.315

3.2.11 Whilst the overall demand for resources usually exceeds those available, schemes deemed to be a high priority in terms of reflecting the Council's priorities and therefore recommended, can be funded, representing a balanced programme for the next five years. Meanwhile it will be important to seek to generate additional receipts through robust management of our property portfolio. **Appendices 3 & 4** provide more details of the specific bids.

### 3.2.12 Prudential Code (unsupported borrowing)

The 2008/09 capital programme identifies schemes of £4.437m suitable for funding from unsupported borrowing (USB) through the Prudential Code including new bids for a car park extension and improvements to the waste collection service. The revenue implications of these projects are included in the draft revenue budget.

3.2.13 Included in the 'must support' category are the USB projects that have been rolled forward from the 2007/08 programme. The treasury management strategy has capacity for additional borrowing for projects demonstrated to be self funding via a rigorous optional appraisal. Such projects must have an identified revenue budget that can cover the arising capital financing charges. USB generates extra revenue costs that have to be repaid over the life of the asset, so any borrowing needs careful evaluation. As such, the identification of revenue streams to support prudential borrowing is also being explored for future years. **Table 4** provides a breakdown of the proposed mainstream capital programme per directorate.

<b>Directorate</b>	<b>2008/09 £m</b>	<b>%</b>	<b>2009/10 £m</b>	<b>%</b>	<b>2010/11 £m</b>	<b>%</b>
CIPS	6.710	23.96	6.078	23.63	2.342	12.95
Corporate	0.746	2.66	0.550	2.14	0.550	3.04
Neighbourhood	8.226	29.37	6.741	26.21	3.153	17.43
Regeneration	3.927	14.02	4.637	18.03	4.851	26.82
Social Care	6.613	23.61	5.847	22.73	5.847	32.33
Council Wide	1.787	6.38	1.869	7.26	1.344	7.43
<b>TOTAL</b>	<b>28.009</b>	<b>100</b>	<b>25.722</b>	<b>100</b>	<b>18.087</b>	<b>100</b>

### 3.2.14 2009/10 onwards

Currently ongoing projected capital resources can only fund the existing programme. The new starts will only be able to be afforded from 2009/10 onwards if new capital resources are found or projects identify efficiencies to fund the revenue streams arising from the use of USB.

### 3.2.15 Non-Mainstream Programme

**Appendix 5** shows the non-mainstream programme to 2012/13 to be funded from capital grants. If grant or mainstream funding is unavailable the schemes will not go ahead. Estimates of grant-funded schemes must be accurate due to the implementation of the prudential system to prevent unnecessary amendment of prudential indicators during the financial year. **Table 5** summarises the proposals by directorate for the next three years.

<b>Directorate</b>	<b>2008/09 £m</b>	<b>%</b>	<b>2009/10 £m</b>	<b>%</b>	<b>2010/11 £m</b>	<b>%</b>
CIPS	10.958	36.90	15.663	52.45	23.302	59.96
Corporate	0	0	0	0	0	0
Neighbourhood	9.148	30.81	0.600	2.01	0.020	0.05
Regeneration	6.909	23.26	10.915	36.56	12.862	33.09
Social Care	2.682	9.03	2.681	8.98	2.681	6.90
<b>TOTAL</b>	<b>29.697</b>	<b>100</b>	<b>29.859</b>	<b>100</b>	<b>38.865</b>	<b>100</b>

3.2.16 **Appendix 5** details the bids by category. Certain schemes can go ahead as these are either fully funded by grant or have the necessary mainstream or supported borrowing matchfunding already approved.

### 3.2.17 Leasing Programme

Leasing minimises the call on capital resources by spreading the acquisition cost over some years. Revenue funds are needed to finance operating leases. The 2008/09 leasing programme of £14.816m (£4.717m of new starts) is analysed in **Appendix 6**. The revenue implications of the leasing programme of £2.547m (new starts of £0.982m + £1.565m of existing leases) for 2008/09 are included in the draft revenue budget.

3.2.18 The prudential system allows borrowing to fund the purchase of leased items. This expenditure is treated as capital expenditure and not revenue meaning the council would buy the assets outright. The decision to lease or buy depends on several variables, for example, the costs of borrowing and the residual value of the asset at the end of its leased life. Before each drawdown, our leasing advisors produce a report and recommend which financing approach is most appropriate. A rigorous evaluation is then undertaken before a decision to lease or buy is made, ensuring value for money.

3.2.19 The prudential system requires the setting of indicators for the likely level of capital expenditure each year. Decisions to lease or buy cause total expenditure to fluctuate during the year. Therefore regular monitoring reports to cabinet and SLT on the council's financial performance include prudential indicators.

