Health and Wellbeing Board

9 September 2019

BETTER CARE FUND 2019/2020 PLAN

1. Purpose

This report presents the 2019/2020 Walsall Better Care Fund plan, required for submission to the national Better Care Fund team by 27 September 2019.

2. Recommendations

- 2.1 That the Health and Wellbeing Board receives and approves the plan, and has the opportunity to ask any questions that may arise.
- 2.2 That the Health and Wellbeing delegates authority to the Executive Director of Adult Social Care and Accountable Officer for Walsall Clinical Commissioning Group in consultation with the Portfolio Holder for Health and the Portfolio Holder for Adult Social Care to make minor amendments to the plan before the submission date to the BCF national team.

3. Report detail

3.1 The table below highlights the key messages to note for the Walsall BCF plan. For information, Appendix 1 details the 19/20 plan which has been presented to Walsall Joint Commissioning Committee ahead of Health and Wellbeing Board.

Message to note	BCF
	2019/2020 PLAN
Income and Expenditure	The plan provides a breakdown of BCF income for Walsall, which includes Disabled Facilities Grant contribution of £3,704,013, Improved Better Care Fund of £12,332,221 and our winter pressures allocation of £1,431,825. Our local CCG minimum contribution to the fund is £20,993,946, with an additional contribution of £710,000, bringing the CCG contribution to a total of £21,703,946.
	The expenditure across the programme detailed in tab 6 in the plan, outlines spend across the programme and services commissioned by Walsall CCG or Walsall Adult Social Care. All expenditure contributes to the delivery of the programme to ensure assurance and our local contribution to national metrics and outcomes.

High Impact Change Models

Our plan details our intention to develop our approaches in line with requirements. The national ambition is to move approaches towards mature. Locally our models are at the following stages;

- 1. Early discharge planning Established
- 2. Systems to monitor flow Established
- 3. Multi-disciplinary discharge teams Established
- 4. Home first/discharge to assess Mature
- 5. Seven day working Established
- 6. Trusted Assessor Established
- 7. Choice Established
- 8. Enhancing health in care homes Mature

During 19/20, our intention is to continue the development of the approaches. Where we have approaches at mature, we will maintain performance, however where we are at established, we will continue to meet actions through our local action plan to develop towards in an integrated way with managers from the Intermediate Care Service.

Metrics

Non - Elective Admissions (NEA) – 19/20 targets have been set as per the CCG operating plan. Our annual target is forecast at 35,058, a 0.6% reduction from 18/19. To support BCF reporting, data will be produced by age range. This will enable us to analyse trends regarding older people 65+, in line with BCF targets and reporting requirements.

Residential Admissions – 18/19 showed consistent performance of this national metric for the borough. Based on this performance and in line with national ambitions, we have adjusted our local annual target of 340 older people admitted to long-term care to 335 admissions for 19/20.

Re-ablement – We have increased our local target of older people remaining in their own home 91 days after a hospital admission. The 18/19 target was set at 82.2%. Our 19/20 target is set at 85%, in line with consistent performance of the target.

Delayed Transfers of Care – our daily delayed target has been set nationally for all local areas. There is an expectation our local system will achieve the daily target of 17.9 days across the system. This equates to a target of 537 days per month. Our commitment to this target is to ensure monitoring of our delays attributed to health and social care.

4. Conclusion

4.1. The Walsall has been devised following planning requirements and guidance from the national BCF support team. To gain agreement from partners, the template has been shared with BCF leads, commissioning, finance and performance leads to provide and agree detail. An amendment history document has been devised to identify changes to the plan for its development. This approach has ensured contribution from Walsall CCG and Adult Social Care to agree the plan.

4.2 The plan has been completed during quarter 2 of the financial year. As a result, our local plans regarding BCF are in place which also include spend. The plan provides an update on the 17/19 BCF narrative plan, with 19/20 intentions articulated to build on our 17/19 position.

Background papers

Appendix 1 BCF 2019/2020 plan template
Appendix 2 BCF 2019/2020 plan amendment history

Author

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1. Guidance

Overview

Note on entering information into this template

Throughout the template, cells which are open for input have a yellow background and those that are pre-populated have a grey background, as below:

Data needs inputting in the cell

Pre-populated cells

Note on viewing the sheets optimally

For a more optimal view each of the sheets and in particular the drop down lists clearly on screen, please change the zoom level between 90% - 100%. Most drop downs are also available to view as lists within the relevant sheet or in the guidance sheet for readability if required.

The details of each sheet within the template are outlined below.

Checklist (click to go to Checklist, included in the Cover sheet)

- 1. This section helps identify the data fields that have not been completed. All fields that appear as incomplete should be complete before sending to the Better Care Support Team.
- 2. It is sectioned out by sheet name and contains the description of the information required, cell reference for the question and the 'checker' column which updates automatically as questions within each sheet are completed.
- 3. The checker column will appear 'Red' and contain the word 'No' if the information has not been completed. Clicking on the corresponding 'Cell Reference' column will link to the incomplete cell for completion. Once completed the checker column will change to 'Green' and contain the word 'Yes'
- 4. The 'sheet completed' cell will update when all 'checker' values for the sheet are green containing the word 'Yes'.
- 5. Once the checker column contains all cells marked 'Yes' the 'Incomplete Template' cell (below the title) will change to 'Complete Template'.
- 6. Please ensure that all boxes on the checklist are green before submission.

2. Cover (click to go to sheet)

- 1. The cover sheet provides essential information on the area for which the template is being completed, contacts and sign off.
- 2. Question completion tracks the number of questions that have been completed; when all the questions in each section of the template have been completed the cell will turn green. Only when all cells are green should the template be sent to england.bettercaresupport@nhs.net
- 3. Please note that in line with fair processing of personal data we collect email addresses to communicate with key individuals from the local areas for various purposes relating to the delivery of the BCF plans including plan development, assurance, approval and provision of support.

We remove these addresses from the supplied templates when they are collated and delete them when they are no longer needed.

Please let us know if any of the submitted contact information changes during the BCF planning cycle so we are able to communicate with the right people in a timely manner.

4. Strategic Narrative (click to go to sheet)

This section of the template should set out the agreed approach locally to integration of health & social care. The narratives should focus on updating existing plans, and changes since integration plans were set out until 2020 rather than reiterating them and can be short. Word limits have been applied to each section and these are indicated on the worksheet.

- 1. Approach to integrating care around the person. This should set out your approach to integrating health and social care around the people, particularly those with long term health and care needs. This should highlight developments since 2017 and cover areas such as prevention.
- 2 i. Approach to integrating services at HWB level (including any arrangements at neighbourhood level where relevant). This should set out the agreed approach and services that will be commissioned through the BCF. Where schemes are new or approaches locally have changed, you should set out a short rationale.
- 2 ii. DFG and wider services. This should describe your approach to integration and joint commissioning/delivery with wider services. In all cases this should include housing, and a short narrative on use of the DFG to support people with care needs to remain independent through adaptations or other capital expenditure on their homes. This should include any discretionary use of the DFG.
- 3. How your BCF plan and other local plans align with the wider system and support integrated approaches. Examples may include the read across to the STP (Sustainability Transformation Partnerships) or ICS (Integrated Care Systems) plan(s) for your area and any other relevant strategies.

You can attach (in the e-mail) visuals and illustrations to aid understanding if this will assist assurers in understanding your local approach.

5. Income (click to go to sheet)

- 1. This sheet should be used to specify all funding contributions to the Health and Wellbeing Board's Better Care Fund (BCF) plan and pooled budget for 2019/20. On selected the HWB from the Cover page, this sheet will be pre-populated with the minimum CCG contributions to the BCF, DFG (Disabled Facilities Grant), iBCF (improved Better Care Fund) and Winter Pressures allocations to be pooled within the BCF. These cannot be edited.
- 2. Please select whether any additional contributions to the BCF pool are being made from Local Authorities or the CCGs and as applicable enter the amounts in the fields highlighted in 'yellow'. These will appear as funding sources when planning expenditure. The fields for Additional contributions can be utilised to include any relevant carry-overs from the previous year.
- 3. Please use the comment boxes alongside to add any specific detail around this additional contribution including any relevant carry-overs assigned from previous years. All allocations are rounded to the nearest pound.
- 4. For any questions regarding the BCF funding allocations, please contact England.bettercaresupport@nhs.net

6. Expenditure (click to go to sheet)

This sheet should be used to set out the schemes that constitute the BCF plan for the HWB including the planned expenditure and the attributes to describe the scheme. This information is then aggregated and utilised to analyse the BCF plans nationally and sets the basis for future reporting and to particularly demonstrate that National Condition 2 and 3 are met.

The table is set out to capture a range of information about how schemes are being funded and the types of services they are providing. There may be scenarios when several lines need to be completed in order to fully describe a single scheme or where a scheme is funded by multiple funding streams (eg: iBCF and CCG minimum). In this case please use a consistent scheme ID for each line to ensure integrity of aggregating and analysing schemes.
On this sheet please enter the following information:

1. Scheme ID:

- This field only permits numbers. Please enter a number to represent the Scheme ID for the scheme being entered. Please enter the same Scheme ID in this column for any schemes that are described across multiple rows.

2. Scheme Name:

- This is a free field to aid identification during the planning process. Please use the scheme name consistently if the scheme is described across multiple lines in line with the scheme ID described above.

3. Brief Description of Scheme

- This is free text field to include a brief headline description of the scheme being planned.

4. Scheme Type and Sub Type:

- Please select the Scheme Type from the drop-down list that best represents the type of scheme being planned. A description of each scheme is available at the end of the table (follow the link to the description section at the top of the main expenditure table).
- Where the Scheme Types has further options to choose from, the Sub Type column alongside will be editable and turn "yellow". Please select the Sub Type from the drop down list that best describes the scheme being planned.
- Please note that the drop down list has a scroll bar to scroll through the list and all the options may not appear in one view.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside.
- While selecting schemes and sub-types, the sub-type field will be flagged in 'red' font if it is from a previously selected scheme type. In this case please clear the sub-type field and reselect from the dropdown if the subtype field is editable.

5. Planned Outputs

- The BCF Planning requirements document requires areas to set out planned outputs for certain scheme types (those which lend themselves to delivery of discrete units of delivery) to help to better understand and account for the activity funded through the BCF.
- The Planned Outputs fields will only be editable if one of the relevant scheme types is selected. Please select a relevant unit from the drop down and an estimate of the outputs expected over the year. This is a numerical field.

6. Metric Impact

- This field is collecting information on the metrics that a chem will impact on (rather than the actual planned impact on the metric)
- For the schemes being planned please select from the drop-down options of 'High-Medium-Low-n/a' to provide an indicative level of impact on the four BCF metrics. Where the scheme impacts multiple metrics, this can be expressed by selecting the appropriate level from the drop down for each of the metrics. For example, a discharge to assess scheme might have a medium impact on Delayed Transfers of Care and permanent admissions to residential care. Where the scheme is not expected to impact a metric, the 'n/a' option could be selected from the drop-down menu.

7. Area of Spend:

- Please select the area of spend from the drop-down list by considering the area of the health and social system which is most supported by investing in the scheme.
- Please note that where 'Social Care' is selected and the source of funding is "CCG minimum" then the planned spend would count towards National Condition 2.
- If the scheme is not adequately described by the available options, please choose 'Other' and add a free field description for the scheme type in the column alongside.
- We encourage areas to try to use the standard scheme types where possible.

8. Commissioner:

- Identify the commissioning entity for the scheme based on who commissions the scheme from the provider. If there is a single commissioner, please select the option from the drop-down list.
- Please note this field is utilised in the calculations for meeting National Condition 3.
- If the scheme is commissioned jointly, please select 'Joint'. Please estimate the proportion of the scheme being commissioned by the local authority and CCG/NHS and enter the respective percentages on the two columns alongside.

9. Provider:

- Please select the 'Provider' commissioned to provide the scheme from the drop-down list.
- If the scheme is being provided by multiple providers, please split the scheme across multiple lines.

10. Source of Funding:

- Based on the funding sources for the BCF pool for the HWB, please select the source of funding for the scheme from the drop-down list
- If the scheme is funding across multiple sources of funding, please split the scheme across multiple lines, reflecting the financial contribution from each.

11. Expenditure (£) 2019/20:

- Please enter the planned spend for the scheme (or the scheme line, if the scheme is expressed across multiple lines)
- 12. New/Existing Scheme
- Please indicate whether the planned scheme is a new scheme for this year or an existing scheme being carried forward.

This is the only detailed information on BCF schemes being collected centrally for 2019/20 and will inform the understanding of planned spend for the iBCF and Winter Funding grants.

7. HICM (click to go to sheet)

National condition four of the BCF requires that areas continue to make progress in implementing the High Impact Change model for managing transfers of care and continue to work towards the centrally set expectations for reducing DToC. In the planning template, you should provide:

- An assessment of your current level of implementation against each of the 8 elements of the model from a drop-down list
- Your planned level of implementation by the end March 2020 again from a drop-down list

A narrative that sets out the approach to implementing the model further. The Narrative section in the HICM tab sets out further details.

8. Metrics (click to go to sheet)

This sheet should be used to set out the Health and Wellbeing Board's performance plans for each of the Better Care Fund metrics in 2019/20. The BCF requires plans to be agreed for the four metrics. This should build on planned and actual performance on these metrics in 2018/19.

- 1. Non-Elective Admissions (NEA) metric planning:
- BCF plans as in previous years mirror the latest CCG Operating Plans for the NEA metric. Therefore, this metric is not collected via this template.
- 2. Residential Admissions (RES) planning:
- This section requires inputting the information for the numerator of the measure.
- Please enter the planned number of council-supported older people (aged 65 and over) whose long-term support needs will be met by a change of setting to residential and nursing care during the year (excluding transfers between residential and nursing care) for the Residential Admissions numerator measure.
- The prepopulated denominator of the measure is the size of the older people population in the area (aged 65 and over) taken from ONS subnational population projections.
- The annual rate is then calculated and populated based on the entered information.
- Please include a brief narrative associated with this metric plan
- 3. Reablement (REA) planning:
- This section requires inputting the information for the numerator and denominator of the measure.
- Please enter the planned denominator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (or from hospital to a residential or nursing care home or extra care housing for rehabilitation, with a clear intention that they will move on/back to their own home).
- Please then enter the planned numerator figure, which is the planned number of older people discharged from hospital to their own home for rehabilitation (from within the denominator) that will still be at home 91 days after discharge.
- The annual proportion (%) Reablement measure will then be calculated and populated based on this information.
- Please include a brief narrative associated with this metric plan
- 4. Delayed Transfers of Care (DToC) planning:
- The expectations for this metric from 2018/19 are retained for 2019/20 and these are prepopulated.
- Please include a brief narrative associated with this metric plan.
- This narrative should include details of the plan, agreed between the local authority and the CCG for using the Winter Pressures grant to manage pressures on the system over Winter.

9. Planning Requirements (click to go to sheet)

This sheet requires the Health & Wellbeing Board to confirm whether the National Conditions and other Planning Requirements detailed in the BCF Policy Framework and the BCF Requirements document are met. Please refer to the BCF Policy Framework and BCF Planning Requirements documents for 2019/20 for further details.

The Key Lines of Enquiry (KLOE) underpinning the Planning Requirements are also provided for reference as they will be utilised to assure plans by the regional assurance panel.

- 1. For each Planning Requirement please select 'Yes' or 'No' to confirm whether the requirement is met for the BCF Plan.
- 2. Where the confirmation selected is 'No', please use the comments boxes to include the actions in place towards meeting the requirement and the target timeframes.

10. CCG-HWB Mapping (click to go to sheet)

The final sheet provides details of the CCG - HWB mapping used to calculate contributions to Health and Wellbeing Board level non-elective activity figures.

2. Cover







Version 0.1 Please Note:

- You are reminded that much of the data in this template, to which you have privileged access, is management information only and is not in the public domain. It is not to be shared more widely than is necessary to complete the return.
- Please prevent inappropriate use by treating this information as restricted, refrain from passing information on to others and use it only for the purposes for which it is provided. Any accidental or wrongful release should be reported immediately and may lead to an inquiry. Wrongful release includes indications of the content, including such descriptions as "favourable" or "unfavourable".
- Please note that national data for plans is intended for release in aggregate form once plans have been assured, agreed and baselined as per the due process outlined in the BCF Planning Requirements for 2019/20.
- This template is password protected to ensure data integrity and accurate aggregation of collected information. A resubmission may be required if this is breached.

Health and Wellbeing Board:	Walsall
Completed by:	Charlene Thompson
E-mail:	charlene.thompson@walsall.gov.uk
Contact number:	1922653007
Who signed off the report on behalf of the Health and Wellbeing Board:	Councillor Longhi
Will the HWB sign-off the plan after the submission date?	Yes
If yes, please indicate the date when the HWB meeting is scheduled:	09/09/2019

	Role:	Professional Title (where applicable)	First-name:	Surname:	E-mail:
*Area Assurance Contact Details:	Health and Wellbeing Board Chair	Councillor	Marco	Longhi	cllr.marco.longhi@walsall. gov.uk
	Clinical Commissioning Group Accountable Officer (Lead)	N/A	Paul	Maubach	paul.maubach@nhs.net
	Additional Clinical Commissioning Group(s) Accountable Officers	N/A	N/A	N/A	N/A
	Local Authority Chief Executive	DR	Helen	Paterson	helen.paterson@walsall.go v.uk
	Local Authority Director of Adult Social Services (or equivalent)	N/A	Paula	Furnival	paula.furnival@walsall.gov .k
	Better Care Fund Lead Official	N/A	Paul Kerrie	Tulley Allward	p.tulley@nhs.net
	LA Section 151 Officer	N/A	James	Walsh	james.walsh@walsall.gov.u k
Please add further area contacts that you would wish to be included		N/A	Kerrie	Allward	kerrie.allward@walsall.gov .uk
in official correspondence>					

^{*}Only those identified will be addressed in official correspondence (such as approval letters). Please ensure all individuals are satisfied with the information entered above as this is exactly how they will appear in correspondence.

Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to england.bettercaresupport@nhs.net saving the file as 'Name HWB' for example 'County Durham HWB'

Please see the Checklist below for further details on incomplete fields

	Complete:
2. Cover	No
4. Strategic Narrative	Yes
5. Income	Yes
6. Expenditure	No
7. HICM	Yes
8. Metrics	Yes
9. Planning Requirements	Yes

<< Link to the Guidance sheet

Checklist

2. Cover ^^ Link back to top

	Cell Reference	Checker
Health & Wellbeing Board	D13	Yes
Completed by:	D15	Yes
E-mail:	D17	Yes
Contact number:	D19	Yes
Who signed off the report on behalf of the Health and Wellbeing Board:	D21	Yes
Will the HWB sign-off the plan after the submission date?	D23	Yes
If yes, please indicate the date when the HWB meeting is scheduled:	D24	Yes
Area Assurance Contact Details - Role:	C27 : C36	Yes
Area Assurance Contact Details - First name:	F27 : F36	Yes
Area Assurance Contact Details - Surname:	G27 : G36	Yes
Area Assurance Contact Details - E-mail:	H27 : H36	No

Sheet Complete No

4. Strategic Narrative

^^ Link back to top

	Cell Reference	Cnecker
A) Person-centred outcomes:	B20	Yes
B) (i) Your approach to integrated services at HWB level (and neighbourhood where applicable):	B31	Yes
B) (ii) Your approach to integration with wider services (e.g. Housing):	B37	Yes
C) System level alignment:	B44	No

Sheet Complete Yes

5. Income

^^ Link back to top

	Cell Re	eference Checker
Are any additional LA Contributions being made in 2019/20?	C39	Yes
Additional Local Authority	B42 : E	344 Yes
Additional LA Contribution	C42 : C	C44 Yes
Additional LA Contribution Narrative	D42 : [O44 Yes
Are any additional CCG Contributions being made in 2019/20?	C59	Yes
Additional CCGs	B62 : E	Yes
Additional CCG Contribution	C62 : C	C71 Yes
Additional CCG Contribution Narrative	D62 : [O71 Yes

Sheet Complete Yes

6. Expenditure

Sheet Complete

^^ Link back to top

	Cell Reference	Checker
Scheme ID:	B22 : B271	Yes
Scheme Name:	C22 : C271	Yes
Brief Description of Scheme:	D22 : D271	Yes
Scheme Type:	E22 : E271	Yes
Sub Types:	F22 : F271	Yes
Specify if scheme type is Other:	G22 : G271	Yes
Planned Output:	H22 : H271	No
Planned Output Unit Estimate:	122 : 1271	No
Impact: Non-Elective Admissions:	J22 : J271	Yes
Impact: Delayed Transfers of Care:	K22 : K271	Yes
Impact: Residential Admissions:	L22 : L271	Yes
Impact: Reablement:	M22 : M271	Yes
Area of Spend:	N22 : N271	Yes
Specify if area of spend is Other:	022 : 0271	Yes
Commissioner:	P22 : P271	Yes
Joint Commissioner %:	Q22 : Q271	Yes
Provider:	S22 : S271	Yes
Source of Funding:	T22 : T271	Yes
Expenditure:	U22 : U271	Yes
New/Existing Scheme:	V22 : V271	Yes

7. HICM ^^ Link back to top

7. HICM	Cell Reference	Checker
Priorities for embedding elements of the HCIM for Managing Transfers of Care locally:	B11	Yes
Chg 1) Early discharge planning - Current Level:	D15	Yes
Chg 2) Systems to monitor patient flow - Current Level:	D16	Yes
Chg 3) Multi-disciplinary/Multi-agency discharge teams - Current Level:	D17	Yes
Chg 4) Home first / discharge to assess - Current Level:	D18	Yes
Chg 5) Seven-day service - Current Level:	D19	Yes
Chg 6) Trusted assessors - Current Level:	D20	Yes
Chg 7) Focus on choice - Current Level:	D21	Yes
Chg 8) Enhancing health in care homes - Current Level:	D22	Yes
Chg 1) Early discharge planning - Planned Level:	E15	Yes
Chg 2) Systems to monitor patient flow - Planned Level:	E16	Yes
Chg 3) Multi-disciplinary/Multi-agency discharge teams - Planned Level:	E17	Yes
Chg 4) Home first / discharge to assess - Planned Level:	E18	Yes
Chg 5) Seven-day service - Planned Level:	E19	Yes
Chg 6) Trusted assessors - Planned Level:	E20	Yes
Chg 7) Focus on choice - Planned Level:	E21	Yes
Chg 8) Enhancing health in care homes - Planned Level:	E22	Yes
Chg 1) Early discharge planning - Reasons:	F15	Yes
Chg 2) Systems to monitor patient flow - Reasons:	F16	Yes
Chg 3) Multi-disciplinary/Multi-agency discharge teams - Reasons:	F17	Yes
Chg 4) Home first / discharge to assess - Reasons:	F18	Yes
Chg 5) Seven-day service - Reasons:	F19	Yes
Chg 6) Trusted assessors - Reasons:	F20	Yes
Chg 7) Focus on choice - Reasons:	F21	Yes
Chg 8) Enhancing health in care homes - Reasons:	F22	Yes

Sheet Complete Yes

8. Metrics ^^ Link back to top

	Cell Reference	Checker
Non-Elective Admissions: Overview Narrative:	E10	Yes
Delayed Transfers of Care: Overview Narrative:	E17	Yes
Residential Admissions Numerator:	F27	Yes
Residential Admissions: Overview Narrative:	G26	Yes
Reablement Numerator:	F39	Yes
Reablement Denominator:	F40	Yes
Reablement: Overview Narrative:	G38	Yes