## **4. Resource considerations**

### **4.1 Financial:**

The capital programme is a key aspect of the medium term financial plan. The 2008/09 programme totals £57.706m and comprises mainstream schemes of £28.009m and specific grant funded projects of £29.697m. This is to be funded by £7.987m supported borrowing, £14.972m unsupported borrowing, £5.05m capital receipts and £29.697m capital grants, representing a balanced programme. The leasing programme is proposed to be £14.816m, of which £4.717m is for new bids; the revenue implications of which are reflected in the draft revenue budget. The capital programme has been constructed within the principles outlined in our capital strategy, which was assessed as good by GOWM (the highest category available). A reserve list of schemes is in place should resources become available for new starts in 2008/09 (see **Appendix 4**).

The capital programme has been constructed by applying the principles and policies contained within the council's capital strategy and the medium term financial strategy. Projects are assessed to ensure they support the delivery of the council's vision and their implementation will demonstrate value for money.

**4.2 Legal:** Each scheme has different legal considerations according to the nature of the specific scheme. These are considered individually by each project manager in consultation with legal services where applicable before the scheme is allowed to go ahead.

**4.3 Staffing:** None directly affected by this report.

## **5. Citizen impact**

Each scheme impacts on residents in different ways according to their use of council facilities and services. Cabinet approved the current capital strategy on 21 November 2007. This strategic document drives the construction and management of the capital programme. The strategy reflects and enables delivery of the council's vision and priorities and approved schemes must deliver that aim. It also requires the council to optimise successful partnership working for example through the WBSP, tPCT, registered social landlords, the URC and regionally with other councils.

## **6. Community safety**

Funding to improve security in local neighbourhoods to reduce crime by alley-gating, fencing and other improvements is included in the draft capital programme.

## **7. Environmental impact**

Capital investment schemes impact positively on the environment in different ways according to the nature of the specific scheme

## **8. Performance and risk management issues**

8.1 **Risk::** The risk management scheme contributes to the reduction and mitigation of a range of risks. Infrastructure investment improves the quality of service provision and performance and reduces risk.

8.2 **Performance management::** The capital programme is regularly monitored at a service and corporate level. Named project officers are accountable for the successful delivery of capital schemes on time, to standard and within budget. Continual slippage of projects causes severe problems and does not reflect good project or performance management. The use of the corporate project management process will support the delivery of the capital programme by improving the management and reporting of individual projects to directorate management teams and SLT.

## **9. Equality implications**

Decisions on the budget may have equality implications.

## **10. Consultation**

In line with the capital strategy, the draft programme has been constructed using capital proposal forms submitted by services. The corporate services scrutiny panel will have the opportunity to examine the draft programme at their January meeting. Issues arising from the panel can be addressed in the budget report to cabinet on 6 February and/or in the draft resolution to be tabled at the meeting.

## **Background papers**

Capital bid forms; Capital strategy approved by Cabinet on 21.11.07; Medium term financial strategy approved by Cabinet on 21.11.07; various financial working papers.

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Councillor Albert Griffiths  
Portfolio holder – Finance and  
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28 January 2008



## GLOSSARY OF TERMS

## Appendix 1

TERM	DEFINITION
Asset	Capital items such as land, buildings, vehicles, equipment etc.
Capital expenditure	Defined in S 40 of the Local Government and Housing Act, 1989. It includes spending on the acquisition or enhancement of assets.
Capital financing	The costs of borrowing in order to finance the council expenditure. Interest, principal debt repayments and debt management expenses.
Capital grants	A sum provided by an external body to specifically fund capital expenditure. Capital grants are earmarked against a specific scheme or group of schemes.
Capital programme	A list of proposed capital schemes showing how they are to be funded.
Capital receipts	The proceeds from the disposal of land or other assets. Capital receipts can be used to fund new capital expenditure but cannot be used to finance revenue expenditure.
Capital strategy	Document that drives the construction and management of the capital programme. The strategy reflects and enables delivery of the council's vision and priorities.
Draft Capital Programme (DCP)	The summary preliminary capital programme submitted to the Cabinet and Council. The Programme ceases being a "draft" once it is approved by Council.
Forecast	An estimate of the authority's spending for the next financial year.
General fund	The council's main revenue fund meeting day to day spending.
GOWM	Government Office West Midlands
Leasing	A method of financing capital expenditure by paying a "rental" from the revenue account to purchase capital equipment such as computers or vehicles.
LSVT	Large scale voluntary transfer – Walsall transferred its housing stock to Walsall Housing Group (WHG) / Walsall Association of Tenant Management Organisations (WATMOS) on 27 March 2003.
PSRG	Private Sector Renovation Grants are provided to vulnerable people to carry out necessary repair work to their homes, improving health and strengthening the local market and economy.
Prudential code	A framework of policies and working practices to ensure that councils' capital investment plans are affordable, prudent and sustainable.
RSG	Revenue Support Grant. Funding provided to local authorities by central Government to support expenditure.
SCE (R)	Supported Capital Expenditure (Revenue). The method by which the council receives Central Government support for capital expenditure included in the mainstream capital programme. This support will be provided through the council's Formula Grant.
SCE (C)	Supported Capital Expenditure (Capital). The method by which the council will receive Central Government support for capital expenditure included in the non-mainstream capital programme. This support will be provided through capital grants.
USB – Unsupported borrowing	Borrowing undertaken by a council above its supported borrowing level to support the capital programme. Can only be undertaken if it is proven to be prudent to do so.