Sheet Complete Yes

9. Planning Requirements

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	Cell Reference	Checker
PR1: NC1: Jointly agreed plan - Plan to Meet	F8	Yes
PR2: NC1: Jointly agreed plan - Plan to Meet	F9	Yes
PR3: NC1: Jointly agreed plan - Plan to Meet	F10	Yes
PR4: NC2: Social Care Maintenance - Plan to Meet	F11	Yes
PR5: NC3: NHS commissioned Out of Hospital Services - Plan to Meet	F12	Yes
PR6: NC4: Implementation of the HICM for Managing Transfers of Care - Plan to Meet	F13	Yes
PR7: Agreed expenditure plan for all elements of the BCF - Plan to Meet	F14	Yes
PR8: Agreed expenditure plan for all elements of the BCF - Plan to Meet	F15	Yes
PR9: Metrics - Plan to Meet	F16	Yes
PR1: NC1: Jointly agreed plan - Actions in place if not	Н8	Yes
PR2: NC1: Jointly agreed plan - Actions in place if not	Н9	Yes
PR3: NC1: Jointly agreed plan - Actions in place if not	H10	Yes
PR4: NC2: Social Care Maintenance - Actions in place if not	H11	Yes
PR5: NC3: NHS commissioned Out of Hospital Services - Actions in place if not	H12	Yes
PR6: NC4: Implementation of the HICM for Managing Transfers of Care - Actions in place if not	H13	Yes
PR7: Agreed expenditure plan for all elements of the BCF - Actions in place if not	H14	Yes
PR8: Agreed expenditure plan for all elements of the BCF - Actions in place if not	H15	Yes
PR9: Metrics - Actions in place if not	H16	Yes
PR1: NC1: Jointly agreed plan - Timeframe if not met	18	Yes
PR2: NC1: Jointly agreed plan - Timeframe if not met	19	Yes
PR3: NC1: Jointly agreed plan - Timeframe if not met	110	Yes
PR4: NC2: Social Care Maintenance - Timeframe if not met	l11	Yes
PR5: NC3: NHS commissioned Out of Hospital Services - Timeframe if not met	l12	Yes
PR6: NC4: Implementation of the HICM for Managing Transfers of Care - Timeframe if not met	l13	Yes
PR7: Agreed expenditure plan for all elements of the BCF - Timeframe if not met	114	Yes
PR8: Agreed expenditure plan for all elements of the BCF - Timeframe if not met	l15	Yes
PR9: Metrics - Timeframe if not met	116	Yes
Sheet Complete		Yes

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3. Summary

Selected Health and Wellbeing Board: Walsall

Income & Expenditure

Income >>

Funding Sources	Income	Expenditure	Difference
DFG	£3,704,013	£3,704,013	£0
Minimum CCG Contribution	£20,993,946	£20,993,946	£0
iBCF	£12,332,221	£12,332,221	£0
Winter Pressures Grant	£1,431,825	£1,431,825	£0
Additional LA Contribution	£2,834,872	£2,834,872	£0
Additional CCG Contribution	£710,000	£710,000	£0
Total	£42,006,877	£42,006,877	£0

Expenditure >>

NHS Commissioned Out of Hospital spend from the minimum CCG allocation

Minimum required spend	£5,965,884
Planned spend	£10,985,946

Adult Social Care services spend from the minimum CCG allocations

Minimum required spend	£8,361,500
Planned spend	£8,372,000

Scheme Types

£1,286,000
£49,650
£488,000
£523,000
£3,704,013
£0
£768,397
£971,638
£82,931
£1,904,226
£14,189,599
£844,982
£79,000
£53,549
£439,946
£16,621,946
£42,006,877

HICM >>

		Planned level of maturity for 2019/2020
Chg 1	Early discharge planning	Mature
Chg 2	Systems to monitor patient flow	Mature
Chg 3	Multi-disciplinary/Multi-agency discharge teams	Mature
Chg 4	Home first / discharge to assess	Mature
Chg 5	Seven-day service	Mature
Chg 6	Trusted assessors	Established
Chg 7	Focus on choice	Established
Chg 8	Enhancing health in care homes	Exemplary

Metrics >>

Non-Elective Admissions	Go to Better Care Exchange >>
Delayed Transfer of Care	

Residential Admissions

	19/20 Plan
Long-term support needs of older people (age 65 and	
over) met by admission to residential and nursing care Annual Ra	te 661.7486691
homes, per 100,000 population	

Reablement

		19/20 Plan
Proportion of older people (65 and over) who were		
still at home 91 days after discharge from hospital into	Annual (%)	0.85
reablement / rehabilitation services		

Planning Requirements >>

Theme	Code	Response
	PR1	Yes
NC1: Jointly agreed plan	PR2	Yes
	PR3	Yes
NC2: Social Care Maintenance	PR4	Yes
NC3: NHS commissioned Out of Hospital Services	PR5	Yes
NC4: Implementation of the High Impact Change Model for Managing Transfers of Care	PR6	Yes
Agreed expenditure plan for all elements of the BCF	PR7	Yes
Agreed expenditure plan for all elements of the BCF	PR8	Yes
Metrics	PR9	Yes

		/20 Temp	

4. Strategic Narrative

Selected Health and Wellbeing Board:	Walsall

Please outline your approach towards integration of health & social care:

When providing your responses to the below sections, please highlight any learning from the previous planning round (2017-2019) and cover any priorities for reducing health inequalities under the Equality Act 2010.

Please note that there are 4 responses required below, for questions: A), B(i), B(ii) and C)

Link to B) (i)

Link to B) (ii) Link to C)

A) Person-centred outcomes

Your approach to integrating care around the person, this may include (but is not limited to):

- Prevention and self-care

- Promoting choice and independence

Remaining Word Limit: 429

During 17/19 priorities of our local system were to move towards the development of integration with the implementation of the Intermediate care Service and Walsall Together and focussed on four main priorities;

- a) Implementation of the Intermediate Care service and model
- b) Development of the integrated health and care
- c) Development of joint commissioning arrangements for a new model of care
- d) Development of the Walsall Together Alliance model.

We have now developed an Integrated Care Partnership 'Walsall Together'. Our model has partners across the borough; Walsall Healthcare NHS Trust, Dudley & Walsall Mental Health NHS Trust, Walsall Clinical Commissioning Group (CCG) One Walsall (Council for Voluntary Services) and local GPs. The model operates across the health and care system to deliver place-based integrated services to improve outcomes and quality of care for citizens of Walsall. To date, our place-based teams are at early stages and MDTs now take place in each locality, with teams working together to coordinate complex cases.

Our Partnership model describes our local clinical operating model, where we have agreed to develop support and services in the community away from the acute setting so the focus can be towards prevention and early intervention. This approach will support admission avoidance and enhance the coordination of care following a hospital discharge. This is linked to Intermediate Care priorities, which are aligned to BCF priorities.

Our local BCF programme is a key driver for change across the health and care system in Walsali. To enable that change, the programme funds our Intermediate Care system which includes re-ablement, as well as the Intermediate care service which employs therapists and social workers, all in place to support timely hospital discharges and support in the community. During 17/19, BCF funding ensured the development of our Integrated Intermediate Care Service. The approach of the service is to provide a range of services until long term decisions regarding care have been made. The implementation of the service has seen an improvement to pathways and a strong out of hospital offer for those who require additional support and timely discharge to provision in the community from the acute setting on an individual basis. The service is now embedded as a successful integrated model where social care professionals and therapists work as part of a team to support discharges from the on a daily basis with the approach of combined assessments are completed in the community. Our integrated health and care model has an agreed focus of wrapping support around individuals in a person centred way where there are identified additional support needs. The approach is ongoing and ensures pathways have been improved so older people are at the centre of planning and achieving appropriate outcomes. There have also been changes to processes within the acute with a focus on those who are medically fit by ensuring discharges take place within agreed timescales by working closely with the provider market to facilitate discharges and other agencies for further support with housing needs, equipment and in some occasions house cleans or support to carers. This works towards meeting aims such as remaining independent and postponing the need for long-term care where appropriate. Success of the service over 17/19 has seen a high number of older people discharged home with a package of care following discharge from the acute setting. Further success

Commissioned services and workforce funded by BCF are in scope and aligned to Walsall Together will form part of the activity and governance. During 2018, we strengthened governance by implementing our BCF Integrated commissioning and performance group. We are currently developing our Walsall Together s.75 agreement between the Walsall Council and the host provider. The agreement will be for the delivery of integrated services, building on intermediate care provision for BCF.

Walsall BCF is the commissioning element for Walsall Together. The Integrated Group will ensure the review of all services funded locally by BCF, and will support their development over 19/20 such as personalised health budgets, single point of access and the Intermediate Care Service which are all at different levels of maturity. We will review the utilisation of this funding to improve person centred approaches alongside national health agendas regarding personalisation, and will maintain oversight of the delivery and governance of activity under Walsall Together.

Our local BCF aims of continued development of integrated services across care, health and housing will support the delivery of Walsall Together key areas;

- Resilient communities
- Single point of access
- Integrated primary, long term care management, social and community services

B) HWB level

(i) Your approach to integrated services at HWB level (and neighbourhood where applicable), t	his may include (but is not
limited to):	

- Joint commissioning arrangements
- Alignment with primary care services (including PCNs (Primary Care Networks))
- Alignment of services and the approach to partnership with the VCS (Voluntary and Community Sector)

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Our joint strategic needs assessment has been updated and developed in line to meeting needs and have successfully developed joint delivery arrangements through Walsall Together from Adult Social Care, Children's and Public Health. We have also developed resilient communities since our 17/19 plan where we described it as one of the 4 areas within Walsall Together. Our current population is 284,000. Projections show an expected growth forecasted to 293,500 by 2025, with the majority of this growth to be evident across older people 65+ in the borough with expected forecasted growth from 50,600 to 53,500.

During 19/20, Walsall BCF will support joint operational commissioning elements of Walsall Together and will contribute to developments regarding intermediate care, unplanned and crisis services. Our Intermediate Care Service will continue to support integration and prevention agendas, also priorities under Walsall Together. Integration between health, care and housing will also develop to improve our local system. We will offer assurance across the system we will develop our outcomes framework metrics under Walsall Together and will have a number of local metrics in place to hold our provider to account through contract review meetings. This will be the forum to review their performance in line with local measures set and the 4 national BCF metrics for compliance. We will also ensure a mechanism for ensuring planned activity for voluntary support aligned to commissioning by working in partnership with One Walsall as a key partner of Walsall Together. We are developing our integrated approach further as One Walsall is an active member of Walsall Together, the integrated Care Partnership, Health and Wellbeing Board and leading the resilient communities programme.

Assurance for Winter 2019 is now underway across health and care, with commissioning recommendations supporting grant conditions, national metrics intermediate care aims. The approach adopted is to utilise funding to cover projected demand based on 2018 activity across provision such as discharges beds, re-ablement hours and rapid response hours. There will also be a process to allocate funding to innovation demonstrated through commissioning mental to priorities to support the system by funding short-term schemes to support the system. Examples discussed are investment in workforce across social care with social workers to support discharges from specialist MH acute settings, innovative approachs to engage the provider market and investment into equipment to support time to support time support and agreement, before being presented to our local Joint

Commissioning arrangements under the BCF programme will remain as per 17/19, focussed on the BCF s.75 agreement for operational commissioning. The services funded under the programme, which include the Intermediate Care Service, use of bed-based and home-based provision including rapid response and re-ablement at home, frailty services, integrated community equipment services, single pint of access and evening and night services, currently support the system to meet the metrics and integration.

Over 19/20, these services will be part of work streams to support the delivery of the programme and will be reviewed through the newly implemented BCF Integrated commissioning and performance Group to strengthen governance. This also supports the delivery of Walsall Together over 2019 as the work streams of Intermediate Care, Admission Avoidance, Community enablers and community integration will support the development of the alliance model towards 2020. This is also evident across Improved BCF investment, where the local focus has been across workforce to strengthen pathways, community support services, transformation of resilient communities prevention, commissioning support, performance and system team support and quality improvement teams.

(ii) Your approach to integration with wider services (e.g. Housing), t	his should include
(ii) four approach to integration with wider services (e.g. Housing), i	illis siloulu liiciuue

- Your approach to using the DFG to support the housing needs of people with disabilities or care needs. This should include any arrangements for strategic planning for the use of adaptations and technologies to support independent living in line with the

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To strengthen links with housing and in line with integration aims for local areas, we have an integrated approach with our local housing board now part of Walsall Together Senior Management Team and the Integrated Care Partnership. Our local authority housing standards and improvement department also meet with local providers on a quarterly basis to review practice and remove any new 'barriers' to delivery. These sessions have been instrumental in improving delivery of DFG for social tenants in the borough.

As a local system, Walsall has a strategic approach in place to improve the use of DFG in an integrated way between health, care and housing. During 17/19, pathways to receive support in relation to adaptations were streamlined locally with agreed timescales to prevent further delays to discharge from the acute setting. To integrate further, an Occupational Therapist from social care has been funded as part of the housing team to support adaptation referrals received from the acute. This has been a success with 95-98% of all referrals for adaptations coming from OTs or OT assessments. This support will continue over 19/20 to support integration and timely discharges.

During 17/19, we successfully implemented work to develop our older people Learning Disability clients pathway by developing a process of reviewing the pathway and spend. We have also developed the provider market to commission provision to meet the needs of Learning Disability clients. We have completed a new supported living service and developed our assistive technology offer, which compliments the system.

Improvement of the pathway and referral routes has ensured minimal housing delays for the borough and positive outcomes of returning home due to support offered and work completed within appropriate timescales. Further work has been completed across housing to control the cost of adaptations, ensuring the grant is used effectively. We have led the way with the implementation of a local framework of contractors with an agreed schedule of rates in place. Processes have been streamlined locally, with agreement of only 1 quote being required, leading to improved timescales for approval of work and completion. Working alongside this, is the agreed 5 year extended warranty offer for the service received, all supporting independent living and a positive return back to the own home. As a strategic approach, the framework will remain in place over 19/20 for continuity and palliative care cases will continue to be prioritised where minor adaptations are required, with completion of work taking place within a week.

During 19/20, our partnership approach will continue to enable support across the system from the grant. Support will also be given to other areas of the business where needs of older people are evident, such as initiatives regarding energy grants, ensuring it is part of the adaptations referral to support the reduction seen across fuel poverty and support to health agendas regarding slips, trips and falls. Locally, the grant will be system to facilitate timely discharges where equipment is required. This will be strengthened over 19/20 in line with a service review of our equipment store, which is also part of our local alliance Walsall Together model.

Developments for 19/20 will be the introduction of housing representation to the local BCF integrated commissioning and performance group to ensure planning and developments across BCF and Walsall Together include strategic oversight from housing. We are also including housing in our winter 19 planning for a dynamic approach to providing additional support across the system.

C) System level alignment, for example this	s may include (but is not limited to):	
- How the BCF plan and other plans align to the wider integration landscape, such as STP/ICS plans		
- A brief description of joint governance arrangements for the BCF plan		^^ Link back to top
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	puncil in particular social care, have leadership responsibilities for commissioning. Primary Care Networks are aligned through the CCG with representation as Walsall Together members. Our Primary Care Networks are aligned to our 7 areas and 4 locality areas.
•	Vest Birmingham Sustainability and Transformation Partnership (STP) and plays a strong emphasis on placed based models as 1 of 5 places in the Black Country and the STP plan. This is our place based system ambition with 5 integrated partnerships with Walsall
· .	Together being the driver for how the model is delivered. Our Integrated Care Partnership is a key component of the long-term STP strategy and development of our local integrated system.
	ntegrated model will support the reduction of delayed transfers of care (DTOCs) and facilitate the flow across the system. To strengthen integration, the approach will include sharing and adopting preventative strategies for rapid response, supporting residential oning and delivery of intermediate care and rehabilitation. All are aligned to priorities under BCF and the local aims of developing out of hospital community provision, prolonging the need for long –term care.
Aligned further to the system, is assura	te through our local A&E delivery board. Locally, our A&E board has oversight of our urgent and emergency care system, attendance avoidance, patient flow through hospital to reduce length of stay and our Intermediate Care Service as a key enabler to drive
discharges from the acute through the	tegrated model. Overall, at place based level, our A&E board and Walsall Together oversee the development of services primarily funded by Walsall BCF. Governance is strengthened further through our Joint Commissioning Committee mechanism. The aim of the
Committee is to to drive forward the c	nmissioning transformation of the health and social care system in Walsall, and more specifically:
• To bring together in one place senior	aders from health and social care for the purposes of providing strategic commissioning leadership in relation to the health and social care responsibilities.
 To oversee the planning and delivery 	f Walsall Better Care Fund.
• To ensure the alignment of commiss	ing for services in scope of Walsall Together Integrated Care Partnership.

5. Income

Selected Health and Wellbeing Board:

Walsall

Local Authority Contribution		
Disabled Facilities Grant (DFG)	Gross Contribution	
Walsall	£3,704,013	
DFG breakerdown for two-tier areas only (where applicable)		
Total Minimum LA Contribution (exc iBCF)	£3,704,013	

iBCF Contribution	Contribution
Walsall	£12,332,221
Total iBCF Contribution	£12,332,221

Winter Pressures Grant	Contribution
Walsall	£1,431,825
Total Winter Pressures Grant Contribution	£1,431,825

Are any additional LA Contributions being made in 2019/20? If	Voc
yes, please detail below	Yes

Local Authority Additional Contribution	Contribution	Comments - please use this box clarify any specific uses or sources of funding
Walsall		Contribution aligned to Adult Social Care specific spend to support development of the system
Total Additional Local Authority Contribution	£2,834,872	

CCG Minimum Contribution	Contribution
NHS Walsall CCG	£20,993,946
Total Minimum CCG Contribution	£20,993,946

Are any additional CCG Contributions being made in 2019/20? If Yes yes, please detail below

Additional CCG Contribution	Contribution	Comments - please use this box clarify any specific uses or sources of funding
Additional CCG Contribution	Contribution	<u> </u>
		We have two exisiting services we are funding,
		redesign of stroke/rehabs and the falls service and
NUIS Walsell CCC	6710.000	enhanced primary care to nursing homes.
NHS Walsall CCG	£710,000	
Total Addition CCG Contribution	£710,000	
Total CCG Contribution	£21,703,946	

	2019/20
Total BCF Pooled Budget	£42,006,877

Funding Contributions Comments

Optional for any useful detail e.g. Carry over

Our local iBCF2 schemes funded by reserves/carry forward have been included within the plan as our LA contribution

6. Expenditure

Selected Health and Wellbeing Board: Walsall

<< Link to summary sheet

Running Balances	Income	Expenditure	Balance
DFG	£3,704,013	£3,704,013	£0
Minimum CCG Contribution	£20,993,946	£20,993,946	£0
iBCF	£12,332,221	£12,332,221	£0
Winter Pressures Grant	£1,431,825	£1,431,825	£0
Additional LA Contribution	£2,834,872	£2,834,872	£0
Additional CCG Contribution	£710,000	£710,000	£0
Total	£42,006,877	£42,006,877	£0

Required Spend	Minimum Required Spend	Planned Spend	Under Spend
NHS Commissioned Out of Hospital spend from the minimum	£5,965,884	£10,985,946	£0
CCG allocation	13,303,884	110,363,340	10
Adult Social Care services spend from the minimum CCG	£8,361,500	£8,372,000	£0
allocations	18,501,500	10,372,000	EU

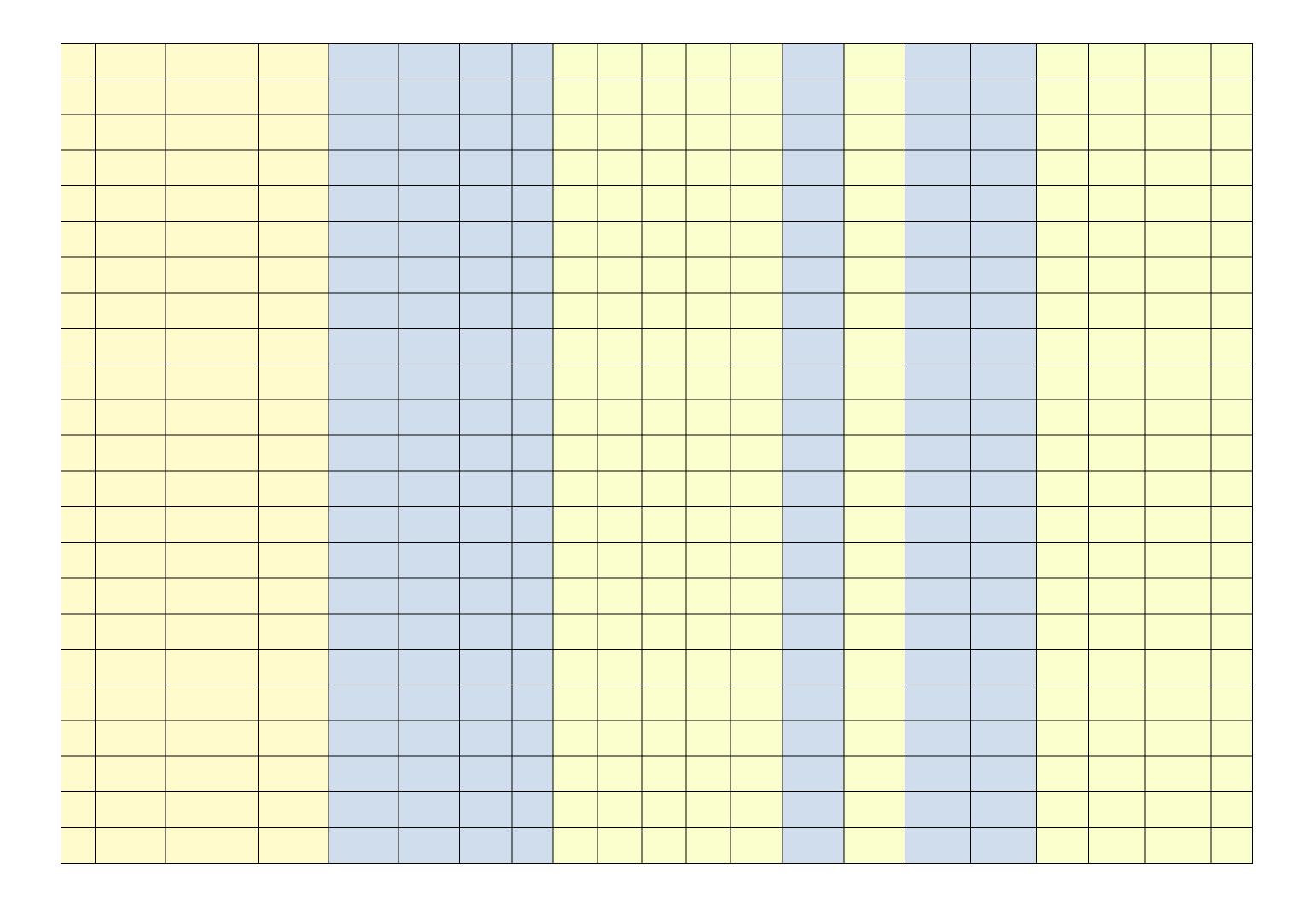
			Link to Scheme	Type description		Planned C	Outputs		Metric	c Impact						Expenditure				
Scheme ID	Scheme Name	Brief Description of Scheme	Scheme Type	Sub Types	Please specify if 'Scheme Type' is 'Other'	Planned Output Unit	Planned Output Estimate	NEA	DTOC	RES	REA	Area of Spend	Please specify if 'Area of Spend' is 'other'		% NHS (if Joint Commissioner)	% LA (if Joint Commissioner)	Provider	Source of Funding	Expenditure (£)	New/ Existing Scheme
1	Frail elderly pathway	Out of Hours A&E support from community nurses	Intermediate Care Services	Rapid / Crisis Response				Medium	Medium	Low	Medium	Community Health		ccg			NHS Community Provider	Minimum CCG Contribution	£85,000	Existing
2	Frail elderly pathway	Support within the acute	Intermediate Care Services	Rapid / Crisis Response				Medium	Medium	Low	Medium	Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£436,000	Existing
3	Frail elderly pathway	Additional community investment	Intermediate Care Services	Rapid / Crisis Response				Medium	Medium	Low	Medium	Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£884,000	Existing
4	Intermediate Care Service	Funding for new Intermediate Cate Team	Intermediate Care Services	Other	Funding of workforce	Planned service capacity		Low	High	High	High	Social Care		LA			Local Authority	Minimum CCG Contribution	£4,239,000	Existing
5	Intermediate care service and community health services	Rapid Response team within Service Level Agreement	Intermediate Care Services	Rapid / Crisis Response				Low	Medium	Medium	Medium	Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£618,000	Existing
6		District nursing wrap around team with Service Level Agreement	Intermediate Care Services	Reablement/Reha bilitation Services		Placements		Low	Medium	High	High	Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£723,000	Existing
7	Non bed services	Stroke intermediate care home care service	Intermediate Care Services	Reablement/Reha bilitation Services		Placements		Low	Low	Low	Low	Community Health		CCG			Local Authority	Minimum CCG Contribution	£87,000	Existing
8	Non bed services	Redesign of stroke/rehab/falls	Intermediate Care Services	Reablement/Reha bilitation Services		Placements		Low	Low	Low	Low	Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£205,000	Existing
9	Non bed services	Redesign of stroke/rehab/falls	Intermediate Care Services	Reablement/Reha bilitation Services		Placements		Low	Low	Low	Low	Community Health		CCG			NHS Community Provider	Additional CCG Contribution	£481,000	Existing
10	Non bed services	Walsall Cardiac rehabilitation Trust	Intermediate Care Services	Reablement/Reha bilitation Services		Placements		Low	Low	Low	Low	Community Health		CCG			NHS Community Provider	Minimum CCG Contribution	£278,000	Existing
11	Bed based intermediate care	Transitional care support beds within care homes	Intermediate Care Services	Bed Based - Step Up/Down		Placements		Medium	High	High	Medium	Community Health		LA			Local Authority	Minimum CCG Contribution	£1,636,000	Existing
12	Bed based intermediate care	Spot purchase of intermediate care residential services	Intermediate Care Services	Bed Based - Step Up/Down		Placements		Medium	High	High	Medium	Community Health		CCG			Private Sector	Minimum CCG Contribution	£377,000	Existing
13	Bed based support	Blakenall Drs medical cover linked to intermediate care beds	Intermediate Care Services	Other	Support to beds	Placements		Low	Medium	High	High	Primary Care		CCG			Private Sector	Minimum CCG Contribution	£29,000	Existing
14	Bed based support	GP medical cover to older people care homes	Intermediate Care Services	Other	Support to beds	Placements		Low	Medium	High	High	Primary Care		CCG			Private Sector	Minimum CCG Contribution	£22,000	Existing

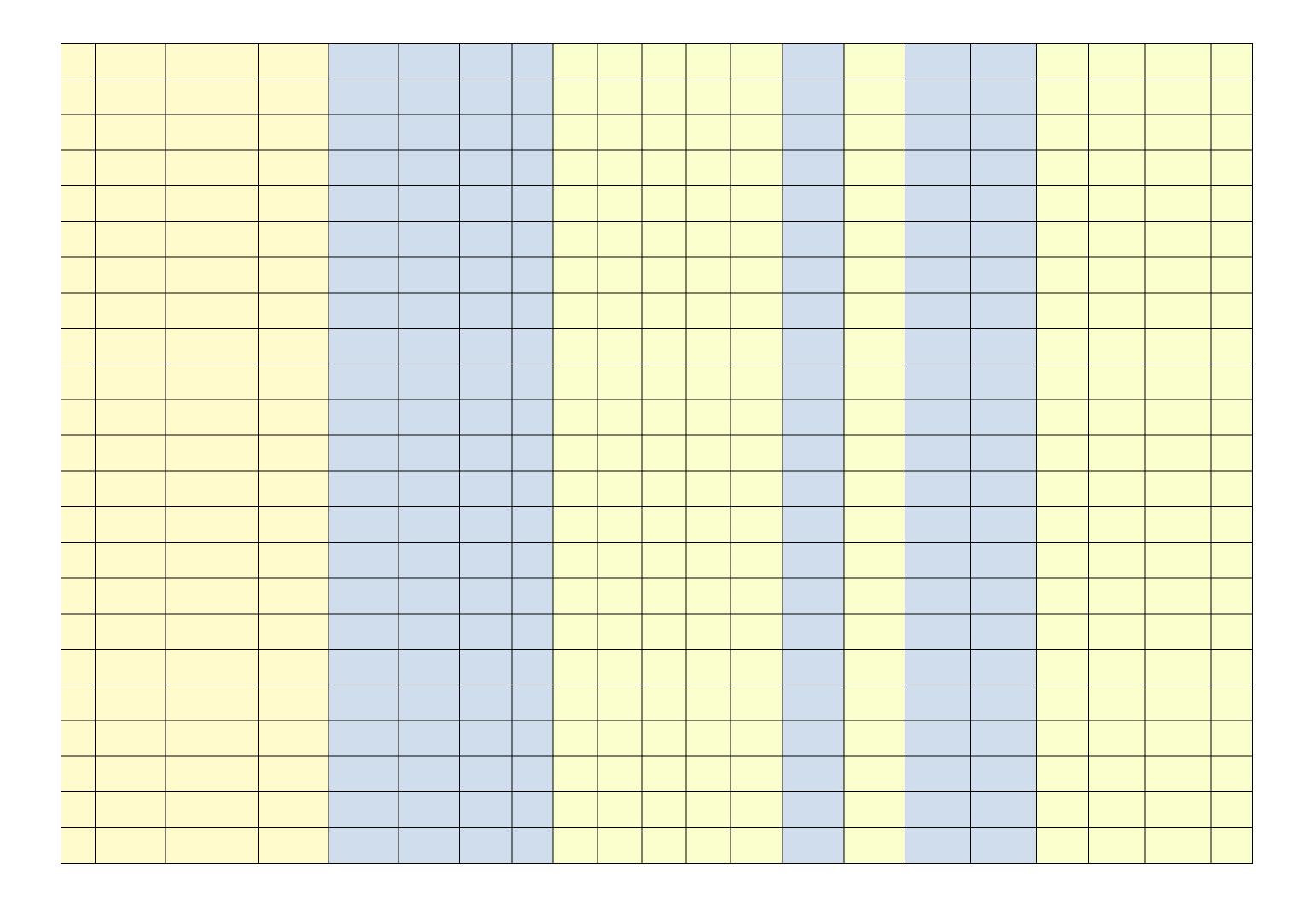
15	Intermediate care	Clincal front door	Intermediate Care	Other	Funding of	Planned		High	High	High	High	Community		CCG		NHS	Minimum CCG	£1,005,000	Existing
	service	funding	Services		workforce	service			/	/I	/	Health				Community	Contribution	,	
						capacity			4	/	/					Provider	1 1/	,	
16	intermediate care	Back door staffing	Intermediate Care	Other	Funding of	Planned		Medium	Medium	High	High	Community		CCG			Minimum CCG	£1,234,000	Existing
	service		Services		workforce	service			/			Health					Contribution	,,	
	3el vice		Sel vices		WOIKIOICE				4	/	/	licaitii				Provider	Contribution	,	
4-				0.1		capacity	-		2.4	1.4 !!	1.0 1:			200			141 1 200	2522.222	
17		Psychiatric liaison team	Intermediate Care	Other	Enabler	Planned		Medium	Medium	Medium	Medium	Mental		CCG			Minimum CCG	£600,000	Existing
	Dementia	7day service ward and	Services			service			4	/	/	Health				Community	Contribution	,	
		A&E support				capacity	/		A 7	/	/					Provider	1 1	,	
18	MH and	Psychiatric liaison team	Intermediate Care	Other	Enabler	Planned		Medium	Medium	Medium	Medium	Mental		CCG		NHS	Minimum CCG	£636,000	Existing
_		7 day service in reach	Services			service	/		A			Health					Contribution	,	
	Dementia	· ·	Scrvices				/		4	/ //	/ /	licaitii				•	Contribution	,	
10		support		5 11 1/5 1		capacity	 		2.4	1.4 11	1.0 11	0 "		200		Provider		255,222	
19	Non bed services	Home from hospital	Intermediate Care	Reablement/Reha		Packages	/	Medium	Medium	Medium	Medium	Community		CCG			Minimum CCG	£66,000	Existing
		services for dementia	Services	bilitation Services			/		A 7	/	/	Health				Authority	Contribution	,	
		and frail elderly					/		A 7	/	/						1 1	,	
20	Bed based	Enhanced primary care	Residential	Nursing Home		Placements		Low	Medium	High	Medium	Primary Care		CCG		Private	Additional	£229,000	Existing
-	intermediate care	' '	Placements				/		A			', ' '					CCG	.,	
	intermediate care	to marsing mornes.	i ideeiiieiits				/		A 7	/	/					300001		,	
	0 "			0 51 :					2.4	1.4 11	1.0 11	0 "		200		12000	Contribution	21.12.222	
21		Community nursing in	Integrated Care	Care Planning,				Medium	Medium	Medium	Medium	Community		ccg			Minimum CCG	£149,000	Existing
	enablers	reach team	Planning and	Assessment and		4			4	/ //	/ /	Health				Community	Contribution	,	
			Navigation	Review		4			4	/ //	/ /					Provider	1 1	,	
22	Community	Single point of access	Integrated Care	Single Point of				High	High	High	High	Community		CCG		NHS	Minimum CCG	£243,000	Existing
	enablers		Planning and	Access								Health		1			Contribution	5,550	۵۶
	enablers			Access					A 7	/	/	пеанн				•	Contribution	,	
			Navigation						4	4	4					Provider			
23	Staffing	Protecting social	Integrated Care	Care Planning,				Low	Low	Medium	Medium	Social Care		LA		Local	Minimum CCG	£291,000	Existing
		services - care act	Planning and	Assessment and					A 7	/	/					Authority	Contribution	,	
		element additional	Navigation	Review		4			4	/ //	/ /						1 1	,	
		staffing							A 7	/	/						1 1	,	
24	MH and	Dementia support	Integrated Care	Care Coordination				Medium	Medium	Medium	Medium	Mental		CCG		Charity /	Minimum CCG	£238,000	Fxisting
			Planning and	care coordination				Wicaiaiii	Wicaiaiii	Wiedidiii	Wicalam	Health		cco				2230,000	EXISTING
	Dementia	workers, advisors and							A 7	/	/	пеанн				,	Contribution	,	
		cafes	Navigation						4							Sector			
25	Carers	Support to carers	Carers Services	Carer Advice and				Low	Low	Low	Low	Social Care		LA		Private	Minimum CCG	£488,000	Existing
				Support					A 7	/	/					Sector	Contribution	,	
				''		4			4	/ //	/ /						1 1	,	
26	Community	Integrated community	Assistive	Community Based	1			Medium	Medium	Medium	High	Social Care		LA		NHS	Minimum CCG	£133,000	Evicting
20				1		4		ivieululli	Medium	Medium	півіі	30Clai Care		LA		_		1155,000	EXISTING
	enablers	equipment store -	Technologies and	Equipment					A 7	/	/					,	Contribution	,	
		council element	Equipment													Provider	<u> </u>		
27	Community	Integrated community	Assistive	Community Based				Medium	Medium	Medium	High	Community		CCG		NHS	Minimum CCG	£686,000	Existing
	enablers	equipment store - CCG	Technologies and	Equipment					A 7	/		Health				Community	Contribution	,	_
		allocation	Equipment			4			4	/ //	/ /					Provider	1	,	
28	Community			Community Bosed	1			Madium	Madium	Madium	High	Community		ccg			Minimum CCG	£467,000	Cuistina
28	Community	Integrated equipment	Assistive	Community Based		4		Medium	Medium	Medium	High	Community		CCG				1467,000	Existing
	enablers	service	Technologies and	Equipment					A 7	/	/	Health				Community	Contribution	,	
			Equipment			4			/	/ //	/ /					Provider	1 /	,	
29	Community	DFG related schemes	DFG Related	Adaptations															
	enablers		Schemes					Low	Medium	Medium	Medium	Other	Health and	LA			DFG	£2.894.013	Existing
	enablers							Low	Medium	Medium	Medium	Other	Health and	LA		Private	DFG	£2,894,013	Existing
			Scrienies					Low	Medium	Medium	Medium		Health and care pathways	LA			DFG	£2,894,013	Existing
30	Community															Private Sector			
	Community	DFG related schemes	DFG Related	Other	Enabler			Low	Medium Medium	Medium Medium	Medium Medium			LA LA		Private Sector	DFG DFG	£2,894,013 £810,000	
	enablers	DFG related schemes		Other	Enabler											Private Sector			
	1	DFG related schemes	DFG Related	Other	Enabler											Private Sector NHS Community			
31	enablers		DFG Related Schemes		Enabler			Low	Medium	Medium	Medium	Social Care	care pathways	LA		Private Sector NHS Community Provider	DFG	£810,000	Existing
31	enablers Community	Case management	DFG Related Schemes		Enabler							Social Care Community	care pathways			Private Sector NHS Community Provider NHS	DFG Minimum CCG		Existing
31	enablers Community	Case management approach in nursing and	DFG Related Schemes		Enabler			Low	Medium	Medium	Medium	Social Care	care pathways	LA		Private Sector NHS Community Provider NHS Community	DFG Minimum CCG	£810,000	Existing
31	enablers Community	Case management approach in nursing and residential for	DFG Related Schemes		Enabler			Low	Medium	Medium	Medium	Social Care Community	care pathways	LA		Private Sector NHS Community Provider NHS	DFG Minimum CCG	£810,000	Existing
	enablers Community support	Case management approach in nursing and residential for community nursing	DFG Related Schemes Community Based Schemes		Enabler			Low	Medium Medium	Medium	Medium Medium	Social Care Community Health	care pathways	LA CCG		Private Sector NHS Community Provider NHS Community Provider	DFG Minimum CCG Contribution	£810,000 £413,000	Existing Existing
31	enablers Community support Community	Case management approach in nursing and residential for	DFG Related Schemes Community Based Schemes Personalised Care		Enabler	Hours of		Low	Medium	Medium	Medium Medium	Social Care Community Health Community	care pathways	LA		Private Sector NHS Community Provider NHS Community Provider	DFG Minimum CCG Contribution Minimum CCG	£810,000	Existing Existing
	enablers Community support Community	Case management approach in nursing and residential for community nursing	DFG Related Schemes Community Based Schemes		Enabler	Hours of Care		Low	Medium Medium	Medium	Medium Medium	Social Care Community Health	care pathways	LA CCG		Private Sector NHS Community Provider NHS Community Provider	DFG Minimum CCG Contribution Minimum CCG	£810,000 £413,000	Existing Existing
	enablers Community support Community	Case management approach in nursing and residential for community nursing Evening and night	DFG Related Schemes Community Based Schemes Personalised Care		Enabler			Low	Medium Medium	Medium	Medium Medium	Social Care Community Health Community	care pathways	LA CCG		Private Sector NHS Community Provider NHS Community Provider	DFG Minimum CCG Contribution Minimum CCG	£810,000 £413,000	Existing Existing
	enablers Community support Community enablers	Case management approach in nursing and residential for community nursing Evening and night support	DFG Related Schemes Community Based Schemes Personalised Care at Home		Enabler			Low Medium Medium	Medium Medium High	Medium Medium High	Medium Medium High	Social Care Community Health Community Health	care pathways	LA CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider	Minimum CCG Contribution Minimum CCG Contribution	£810,000 £413,000 £79,000	Existing Existing Existing
32	enablers Community support Community enablers Community	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised	Personal Health	Enabler			Low	Medium Medium	Medium	Medium Medium	Social Care Community Health Community Health Community	care pathways	LA CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG	DFG Minimum CCG Contribution Minimum CCG Contribution Minimum CCG	£810,000 £413,000	Existing Existing Existing
32	enablers Community support Community enablers Community	Case management approach in nursing and residential for community nursing Evening and night support	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and		Enabler			Low Medium Medium	Medium Medium High	Medium Medium High	Medium Medium High	Social Care Community Health Community Health	care pathways	LA CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG	Minimum CCG Contribution Minimum CCG Contribution	£810,000 £413,000 £79,000	Existing Existing Existing
32	enablers Community support Community enablers Community enablers	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning	Personal Health				Low Medium Medium Medium	Medium Medium High Medium	Medium Medium High Medium	Medium Medium High Medium	Social Care Community Health Community Health Community Health	care pathways	CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider Community Community Community Community Community Community Community CCG	Minimum CCG Contribution Minimum CCG Contribution Minimum CCG Contribution	£810,000 £413,000 £79,000	Existing Existing Existing Existing
32	enablers Community support Community enablers Community enablers	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and	Personal Health	Enabler			Low Medium Medium	Medium Medium High	Medium Medium High	Medium Medium High	Social Care Community Health Community Health Community	care pathways	LA CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider Community Community Community Community Community Community Community CCG	DFG Minimum CCG Contribution Minimum CCG Contribution Minimum CCG	£810,000 £413,000 £79,000	Existing Existing Existing Existing
32	enablers Community support Community enablers Community enablers Additional	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning	Personal Health				Low Medium Medium Medium	Medium Medium High Medium	Medium Medium High Medium	Medium Medium High Medium	Social Care Community Health Community Health Community Health	care pathways	CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG Private	Minimum CCG Contribution Minimum CCG Contribution Minimum CCG Contribution	£810,000 £413,000 £79,000	Existing Existing Existing Existing
32	enablers Community support Community enablers Community enablers Additional	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning	Personal Health	Community			Low Medium Medium Medium	Medium Medium High Medium	Medium Medium High Medium	Medium Medium High Medium	Social Care Community Health Community Health Community Health	care pathways	CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG Private	DFG Minimum CCG Contribution Minimum CCG Contribution Minimum CCG Contribution Minimum CCG Minimum CCG	£810,000 £413,000 £79,000	Existing Existing Existing Existing
33 33 34	enablers Community support Community enablers Community enablers Additional support	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home placement budgets	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning Other	Personal Health	Community support			Low Medium Medium Medium	Medium Medium High Medium	Medium Medium High Medium	Medium Medium High Medium	Social Care Community Health Community Health Community Health Social Care	care pathways	LA CCG CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG Private Sector	Minimum CCG Contribution	£810,000 £413,000 £79,000 £15,000	Existing Existing Existing Existing Existing
33 34	enablers Community support Community enablers Community enablers Additional support	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home placement budgets Risk of unachieved	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning	Personal Health	Community support			Low Medium Medium Medium	Medium Medium High Medium	Medium Medium High Medium	Medium Medium High Medium	Social Care Community Health Community Health Community Health Social Care	Care pathways Health and	CCG CCG		Private Sector NHS Community Provider NHS Community Provider Community Provider NHS Community Provider CCG Private Sector CCG	Minimum CCG Contribution	£810,000 £413,000 £79,000	Existing Existing Existing Existing Existing
33 33 34	enablers Community support Community enablers Community enablers Additional support	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home placement budgets	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning Other	Personal Health	Community support			Low Medium Medium Medium	Medium Medium High Medium	Medium Medium High Medium	Medium Medium High Medium	Social Care Community Health Community Health Community Health Social Care	care pathways	LA CCG CCG CCG		Private Sector NHS Community Provider NHS Community Provider Community Provider NHS Community Provider CCG Private Sector CCG	Minimum CCG Contribution	£810,000 £413,000 £79,000 £15,000	Existing Existing Existing Existing Existing
32 33 34	enablers Community support Community enablers Community enablers Additional support Additional support	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home placement budgets Risk of unachieved reduction in admissions	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning Other	Personal Health Budgets	Community support			Low Medium Medium Medium Medium	Medium Medium High Medium Low	Medium Medium High Medium Low	Medium Medium High Medium Low	Social Care Community Health Community Health Community Health Social Care	Health and care pathways	CCG CCG CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG Private Sector CCG	Minimum CCG Contribution	£810,000 £413,000 £79,000 £15,000 £3,221,000	Existing Existing Existing Existing Existing Existing
32 33 34	enablers Community support Community enablers Community enablers Additional support Additional support	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home placement budgets Risk of unachieved	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning Other	Personal Health	Community support			Low Medium Medium Medium	Medium Medium High Medium	Medium Medium High Medium	Medium Medium High Medium Low	Social Care Community Health Community Health Community Health Social Care	Health and care pathways	LA CCG CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG Private Sector CCG	Minimum CCG Contribution	£810,000 £413,000 £79,000 £15,000	Existing Existing Existing Existing Existing Existing
32 33 34 35	enablers Community support Community enablers Community enablers Additional support Additional support Community	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home placement budgets Risk of unachieved reduction in admissions	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning Other	Personal Health Budgets	Community support			Low Medium Medium Medium Medium	Medium Medium High Medium Low	Medium Medium High Medium Low	Medium Medium High Medium Low	Social Care Community Health Community Health Community Health Social Care	Health and care pathways	CCG CCG CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG Private Sector CCG	Minimum CCG Contribution Minimum CCG Minimum CCG Contribution	£810,000 £413,000 £79,000 £15,000 £3,221,000	Existing Existing Existing Existing Existing Existing
32	enablers Community support Community enablers Community enablers Additional support Additional support Community	Case management approach in nursing and residential for community nursing Evening and night support Co-ordination of personal health budgets Short term care home placement budgets Risk of unachieved reduction in admissions Additional single point	DFG Related Schemes Community Based Schemes Personalised Care at Home Personalised Budgeting and Commissioning Other Other	Personal Health Budgets	Community support			Low Medium Medium Medium Medium	Medium Medium High Medium Low	Medium Medium High Medium Low	Medium Medium High Medium Low	Social Care Community Health Community Health Community Health Social Care Other	Health and care pathways	CCG CCG CCG CCG		Private Sector NHS Community Provider NHS Community Provider NHS Community Provider CCG Private Sector CCG NHS	Minimum CCG Contribution Minimum CCG Minimum CCG Contribution	£810,000 £413,000 £79,000 £15,000 £3,221,000	Existing Existing Existing Existing Existing Existing