## ESTIMATE OF RESOURCES AVAILABLE

	2008/09 predicted in 2007/08 £	2008/09 revised £	2009/10 £	2010/11 £	2011/12 £	2012/13 £
<b>Specific Supported Borrowing:</b>						
Education	4,187,111	5,860,147	3,977,804	2,342,406	2,342,406	2,342,406
Transport	4,282,000	2,127,000	2,287,000	2,476,000	2,476,000	2,476,000
Social Care	127,000	-	-	-	-	-
Non ring fenced element	976,715	-	-	-	-	-
<b>Total Specific Supported Borrowing</b>	<b>9,572,826</b>	<b>7,987,147</b>	<b>6,264,804</b>	<b>4,818,406</b>	<b>4,818,406</b>	<b>4,818,406</b>
<b>Unsupported Borrowing:</b>						
<b>General USB:</b>						
Increase in USB for reduction in supported borrowing	7,321,752					
Increase in USB for reduction in useable capital receipts	516,000					
New USB		10,535,379	12,288,148	6,924,506	6,740,176	6,335,154
<b>Total</b>	<b>7,837,752</b>	<b>10,535,379</b>	<b>12,288,148</b>	<b>6,924,506</b>	<b>6,740,176</b>	<b>6,335,154</b>
<b>Specific USB projects:</b>						
2007/8 approved schemes:						
Regenerating Walsall	500,000					
ICT investment	-	1,787,000	1,869,000	1,344,000	500,787	-
Upper Rushall Street car park		350,000				
Waste collection service	-	1,300,000				
Essential maintenance of non-education premises		1,000,000	-			
	500,000	4,437,000	1,869,000	1,344,000	500,787	-
<b>Total Unsupported Borrowing</b>	<b>8,337,752</b>	<b>14,972,379</b>	<b>14,157,148</b>	<b>8,268,506</b>	<b>7,240,963</b>	<b>6,335,154</b>
<b>Capital Receipts:</b>						
Capital receipts available to support the capital programme	5,000,000	5,050,000	5,300,000	5,000,000	5,000,000	5,000,000
<b>Total funding for the Capital Programme</b>	<b>22,910,578</b>	<b>28,009,526</b>	<b>25,721,952</b>	<b>18,086,912</b>	<b>17,059,369</b>	<b>16,153,560</b>

Table 2: Movement in Capital Receipts

	2008/09 predicted in 2007/08 £	2008/09 revised £	2009/10 £	2010/11 £	2011/12 £	2012/13 £
Brought forward	5,172,525					
Estimated receipts						
General receipts	4,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Education	-	50,000	300,000			
Regeneration	1,000,000					
<b>Total Capital Receipts</b>	<b>10,172,525</b>	<b>5,050,000</b>	<b>5,300,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>
<b>Available to support the Capital Programme</b>	<b>5,000,000</b>	<b>5,050,000</b>	<b>5,300,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>
<b>Receipts planned to be carried forward</b>	<b>5,172,525</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total resources available:</b>						
Supported borrowing	9,572,826	7,987,147	6,264,804	4,818,406	4,818,406	4,818,406
Capital receipts	5,000,000	5,050,000	5,300,000	5,000,000	5,000,000	5,000,000
Approved unsupported borrowing	500,000	4,437,000	1,869,000	1,344,000	500,787	-
General unsupported borrowing	7,837,752	10,535,379	12,288,148	6,924,506	6,740,176	6,335,154
<b>Total</b>	<b>22,910,578</b>	<b>28,009,526</b>	<b>25,721,952</b>	<b>18,086,912</b>	<b>17,059,369</b>	<b>16,153,560</b>