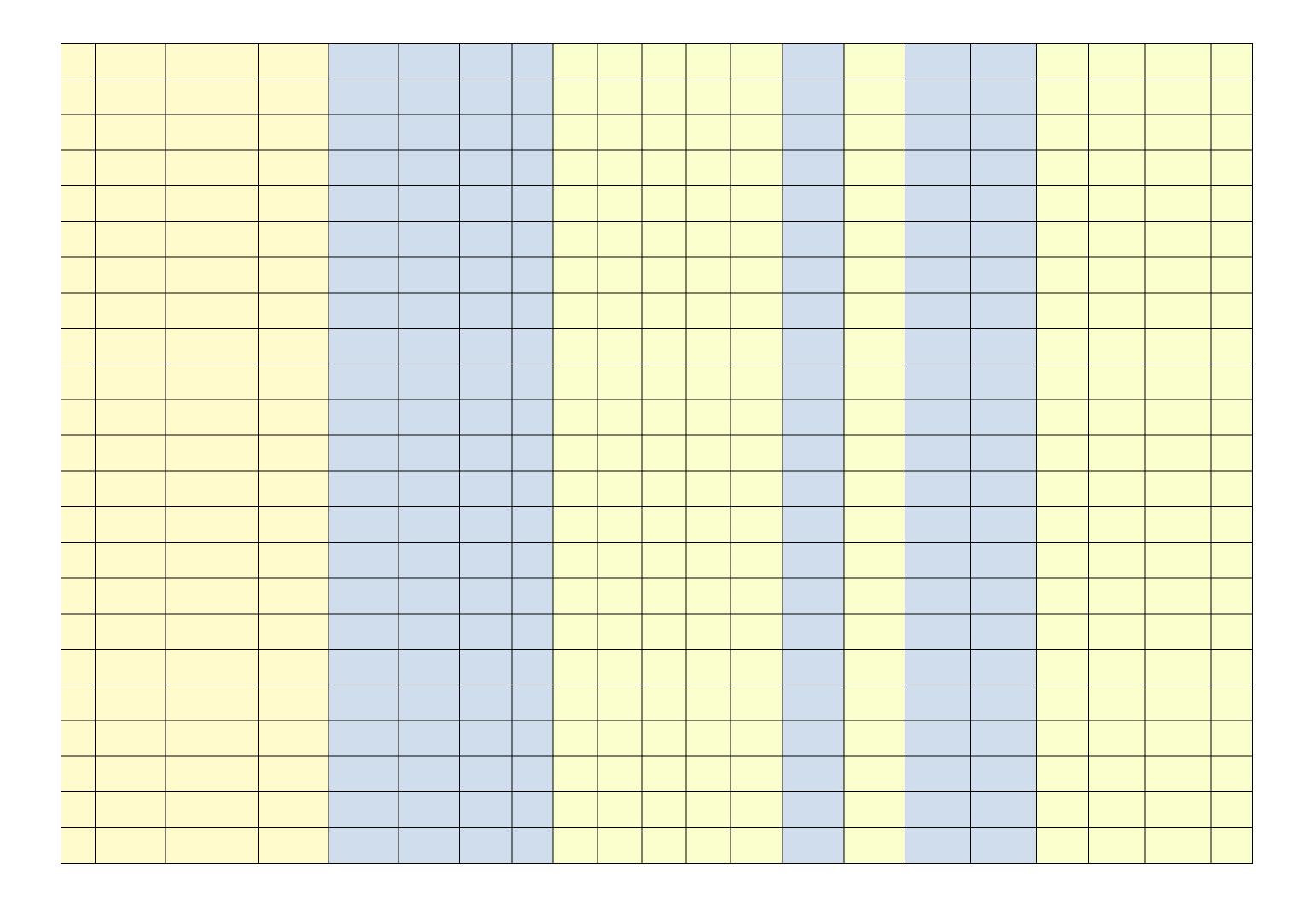
37	Additional	Community re-	Intermediate Care	Reablement/Reha		Packages	Low	Low	Medium	High	Social Care	LA		Local	iBCF	£250,000	Existing
3,	funding	ablement	Services	bilitation Services		ruckuges	2011	2011	Wediam	6	Social care			Authority		2230,000	Existing
38	Additional support	Employment support	Integrated Care Planning and	Care Planning, Assessment and			Low	Low	Medium	Medium	Social Care	LA		Local Authority	iBCF	£23,455	Existing
			Navigation	Review										,			
39	Additional	Travel/running	Integrated Care	Care Planning,			Low	Low	Low	Low	Social Care	LA		Local	iBCF	£5,000	Existing
	support	expenses	Planning and	Assessment and										Authority			
40	Additional	LD/CHC Advanced Pract	Navigation	Review			Low	Law	Medium	Law	Social Care	LA		Local	iBCF	£49,536	Now
40	support	review support	Integrated Care Planning and	Care Planning, Assessment and			Low	Low	Medium	Low	Social Care	LA		Authority	IBCF	149,530	inew
	σαρροιτ	Teview support	Navigation	Review										Authority			
41	Additional	Additional OT/SW posts		Care Planning,			Low	Medium	High	High	Social Care	LA		Local	iBCF	£504,302	Existing
	support		Planning and	Assessment and					_					Authority			_
			Navigation	Review													
42	Additional	Advanced Practitioner	Integrated Care	Care Planning,			Low	Medium	Medium	Medium	Social Care	LA		Local	iBCF	£51,005	New
	support	to support planning	Planning and	Assessment and										Authority			
		D. II. O. T. I.	Navigation	Review											10.05		
43	Additional	Better Care Fund	Integrated Care	Care Planning,			Low	Low	Low	Low	Social Care	LA		Local	iBCF	£32,000	New
	support	Manager part funding	Planning and Navigation	Assessment and Review										Authority			
44	Additional	Additional	Personalised	Integrated			Low	Medium	Medium	Medium	Social Care	LA		Local	iBCF	£95,069	Existing
	support	commissioning posts	Budgeting and	Personalised			2011		.v.ca.a	ca.a				Authority	.56.	255,005	27568
		and hours	Commissioning	Commissioning										.,			
45	Additional	Brokerage and business		Integrated			Low	Medium	Medium	Medium	Social Care	LA		Local	iBCF	£314,747	Existing
	support	support	Budgeting and	Personalised										Authority			
			Commissioning	Commissioning													
46	Additional	Performance and	Personalised	Integrated			Low	Medium	Medium	Medium	Social Care	LA		Local	iBCF	£9,611	Existing
	support	systems support	Budgeting and	Personalised										Authority			
47	Additional	Annual court of	Commissioning	Commissioning			Low	Low	Low	Low	Social Care	LA		Local	iBCF	£31,000	Now
47	support	protection	Personalised Budgeting and	Integrated Personalised			Low	LOW	LOW	LOW	Social Care	LA		Authority	IBCF	131,000	inew
	зиррогс	management fee	Commissioning	Commissioning										Authority			
48	Additional	Case mgt support	Personalised	Integrated			Low	Low	Low	Low	Social Care	LA		Local	iBCF	£30,000	New
	support	officer	Budgeting and	Personalised										Authority		,	
			Commissioning	Commissioning										•			
49	Social Care	Protecting Adult Social	Other		Social care		Medium	Medium	Medium	Medium	Social Care	LA		Local	iBCF	£1,488,379	Existing
	support	Care			support									Authority			
F0	Carial Cara	Duntantina Adult Canial	Other		Casialasas		NA a divina	N 4 a alii	N A a alicena	NA a dissas	Carial Cara	1.0		Land	:DCF	C220 F00	F. datia
50	Social Care	Protecting Adult Social Care	Other		Social care		Medium	Medium	Medium	Medium	Social Care	LA		Local Authority	iBCF	£229,500	Existing
	support	Care			support									Authority			
51	Social Care	Protecting Adult Social	Other		Social care		Medium	Medium	Medium	Medium	Social Care	LA		Local	iBCF	£8,590,690	Existing
	support	Care			support									Authority		-,,	
52	Additional	Transformation of	Community Based				High	Medium	Medium	Medium	Social Care	LA		Local	iBCF	£110,000	New
	support		Schemes											Authority			
		prevention	0.1												10.05		
53	Additional	_	Other		Social care		Low	Low	Low	Low	Social Care	LA		Private Sector	iBCF	£308,735	Existing
	support	uplift			support									Sector			
54	Additional	Housing 21 and care	Housing Related				Low	Medium	High	High	Social Care	LA		Private	iBCF	£82.931	Existing
	support	lineasing 22 and care	Schemes				2011		6		000141 041 0			Sector	.56.	202,301	2/11561118
55	Winter pressures	Discharge to assess	HICM for	Chg 4. Home First			Low	High	High	High	Social Care	LA		Private	Winter	£210,187	New
		demand	Managing	/ Discharge to										Sector	Pressures		
			Transfer of Care	Access											Grant		
56	Winter pressures	Re-ablement hours	Home Care or				Low	High	High	High	Social Care	LA		Private	Winter	£277,120	New
		demand	Domiciliary Care											Sector	Pressures Grant		
57	Winter pressures	Ranid Response	Home Care or				Low	High	High	High	Social Care	LA		Private	Winter	£37,023	New
J,	viliter pressures		Domiciliary Care				20 00			111611	Jocial Cale			Sector	Pressures	137,023	1 4 C VV
			_ ccinary care											300.01	Grant		
58	Winter pressures	Pilot schemes for	Intermediate Care	Other	Winter 19 short	Planned	Medium	Medium	Medium	Medium	Social Care	LA		Private	Winter	£250,000	New
		innovation	Services		term scheme	service								Sector	Pressures		
						capacity									Grant		
59	Winter pressures	Community packages of				Packages	Low	Medium	Medium	High	Social Care	LA		Private	Winter	£657,495	New
		care	Domiciliary Care											Sector	Pressures		
															Grant		

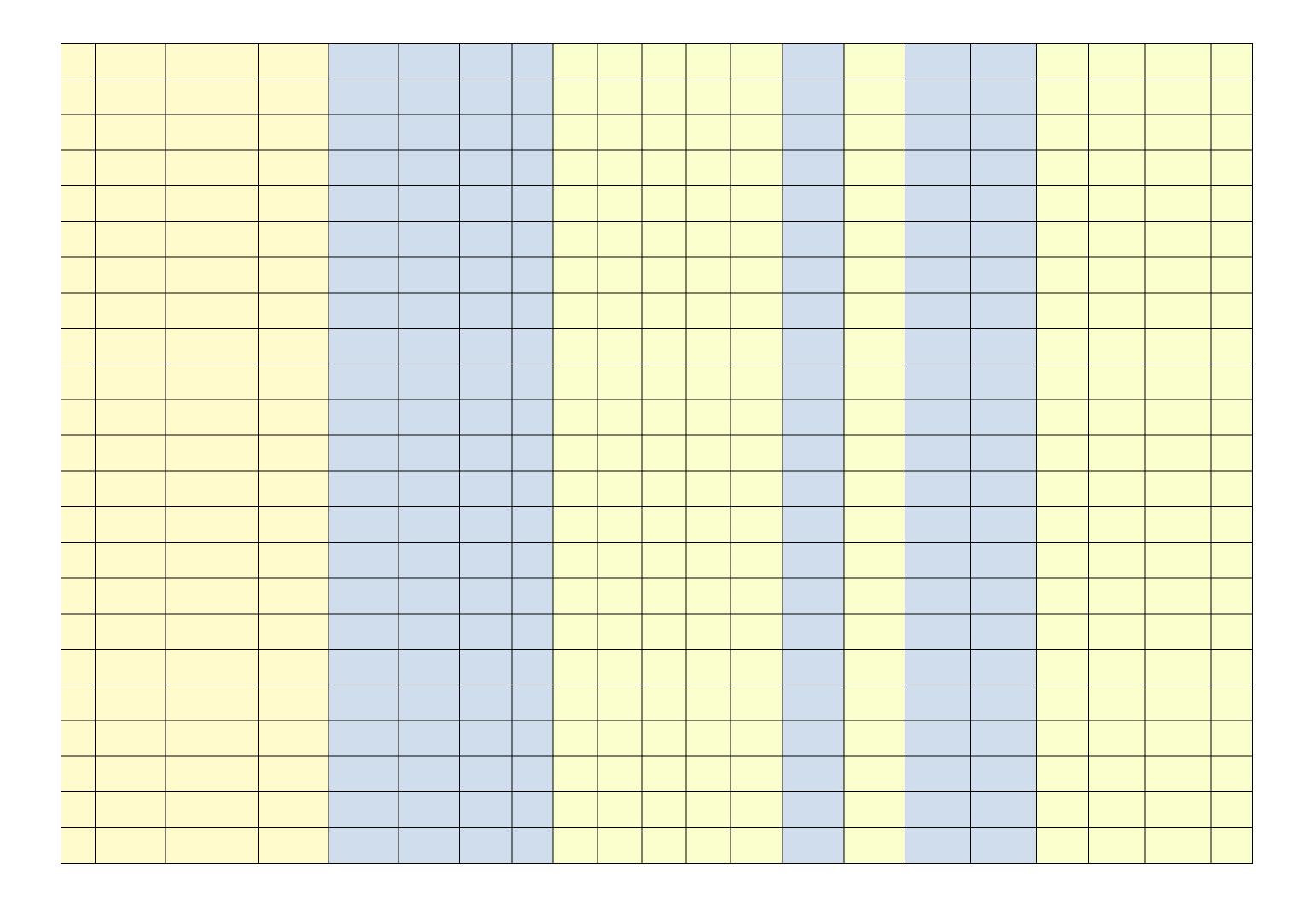
60	Additional	Shared lives	Prevention / Early	Other	Prevention		Low	Low	Medium	Low	Social Care	LA		Local	iBCF	£53,549	Existing
	support		Intervention		services									Authority			
61	Additional support	Adult Social Care training budget	Care Act Implementation Related Duties	Other	System support		Medium	Medium	Medium	Medium	Social Care	LA		Local Authority	iBCF	£40,000	Existing
62	Community support	End of life beds	Residential Placements	Nursing Home		Placements	Medium	Medium	Medium	Medium	Community Health	CCG		Private Sector	Minimum CCG Contribution	£190,000	Existing
63	Bed based intermediate care	, ,	Residential Placements	Nursing Home		Placements	Low	Medium	High	Medium	Primary Care	CCG		Private Sector	Minimum CCG Contribution	£20,946	Existing
64	Additional support	Trusted Assessor	HICM for Managing Transfer of Care	Chg 6. Trusted Assessors			Medium	High	High	High	Social Care	LA		Local Authority	Additional LA Contribution	£84,000	New
65	Additional support	LD/CHC Advanced Pract review support	Integrated Care Planning and Navigation	Care Planning, Assessment and Review			Low	Low	Medium	Low	Social Care	LA		Local Authority	Additional LA Contribution	£40,940	New
66	Additional support	,	Personalised Budgeting and Commissioning	Integrated Personalised Commissioning			Low	Medium	Low	Low	Social Care	LA		Local Authority	Additional LA Contribution	£60,000	New
67	Additional support	Lead OT post	Integrated Care Planning and Navigation	Care Planning, Assessment and Review			Medium	Medium	High	High	Social Care	LA		Local Authority	iBCF	£32,712	New
68	Additional support	Lead OT post	Integrated Care Planning and Navigation	Care Planning, Assessment and Review			Medium	Medium	High	High	Social Care	LA		Local Authority	Additional LA Contribution	£1,245	New
69	Additional support	Healthwatch advocate			Enabler support		Medium	Medium	Medium	Medium	Social Care	LA		Local Authority	Additional LA Contribution	£9,650	New
70	Additional support	Quality in care team		Chg 8. Enhancing Health in Care Homes			High	High	High	High	Social Care	LA		Local Authority	Additional LA Contribution	£243,564	New
71	Additional support	Model of senior structure alliance	HICM for Managing	Chg 3. Multi- Disciplinary/Multi- Agency Discharge			Medium	Medium	Medium	Medium	Social Care	LA		Local Authority	Additional LA Contribution	£230,646	New
72	Additional support	Payments support team		Integrated Personalised Commissioning			Low	Low	Low	Low	Social Care	LA		Local Authority	Additional LA Contribution	£62,967	New
73	Additional support	Brokerage pressures	Personalised Budgeting and Commissioning	Integrated Personalised Commissioning			Low	Medium	Medium	Medium	Social Care	LA		Local Authority	Additional LA Contribution	£18,467	New
74	Additional support	Finance support	Personalised Budgeting and	Integrated Personalised Commissioning			Low	Low	Low	Low	Social Care	LA		Local Authority	Additional LA Contribution	£47,000	New
75	Additional support	Black Country integration role	Integrated Care Planning and Navigation	Care Planning, Assessment and Review			Low	Low	Low	Low	Social Care	LA		Local Authority	Additional LA Contribution	£12,500	New
76	Additional support	Demand management uplift	Other		Social care support		Low	Low	Low	Low	Social Care	LA		Local Authority	Additional LA Contribution	£1,418,466	New
77	Additional support	19/20 additional uplift costs	Other		Social care support		Low	Medium	Medium	High	Social Care	LA		Local Authority	Additional LA Contribution	£218,176	New
78	Additional suppport	Rapid Response/ Re- ablement hours	Intermediate Care Services	Rapid / Crisis Response			Medium	High	Medium	High	Social Care	LA		Local Authority	Additional LA Contribution	£40,599	New
79	Additional support	Winter pressures scheme	Intermediate Care Services	Rapid / Crisis Response			Low	High	Medium	High	Social Care	LA		Local Authority	Additional LA Contribution	£8,000	New
80	Additional support	Commissioning support	Personalised Budgeting and Commissioning	Integrated Personalised Commissioning			Low	Medium	Medium	Medium	Social Care	LA		Local Authority	Additional LA Contribution	£50,456	New
81	Additional support	Programme support / Open book	Personalised Budgeting and Commissioning	Integrated Personalised Commissioning			Low	Medium	High	Medium	Social Care	LA		Local Authority	Additional LA Contribution	£50,000	New
82	Additional support	Project lead agency staff	Personalised Budgeting and	Integrated Personalised Commissioning			Low	Low	Low	Low	Social Care	LA		Local Authority	Additional LA Contribution	£60,665	New

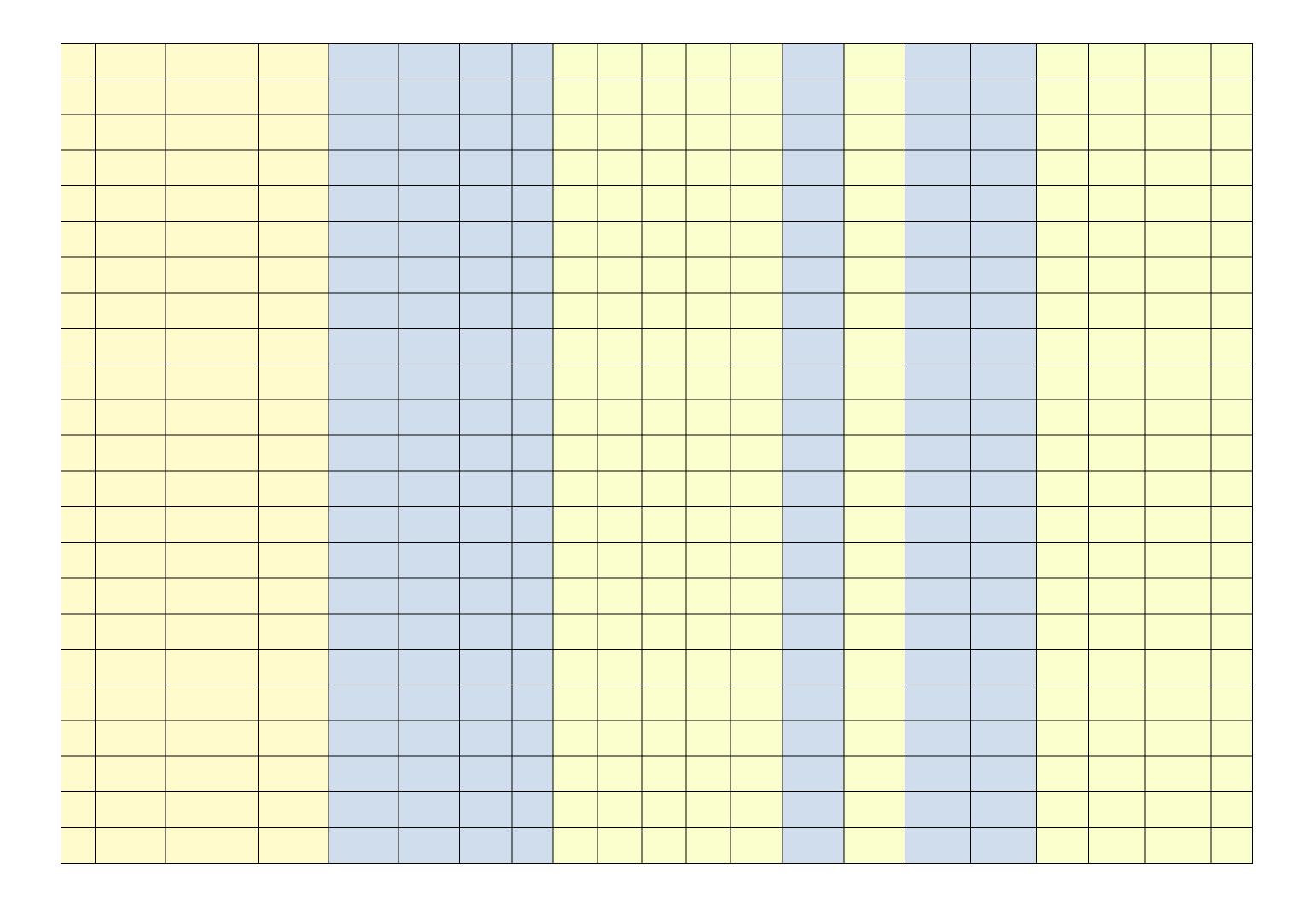
83	support	Practitioner	Planning and Navigation	Care Planning, Assessment and Review						Social Care	LA		Local Authority	Additional LA Contribution	£25,000	
84		External Social Worker review	Integrated Care Planning and Navigation	Care Planning, Assessment and Review		Low	Medium	High	High	Social Care	LA		Local Authority	Additional LA Contribution	£152,531	New

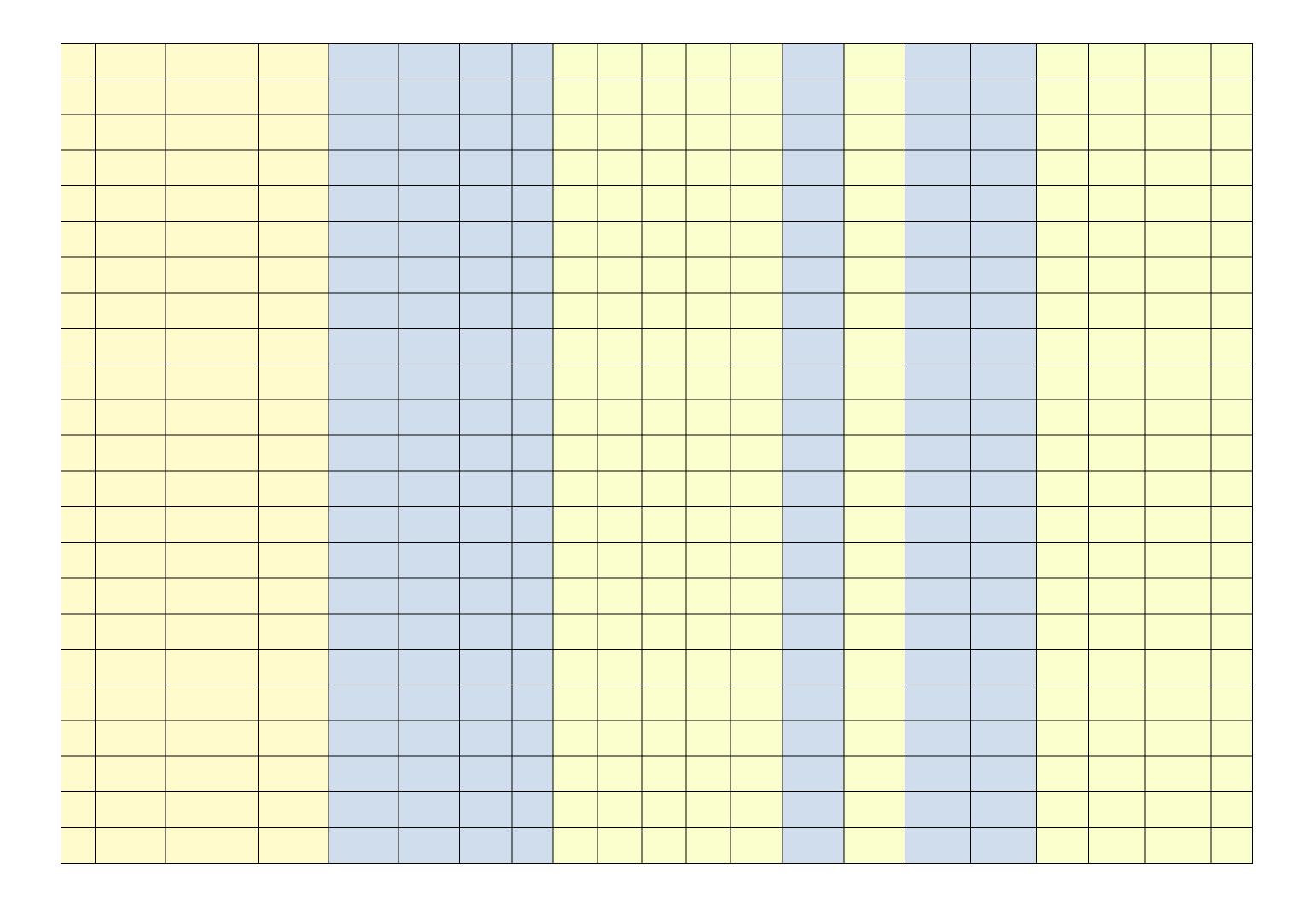












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Scheme Type	<u>Description</u>	<u>Sub Type</u>
Assistive Technologies and Equipment	Using technology in care processes to supportive self-management,	Telecare
	maintenance of independence and more efficient and effective	Wellness Services
	delivery of care. (eg. Telecare, Wellness services, Digital	Digital Participation Services
	participation services).	Community Based Equipment
		Other
Care Act Implementation Related Duties	Funding planned towards the implementation of Care Act related	Deprivation of Liberty Safeguards (DoLS)
	duties.	Other
Carers Services	Supporting people to sustain their role as carers and reduce the	Carer Advice and Support
	likelihood of crisis. Advice, advocacy, information, assessment,	Respite Services
	emotional and physical support, training, access to services to	Other
	support wellbeing and improve independence. This also includes	
	the implementation of the Care Act as a sub-type.	
Community Based Schemes	Schemes that are based in the community and constitute a range of	
	cross sector practitioners delivering collaborative services in the	
	community typically at a neighbourhood level (eg: Integrated	
	Neighbourhood Teams)	
DFG Related Schemes	The DFG is a means-tested capital grant to help meet the costs of	Adaptations
	adapting a property; supporting people to stay independent in their	Other
	own homes.	

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Enablers for Integration	Schemes that build and develop the enabling foundations of health	
	and social care integration encompassing a wide range of potential	
	areas including technology, workforce, market development	
	(Voluntary Sector Business Development: Funding the business	
	development and preparedness of local voluntary sector into	
	provider Alliances/ Collaboratives) and programme management	
	related schemes. Joint commissioning infrastructure includes any	
	personnel or teams that enable joint commissioning. Schemes	
	could be focused on Data Integration, System IT Interoperability,	
	Programme management, Research and evaluation, Supporting the	
	Care Market, Workforce development, Community asset mapping,	
	New governance arrangements, Voluntary Sector Development,	
	Employment services, Joint commissioning infrastructure amongst	
	others.	
High Impact Change Model for Managing Transfer of	The eight changes or approaches identified as having a high impact	Chg 1. Early Discharge Planning
Care	on supporting timely and effective discharge through joint working	Chg 2. Systems to Monitor Patient Flow
	across the social and health system. The Hospital to Home Transfer	Chg 3. Multi-Disciplinary/Multi-Agency Discharge Teams
	Protocol or the 'Red Bag' scheme, while not in the HICM as such, is	Chg 4. Home First / Discharge to Access
	included in this section.	Chg 5. Seven-Day Services
		Chg 6. Trusted Assessors
		Chg 7. Focus on Choice
		Chg 8. Enhancing Health in Care Homes
		Other - 'Red Bag' scheme
		Other approaches
Home Care or Domiciliary Care	A range of services that aim to help people live in their own homes	
	through the provision of domiciliary care including personal care,	
	domestic tasks, shopping, home maintenance and social activities.	
	Home care can link with other services in the community, such as	
	supported housing, community health services and voluntary sector	
	services.	
Housing Related Schemes	This covers expenditure on housing and housing-related services	
	other than adaptations; eg: supported housing units.	

Integrated Care Planning and Navigation	Care navigation services help people find their way to appropriate	Care Coordination
	services and support and consequently support self-management.	Single Point of Access
	Also, the assistance offered to people in navigating through the	Care Planning, Assessment and Review
	complex health and social care systems (across primary care,	Other
	community and voluntary services and social care) to overcome	
	barriers in accessing the most appropriate care and support. Multi-	
	agency teams typically provide these services which can be online	
	or face to face care navigators for frail elderly, or dementia	
	navigators etc. This includes approaches like Single Point of Access	
	(SPoA) and linking people to community assets.	
	Integrated care planning constitutes a co-ordinated, person centred	
	and proactive case management approach to conduct joint	
	assessments of care needs and develop integrated care plans	
	typically carried out by professionals as part of a multi-disciplinary,	
	multi-agency teams.	
	Note: For Multi-Disciplinary Discharge Teams and the HICM for	
	managing discharges, please select HICM as scheme type and the	
	relevant sub-type. Where the planned unit of care delivery and	
	funding is in the form of Integrated care packages and needs to be	
	expressed in such a manner, please select the appropriate sub-type	
	alongside.	
Intermediate Care Services	Chart tarm intervention to proceed the independence of popula	Dad Dacad Ctan Un/Davin
Intermediate care services	Short-term intervention to preserve the independence of people who might otherwise face unnecessarily prolonged hospital stays or	Bed Based - Step Up/Down
	avoidable admission to hospital or residential care. The care is	Reablement/Rehabilitation Services
	person-centred and often delivered by a combination of	Other
	professional groups. Four service models of intermediate care are:	Other
	bed-based intermediate care, crisis or rapid response (including	
	falls), home-based intermediate care, crisis of rapid response (including	
	rehabilitation. Home-based intermediate care is covered in Scheme-	
	A and the other three models are available on the sub-types.	
	A and the other timee models are available on the sub-types.	
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Personalised Budgeting and Commissioning	Various person centred approaches to commissioning and	Personal Health Budgets
	budgeting.	Integrated Personalised Commissioning
		Direct Payments
		Other
Personalised Care at Home	Schemes specifically designed to ensure that a person can continue	
	to live at home, through the provision of health related support at	
	home often complemented with support for home care needs or	
	mental health needs. This could include promoting self-	
	management/expert patient, establishment of 'home ward' for	
	intensive period or to deliver support over the longer term to	
	maintain independence or offer end of life care for people.	
	Intermediate care services provide shorter term support and care	
	interventions as opposed to the ongoing support provided in this	
	scheme type.	
Prevention / Early Intervention		Social Prescribing
	Services or schemes where the population or identified high-risk	Risk Stratification
	groups are empowered and activated to live well in the holistic	Choice Policy
	sense thereby helping prevent people from entering the care	Other
	system in the first place. These are essentially upstream prevention	
	initiatives to promote independence and well being.	
Residential Placements	Residential placements provide accommodation for people with	Supported Living
	learning or physical disabilities, mental health difficulties or with	Learning Disability
	sight or hearing loss, who need more intensive or specialised	Extra Care
	support than can be provided at home.	Care Home
		Nursing Home
		Other
Other	Where the scheme is not adequately represented by the above	
	scheme types, please outline the objectives and services planned	
	for the scheme in a short description in the comments column.	

^{^^} Link back up

7. High Impact Change Model

Selected Health and Wellbeing Board:

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Explain your priorities for embedding elements of the High Impact Change Model for Managing Transfers of Care locally, including:

- Current performance issues to be addressed
- The changes that you are looking to embed further including any changes in the context of commitments to reablement and Enhanced Health in Care Homes in the NHS Long-Term Plan
- Anticipated improvements from this work

Over the next year, our local system will continue to development our models using action review meetings with representation from our provider, care and health. The review meetings will be operational led to discuss how the improvements to the models in line with local developments.

Locally, we have two models at mature, enhanced health in care homes and home first/discharge to assess. Our local enhanced health in care homes model is embedded across our pathway. We now have two homes registered with CQC as outstanding following support delivered from health and care teams. To move towards exemplary, plans to introduce a new integrated quality team are underway to compliment this service, improving quality of care further across the nursing and care home sector within the borough.

In relation to home first, we have a clear pathway in place locally, strengthened by discharge coordinators based at the local acute driving discharges for older people deemed medically stable and able to return home with additional support. This approach will continue for 19/20, ensuring those discharged return home with support where appropriate, maintaining or improving independence in line with national aims and local outcomes of improved wellbeing. Areas which are currently established and moving towards mature for 19/20 will be developed in the following ways;

- Early discharge planning which will be strengthened further through the weekly MDTs. Our local integrated intermediate care service is based at the local acute hospital and will enable further development of managing flow out of the acute. This will be strengthened by analysis of our step up and step down provision to ensure we have appropriate services aligned to need to facilitate planning and timely discharges.
- As a system, further developments are required to review and embed choice protocols to support social care staff and discharge coordinators with conversations regarding discharge from the acute to step down provision to explain no choice is applied and discharge from step down provision to long term care settings.
- Locally, seven day working as a concept is agreed and is embedded in part. This will be developed further with discussions in line with service need, particularly during times of high demand and as our alliance model under Walsall Together develops and embeds.
- Across our integrated system, we have a Trusted Assessor approach where our 'tier 2' team complete complex assessments for intermediate care. Locally, we have agreement to fund our Trusted Assessor pilot via BCF until March 2020. During the pilot phase with an independent provider, we could see amendments were required to the model and a period to embed across the pathway was also required. Locally, this will mean remaining at established in order to complete the necessary analysis to embed an approach which compliments our local system and ensures investment to the pathway. An options appraisal which will be presented during quarter 3 to ensure the most appropriate model is in place going forward for our local system, however

		Please enter current position of maturity	Please enter the maturity level planned to be reached by March 2020	If the planned maturity level for 2019/20 is below established, please state reasons behind that?
Chg 1	Early discharge planning	Established	Mature	
Chg 2	Systems to monitor patient flow	Established	Mature	
Chg 3	Multi-disciplinary/Multi- agency discharge teams	Established	Mature	
Chg 4	Home first / discharge to assess	Mature	Mature	
Chg 5	Seven-day service	Established	Mature	
Chg 6	Trusted assessors	Established	Established	
Chg 7	Focus on choice	Established	Established	
Chg 8	Enhancing health in care homes	Mature	Exemplary	

8. Metrics

Selected Health and Wellbeing Board: Walsall

8.1 Non-Elective Admissions

	19/20 Plan	Overview Narrative
		Our target has been set via our operating plan as per guidance. Out outturn has been
Total number of	Collection of the NEA metric	forecasted at 35,058 for 19/20. This is an 0.6% reduction from 18/19. For reporting
specific acute	plans via this template is not	purposes through BCF, data will be produced by age range. This will enable us to
non-elective	required as the BCF NEA metric	analyse trends regarding older people 65+, in line with BCF targets and reporting
spells per	plans are based on the NEA CCG	requirements.
100,000	Operating plans submitted via	
population	SDCS.	

Please set out the overall plan in the HWB area for reducing Non-Elective Admissions, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Plans are yet to be finalised and signed-off so are subject to change; for the latest version of the NEA CCG operating plans at your HWB footprint please contact your local Better Care Manager (BCM) in the first instance or write in to the support inbox:

ENGLAND.bettercaresupport@nhs.net

8.2 Delayed Transfers of Care

	19/20 Plan	Overview Narrative
Delayed Transfers of Care per day (daily delays) from hospital (aged 18+)		To achieve the daily target set, we have begun to review our mental health and learning disability delays attributed to social care. Plans are now in place to reduce these delays by reviewing processes and sign off agreements with acute partners for our local MH Trust. Continued planning through our daily medically stable list will also support the reduction in the number of delays. We have seen a reduction in our delays over quarter 2 following this approach with numbers on our medically stable list reducing as compared to same periods for 18/19. For 19/20 we will also introduce monitoring against the daily delay target will be in place through a partnership approach, as well as reviewing recording. Our winter pressures grant will focus on funding demand over the winter period, but will also enable the system to respend with innovation, using the funding for short term pilotswith examples of funding additional social care staff, additional support to our equipment store, innovation with the home based providers to support packages of care in areas of the borough seen as difficult to source providers and also incentives for timely discharges.

Please set out the overall plan in the HWB area for reducing Delayed Transfers of Care to meet expectations set for your area. This should include any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric. Include in this, your agreed plan for using the Winter Pressures grant funding to support the local health and care system to manage demand pressures on the NHS, with particular reference to seasonal winter pressures.

Please note that the plan figure for Greater Manchester has been combined, for HWBs in Greater Manchester please comment on individuals HWBs rather than Greater Manchester as a whole. Please note that due to the merger of Bournemouth, Christchurch and Poole to a new Local Authority will mean that planning information from 2018/19 will not reflect the present geographies.

8.3 Residential Admissions

		18/19 Plan	19/20 Plan	Comments
	Annual Rate	682		In line with national ambitions to reduce the number of long term residential admissions, our local target
Long-term support needs of older people (age 65 and over) met by	Numerator	340		numerator has been reduced. This is aligned to our 18/19 year actual numerator of 329 admissions. We are
admission to residential and nursing care homes, per 100,000 population	Denominator			aware of the complexities in need for older people, resulting in long term placements being more appropriate in some cases, however in line with our ambition of oldper people returning to their own home,
		49,866	50,623	we will continue to support expectations.

Please set out the overall plan in the HWB area for reducing rates of admission to residential and nursing homes for people over the age of 65, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Long-term support needs of older people (age 65 and over) met by admission to residential and nursing care homes, per 100,000 population (aged 65+) population projections are based on a calendar year using the 2016 based Sub-National Population Projections for Local Authorities in England;

Please note that due to the merger of the Bournemouth, Christchurch and Poole Local Authorities, this will mean that planning information from 2018/19 will not reflect the present geographies.

8.4 Reablement

		18/19 Plan	19/20 Plan	Comments
Proportion of older people (65 and over) who were still at home 91	ıal (%)	82.2%		In line with proivision regional benchmark figures for our comparators, and our performance over 18/19, we have
	erator	370		increased our target to encourage further mprovement across our pathway on discharge from our step down/
	ominator	450	400	step up services.

Please set out the overall plan in the HWB area for increasing the proportion of older people who are still at home 91 days after discharge from hospital into reablement/rehabilitation, including any assessment of how the schemes and enabling activity for Health and Social Care Integration are expected to impact on the metric.

Please note that due to the merger of the Bournemouth, Christchurch and Poole Local Authorities, this will mean that planning information from 2018/19 will not reflect the present geographies.

Better Care Fund 2019/20 Template

9. Confirmation of Planning Requirements

Selected Health and Wellbeing Board:

Walsall

Theme	Code	Planning Requirement	Key considerations for meeting the planning requirement These are the Key Lines of Enquiry (KLOEs) underpinning the Planning Requirements (PR)	Please confirm whether your BCF plan meets the Planning Requirement?	Please note any supporting documents referred to and relevant page numbers to assist the assurers	Where the Planning requirement is not met, please note the actions in place towards meeting the requirement	Where the Planning requirement is not met, please note the anticipated timeframe for meeting it
	PR1	A jointly developed and agreed plan that all parties sign up to	Has a plan; jointly developed and agreed between CCG(s) and LA; been submitted? Has the HWB approved the plan/delegated approval pending its next meeting? Have local partners, including providers, VCS representatives and local authority service leads (including housing and DFG leads) been involved in the development of the plan? Do the governance arrangements described support collaboration and integrated care? Where the strategic narrative section of the plan has been agreed across more than one HWB, have individual income, expenditure, metric and HICM sections of the plan been submitted for each HWB concerned?	Yes			
NC1: Jointly agreed plan	PR2	A clear narrative for the integration of health and social care	Is there a narrative plan for the HWB that describes the approach to delivering integrated health and social care that covers: - Person centred care, including approaches to delivering joint assessments, promoting choice, independence and personalised care? - A clear approach at HWB level for integrating services that supports the overall approach to integrated care and confirmation that the approach supports delivery at the interface between health and social care? - A description of how the local BCF plan and other integration plans e.g. STP/ICSs align? - Is there a description of how the plan will contribute to reducing health inequalities (as per section 4 of the Health and Social Care Act) and to reduce inequalities for people with protected characteristics under the Equality Act 2010? This should include confirmation that equality impacts of the local BCF plan have been considered, a description of local priorities related to health inequality and equality that the BCF plan will contribute to addressing. Has the plan summarised any changes from the previous planning period? And noted (where appropriate) any lessons learnt?	Yes			
	PR3	A strategic, joined up plan for DFG spending	Is there confirmation that use of DFG has been agreed with housing authorities? Does the narrative set out a strategic approach to using housing support, including use of DFG funding that supports independence at home. In two tier areas, has: - Agreement been reached on the amount of DFG funding to be passed to district councils to cover statutory Disabled Facilities Grants? o - The funding been passed in its entirety to district councils?	Yes			
NC2: Social Care Maintenance	PR4	A demonstration of how the area will maintain the level of spending on social care services from the CCG minimum contribution to the fund in line with the uplift in the overall contribution	Does the total spend from the CCG minimum contribution on social care match or exceed the minimum required contribution (autovalidated on the planning template)?	Yes			
NC3: NHS commissioned Out of Hospital Services	PR5	Has the area committed to spend at equal to or above the minimum allocation for NHS commissioned out of hospital services from the CCG minimum BCF contribution?	Does the total spend from the CCG minimum contribution on non-acute, NHS commissioned care exceed the minimum ringfence (autovalidated on the planning template)?	Yes			
NC4: Implementation of the High Impact Change Model for Managing Transfers of Care	PR6	Is there a plan for implementing the High Impact Change Model for managing transfers of care?	Does the BCF plan demonstrate a continued plan in place for implementing the High Impact Change Model for Managing Transfers of Care? Has the area confirmed the current level of implementation and the planned level at March 2020 for all eight changes? Is there an accompanying overall narrative setting out the priorities and approach for ongoing implementation of the HICM? Does the level of ambition set out for implementing the HICM changes correspond to performance challenges in the system? If the current level of implementation is below established for any of the HICM changes, has the plan included a clear explanation and set of actions towards establishing the change as soon as possible in 2019-20?	Yes			

Agreed expenditure plan for all elements of the BCF	PR7	The state of the s	Have the planned schemes been assigned to the metrics they are aiming to make an impact on? Expenditure plans for each element of the BCF pool match the funding inputs? (auto-validated) Is there confirmation that the use of grant funding is in line with the relevant grant conditions? (tick-box) Is there an agreed plan for use of the Winter Pressures grant that sets out how the money will be used to address expected demand pressures on the Health system over Winter? Has funding for the following from the CCG contribution been identified for the area? - Implementation of Care Act duties? - Funding dedicated to carer-specific support? - Reablement?	Yes		
	PR8	Indication of outputs for specified scheme types	Has the area set out the outputs corresponding to the planned scheme types (Note that this is only for where any of the specified set of scheme types requiring outputs are planned)? (auto-validated)	Yes		
Metrics	PR9	Does the plan set stretching metrics and are there clear and ambitious plans for delivering these?	Is there a clear narrative for each metric describing the approach locally to meeting the ambition set for that metric? Is there a proportionate range of scheme types and spend included in the expenditure section of the plan to support delivery of the metric ambitions for each of the metrics? Do the narrative plans for each metric set out clear and ambitious approaches to delivering improvements? Have stretching metrics been agreed locally for: - Metric 2: Long term admission to residential and nursing care homes - Metric 3: Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement	Yes		

CCG to Health and Well-Being Board Mapping for 2019/20

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E06000055 Bed E0900004 Bex E0900004 Bex E0900004 Bex E0900004 Bex E09000004 Bex E09000005 Birn E0800025 Birn E0800025 Birn E0800025 Birn E08000025 Birn E08000025 Birn E0600008 Blac E0600008 Blac E0600008 Blac E0600009 Blac	edford extey extey extey extey extey extey extey extey exten	04G 07N 07Q 09J 08A 08L 15E 05C 05J	NHS Nene CCG NHS Bexley CCG NHS Bromley CCG NHS Dartford, Gravesham and Swanley CCG NHS Greenwich CCG NHS Lewisham CCG NHS Ismingham and Solihull CCG	0.2% 93.4% 0.1% 1.4% 7.2% 0.1% 78.4%	0.6% 89.8% 0.1% 1.5% 8.4% 0.1%
E09000004 Bex E09000004 Bex E09000004 Bex E09000004 Bex E09000004 Bex E08000025 Birn E08000025 Birn E08000025 Birn E08000025 Birn E08000025 Birn E08000008 Blac E06000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac	exley exley exley exley exley exley rmingham rmingham rmingham rmingham rmingham rmingham	07N 07Q 09J 08A 08L 15E 05C	NHS Bexley CCG NHS Bromley CCG NHS Dartford, Gravesham and Swanley CCG NHS Greenwich CCG NHS Lewisham CCG NHS Ibrmingham and Solihull CCG	93.4% 0.1% 1.4% 7.2% 0.1% 78.4%	89.8% 0.1% 1.5% 8.4% 0.1%
E09000004 Bex E09000004 Bex E09000004 Bex E09000004 Bex E09000005 Birn E08000025 Birn E08000025 Birn E08000025 Birn E08000025 Birn E08000028 Birn E08000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac E06000009 Blac	exley exley exley exley exley rmingham rmingham rmingham rmingham rmingham rmingham	07Q 09J 08A 08L 15E 05C	NHS Bromley CCG NHS Dartford, Gravesham and Swanley CCG NHS Greenwich CCG NHS Lewisham CCG NHS Birmingham and Solihull CCG	0.1% 1.4% 7.2% 0.1% 78.4%	0.1% 1.5% 8.4% 0.1%
E0900004 Bex E0900004 Bex E0900004 Bex E0900005 Birm E0800025 Birm E0800025 Birm E0800025 Birm E08000025 Birm E08000025 Birm E06000008 Blac E0600008 Blac E0600008 Blac E0600009 Blac E0600009 Blac E0600009 Blac	exley exley exley rmingham rmingham rmingham rmingham rmingham	09J 08A 08L 15E 05C	NHS Dartford, Gravesham and Swanley CCG NHS Greenwich CCG NHS Lewisham CCG NHS Birmingham and Solihull CCG	1.4% 7.2% 0.1% 78.4%	1.5% 8.4% 0.1%
E09000004 Bex E08000025 Birn E08000025 Birn E08000025 Birn E08000025 Birn E08000025 Birn E06000008 Blac E06000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac E06000009 Blac	oxley rmingham rmingham rmingham rmingham rmingham rmingham	08L 15E 05C 05J	NHS Lewisham CCG NHS Birmingham and Solihull CCG	0.1% 78.4%	0.1%
E08000025 Birm E08000025 Birm E08000025 Birm E08000025 Birm E08000025 Birm E08000025 Birm E0600008 Blac E0600008 Blac E06000008 Blac E06000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac E06000009 Blac	rmingham rmingham rmingham rmingham rmingham rmingham	15E 05C 05J	NHS Birmingham and Solihull CCG	78.4%	
E08000025 Birm E08000025 Birm E08000025 Birm E08000025 Birm E06000008 Blac E0600008 Blac E0600008 Blac E0600009 Blac E0600009 Blac E0600009 Blac	rmingham rmingham rmingham rmingham rmingham	05C 05J	-		
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E08000025 Birn E08000025 Birn E06000008 Blac E06000008 Blac E06000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac E06000009 Blac	rmingham rmingham			0.2%	0.0%
E08000025 Birn E06000008 Blac E06000008 Blac E06000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac E06000009 Blac	rmingham	05L	NHS Redditch and Bromsgrove CCG	3.1%	0.4%
E06000008 Blac E06000008 Blac E06000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac E08000001 Bolt	-	05Y	NHS Sandwell and West Birmingham CCG	39.2%	17.8%
E06000008 Blac E06000008 Blac E06000009 Blac E06000009 Blac E06000009 Blac		00Q	NHS Walsall CCG NHS Blackburn with Darwen CCG	0.5% 88.9%	0.1% 95.8%
E06000008 Blac E06000009 Blac E06000009 Blac E08000001 Bolt	ackburn with Darwen ackburn with Darwen	00Q 00T	NHS Bolton CCG	1.2%	2.3%
E06000008 Blac E06000009 Blac E06000009 Blac E08000001 Bolt	ackburn with Darwen	00V	NHS Bury CCG	0.2%	0.2%
E06000009 Blac E08000001 Bolt	ackburn with Darwen	01A	NHS East Lancashire CCG	0.7%	1.7%
E08000001 Bolt	ackpool	00R	NHS Blackpool CCG	86.4%	97.6%
	ackpool	02M	NHS Fylde & Wyre CCG	2.1%	2.4%
	olton	00T	NHS Bolton CCG	97.3%	97.5%
	olton	00V	NHS Bury CCG	1.5%	1.0%
	olton	00X	NHS Chorley and South Ribble CCG	0.2%	0.1%
	olton	01G 02H	NHS Salford CCG NHS Wigan Borough CCG	0.6%	0.5% 0.9%
	ournemouth, Christchurch and Poole	11J	NHS Dorset CCG	52.4%	99.7%
	ournemouth, Christchurch and Poole	11A	NHS West Hampshire CCG	0.2%	0.3%
	acknell Forest	15A	NHS Berkshire West CCG	0.5%	2.0%
	acknell Forest	15D	NHS East Berkshire CCG	26.1%	96.9%
E06000036 Brad	acknell Forest	99M	NHS North East Hampshire and Farnham CCG	0.6%	1.0%
	acknell Forest	10C	NHS Surrey Heath CCG	0.2%	0.1%
	adford	02N	NHS Airedale, Wharfdale and Craven CCG	67.2%	18.4%
	adford	02W	NHS Bradford City CCG	98.9%	23.9%
	adford adford	02R	NHS Bradford Districts CCG	98.0%	56.3%
	adford adford	02T 15F	NHS Calderdale CCG NHS Leeds CCG	0.2%	0.0% 1.4%
	adford	03J	NHS Leeds CCG NHS North Kirklees CCG	0.2%	0.0%
E09000032 Brad		03J 07M	NHS Barnet CCG	2.3%	2.4%
E09000005 Brei		07P	NHS Brent CCG	89.7%	86.4%
E09000005 Brei		07R	NHS Camden CCG	3.9%	2.8%
E09000005 Brei	ent	09A	NHS Central London (Westminster) CCG	1.3%	0.7%
E09000005 Brei		07W	NHS Ealing CCG	0.5%	0.6%
E09000005 Brei		08C	NHS Hammersmith and Fulham CCG	0.6%	0.4%
E09000005 Brei		08E	NHS Harrow CCG	5.9%	4.0%
E09000005 Brei		08Y	NHS West London (K&C & QPP) CCG	4.3%	2.7%
	ighton and Hove ighton and Hove	09D 09G	NHS Brighton and Hove CCG NHS Coastal West Sussex CCG	97.9% 0.1%	99.7% 0.2%
	ighton and Hove	99K	NHS Coastal West Sussex CCG NHS High Weald Lewes Havens CCG	0.1%	0.2%
	istol, City of	11E	NHS Bath and North East Somerset CCG	0.1%	0.1%
	istol, City of	15C	NHS Bristol, North Somerset and South Gloucestershire CCG	49.3%	100.0%
	omley	07N	NHS Bexley CCG	0.2%	0.1%
	omley	07Q	NHS Bromley CCG	94.6%	95.1%
	omley	07V	NHS Croydon CCG	1.2%	1.4%
	omley	08A	NHS Greenwich CCG	1.4%	1.2%
	omley	08C	NHS Hammersmith and Fulham CCG	0.1%	0.0%
E09000006 Bro	omlov	08K	NHS Lambeth CCG	0.1%	0.2%
E09000006 Bros		99J	NHS Lewisham CCG NHS West Kent CCG	1.9% 0.1%	1.8% 0.2%