## DRAFT CAPITAL PROGRAMME 2008/9 - 2012/2013

Directorate	Officer	Project	Capital allocation 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Capital bids 2012/13	Comments
CIPS	Susan Lupton	Schools access initiative	586,620	586,620	586,620	586,620	586,620	Supported borrowing - capital allocation
CIPS	Susan Lupton	Basic need	1,443,204	1,443,204	1,443,204	1,443,204	1,443,204	Supported borrowing - capital allocation
CIPS	Susan Lupton	Modernisation - all schools	3,517,114	1,947,980	312,582	312,582	312,582	Previously funded by grant
CIPS	Susan Lupton	ICT	313,209	0	0	0	0	Supported borrowing - capital allocation
Regeneration	Stuart Freeman	Local Transport Plan	2,127,000	2,287,000	2,476,000	2,476,000	2,476,000	Supported borrowing - capital allocation £2.739m funded by grant
		<b>Supported borrowing allocations</b>	<b>7,987,147</b>	<b>6,264,804</b>	<b>4,818,406</b>	<b>4,818,406</b>	<b>4,818,406</b>	
Social Care	Mark Wade	Disabled Facilities Grants	610,000	610,000	610,000	610,000	610,000	Required for matchfunding
Corporate	Ann Johnson	Risk Management	100,000	100,000	100,000	100,000	100,000	Ongoing programme
Corporate	Ann Johnson	Uninsured property damage	200,000	200,000	200,000	200,000	200,000	Ongoing programme
Corporate	Vicky Buckley	Contingency	346,915	250,000	250,000	250,000	250,000	To manage unforeseen expenditure as point DCP set
		<b>Rolling programme musts</b>	<b>1,256,915</b>	<b>1,160,000</b>	<b>1,160,000</b>	<b>1,160,000</b>	<b>1,160,000</b>	
Neighbourhood	Kevin Kendall	Shop Maintenance	117,379	0	0	0	0	Commitment until 2008/9
		<b>LSVT planned use of receipts</b>	<b>117,379</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Council wide	Martin Sadler	Additional data storage	180,000	135,000	135,000	90,000	0	
Council wide	Martin Sadler	Corporate PC refresh programme	450,000	450,000	450,000	0	0	Approved in 2007/8 to support transformation of ICT
Council wide	Martin Sadler	Corporate Printer refresh programme	36,000	36,000	36,000	36,000	0	and infrastructure
Council wide	Martin Sadler	Corporate Server refresh programme	140,000	520,000	250,000	69,787	0	
Council wide	Martin Sadler	Information management	126,000	90,000	0	0	0	
Council wide	Martin Sadler	Network solution	270,000	270,000	90,000	90,000	0	
Council wide	Martin Sadler	Remote data centre	190,000	0	0	0	0	
Council wide	Martin Sadler	Remote telephone systems	45,000	45,000	0	0	0	
Council wide	Martin Sadler	Systems upgrade	90,000	81,000	0	0	0	
Council wide	Martin Sadler	Thin client	45,000	27,000	18,000	0	0	
Council wide	Martin Sadler	Replacement of SOSICIS - PARIS project	215,000	215,000	365,000	215,000	0	
		<b>ICT and Oracle modernisation from 2007/8</b>	<b>1,787,000</b>	<b>1,869,000</b>	<b>1,344,000</b>	<b>500,787</b>	<b>0</b>	
CIPS	Andy Driver	Youth service building refurbishment	100,000	100,000	0	0	0	To refurbish youth centres through a 5 year programme
Neighbourhood	Kevin Kendall	Work to secure safe water supplies within the Council's premises	400,000	500,000	500,000	500,000	500,000	-
Neighbourhood	Kevin Kendall	Asbestos removal	250,000	250,000	250,000	250,000	250,000	-
Neighbourhood	Steve Billings	Memorial Safety	100,000	100,000	100,000	100,000	100,000	Memorial inspection programme and repairs
Neighbourhood	Kevin Kendall	Energy and water conservation measures in council buildings	250,000	500,000	500,000	500,000	500,000	To reduce running costs and CO2 emissions
Neighbourhood	Kevin Kendall	Improving physical access to services (DDA)	200,000	200,000	200,000	200,000	200,000	-
Neighbourhood	Steve Gittins	Improving security in local neighbourhoods	200,000	200,000	200,000	200,000	200,000	To reduce crime by alley-gating, fencing and other environmental improvements
Neighbourhood	Steve Pretty	Highways maintenance annual revenue replacement	595,000	595,000	595,000	595,000	595,000	Replacement of loss of ext funding in 2006/7
Regeneration	Paul Nicholson	Regenerating Walsall	250,000	500,000	500,000	500,000	500,000	-
Regeneration	Simon Tranter	Town, district and local centres	850,000	1,100,000	1,100,000	1,100,000	1,250,000	Previously Central Revitalisation Areas and public realm programmes
Regeneration	Simon Tranter	Corridors and gateways capital programme	350,000	500,000	500,000	500,000	500,000	Improvements to land and buildings along strategic transport corridors
Regeneration	Simon Tranter	Environmental regeneration capital programme	200,000	250,000	275,000	275,000	300,000	-
Social Care	Mark Wade	Clear major adaptations	3,687,000	3,687,000	3,687,000	3,687,000	3,687,000	-
		<b>Priority rolling schemes</b>	<b>7,432,000</b>	<b>8,482,000</b>	<b>8,407,000</b>	<b>8,407,000</b>	<b>8,582,000</b>	
CIPS	Susan Lupton	Targeted capital bids	750,000	2,000,000	0	0	0	Mary Elliot, Daw End & Joseph Leckie 20% contribution
Neighbourhood	Sue Grainger	Library modernisation plan	375,000	0	0	0	0	To enhance and modernise the service
		<b>Time limited 2007/8 commitments that must be funded</b>	<b>1,125,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Neighbourhood	Steve Pretty	Highways maintenance	1,000,000	0	0	0	0	Increased expenditure to address backlog
Neighbourhood	Kevin Kendall	Civic building air condition replacement	0	950,000	0	0	0	The present air conditioning system has passed its useful life and is subject to breakdown
Neighbourhood	Gareth Seedhouse	Palfrey Park HLF	75,000	0	0	0	0	Committed as matchfunding
Social Care	Mark Wade	Private sector house condition survey	50,000	50,000	50,000	50,000	0	To provide information to facilitate housing investment
		<b>Other 2007/8 prior year commitments to be funded</b>	<b>1,125,000</b>	<b>1,000,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	
		<b>Total Must Support Category</b>	<b>20,830,441</b>	<b>20,775,804</b>	<b>15,779,406</b>	<b>14,936,193</b>	<b>14,560,406</b>	