E10000002	Buckinghamshire	06F	NHS Bedfordshire CCG	0.6%	0.5%
E10000002	Buckinghamshire	14Y	NHS Buckinghamshire CCG	94.4%	94.9%
E10000002	Buckinghamshire	15D	NHS East Berkshire CCG	1.4%	1.2%
E10000002	Buckinghamshire	06N	NHS Herts Valleys CCG	1.2%	1.4%
E10000002	Buckinghamshire	08G	NHS Hillingdon CCG	0.7%	0.4%
E10000002	Buckinghamshire	04F	NHS Milton Keynes CCG	1.3%	0.7%
E10000002	Buckinghamshire	04G	NHS Nene CCG	0.1%	0.2%
E10000002 E08000002	Buckinghamshire	10Q 00T	NHS Oxfordshire CCG NHS Bolton CCG	0.6%	0.7% 1.2%
E08000002	Bury	00V	NHS Bury CCG	94.0%	94.3%
E08000002	Bury	01A	NHS East Lancashire CCG	0.0%	0.2%
E08000002 E08000002	Bury	01A	NHS Heywood, Middleton and Rochdale CCG	0.4%	0.5%
E08000002 E08000002	Bury	14L	NHS Manchester CCG	0.6%	2.0%
E08000002	Bury	01G	NHS Salford CCG	1.4%	1.9%
E08000033	Calderdale	02R	NHS Bradford Districts CCG	0.4%	0.6%
E08000033	Calderdale	02T	NHS Calderdale CCG	98.4%	98.9%
E08000033	Calderdale	03A	NHS Greater Huddersfield CCG	0.3%	0.3%
E08000033	Calderdale	01D	NHS Heywood, Middleton and Rochdale CCG	0.1%	0.1%
E10000003	Cambridgeshire	06F	NHS Bedfordshire CCG	1.1%	0.7%
E10000003	Cambridgeshire	06H	NHS Cambridgeshire and Peterborough CCG	71.8%	96.7%
E10000003	Cambridgeshire	06K	NHS East and North Hertfordshire CCG	0.8%	0.7%
E10000003	Cambridgeshire	99D	NHS South Lincolnshire CCG	0.3%	0.0%
E10000003	Cambridgeshire	07H	NHS West Essex CCG	0.2%	0.1%
E10000003	Cambridgeshire	07J	NHS West Norfolk CCG	1.6%	0.4%
E10000003	Cambridgeshire	07K	NHS West Suffolk CCG	4.0%	1.4%
E09000007	Camden	07M	NHS Barnet CCG	0.2%	0.3%
E09000007	Camden	07P	NHS Brent CCG	1.3%	1.9%
E09000007	Camden	07R	NHS Camden CCG	83.9%	88.9%
E09000007	Camden	09A	NHS Central London (Westminster) CCG	5.6%	4.8%
E09000007	Camden	08C	NHS Hammersmith and Fulham CCG	0.4%	0.3%
E0900007	Camden	08D	NHS Haringey CCG	0.5%	0.6%
E09000007	Camden	08H	NHS Islington CCG	3.2%	3.0%
E09000007	Camden	08Y	NHS West London (K&C & QPP) CCG	0.3%	0.2%
E06000056	Central Bedfordshire	06F	NHS Bedfordshire CCG	56.6%	95.0%
E06000056	Central Bedfordshire	14Y	NHS Buckinghamshire CCG	0.8%	1.5%
E06000056	Central Bedfordshire	06K 06N	NHS East and North Hertfordshire CCG	0.3%	0.6%
E06000056	Central Bedfordshire Central Bedfordshire	06P	NHS Lyten CCC	0.4% 2.3%	0.9% 1.9%
E06000056 E06000056	Central Bedfordshire	06P 04F	NHS Luton CCG NHS Milton Keynes CCG	0.1%	0.1%
E06000036	Cheshire East	15M	NHS Derby and Derbyshire CCG	0.1%	0.1%
E06000049	Cheshire East	01C	NHS Eastern Cheshire CCG	96.4%	50.2%
E06000049	Cheshire East	05G	NHS North Staffordshire CCG	1.1%	0.6%
E06000049	Cheshire East	01R	NHS South Cheshire CCG	98.6%	45.8%
E06000049	Cheshire East	01W	NHS Stockport CCG	1.6%	1.2%
E06000049	Cheshire East	02A	NHS Trafford CCG	0.2%	0.1%
E06000049	Cheshire East	02D	NHS Vale Royal CCG	0.6%	0.2%
E06000049	Cheshire East	02E	NHS Warrington CCG	0.7%	0.4%
E06000049	Cheshire East	02F	NHS West Cheshire CCG	1.9%	1.2%
E06000050	Cheshire West and Chester	01C	NHS Eastern Cheshire CCG	1.2%	0.7%
E06000050	Cheshire West and Chester	01F	NHS Halton CCG	0.2%	0.0%
E06000050	Cheshire West and Chester	01R	NHS South Cheshire CCG	0.5%	0.2%
E06000050	Cheshire West and Chester	02D	NHS Vale Royal CCG	99.4%	29.5%
E06000050	Cheshire West and Chester	02E	NHS Warrington CCG	0.4%	0.3%
E06000050	Cheshire West and Chester	02F	NHS West Cheshire CCG	96.9%	69.1%
E06000050	Cheshire West and Chester	12F	NHS Wirral CCG	0.3%	0.3%
E09000001	City of London	07R	NHS Camden CCG	0.2%	7.0%
E09000001	City of London	09A	NHS Central London (Westminster) CCG	0.1%	2.5%
E09000001	City of London	07T	NHS City and Hackney CCG	1.8%	70.4%
E09000001	City of London	08C	NHS Hammersmith and Fulham CCG	0.0%	1.2%
E09000001	City of London	08H	NHS Islington CCG	0.1%	3.6%
E09000001	City of London	08V	NHS Tower Hamlets CCG	0.4%	15.0%
E09000001	City of London	08Y	NHS West London (K&C & QPP) CCG	0.0%	0.2%
E06000052	Cornwall & Scilly	15N	NHS Peron CCG	0.3%	0.6%
E06000052 E06000047	Cornwall & Scilly County Durham	11N 00D	NHS Nurham Dalos, Easington and Sodgefield CCG	99.7% 97.0%	99.4% 52.4%
E06000047 E06000047	County Durham County Durham	03D	NHS Durham Dales, Easington and Sedgefield CCG NHS Hambleton, Richmondshire and Whitby CCG	0.1%	0.0%
E06000047	County Durham	00K	NHS Hartlepool and Stockton-On-Tees CCG	0.1%	0.0%
E06000047	County Durham	13T	NHS Newcastle Gateshead CCG	0.7%	0.0%
E06000047	County Durham	00J	NHS North Durham CCG	96.7%	46.3%
E06000047	County Durham	007 00P	NHS Sunderland CCG	1.2%	0.6%
E08000026	Coventry	05A	NHS Coventry and Rugby CCG	74.5%	99.8%
E08000026	Coventry	05H	NHS Warwickshire North CCG	0.4%	0.2%
E09000008	Croydon	07Q	NHS Bromley CCG	1.6%	1.3%
E09000008	Croydon	07V	NHS Croydon CCG	95.3%	93.2%
E09000008	Croydon	09L	NHS East Surrey CCG	2.9%	1.3%
E09000008	Croydon	08C	NHS Hammersmith and Fulham CCG	0.2%	0.0%
	Croydon	08K	NHS Lambeth CCG	3.0%	3.0%
E09000008					
E09000008 E09000008	Croydon	08R	NHS Merton CCG	0.8%	0.4%
		08R 08T	NHS Merton CCG NHS Sutton CCG	0.8%	0.4%

E10000006	Cumbria	01K	NHS Morecambe Bay CCG	54.0%	36.6%
E10000006	Cumbria	01H	NHS North Cumbria CCG	99.9%	63.4%
E06000005	Darlington	00C	NHS Darlington CCG	98.2%	96.1%
E06000005	Darlington	00D	NHS Durham Dales, Easington and Sedgefield CCG	1.2%	3.2%
E06000005	Darlington	03D	NHS Hambleton, Richmondshire and Whitby CCG	0.1%	0.2%
E06000005	Darlington	00K	NHS Hartlepool and Stockton-On-Tees CCG	0.2%	0.6%
E06000015	Derby	15M	NHS Derby and Derbyshire CCG	26.5%	100.0%
	*		•	0.2%	
E10000007	Derbyshire Derbyshire	02Q	NHS Bassetlaw CCG		0.0%
E10000007	Derbyshire	15M	NHS Derby and Derbyshire CCG	70.9%	92.6%
E10000007	Derbyshire	05D	NHS East Staffordshire CCG	7.9%	1.4%
E10000007	Derbyshire	01C	NHS Eastern Cheshire CCG	0.3%	0.0%
E10000007	Derbyshire	04E	NHS Mansfield and Ashfield CCG	2.1%	0.5%
E10000007	Derbyshire	04L	NHS Nottingham North and East CCG	0.3%	0.0%
E10000007	Derbyshire	04M	NHS Nottingham West CCG	5.1%	0.6%
E10000007	Derbyshire	03N	NHS Sheffield CCG	0.5%	0.4%
E10000007	Derbyshire	01W	NHS Stockport CCG	0.1%	0.0%
E10000007	Derbyshire	01Y	NHS Tameside and Glossop CCG	13.9%	4.3%
E10000007	Derbyshire	04V	NHS West Leicestershire CCG	0.5%	0.2%
E10000007	Devon	15N	NHS Devon CCG	65.7%	99.2%
		11J	NHS Dorset CCG	0.3%	
E10000008	Devon				0.3%
E10000008	Devon	11N	NHS Kernow CCG	0.3%	0.2%
E10000008	Devon	11X	NHS Somerset CCG	0.4%	0.3%
E08000017	Doncaster	02P	NHS Barnsley CCG	0.3%	0.3%
E08000017	Doncaster	02Q	NHS Bassetlaw CCG	1.5%	0.6%
E08000017	Doncaster	02X	NHS Doncaster CCG	96.8%	97.8%
E08000017	Doncaster	03L	NHS Rotherham CCG	1.5%	1.2%
E08000017	Doncaster	03R	NHS Wakefield CCG	0.1%	0.2%
E06000059	Dorset	11J	NHS Dorset CCG	46.0%	95.6%
E06000059	Dorset	11X	NHS Somerset CCG	0.6%	0.9%
E06000059	Dorset	11A	NHS West Hampshire CCG	1.7%	2.5%
E06000059	Dorset	99N	NHS Wiltshire CCG	0.7%	1.0%
E08000027	Dudley	15E	NHS Birmingham and Solihull CCG	0.1%	0.6%
E08000027	Dudley	05C	NHS Dudley CCG	93.3%	90.7%
E08000027	Dudley	05L	NHS Sandwell and West Birmingham CCG	3.9%	6.9%
E08000027	Dudley	06A	NHS Wolverhampton CCG	1.8%	1.5%
E08000027	Dudley	06D	NHS Wyre Forest CCG	0.8%	0.3%
E09000009	Ealing	07P	NHS Brent CCG	1.8%	1.6%
E09000009	Ealing	09A	NHS Central London (Westminster) CCG	0.2%	0.1%
E09000009	Ealing	07W	NHS Ealing CCG	86.9%	90.4%
E09000009	Ealing	08C	NHS Hammersmith and Fulham CCG	5.5%	3.1%
E09000009	Ealing	08E	NHS Harrow CCG	0.4%	0.3%
E09000009	Ealing	08G	NHS Hillingdon CCG	0.7%	0.5%
E09000009	_	07Y	NHS Hounslow CCG	4.7%	3.5%
	Ealing				
E09000009	Ealing	08Y	NHS West London (K&C & QPP) CCG	0.7%	0.4%
E06000011	East Riding of Yorkshire	02Y	NHS East Riding of Yorkshire CCG	97.3%	85.1%
E06000011	East Riding of Yorkshire	03F	NHS Hull CCG	9.2%	7.9%
E06000011	East Riding of Yorkshire	03M	NHS Scarborough and Ryedale CCG	0.7%	0.2%
E06000011	East Riding of Yorkshire	03Q	NHS Vale of York CCG	6.6%	6.8%
E10000011	East Sussex	09D	NHS Brighton and Hove CCG	1.0%	0.6%
E10000011	East Sussex	09F	NHS Eastbourne, Hailsham and Seaford CCG	100.0%	34.7%
E10000011	East Sussex	09P	NHS Hastings and Rother CCG	99.7%	33.3%
E10000011	East Sussex	99K	NHS High Weald Lewes Havens CCG	98.1%	29.6%
E10000011	East Sussex	09X	NHS Horsham and Mid Sussex CCG	2.8%	1.2%
E10000011	East Sussex	99J	NHS West Kent CCG	0.8%	0.7%
E09000010	Enfield	07M	NHS Barnet CCG	1.0%	1.2%
E09000010	Enfield	07IVI 07T	NHS City and Hackney CCG	0.1%	0.1%
E09000010		06K	NHS East and North Hertfordshire CCG		
	Enfield			0.3%	0.6%
E09000010	Enfield	07X	NHS Enfield CCG	95.2%	90.9%
E09000010	Enfield	08C	NHS Hammersmith and Fulham CCG	0.1%	0.0%
E09000010	Enfield	08D	NHS Haringey CCG	7.7%	6.9%
E09000010	Enfield	06N	NHS Herts Valleys CCG	0.1%	0.2%
E09000010	Enfield	08H	NHS Islington CCG	0.2%	0.1%
E10000012	Essex	07L	NHS Barking and Dagenham CCG	0.1%	0.0%
E10000012	Essex	99E	NHS Basildon and Brentwood CCG	99.8%	18.2%
E10000012	Essex	06H	NHS Cambridgeshire and Peterborough CCG	0.1%	0.0%
E10000012	Essex	99F	NHS Castle Point and Rochford CCG	95.2%	11.5%
E10000012	Essex	06K	NHS East and North Hertfordshire CCG	1.6%	0.6%
E10000012		08F	NHS Havering CCG	0.3%	0.0%
	Essex				
	Essex	06L	NHS Ipswich and East Suffolk CCG	0.2%	0.0%
E10000012	_		NHS Mid Essex CCG	100.0%	25.5%
E10000012	Essex	06Q			
E10000012 E10000012	Essex	06T	NHS North East Essex CCG	98.6%	22.7%
E10000012		06T 08N			0.6%
E10000012 E10000012	Essex	06T	NHS North East Essex CCG	98.6%	
E10000012 E10000012 E10000012	Essex Essex	06T 08N	NHS North East Essex CCG NHS Redbridge CCG	98.6% 2.9%	0.6%
E10000012 E10000012 E10000012 E10000012	Essex Essex Essex	06T 08N 99G	NHS North East Essex CCG NHS Redbridge CCG NHS Southend CCG	98.6% 2.9% 3.3%	0.6% 0.4%
E10000012 E10000012 E10000012 E10000012 E10000012	Essex Essex Essex Essex	06T 08N 99G 07G	NHS North East Essex CCG NHS Redbridge CCG NHS Southend CCG NHS Thurrock CCG	98.6% 2.9% 3.3% 1.4%	0.6% 0.4% 0.2%