## NEW USB

Directorate	Officer	Project	Capital allocation 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Capital bids 2012/13	Comments
Neighbourhood	Steve Pretty	Upper Rushall Street car park extension	350,000	0	0	0	0	Self-funded by an increase in parking income
Neighbourhood	Kevin Kendall	Essential maintenance of non-education premises - back log of repairs	1,000,000	1,000,000	0	0	0	Essential maintenance and repairs
		<b>New USB</b>	<b>1,350,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	

<b>TOTAL MAINSTREAM CAPITAL PROGRAMME INCLU. PRUDENTIAL CODE RECOMMENDED FOR FUNDING</b>	<b>22,180,441</b>	<b>21,775,804</b>	<b>15,779,406</b>	<b>14,936,193</b>	<b>14,560,406</b>
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SUMMARY OF MAINSTREAM PROGRAMME BY DIRECTORATE	2008/09	2009/10	2010/11	2011/12	2012/13
CIPS	6,710,147	6,077,804	2,342,406	2,342,406	2,342,406
Corporate	746,915	550,000	550,000	550,000	550,000
Neighbourhood	8,225,544	6,741,148	3,152,506	2,968,176	2,438,154
Regeneration	3,927,000	4,637,000	4,851,000	4,851,000	5,026,000
Social Care	6,613,000	5,847,000	5,847,000	5,847,000	5,797,000
Council-wide	1,787,000	1,869,000	1,344,000	500,787	0
<b>TOTAL BY DIRECTORATE</b>	<b>28,009,606</b>	<b>25,721,952</b>	<b>18,086,912</b>	<b>17,059,369</b>	<b>16,153,560</b>

## NEW BIDS

Directorate	Officer	Project	Capital allocation 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Capital bids 2012/13	Comments
Neighbourhood	Ruth F. Vyse	Replacement of Local History Centre air conditioning system	60,000	0	0	0	0	Statutory - refrigerant outlawed and must be replaced by March 2009
Neighbourhood	Steve Billings	Streetly Crematorium - mercury abatement equipment/new cremators	75,000	1,250,000	0	0	0	Statutory by 2012. Options appraisal in train
Neighbourhood	Steve Pretty	Decriminalisation of parking enforcement	75,000	0	0	0	0	Cabinet approved - capital set up costs
Neighbourhood	Dave Roberts	Waste collection service	1,300,000	0	0	0	0	Cabinet approved - new waste collection service
Social Care	Paul Stanley	Internal alterations Darlaston health centres	66,000	0	0	0	0	Linked to Essington Lodge accommodation move
		<b>Statutory/cabinet approved</b>	<b>1,576,000</b>	<b>1,250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Corporate	Lynn Hall	Software to automate benefit application forms	100,000	0	0	0	0	To automate benefit application forms to speed up the process
Neighbourhood	Kevin Kendall	Statutory testing of mechanical & electrical supplies	300,000	100,000	0	0	0	To comply with legislation from 2007/8.
Neighbourhood	Steve Pretty	Disabled facilities at pedestrian crossings	180,000	125,000	125,000	0	0	To ensure that design and construction standards are being met
Neighbourhood	Sue Grainger	Upgrading of fire alarm system and emergency lighting at central library	15,080	0	0	0	0	The alarm system needs to be upgraded to meet current British standards
Neighbourhood	Kevin Kendall	Joseph Leckie sons of rest structural works	180,000	0	0	0	0	Structural maintenance work
Neighbourhood	Steve Pretty	Walsall TCTP ring road land acquisition	150,000	300,000	0	0	0	To ensure the success of the TCTP project
Neighbourhood	Steve Pretty	Public lighting PFI	200,000	0	0	0	0	To upgrade public lighting within the borough
Neighbourhood	Kevin Kendall	Maintenance of cemetery chapels	125,000	125,000	125,000	125,000	0	Essential maintenance works of demolition
Neighbourhood	Kevin Kendall	Darlaston town hall refurbishment	100,000	0	0	0	0	Town hall currently out of use so income is being lost. The work needs to be done for the premises to re-open
Neighbourhood	Kevin Kendall	Essential maintenance of non-education premises - back log of repairs *	300,000	0	0	0	0	Essential maintenance and repairs
Neighbourhood	Louise Harris	Walsall arboretum restoration programme	153,085	246,148	557,506	498,176	93,154	Required for matchfunding
Neighbourhood	Julie Ball	Redhouse community centre	50,000	300,000	0	0	0	Funded from an earmarked capital receipt
Neighbourhood	Kevin Kendall	Redundant buildings - ongoing maintenance and demolition costs	50,000					Void properties to be demolished to avoid vandalism and security costs
Regeneration	Stuart Freeman	Darlaston Strategic Development Area	150,000	0	0	0	0	Lever in grant funding for regeneration
Social Care	Mark Wade	Clear major adaptations - additional funding	700,000	0	0	0	0	Additional funding for ongoing programme
Social Care	Mark Wade	Private sector renovation grants	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	To enable council to meet the decent homes standard by 2010.
		<b>Other new schemes</b>	<b>4,253,165</b>	<b>2,696,148</b>	<b>2,307,506</b>	<b>2,123,176</b>	<b>1,593,154</b>	
Neighbourhood	Steve Law	North Walsall depot - Norfolk Place relocation	0	0	0	0	0	Options appraisal being undertaken. Funded via receipts generated from relocation and disposal of land
		<b>Other new schemes - subject to options appraisal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
		<b>Total requests for funding</b>	<b>28,009,606</b>	<b>25,721,952</b>	<b>18,086,912</b>	<b>17,059,369</b>	<b>16,153,560</b>	

\* A request for further funding of £2m for 2009/10 has been made. Funding options for this are currently being investigated.

SUMMARY AUDIT TRAIL OF MAINSTREAM PROGRAMME	Capital allocation 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Capital bids 2012/13
Supported borrowing allocations	7,987,147	6,264,804	4,818,406	4,818,406	4,818,406
Rolling programme musts	1,256,915	1,160,000	1,160,000	1,160,000	1,160,000
LSVT planned use of receipts	117,379	0	0	0	0
ICT and Oracle modernisation from 2007/8	1,787,000	1,869,000	1,344,000	500,787	0
Priority rolling schemes	7,432,000	8,482,000	8,407,000	8,407,000	8,582,000
Time limited 2007/8 commitments that must be funded	1,125,000	2,000,000	0	0	0
Other 2007/8 prior year commitments to be funded	1,125,000	1,000,000	50,000	50,000	0
New USB	1,350,000	1,000,000	0	0	0
Statutory	1,576,000	1,250,000	0	0	0
Other new schemes	4,253,165	2,696,148	2,307,506	2,123,176	1,593,154
<b>TOTAL</b>	<b>28,009,606</b>	<b>25,721,952</b>	<b>18,086,912</b>	<b>17,059,369</b>	<b>16,153,560</b>

## RESERVE LIST OF BIDS - NOT CURRENTLY FUNDED (will be funded if resources become available)

Directorate	Officer	Project	Capital bids 2008/9	Capital bids 2009/10	Capital bids 2010/11	Capital bids 2011/12	Capital bids 2012/13	Comments
Corporate	Lynn Hall	Benchmarking software	15,000	0	0	0	0	To improve understanding of unit costs in order to drive down costs.
Corporate	Sharon Tait	Implementation of 2 cashier machines	75,000	0	0	0	0	To allow customers to make payments using a range of different sources including cash, cheques, credit and debit cards.
Corporate	Sharon Tait	Workflow software to automate post summons recovery action	50,000	0	0	0	0	To automate the progression of the account to bailiff stage after a predetermined time and after certain criteria have been met.
<b>Sub-total Corporate</b>			<b>140,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Neighbourhood	Kevin Kendall	Redundant buildings - ongoing maintenance and demolition costs	175,000	0	0	0	0	It is proposed to demolish redundant properties where no other use can be found for them.
Neighbourhood	Kevin Kendall	Energy and water conservation measures in council buildings	250,000	0	0	0	0	Energy management improvements to reduce energy consumption and costs including carbon dioxide emissions.
Neighbourhood	Steve Law	Office accommodation review	50,000	0	0	0	0	To review how the council uses its property to achieve efficiencies.
Neighbourhood	Steve Pretty	Bridge strenghtening	80,000	150,000	1,386,000	1,969,000	1,315,000	A programme of schemes to strengthen a number of bridges
<b>Sub-total Neighbourhood</b>			<b>555,000</b>	<b>150,000</b>	<b>1,386,000</b>	<b>1,969,000</b>	<b>1,315,000</b>	
<b>New bids</b>			<b>695,000</b>	<b>150,000</b>	<b>1,386,000</b>	<b>1,969,000</b>	<b>1,315,000</b>	