100000037 Gateshead						
DEBODO0075 Gateshead	E08000037	Gateshead	13T	NHS Newcastle Gateshead CCG	38.5%	97.7%
	E08000037	Gateshead	00J	NHS North Durham CCG	0.9%	1.2%
DISSOURCE Concenterwhere 15C NNS StanderSand CCG 0.70k 1.0000013 Concenterwhere 1.11m NNS Collourseterwhite CCG 9.76k 9.10000013 Concenterwhite 1.11m NNS Collourseterwhite CCG 0.75k 9.10000013 Concenterwhite 1.000 NNS Conference 0.75k 9.100000013 Concenterwhite 1.000 NNS Conference 0.75k 9.100000013 Concenterwhite 1.000 NNS Conference 0.75k 9.100000013 Concenterwhite 1.000000011 Concenterwhite 1.000000011 Concenterwhite 1.000000011 Concenterwhite 1.000000011 Concenterwhite 1.0000000011 Concenterwhite 1.0000000011 Concenterwhite 1.0000000011 Concenterwhite 1.0000000011 Concenterwhite 1.0000000011 Concenterwhite 1.00000000011 Concenterwhite 1.00000000011 Concenterwhite 1.0000000011 Concenterwhite 1.00000000000000000000000000000000000	E08000037	Gateshead	00L	NHS Northumberland CCG	0.5%	0.8%
ELIDODO013 Gloucestershine 15C NIS Sirisol, North Somerset and South Gloucestershine CCG 97,6% 97,	E08000037	Gateshead	00N	NHS South Tyneside CCG	0.3%	0.2%
ELIDODO013 Gloucestershine 15C NIS Sirisol, North Somerset and South Gloucestershine CCG 97,6% 97,	E08000037	Gateshead	00P	NHS Sunderland CCG	0.0%	0.1%
ELIDODOD13 Gloucestershire 11M NNS Gloucestershire CGS 9.7 8% 9			15C			0.1%
ELIDODODIS Gloucestershire 0,6F NIS Herefordshire CCG 0,75k						98.6%
10000013 Goucestershire 10Q						0.1%
E10000013 Gloucestershire						0.2%
E10000013 Gloucestershire 994						0.2%
100000013 Gloucestershire						0.5%
199900011 Greenwich						
199000011 Greenwich						0.2%
1999,00011 Greenwich						4.2%
199900011 Greenwich 09C Ni-S Hammersmith and Fulham CCG			•	•		1.3%
199900011 Greenwich 08L NIS Euwisham CCG						89.3%
E99000011 Greenwich GBQ NHS Southwark CCG 0.7%	E09000011	Greenwich				0.2%
E09000012 Hackney 0.7R NHS Cantal London (Westminster) CCG 0.2% E09000012 Hackney 0.7T NHS Cantal London (Westminster) CCG 90.2% 9 E09000012 Hackney 0.8C NHS Hammershith and Fulham CCG 0.5% 1 E09000012 Hackney 0.8D NHS Hammershith and Fulham CCG 0.5% 1 E09000012 Hackney 0.8H NHS Hallon CCG 4.6% 1 0.5% 1 E09000012 Hackney 0.8V NHS Town CCG 9.2.1% 9 2.5% 1 0.9% 1 1 0.5% 1 0.9% 1 0.9% 1 0.5% 1 0.9% 1 0.9% 1 0.5% 1 0.9% 0.9	E09000011		08L	NHS Lewisham CCG	4.4%	4.9%
E09000012 Hackney 09A NHS Central London (Westminster) CCG 9.2% 9 E09000012 Hackney 08C NHS Entral London (Westminster) CCG 0.5% 9 E09000012 Hackney 08D NHS Harlange CCG 0.6% E09000012 Hackney 08H NHS Harlange CCG 0.6% E09000012 Hackney 08H NHS Harlange CCG 0.5% E09000012 Hackney 08V NHS Harlange CCG 0.5% E09000012 Hackney 08V NHS Harlange CCG 0.5% E09000006 Halton 0.1F NHS Harlange CCG 0.2% E09000006 Halton 0.99 NHS Everpool CCG 0.2% E09000003 Halton 0.2E NHS Warrington CCG 0.7% E09000003 Halton 0.2F NHS Warrington CCG 0.0% E09000003 Hammersmith and Fulham 0.7P NHS Brent CCG 0.3% E09000003 Hammersmith and Fulham 0.7P NHS Brent CCG 0.3% E09000003 Hammersmith and Fulham 0.7P NHS Ended CCG 0.2% E09000003 Hammersmith and Fulham 0.7P <	E09000011	Greenwich	08Q	NHS Southwark CCG	0.1%	0.1%
E99000012 Hackney	E09000012	Hackney	07R	NHS Camden CCG	0.7%	0.7%
E9900012	E09000012	Hackney	09A	NHS Central London (Westminster) CCG	0.2%	0.2%
E9900012	E09000012	Hackney	07T	NHS City and Hackney CCG	90.2%	93.8%
Deponounce Hackney	E09000012		08C	•	0.5%	0.4%
E9900012						0.7%
E9900012						3.7%
EBG000006 Halton		-		-		0.6%
E6600006						96.5%
ERGO0006						0.3%
EB6000006 Halton U2E MHS Warrington CCG 0.7% E00000013 Halton 0.2F NHS West Cheshire CCG 0.6% E00000013 Hammersmith and Fulham 0.7P NHS Sent CCG 0.3% E00000013 Hammersmith and Fulham 0.7P NHS Canden CCG 0.1% E00000013 Hammersmith and Fulham 0.7M NHS Cantral London (Westminster) CCG 0.5% E00000013 Hammersmith and Fulham 0.7W NHS Ealing CCG 0.6% E00000013 Hammersmith and Fulham 0.7W NHS Hammersmith and Fulham CCG 8.28.8% 8.8 E00000013 Hammersmith and Fulham 0.7V NHS Hammersmith and Fulham CWA 0.5% 0.2% E00000013 Hammersmith and Fulham 0.8X NHS Wandsworth CCG 0.2% 0.5% 0.28 E0000014 Hampshire 1.5A NHS West London (K&C & QPP) CCG 6.5% 1.7% 1.17%<						1.1%
EBG0000016						
E9900013						1.1%
E9900013						1.1%
E9900013						0.5%
E9900013						0.1%
E9900013 Hammersmith and Fulham 0.8C NHS Hammersmith and Fulham CCG 82.8% 8 E09000013 Hammersmith and Fulham 0.7Y NHS Hounslow CCG 0.2% 0.2% E09000013 Hammersmith and Fulham 0.8X NHS Wandsworth CCG 0.2% 6.5% E09000014 Hampshire 1.5A NHS West London (R&C & QPP) CCG 6.5% E10000014 Hampshire 1.9A NHS Costal West Sussex CCG 1.7% E10000014 Hampshire 0.9G NHS Costal West Sussex CCG 0.2% E10000014 Hampshire 1.1D NHS Dest Stee Revishire CCG 0.2% E10000014 Hampshire 1.0K NHS Fareham and Gosport CCG 9.8.5% 1 E10000014 Hampshire 1.0K NHS Guildford and Waverley CCG 2.9% 1 E10000014 Hampshire 9.9M NHS North East Hampshire and Farnham CCG 7.5.5% 1 E10000014 Hampshire 1.0R NHS Portsmouth CCG 9.9.6% 1 E10000014 Hampshire 1.0R						2.5%
E09000013 Hammersmith and Fulham 077 NHS Hounslow CCG 0.5% E09000013 Hammersmith and Fulham 08X NHS Wandsworth CCG 0.2% E09000014 Hammersmith and Fulham 08Y NHS West London (R&C & QPP) CCG 6.5% E10000014 Hampshire 15A NHS Berkshire West CCG 1.7% E10000014 Hampshire 09G NHS Coastal West Sussex CCG 0.2% E10000014 Hampshire 11J NHS Dorset CCG 0.5% E10000014 Hampshire 15D NHS East Berkshire CCG 0.2% E10000014 Hampshire 15D NHS East Berkshire CCG 0.2% E10000014 Hampshire 10K NHS Parisham and Gosport CCG 98.5% 1 E10000014 Hampshire 09N NHS Guildford and Waverley CCG 9.9% E10000014 Hampshire 09N NHS Guildford and Waverley CCG 2.9% E10000014 Hampshire 09N NHS Outh East Hampshire and Farnham CCG 76.5% 1 E10000014 Hampshire 10J NHS North East Hampshire CCG 99.2% 1 E10000014 Hampshire 10J NHS North Hampshire CCG 99.2% 1 E10000014 Hampshire 10J NHS North Hampshire CCG 99.2% 1 E10000014 Hampshire 10N NHS North East Hampshire CCG 9.6% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.6% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.6% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.6% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8% 1 E10000014 Hampshire 10N NHS South Eastern Hampshire CCG 9.8%	E09000013	Hammersmith and Fulham			0.6%	1.1%
E09000013 Hammersmith and Fulham 08X NHS Wandsworth CCG 0.2% E09000013 Hammersmith and Fulham 08Y NHS West London (R&C & QPP) CCG 6.5% E10000014 Hampshire 15A NHS Berkshire West CCG 1.7% E10000014 Hampshire 0.96 NHS Coastal West Sussex CCG 0.2% E10000014 Hampshire 11J NHS Dasts Berkshire CCG 0.5% E10000014 Hampshire 15D NHS East Berkshire CCG 98.5% 1 E10000014 Hampshire 10K NHS Fareham and Gosport CCG 98.5% 1 E10000014 Hampshire 99M NHS Guildford and Waverley CCG 2.9% 1 E10000014 Hampshire 10J NHS North East Hampshire CCG 95.5% 1 E10000014 Hampshire 10J NHS North Hampshire CCG 95.6% 1 E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 1 E10000014 Hampshire 10V NHS South Eastern Hampshire CCG <	E09000013	Hammersmith and Fulham	08C	NHS Hammersmith and Fulham CCG	82.8%	87.6%
E09000013	E09000013	Hammersmith and Fulham	07Y	NHS Hounslow CCG	0.5%	0.7%
E10000014 Hampshire 15A	E09000013	Hammersmith and Fulham	08X	NHS Wandsworth CCG	0.2%	0.3%
E10000014 Hampshire 0.9G NHS Coastal West Sussex CCG 0.2% E10000014 Hampshire 1.11 NHS Dorset CCG 0.2% E10000014 Hampshire 15D NHS East Berkshire CCG 0.2% E10000014 Hampshire 10K NHS Fareham and Gosport CCG 98.5% 1. E10000014 Hampshire 0.9N NHS Guildford and Waverley CCG 2.9% E10000014 Hampshire 99M NHS North East Hampshire and Farnham CCG 76.5% 1 E10000014 Hampshire 10J NHS North East Hampshire and Farnham CCG 79.2% 1 E10000014 Hampshire 10R NHS Portsmouth CCG 4.4% 6 E10000014 Hampshire 10W NHS South Eastern Hampshire CCG 95.6% 1 E10000014 Hampshire 10X NHS South Eastern Hampshire CCG 95.6% 1 E10000014 Hampshire 10X NHS South Eastern Hampshire CCG 9.5% 1 E10000014 Hampshire 10C NHS Surrey Heath CCG<	E09000013	Hammersmith and Fulham	08Y	NHS West London (K&C & QPP) CCG	6.5%	7.2%
E10000014 Hampshire 11J NHS Dorset CCG 0.5% E10000014 Hampshire 15D NHS East Berkshire CCG 0.2% E10000014 Hampshire 10K NHS Fareham and Gosport CCG 98.5% 1 E10000014 Hampshire 09N NHS Guildford and Waverley CCG 2.9% E10000014 Hampshire 99M NHS North East Hampshire and Farnham CCG 76.5% 1 E10000014 Hampshire 10N NHS North East Hampshire CCG 99.2% 1 E10000014 Hampshire 10R NHS South Eastern Hampshire CCG 95.6% 1 E10000014 Hampshire 10V NHS South Eastern Hampshire CCG 95.6% 1 E10000014 Hampshire 10V NHS Southampton CCG 5.1% E10000014 Hampshire 10C NHS Surrey Heath CCG 0.8% E10000014 Hampshire 11A NHS West Hampshire CCG 97.7% 3 E10000014 Hampshire 11A NHS West Hampshire CCG 0.8% 1	E10000014	Hampshire	15A	NHS Berkshire West CCG	1.7%	0.6%
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				•		0.5%
E09000015 Harrow 08Y NHS West London (K&C & QPP) CCG 0.1%						2.0%
, , , ,	E09000015	Harrow	08Y	NHS West London (K&C & QPP) CCG	0.1%	0.1%

PRODUCTION Performance P						
DESCRIPTIONS NewFrieth OPT	F06000001	•				0.6%
PRINSEDENDE Nevering	20000001	Hartlepool	00K	NHS Hartlepool and Stockton-On-Tees CCG	32.4%	99.4%
PRODUCTION Newtring	E09000016	Havering	07L	NHS Barking and Dagenham CCG	3.5%	2.9%
PRODUCTION Newtring	E09000016	Havering	08F	NHS Havering CCG	91.7%	96.2%
PROPERTION Nevering GRM	F09000016		08M		0.1%	0.2%
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DERBODO0019 Nereforchimer (Country of OSP NHS Nereforchimer (CCGS 9.8 % 9.8						
Biologoognes Hereforshirer, Country of GSN	E06000019	Herefordshire, County of	11M	NHS Gloucestershire CCG		0.9%
150000015 Herrfortshire	E06000019	Herefordshire, County of	05F	NHS Herefordshire CCG	98.2%	97.3%
C10000015 Hertfordshire OTM NIS Barnet CCG 0.2% 0.0	E06000019	Herefordshire, County of	05N	NHS Shropshire CCG	0.3%	0.5%
C10000015 Hertfordshire OTM NIS Barnet CCG 0.2% 0.0	E06000019	Herefordshire, County of	05T	NHS South Worcestershire CCG	0.8%	1.3%
DEDUDOSCIA Hertfordshire						
100000015						
ELECTRODOSIS Hertfordphire OBH MIS Cambridgephine and Preterborough CCG 2.1% 1.6						
ELECORDODIS Herrfordshire OSK NHS East and North Herrfordshire CG 0.5% 45.5						
150000015	E10000015	Hertfordshire	06H	NHS Cambridgeshire and Peterborough CCG	2.1%	1.6%
ELECONODIS Herrfordshire OBE	E10000015	Hertfordshire	06K	NHS East and North Hertfordshire CCG	97.0%	46.5%
ELECONODIS Herrfordshire OBE	E10000015	Hertfordshire	07X	NHS Enfield CCG	0.5%	0.1%
Eliconomics Herrfordshire			08F	NHS Harrow CCG		0.1%
E30000015						
E30000015						
E00000015 Hertfordshire						
B99000017 Hillingdon	E10000015	Hertfordshire		NHS Luton CCG	0.4%	0.0%
199000017 Hillingdon O7W NIS Falming CCG 0.3% 0.3 0.	E10000015	Hertfordshire	07H	NHS West Essex CCG	0.8%	0.2%
199000017 Hillingdon O7W NIS Falming CCG 0.3% 0.3 0.	E09000017	Hillingdon	14Y	NHS Buckinghamshire CCG	0.0%	0.1%
199000017						6.9%
199000017						0.3%
199000017						
159000017						
199000018 Hourslow				-		89.8%
E0000018	E09000017	Hillingdon	07Y	NHS Hounslow CCG	1.1%	1.0%
	E09000018	Hounslow	07W	NHS Ealing CCG	5.4%	7.4%
	E09000018	Hounslow	08C	NHS Hammersmith and Fulham CCG	1.2%	0.9%
		Hounslow		NHS Hillingdon CCG		0.2%
199000118 Hounslow						
Floop00018 Hounslow OBP NNS Richmond CCG 0.2% 0.1						
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E66000046 Isle of Wight 10.1 NHS Sile of Wight CCG 4.9% 5.4 E09000019 Islington 0.78 NHS Cannaden CCG 0.5% 0.5 E09000019 Islington 0.77 NHS Cannaden CCG 0.5% 0.5 E09000019 Islington 0.77 NHS Cannaden CCG 3.4% 4.2 E09000019 Islington 0.8C NHS Harmersmith and Fulham CCG 3.8% 4.2 E09000019 Islington 0.8D NHS Haringey CCG 8.1.% 1.79 E09000019 Islington 0.8D NHS Haringey CCG 8.9.1% 8.79 E09000020 Kensington and Chelsea 0.7P NHS Genden CCG 0.0% 0.1 E09000020 Kensington and Chelsea 0.9A NHS Central London (Westminster) CCG 4.0% 5.4 E09000020 Kensington and Chelsea 0.9A NHS Gentral London (Westminster) CCG 4.0% 5.4 E09000202 Kensington and Chelsea 0.8Y NHS Gentral London (Westminster) CCG 4.0% 5.4						3.8%
159900019	E09000018	Hounslow	08Y	NHS West London (K&C & QPP) CCG	0.2%	0.1%
ESPO00019	E06000046	Isle of Wight	10L	NHS Isle of Wight CCG	100.0%	100.0%
ESPO00019	E09000019	Islington	07R	NHS Camden CCG	4.9%	5.4%
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	E0900020 E1000016 E0000011 E00000011 E0000	Kensington and Chelsea Kensington and Chelsea Kent Kent Kent Kent Kent Kent Kent Kent	08C 08Y 09C 07N 07Q 09E 09J 09L 08A 09P 99K 09W 10A 10D 10E 99J 02Y 03F 08I 08R 08P 99H 08T 08X 02P 02R 02T 03A 15F	NHS Hammersmith and Fulham CCG NHS West London (K&C & QPP) CCG NHS Ashford CCG NHS Bexley CCG NHS Bromley CCG NHS Bromley CCG NHS Canterbury and Coastal CCG NHS Dartford, Gravesham and Swanley CCG NHS East Surrey CCG NHS Greenwich CCG NHS Hastings and Rother CCG NHS Hastings and Rother CCG NHS High Weald Lewes Havens CCG NHS South Kent Coast CCG NHS South Kent Coast CCG NHS Swale CCG NHS Swale CCG NHS Thanet CCG NHS East Riding of Yorkshire CCG NHS Hall CCG NHS Hall CCG NHS Richmond CCG NHS Micro CCG NHS Micro CCG NHS Surrey Downs CCG NHS Surrey Downs CCG NHS Surrey Downs CCG NHS Sarnsley CCC NHS Barnsley CCG NHS Barnsley CCG NHS Bardford Districts CCCG NHS Calderdale CCG NHS Calderdale CCG NHS Cecc NHS Calderdale CCG NHS Greater Huddersfield CCCG NHS NHS North Kirklees CCCG	4.0% 1.2% 63.9% 100.0% 1.3% 0.9% 100.0% 98.3% 0.1% 0.2% 0.3% 0.6% 6.1% 100.0% 99.8% 100.0% 99.8% 100.0% 90.8% 1.13% 90.8% 86.9% 1.11% 0.7% 0.7% 0.1% 0.1% 1.0% 99.8% 0.1% 1.0% 99.9%	1.7% 92.5% 8.3% 0.2% 0.2% 14.1% 16.5% 0.0% 0.0% 1.1% 12.9% 7.1% 9.1% 12.9% 1.4% 1.4% 98.6% 95.9% 1.3% 0.7% 0.7% 0.7% 0.7% 0.7% 0.7% 0.7% 42.4%

E08000011					
	Knowsley	01F	NHS Halton CCG	1.0%	0.8%
E08000011	Knowsley	01J	NHS Knowsley CCG	86.8%	88.2%
E08000011	Knowsley	99A	NHS Liverpool CCG	2.4%	8.0%
E08000011	Knowsley	01T	NHS South Sefton CCG	0.1%	0.1%
E08000011	Knowsley	01X	NHS St Helens CCG	2.3%	2.8%
E09000022	Lambeth	07R	NHS Camden CCG	0.2%	0.1%
E09000022	Lambeth	09A	NHS Central London (Westminster) CCG	0.9%	0.6%
E09000022	Lambeth	07V	NHS Croydon CCG	0.7%	0.8%
E09000022	Lambeth	08C	NHS Hammersmith and Fulham CCG	0.6%	0.4%
E09000022	Lambeth	08K	NHS Lambeth CCG	85.5%	92.2%
E09000022	Lambeth	08R	NHS Merton CCG	1.0%	0.6%
E09000022	Lambeth	08Q	NHS Southwark CCG	1.9%	1.6%
E09000022	Lambeth	08X	NHS Wandsworth CCG	3.5%	3.7%
E09000022	Lambeth	08Y	NHS West London (K&C & QPP) CCG	0.1%	0.0%
E10000017	Lancashire	02N	NHS Airedale, Wharfdale and Craven CCG	0.2%	0.0%
E10000017	Lancashire	00Q	NHS Blackburn with Darwen CCG	11.1%	1.5%
E10000017	Lancashire	00R	NHS Blackpool CCG	13.6%	1.9%
E10000017	Lancashire	00T	NHS Bolton CCG	0.3%	0.0%
E10000017	Lancashire	00V	NHS Bury CCG	1.4%	0.2%
E10000017	Lancashire	00X	NHS Chorley and South Ribble CCG	99.8%	14.5%
E10000017	Lancashire	01A	NHS East Lancashire CCG	99.0%	30.0%
E10000017	Lancashire	02M	NHS Fylde & Wyre CCG	97.9%	13.8%
E10000017	Lancashire	01E	NHS Greater Preston CCG	100.0%	16.6%
E10000017	Lancashire	01D	NHS Heywood, Middleton and Rochdale CCG	0.9%	0.2%
E10000017	Lancashire	01J	NHS Knowsley CCG	0.1%	0.0%
E10000017	Lancashire	01K	NHS Morecambe Bay CCG	44.1%	12.1%
E10000017	Lancashire	01T	NHS South Sefton CCG	0.5%	0.0%
E10000017	Lancashire	01V	NHS Southport and Formby CCG	3.2%	0.3%
E10000017	Lancashire	01X	NHS St Helens CCG	0.5%	0.0%
E10000017	Lancashire	02G	NHS West Lancashire CCG	96.9%	8.7%
E10000017	Lancashire	02H	NHS Wigan Borough CCG	0.7%	0.2%
E08000035	Leeds	02N	NHS Airedale, Wharfdale and Craven CCG	0.1%	0.0%
E08000035	Leeds	02W	NHS Bradford City CCG	1.1%	0.2%
E08000035	Leeds	02R	NHS Bradford Districts CCG	0.5%	0.2%
E08000035	Leeds	15F	NHS Leeds CCG	97.7%	98.8%
E08000035	Leeds	03J	NHS North Kirklees CCG	0.3%	0.0%
E08000035	Leeds	03Q	NHS Vale of York CCG	0.6%	0.2%
E08000035	Leeds	03R	NHS Wakefield CCG	1.4%	0.6%
E06000016	Leicester	03W	NHS East Leicestershire and Rutland CCG	2.1%	1.8%
E06000016	Leicester	04C	NHS Leicester City CCG	92.8%	95.5%
E06000016	Leicester	04V	NHS West Leicestershire CCG	2.8%	2.7%
E10000018	Leicestershire	03V	NHS Corby CCG	0.5%	0.0%
E10000018	Leicestershire	15M	NHS Derby and Derbyshire CCG	0.4%	0.6%
E10000018	Leicestershire	03W	NHS East Leicestershire and Rutland CCG	85.5%	39.8%
E10000018	Leicestershire	04C	NHS Leicester City CCG	7.2%	4.1%
E10000018	Leicestershire	04N	NHS Rushcliffe CCG	5.4%	1.0%
E10000018	Leicestershire	04Q	NHS South West Lincolnshire CCG	5.6%	1.1%
E10000018	Leicestershire	05H	NHS Warwickshire North CCG	1.6%	0.4%
E10000018	Leicestershire	04V	NHS West Leicestershire CCG	96.2%	53.1%
E09000023	Lewisham	07Q		30.270	
E09000023			NHS Bromley CCG	1.4%	1.5%
E09000023	Lewisham	09A	NHS Bromley CCG NHS Central London (Westminster) CCG		
LU3000023	Lewisham Lewisham	09A 08A	,	1.4%	1.5%
E09000023			NHS Central London (Westminster) CCG	1.4% 0.2%	1.5% 0.2%
	Lewisham	08A	NHS Central London (Westminster) CCG NHS Greenwich CCG	1.4% 0.2% 2.1%	1.5% 0.2% 1.9%
E09000023 E09000023 E09000023	Lewisham Lewisham	08A 08C 08K 08L	NHS Central London (Westminster) CCG NHS Greenwich CCG NHS Hammersmith and Fulham CCG NHS Lambeth CCG NHS Lewisham CCG	1.4% 0.2% 2.1% 0.3% 0.3% 91.5%	1.5% 0.2% 1.9% 0.2% 0.4% 92.0%
E09000023 E09000023	Lewisham Lewisham Lewisham	08A 08C 08K	NHS Central London (Westminster) CCG NHS Greenwich CCG NHS Hammersmith and Fulham CCG NHS Lambeth CCG	1.4% 0.2% 2.1% 0.3% 0.3% 91.5% 3.9%	1.5% 0.2% 1.9% 0.2% 0.4% 92.0% 3.9%
E09000023 E09000023 E09000023	Lewisham Lewisham Lewisham Lewisham	08A 08C 08K 08L	NHS Central London (Westminster) CCG NHS Greenwich CCG NHS Hammersmith and Fulham CCG NHS Lambeth CCG NHS Lewisham CCG	1.4% 0.2% 2.1% 0.3% 0.3% 91.5%	1.5% 0.2% 1.9% 0.2% 0.4% 92.0% 3.9%
E09000023 E09000023 E09000023 E09000023	Lewisham Lewisham Lewisham Lewisham Lewisham	08A 08C 08K 08L 08Q 06H	NHS Central London (Westminster) CCG NHS Greenwich CCG NHS Hammersmith and Fulham CCG NHS Lambeth CCG NHS Lewisham CCG NHS Southwark CCG	1.4% 0.2% 2.1% 0.3% 0.3% 91.5% 3.9%	1.5% 0.2% 1.9% 0.2% 0.4% 92.0% 3.9% 0.3%
E09000023 E09000023 E09000023 E09000023 E10000019	Lewisham Lewisham Lewisham Lewisham Lewisham Lincolnshire	08A 08C 08K 08L 08Q 06H 03W	NHS Central London (Westminster) CCG NHS Greenwich CCG NHS Hammersmith and Fulham CCG NHS Lambeth CCG NHS Lewisham CCG NHS Southwark CCG NHS Southwark CCG NHS Cambridgeshire and Peterborough CCG	1.4% 0.2% 2.1% 0.3% 0.3% 91.5% 3.9% 0.2%	1.5% 0.2% 1.9% 0.2% 0.4% 92.0%
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E06000035	Medway	09J	NHS Dartford, Gravesham and Swanley CCG	0.2%	0.2%
E06000035	Medway	09W	NHS Medway CCG	93.9%	99.5%
E06000035	Medway	10D	NHS Swale CCG	0.2%	0.0%
E06000035	Medway	99J	NHS West Kent CCG	0.2%	0.3%
E09000024	Merton	07V	NHS Croydon CCG	0.5%	0.9%
E09000024	Merton	08C	NHS Hammersmith and Fulham CCG	0.2%	0.2%
E09000024	Merton	08J	NHS Kingston CCG	3.4%	2.9%
E09000024	Merton	08K	NHS Lambeth CCG	1.0%	1.7%
E09000024	Merton	08R	NHS Merton CCG	87.7%	80.9%
E09000024		08T	NHS Sutton CCG	3.3%	
	Merton				2.6%
E09000024	Merton	08X	NHS Wandsworth CCG	6.6%	10.8%
E06000002	Middlesbrough	03D	NHS Hambleton, Richmondshire and Whitby CCG	0.2%	0.2%
E06000002	Middlesbrough	00K	NHS Hartlepool and Stockton-On-Tees CCG	0.2%	0.3%
E06000002	Middlesbrough	00M	NHS South Tees CCG	52.3%	99.5%
E06000042	Milton Keynes	06F	NHS Bedfordshire CCG	1.5%	2.5%
E06000042	Milton Keynes	04F	NHS Milton Keynes CCG	95.5%	96.2%
E06000042	Milton Keynes	04G	NHS Nene CCG	0.6%	1.3%
E08000021	Newcastle upon Tyne	13T	NHS Newcastle Gateshead CCG	58.9%	95.2%
E08000021	Newcastle upon Tyne	99C	NHS North Tyneside CCG	5.9%	4.0%
E08000021	Newcastle upon Tyne	00L	NHS Northumberland CCG	0.8%	0.8%
E09000025	Newham	07L	NHS Barking and Dagenham CCG	0.5%	0.3%
E09000025	Newham	09A	NHS Central London (Westminster) CCG	0.7%	0.4%
E09000025	Newham	07T	NHS City and Hackney CCG	0.1%	0.0%
E09000025	Newham	08C	NHS Hammersmith and Fulham CCG	0.5%	0.3%
E09000025	Newham	08M	NHS Newham CCG	96.6%	97.3%
		08N	NHS Redbridge CCG		
E09000025	Newham			0.3%	0.2%
E09000025	Newham	08V	NHS Tower Hamlets CCG	0.2%	0.2%
E09000025	Newham	W80	NHS Waltham Forest CCG	1.7%	1.4%
E10000020	Norfolk	06H	NHS Cambridgeshire and Peterborough CCG	0.7%	0.7%
E10000020	Norfolk	06M	NHS Great Yarmouth and Waveney CCG	47.7%	12.2%
E10000020	Norfolk	06L	NHS Ipswich and East Suffolk CCG	0.2%	0.0%
E10000020	Norfolk	06V	NHS North Norfolk CCG	100.0%	18.6%
E10000020	Norfolk	06W	NHS Norwich CCG		
				100.0%	25.2%
E10000020	Norfolk	99D	NHS South Lincolnshire CCG	0.2%	0.0%
E10000020	Norfolk	06Y	NHS South Norfolk CCG	98.9%	24.1%
E10000020	Norfolk	07J	NHS West Norfolk CCG	98.4%	18.5%
E10000020	Norfolk	07K	NHS West Suffolk CCG	2.6%	0.7%
E06000012	North East Lincolnshire	03T	NHS Lincolnshire East CCG	0.8%	1.2%
E06000012	North East Lincolnshire	03H	NHS North East Lincolnshire CCG	95.9%	98.6%
E06000012	North East Lincolnshire	03K	NHS North Lincolnshire CCG	0.2%	0.2%
E06000012	North Lincolnshire	02Q	NHS Bassetlaw CCG	0.2%	0.2%
E06000013	North Lincolnshire	02X	NHS Doncaster CCG	0.0%	0.1%
E06000013	North Lincolnshire	02Y	NHS East Riding of Yorkshire CCG	0.0%	0.1%
E06000013	North Lincolnshire	04D	NHS Lincolnshire West CCG	1.0%	1.3%
E06000013	North Lincolnshire	03H	NHS North East Lincolnshire CCG	1.4%	1.4%
E06000013	North Lincolnshire	03K	NHS North Lincolnshire CCG	94.9%	96.9%
E06000024	North Somerset	11E	NHS Bath and North East Somerset CCG	1.6%	1.5%
E06000024	North Somerset	15C	NHS Bristol, North Somerset and South Gloucestershire CCG	21.8%	98.3%
		11X		0.0%	
E06000024	North Somerset		NHS Somerset CCG		0.2%
E08000022	North Tyneside	13T	NHS Newcastle Gateshead CCG	1.0%	2.6%
E08000022	North Tyneside	99C	NHS North Tyneside CCG	93.2%	96.3%
E08000022	North Tyneside	00L	NHS Northumberland CCG	0.7%	1.1%
E10000023	North Yorkshire	02N	NHS Airedale, Wharfdale and Craven CCG	32.5%	8.3%
E10000023	North Yorkshire	00C	NHS Darlington CCG	1.3%	0.2%
E10000023	North Yorkshire	02X	NHS Doncaster CCG	0.2%	0.1%
E10000023	North Yorkshire	00D	NHS Durham Dales, Easington and Sedgefield CCG	0.2%	0.1%
E10000023	North Yorkshire	01A	NHS East Lancashire CCG	0.1%	0.0%
			NHS East Riding of Yorkshire CCG		
E10000023	North Yorkshire	02Y		1.4%	0.7%
E10000023	North Yorkshire	03D	NHS Hambleton, Richmondshire and Whitby CCG	98.3%	22.8%
E10000023	North Yorkshire	03E	NHS Harrogate and Rural District CCG	99.8%	26.2%
E10000023	North Yorkshire	00K	NHS Hartlepool and Stockton-On-Tees CCG	0.2%	0.1%
E10000023	North Yorkshire	15F	NHS Leeds CCG	0.9%	1.3%
E10000023	North Yorkshire	01K	NHS Morecambe Bay CCG	1.9%	1.0%
E10000023	North Yorkshire	03M	NHS Scarborough and Ryedale CCG	99.3%	19.2%
	North Yorkshire	03Q	NHS Vale of York CCG	32.6%	18.8%
F10000000				32.0%	18.8%
E10000023		USD	NHS Wakefield CCG	2.00/	
E10000023	North Yorkshire	03R	NHS Wakefield CCG	2.0%	
E10000023 E10000021	North Yorkshire Northamptonshire	06F	NHS Bedfordshire CCG	0.1%	0.0%
E10000023 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire	06F 06H	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG	0.1% 1.6%	0.0% 1.9%
E10000023 E10000021	North Yorkshire Northamptonshire	06F	NHS Bedfordshire CCG	0.1%	0.0%
E10000023 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire	06F 06H	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG	0.1% 1.6%	0.0% 1.9%
E10000023 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire	06F 06H 03V 05A	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG	0.1% 1.6% 99.2% 0.3%	0.0% 1.9% 9.8% 0.2%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire	06F 06H 03V 05A 03W	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG	0.1% 1.6% 99.2% 0.3% 2.0%	0.0% 1.9% 9.8% 0.2% 0.8%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire	06F 06H 03V 05A 03W 04F	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire	06F 06H 03V 05A 03W 04F	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG NHS Nene CCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1% 98.8%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2% 84.9%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire	06F 06H 03V 05A 03W 04F 04G 10Q	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG NHS Nene CCG NHS Oxfordshire CCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1% 98.8% 1.1%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2% 84.9%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire	06F 06H 03V 05A 03W 04F 04G 10Q 99D	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG NHS Nene CCG NHS Oxfordshire CCG NHS Oxfordshire CCCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1% 98.8% 1.1%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2% 84.9% 1.0% 0.2%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire Northamptonshire	06F 06H 03V 05A 03W 04F 04G 10Q	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG NHS Nene CCG NHS Oxfordshire CCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1% 98.8% 1.1%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2% 84.9%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021	North Yorkshire Northamptonshire	06F 06H 03V 05A 03W 04F 04G 10Q 99D	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG NHS Nene CCG NHS Oxfordshire CCG NHS Oxfordshire CCCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1% 98.8% 1.1%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2% 84.9% 1.0% 0.2%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E00000057	North Yorkshire Northamptonshire Northumberland	06F 06H 03V 05A 03W 04F 04G 10Q 99D	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG NHS Nene CCG NHS Oxfordshire CCG NHS South Lincolnshire CCG NHS Newcastle Gateshead CCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1% 98.8% 1.1% 0.9%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2% 84.9% 1.0% 0.2% 0.5%
E10000023 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E10000021 E00000057 E06000057	North Yorkshire Northamptonshire Northumberland Northumberland	06F 06H 03V 05A 03W 04F 04G 10Q 99D 13T 01H	NHS Bedfordshire CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS Coventry and Rugby CCG NHS East Leicestershire and Rutland CCG NHS Milton Keynes CCG NHS Mene CCG NHS Oxfordshire CCG NHS South Lincolnshire CCG NHS Newcastle Gateshead CCG NHS Newcastle Cateshead CCG NHS North Cumbria CCG	0.1% 1.6% 99.2% 0.3% 2.0% 3.1% 98.8% 1.1% 0.9% 0.3% 0.1%	0.0% 1.9% 9.8% 0.2% 0.8% 1.2% 84.9% 1.0% 0.2% 0.5% 0.1%