## DRAFT CAPITAL PROGRAMME 2008/9 - 2012/13 - NON-MAINSTREAM FUNDING

Directorate	Officer	Project	Start year	End year	Total cost £	Other funding £	Other funding source	Cap 2008/09 £	Cap 2009/10 £	Cap 2010/11 £	Cap 2011/12 £	Cap 2012/13 £	Funding body
CIPS	Susan Lupton	Childrens centres maintenance	2008/09	2009/10	263,176	0		57,907	100,021	105,248	0	0	DCSF
CIPS	Susan Lupton	Devolved formula capital	2008/09	2010/11	14,513,552	0		4,871,184	4,821,184	4,821,184	0	0	DCSF
CIPS	Susan Lupton	Early years	2008/09	2010/11	3,045,651	0		1,015,217	1,015,217	1,015,217	0	0	DCSF
CIPS	Susan Lupton	Extended schools	2008/09	2010/11	1,323,052	0		507,472	537,679	277,901	0	0	DCSF
CIPS	Susan Lupton	Harnessing technology grant	2008/09	2010/11	3,052,540	0		934,468	1,016,288	1,101,784	0	0	DCSF
CIPS	Susan Lupton	Primary capital programme	2009/10	2010/11	11,093,458	0		0	4,357,729	6,735,729	0	0	DCSF
CIPS	Susan Lupton	Streetly school new changing room block	2007/08	2008/09	362,822	0		362,822	0	0	0	0	s106 contribution
CIPS	Susan Lupton	Sure start, early years and child care grants	2008/09	2009/10	896,869	0		208,574	446,945	241,350	0	0	DCSF
Neighbourhood	Sue Grainger	Bloxwich library project	2008/09	2009/10	1,269,900	0		867,765	402,135	0	0	0	Big Lottery
Neighbourhood	Mark Rickard	Specific road safety grant	2008/09	2008/09	100,000	0		20,000	20,000	20,000	20,000	20,000	DfT
Neighbourhood	Steve Pretty	Town centre transport package	2006/07	2008/09	1,810,000	0		1,632,000	178,000	0	0	0	DfT
Regeneration	Margaret Dunn	Bridge Street/Ablewell Street THI - AWM	2007/08	2010/11	420,000	0		150,000	175,000	95,000	0	0	AWM
Regeneration	Margaret Dunn	Bridge Street/Ablewell Street THI - HLF	2007/08	2010/11	496,220	0		174,707	201,194	120,319	0	0	Heritage Lottery
Regeneration	Stuart Freeman	Bus showcase	2008/09	2010/11	2,400,000	0		800,000	800,000	800,000	0	0	DfT
Regeneration	Stuart Freeman	Darlaston strategic development area	2009/10	2011/12	14,500,000	0		0	4,250,000	7,050,000	3,200,000	0	DfT
Regeneration	Stuart Freeman	Local transport plan	2008/09	2010/11	15,610,000	6,890,000	Supported borrowing	2,739,000	2,934,000	3,047,000	0	0	DfT
Regeneration	Louise Biffin	New deal for communities	2001/02	2010/11	3,700,000	0		1,300,000	1,200,000	1,200,000	0	0	NDC
Regeneration	Stuart Freeman	Red routes	2004/05	2010/11	2,900,000	0		1,670,000	1,130,000	100,000	0	0	DfT
Regeneration	Margaret Dunn	Willenhall THI - HLF	2008/09	2012/13	950,000	0		50,000	150,000	300,000	300,000	150,000	Heritage Lottery
Regeneration	Margaret Dunn	Willenhall THI - VIEW contribution	2008/09	2012/13	475,000	0		25,000	75,000	150,000	150,000	75,000	WHG
Social Care	Peter Davis	PARIS implementation - single capital pot	2008/09	2010/11	387,000	0		129,000	129,000	129,000	0	0	DoH
Social Care	Philip Hogarth	Mental health	2008/09	2010/11	412,000	0		138,000	137,000	137,000	0	0	DoH
<b>1. Total 100% grant funded projects total</b>					<b>79,981,240</b>	<b>6,890,000</b>		<b>17,653,116</b>	<b>24,076,392</b>	<b>27,446,732</b>	<b>3,670,000</b>	<b>245,000</b>	
CIPS	Susan Lupton	Modernisation primary	2008/08	2010/11	10,148,998	5,777,676	Supported borrowing	0	1,367,962	3,003,360	0	0	DCSF
<b>2. Require supported borrowing contribution total</b>					<b>10,148,998</b>	<b>5,777,676</b>		<b>0</b>	<b>1,367,962</b>	<b>3,003,360</b>	<b>0</b>	<b>0</b>	
CIPS	Susan Lupton	Targeted capital fund	2006/07	2008/09	13,750,000	2,750,000	Mainstream commitment	3,000,000	2,000,000	6,000,000	0	0	DCSF
Neighbourhood	Gareth Seedhouse	Palfrey park restoration programme	2008/09	2008/09	371,500	75,000	Mainstream commitment	296,500	0	0	0	0	Heritage Lottery
Social Care	Mark Wade	Disabled facilities grants	2008/09	2012/13	7,625,000	3,050,000	Mainstream commitment	915,000	915,000	915,000	915,000	915,000	DCLG
Social Care	Mark Wade	Private sector renovation grant	2008/09	2012/13	15,000,000	7,500,000	Mainstream commitment	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	GOWM - estimated
<b>3. Approved mainstream match funding total</b>					<b>36,746,500</b>	<b>13,375,000</b>		<b>5,711,500</b>	<b>4,415,000</b>	<b>8,415,000</b>	<b>2,415,000</b>	<b>2,415,000</b>	
Neighbourhood	Louise Harris	Walsall arboretum restoration programme	2009/10	2011/12	7,880,000	1,548,069	Mainstream new bid	6,331,931	0	0	0	0	Heritage Lottery
<b>4. New bid match funding total</b>					<b>7,880,000</b>	<b>1,548,069</b>		<b>6,331,931</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
					<b>134,756,738</b>	<b>27,590,745</b>		<b>29,696,547</b>	<b>29,859,354</b>	<b>38,865,092</b>	<b>6,085,000</b>	<b>2,660,000</b>	

Directorate/purchases	2008/09 Leasing programme to be approved by Council			
	New capital expenditure	Revenue implications		
		New starts	Current leases	Total
	£' 000s	£' 000s	£' 000s	£' 000s
<b><u>Neighbourhood</u></b>				
Catering - equipment	0	0	14	14
Street Pride - equipment	0	0	57	57
Leisure, Culture & Lifelong Learning - equipment	0	0	0	0
Leisure, Culture & Lifelong Learning - vehicles	83	18	0	18
Traffic & Transportation - equipment	0	0	0	0
Street Pride - vehicles	56	11	11	22
Public Protection - equipment	0	0	121	121
Public Protection - vehicles	0	0	6	6
<b><u>Vehicles - Fleet Services budget</u></b>				
Mayoral/Markets	80	16	12	28
CIPS	34	7	18	25
Housing - WHG	0	0	0	0
Public Protection	0	0	11	11
Street Cleansing	105	21	132	153
Leisure, Culture & Lifelong Learning	619	124	124	248
Waste	660	132	406	538
Urban Regeneration	0	0	0	0
Social Care & Inclusion	1008	202	225	427
Grounds Maintenance	712	142	180	322
Highways	872	174	105	279
Traffic & Transportation	43	9	9	18
Fleet Services	0	0	7	7
Catering	0	0	17	17
<b>TOTAL - NEIGHBOURHOOD</b>	<b>4,272</b>	<b>855</b>	<b>1,455</b>	<b>2,310</b>
<b><u>Social Care &amp; Inclusion</u></b>				
Social Care & Inclusion - equipment	311	96	25	121
Social Care & Inclusion - vehicles	20	4	0	4
<b>TOTAL - SOCIAL CARE &amp; INCLUSION</b>	<b>331</b>	<b>100</b>	<b>25</b>	<b>125</b>
<b><u>Children, ICT &amp; Procurement</u></b>				
Print Room - equipment	93	21	80	101
Print Room - vehicles	21	5	0	5
Education - vehicles	0	0	3	3
Children & Young People - equipment	0	0	1	1
ISS - equipment	0	0	0	0
<b>TOTAL - CHILDREN, ICT &amp; PROCUREMENT</b>	<b>114</b>	<b>26</b>	<b>84</b>	<b>110</b>
<b><u>Regeneration</u></b>				
Strategic Transformation - equipment	0	0	1	1
<b>TOTAL - REGENERATION</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>
<b><u>Corporate</u></b>				
Corporate Services - equipment	0	0	0	0
<b>TOTAL - CORPORATE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL LEASING PROGRAMME</b>	<b>4,717</b>	<b>982</b>	<b>1,565</b>	<b>2,547</b>

Note that the revenue implications have been calculated using an indicative rate per £'000 which will fluctuate with market conditions