E06000018 E06000018					
	Nottingham	04K	NHS Nottingham City CCG	89.9%	95.4%
	Nottingham	04L	NHS Nottingham North and East CCG	4.6%	2.0%
E06000018	Nottingham	04M	NHS Nottingham West CCG	4.1%	1.1%
E06000018					
	Nottingham	04N	NHS Rushcliffe CCG	4.3%	1.5%
E10000024	Nottinghamshire	02Q	NHS Bassetlaw CCG	97.1%	13.5%
E10000024	Nottinghamshire	15M	NHS Derby and Derbyshire CCG	1.5%	1.8%
E10000024	Nottinghamshire	02X	NHS Doncaster CCG	1.6%	0.6%
E10000024	Nottinghamshire	03W	NHS East Leicestershire and Rutland CCG	0.3%	0.1%
E10000024	Nottinghamshire	04D	NHS Lincolnshire West CCG	0.4%	0.1%
E10000024	Nottinghamshire	04E	NHS Mansfield and Ashfield CCG	97.9%	22.5%
E10000024	Nottinghamshire	04H	NHS Newark & Sherwood CCG	97.6%	15.6%
E10000024	Nottinghamshire	04K	NHS Nottingham City CCG	10.1%	4.6%
E10000024	Nottinghamshire	04L	NHS Nottingham North and East CCG	95.1%	17.2%
E10000024	Nottinghamshire	04M	NHS Nottingham West CCG	90.8%	10.2%
E10000024	Nottinghamshire	04N	NHS Rushcliffe CCG	90.3%	13.6%
E10000024	Nottinghamshire	04Q	NHS South West Lincolnshire CCG	0.7%	0.1%
	-	04V			
E10000024	Nottinghamshire		NHS West Leicestershire CCG	0.1%	0.0%
E08000004	Oldham	01D	NHS Heywood, Middleton and Rochdale CCG	1.5%	1.4%
E08000004	Oldham	14L	NHS Manchester CCG	0.8%	2.1%
E08000004	Oldham	00Y	NHS Oldham CCG	94.5%	96.3%
E08000004	Oldham	01Y	NHS Tameside and Glossop CCG	0.2%	0.2%
			·		
E10000025	Oxfordshire	15A	NHS Berkshire West CCG	0.5%	0.3%
E10000025	Oxfordshire	14Y	NHS Buckinghamshire CCG	2.4%	1.8%
E10000025	Oxfordshire	11M	NHS Gloucestershire CCG	0.2%	0.2%
E10000025	Oxfordshire	04G	NHS Nene CCG	0.1%	0.1%
E10000025	Oxfordshire	10Q	NHS Oxfordshire CCG	97.4%	96.5%
E10000025	Oxfordshire	05R	NHS South Warwickshire CCG	0.6%	0.2%
E10000025	Oxfordshire	12D	NHS Swindon CCG	2.7%	0.9%
E06000031	Peterborough	06H	NHS Cambridgeshire and Peterborough CCG	23.0%	96.3%
E06000031	Peterborough	99D	NHS South Lincolnshire CCG	5.1%	3.7%
E06000026	Plymouth	15N	NHS Devon CCG	22.1%	100.0%
E06000044	Portsmouth	10K	NHS Fareham and Gosport CCG	1.5%	1.4%
E06000044	Portsmouth	10R	NHS Portsmouth CCG	95.6%	98.4%
E06000044	Portsmouth	10V	NHS South Eastern Hampshire CCG	0.2%	0.2%
	Reading				
E06000038	-	15A	NHS Berkshire West CCG	35.3%	99.4%
E06000038	Reading	10Q	NHS Oxfordshire CCG	0.2%	0.6%
E09000026	Redbridge	07L	NHS Barking and Dagenham CCG	4.9%	3.3%
E09000026	Redbridge	08C	NHS Hammersmith and Fulham CCG	0.1%	0.1%
E09000026		08F	NHS Havering CCG	0.8%	0.7%
	Redbridge				
E09000026	Redbridge	M80	NHS Newham CCG	1.4%	1.7%
E09000026	Redbridge	08N	NHS Redbridge CCG	92.3%	89.4%
E09000026	Redbridge	08W	NHS Waltham Forest CCG	3.3%	3.1%
E09000026	Redbridge	07H	NHS West Essex CCG	1.8%	1.7%
		03D			
E06000003	Redcar and Cleveland		NHS Hambleton, Richmondshire and Whitby CCG	1.1%	1.1%
E06000003	Redcar and Cleveland	00M	NHS South Tees CCG	47.3%	98.9%
E09000027	Richmond upon Thames	08C	NHS Hammersmith and Fulham CCG	0.5%	0.5%
E09000027	Richmond upon Thames	07Y	NHS Hounslow CCG	4.9%	7.0%
E09000027	Richmond upon Thames	08J	NHS Kingston CCG	1.6%	1.5%
	-			1.070	
E09000027	Richmond upon Thames	08P	NHS Richmond CCG		
E09000027	Disharand upon Thomas			91.7%	90.3%
	Richmond upon Thames	99H	NHS Surrey Downs CCG	91.7% 0.0%	0.1%
	Richmond upon Thames	08X	,	0.0%	
E09000027	Richmond upon Thames	08X	NHS Wandsworth CCG	0.0% 0.4%	0.1% 0.7%
E09000027 E08000005	Richmond upon Thames Rochdale	08X 00V	NHS Wandsworth CCG NHS Bury CCG	0.0% 0.4% 0.7%	0.1% 0.7% 0.6%
E09000027 E08000005 E08000005	Richmond upon Thames Rochdale Rochdale	08X 00V 01A	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG	0.0% 0.4% 0.7% 0.2%	0.1% 0.7% 0.6% 0.3%
E09000027 E08000005 E08000005 E08000005	Richmond upon Thames Rochdale	08X 00V 01A 01D	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG	0.0% 0.4% 0.7% 0.2% 96.5%	0.1% 0.7% 0.6% 0.3% 96.6%
E09000027 E08000005 E08000005	Richmond upon Thames Rochdale Rochdale	08X 00V 01A	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG	0.0% 0.4% 0.7% 0.2%	0.1% 0.7% 0.6% 0.3%
E09000027 E08000005 E08000005 E08000005	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale	08X 00V 01A 01D	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG	0.0% 0.4% 0.7% 0.2% 96.5%	0.1% 0.7% 0.6% 0.3% 96.6% 1.6%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale	08X 00V 01A 01D 14L 00Y	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9%	0.1% 0.7% 0.6% 0.3% 96.6% 1.6%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E080000018	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale	08X 00V 01A 01D 14L 00Y 02P	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG NHS Barnsley CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 3.3%	0.1% 0.7% 0.6% 0.3% 96.6% 1.6% 1.0%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E08000018	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rotherham Rotherham	08X 00V 01A 01D 14L 00Y 02P 02Q	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Manchester CCG NHS Barnsley CCG NHS Barssetlaw CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 3.3% 1.0%	0.1% 0.7% 0.6% 0.3% 96.6% 1.6% 1.0% 3.1% 0.4%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E08000018	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale	08X 00V 01A 01D 14L 00Y 02P 02Q 02X	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG NHS Barnsley CCG NHS Bassetlaw CCG NHS Doncaster CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 3.3% 1.0%	0.1% 0.7% 0.6% 0.3% 96.6% 1.0% 3.1% 0.4% 1.2%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E08000018	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rotherham Rotherham	08X 00V 01A 01D 14L 00Y 02P 02Q	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Manchester CCG NHS Barnsley CCG NHS Barssetlaw CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 3.3% 1.0%	0.1% 0.7% 0.6% 0.3% 96.6% 1.6% 1.0% 3.1% 0.4%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E08000018 E08000018 E08000018	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rotherham Rotherham Rotherham	08X 00V 01A 01D 14L 00Y 02P 02Q 02X 03L	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG NHS Barnsley CCG NHS Bassetlaw CCG NHS Doncaster CCG NHS Rotherham CCG	0.0% 0.4% 0.7% 0.2% 95.5% 0.6% 0.9% 3.3% 1.0% 1.1% 97.9%	0.1% 0.7% 0.6% 0.3% 96.6% 1.0% 3.1% 0.4% 1.2% 93.5%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E08000018 E08000018 E08000018 E08000018	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rotherham Rotherham Rotherham Rotherham Rotherham Rotherham	08X 00V 01A 01D 14L 00Y 02P 02Q 02X 03L 03N	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG NHS Barnsley CCG NHS Bassetlaw CCG NHS Doncaster CCG NHS Doncaster CCG NHS Sotherham CCG NHS Sheffield CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 3.3% 1.0% 1.1% 97.9%	0.1% 0.7% 0.6% 0.3% 96.6% 1.0% 3.1% 0.4% 1.2% 93.5%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E08000018 E08000018 E08000018 E08000018 E08000018	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rotherham Rotherham Rotherham Rotherham Rotherham Rotherham Rotherham Rotherham Rotherham	08X 00V 01A 01D 14L 00Y 02P 02Q 02X 03L 03N 06H	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG NHS Barnsley CCG NHS Bassetlaw CCG NHS Doncaster CCG NHS Doncaster CCG NHS Rotherham CCG NHS Rotherham CCG NHS Rotherham CCG NHS Cambridgeshire and Peterborough CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 1.0% 1.1% 97.9% 0.8% 0.0%	0.1% 0.7% 0.6% 0.3% 96.6% 1.0% 3.1% 0.4% 1.2% 93.5% 1.7%
E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E0800018 E0800018 E0800018 E0800018 E0800017 E06000017	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rotherham	08X 00V 01A 01D 14L 00Y 02P 02Q 02X 03L 03N 06H 03V	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG NHS Barnsley CCG NHS Barselaw CCG NHS Doncaster CCG NHS Doncaster CCG NHS Rotherham CCG NHS Sheffield CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 1.1% 97.9% 0.8% 0.8% 0.0% 0.0%	0.1% 0.7% 0.6% 0.3% 96.6% 1.0% 3.1% 0.4% 1.2% 93.5% 0.3%
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E09000027 E08000005 E08000005 E08000005 E08000005 E08000005 E08000018 E08000018 E0800018 E0800018 E0800018 E0800017 E06000017 E06000017 E06000017 E06000017	Richmond upon Thames Rochdale Rochdale Rochdale Rochdale Rochdale Rochdale Rotherham Rotherham Rotherham Rotherham Rotherham Rutland Rutland Rutland Rutland Rutland Rutland Rutland Rutland Rutland Salford	08X 00V 01A 01D 14L 00Y 02P 02Q 02X 03L 03N 06H 03V 03W 99D 04Q 00T	NHS Wandsworth CCG NHS Bury CCG NHS East Lancashire CCG NHS Heywood, Middleton and Rochdale CCG NHS Manchester CCG NHS Oldham CCG NHS Barnsley CCG NHS Barnsley CCG NHS Bassetlaw CCG NHS Doncaster CCG NHS Doncaster CCG NHS Rotherham CCG NHS Sheffield CCG NHS Cambridgeshire and Peterborough CCG NHS Corby CCG NHS South Lincolnshire CCG NHS South West Lincolnshire CCG NHS South West Lincolnshire CCG NHS Bolton CCG	0.0% 0.4% 0.7% 0.2% 96.5% 0.6% 0.9% 1.1% 97.9% 0.8% 0.0% 0.2% 9.9% 2.6% 0.4% 0.2%	0.1% 0.7% 0.6% 96.6% 1.0% 1.2% 93.5% 1.2% 93.5% 1.5% 1.5%
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E08000019 Sheffield 02P NHS Barnsley CCG E0800019 Sheffield 15M NHS Derby and Derbyshire CCG E08000019 Sheffield 03L NHS Rotherham CCG E08000019 Sheffield 03N NHS Sheffield CCG E06000051 Shropshire 05F NHS Herefordshire CCG E06000051 Shropshire 05M NHS North Staffordshire CCG E06000051 Shropshire 05N NHS Shropshire CCG E06000051 Shropshire 01R NHS South Cheshire CCG E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG E06000051 Shropshire 05T NHS South Worcestershire CCG E06000051 Shropshire 05X NHS Telford and Wrekin CCG		
E08000019 Sheffield 03L NHS Rotherham CCG E08000019 Sheffield 03N NHS Sheffield CCG E08000051 Shropshire 05F NHS Herefordshire CCG E0600051 Shropshire 05G NHS North Staffordshire CCG E06000051 Shropshire 05N NHS Shropshire CCG E06000051 Shropshire 01R NHS South Cheshire CCG E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG	0.8%	0.4%
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E06000051 Shropshire 05F NHS Herefordshire CCG E06000051 Shropshire 05G NHS North Staffordshire CCG E06000051 Shropshire 05N NHS Shropshire CCG E06000051 Shropshire 01R NHS South Cheshire CCG E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG	0.4%	0.2%
E06000051 Shropshire 05G NHS North Staffordshire CCG E06000051 Shropshire 05N NHS Shropshire CCG E06000051 Shropshire 01R NHS South Cheshire CCG E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG	98.5%	99.1%
E06000051 Shropshire 05N NHS Shropshire CCG E06000051 Shropshire 01R NHS South Cheshire CCG E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG	0.4%	0.3%
E06000051 Shropshire 01R NHS South Cheshire CCG E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG	0.5%	0.3%
E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG	96.7%	95.4%
E06000051 Shropshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E06000051 Shropshire 05T NHS South Worcestershire CCG	0.4%	0.3%
E06000051 Shropshire 05T NHS South Worcestershire CCG	1.2%	0.9%
	1.0%	1.0%
	2.3%	1.4%
E06000051 Shropshire 02F NHS West Cheshire CCG	0.1%	0.1%
E06000051 Shropshire 06D NHS Wyre Forest CCG	0.8%	0.3%
E06000039 Slough 14Y NHS Buckinghamshire CCG	1.8%	6.2%
E06000039 Slough 07W NHS Ealing CCG	0.0%	0.1%
E06000039 Slough 15D NHS East Berkshire CCG	33.8%	93.4%
E06000039 Slough 08G NHS Hillingdon CCG	0.0%	0.1%
E06000039 Slough 07Y NHS Hounslow CCG	0.0%	0.1%
E06000039 Slough 09Y NHS North West Surrey CCG	0.0%	0.1%
E08000029 Solihull 15E NHS Birmingham and Solihull CCG	17.0%	98.9%
E08000029 Solihull 05A NHS Coventry and Rugby CCG	0.0%	0.1%
,	0.4%	0.1%
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E08000029 Solihull 05L NHS Sandwell and West Birmingham CCG	0.0%	0.1%
E08000029 Solihull 05R NHS South Warwickshire CCG	0.4%	0.4%
E08000029 Solihull 05H NHS Warwickshire North CCG	0.2%	0.2%
E10000027 Somerset 11E NHS Bath and North East Somerset CCG	3.1%	1.1%
E10000027 Somerset 15C NHS Bristol, North Somerset and South Gloucestershire CCG	0.2%	0.3%
E10000027 Somerset 15N NHS Devon CCG	0.2%	0.5%
E10000027 Somerset 11J NHS Dorset CCG	0.5%	0.7%
E10000027 Somerset 11X NHS Somerset CCG	98.5%	97.3%
E10000027 Somerset 99N NHS Wiltshire CCG	0.1%	0.1%
E06000025 South Gloucestershire 11E NHS Bath and North East Somerset CCG	0.8%	0.6%
E06000025 South Gloucestershire 15C NHS Bristol, North Somerset and South Gloucestershire CCG	28.2%	97.5%
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E06000025 South Gloucestershire 11M NHS Gloucestershire CCG	0.8%	1.8%
E06000025 South Gloucestershire 99N NHS Wiltshire CCG	0.0%	0.1%
E08000023 South Tyneside 13T NHS Newcastle Gateshead CCG	0.0%	0.2%
E08000023 South Tyneside 00N NHS South Tyneside CCG	99.2%	99.2%
E08000023 South Tyneside 00P NHS Sunderland CCG	0.3%	0.6%
E06000045 Southampton 10X NHS Southampton CCG	94.9%	99.5%
E06000045 Southampton 11A NHS West Hampshire CCG	0.2%	0.5%
E06000033 Southend-on-Sea 99F NHS Castle Point and Rochford CCG	4.8%	4.7%
E06000033 Southend-on-Sea 99G NHS Southend CCG	96.7%	95.3%
E09000028 Southwark 07R NHS Camden CCG	0.3%	0.3%
	2.5%	1.6%
E0900028 Southwark 08C NHS Hammersmith and Fulham CCG	0.7%	0.5%
E09000028 Southwark 08K NHS Lambeth CCG	6.6%	7.7%
E09000028 Southwark 08L NHS Lewisham CCG	2.1%	2.0%
E09000028 Southwark 08Q NHS Southwark CCG	94.1%	87.9%
E09000028 Southwark 08X NHS Wandsworth CCG	0.1%	0.1%
E08000013 St. Helens 01F NHS Halton CCG	0.2%	0.1%
E08000013 St. Helens 01J NHS Knowsley CCG	2.6%	2.3%
E08000013 St. Helens 01X NHS St Helens CCG	91.2%	96.3%
E08000013 St. Helens 02E NHS Warrington CCG	0.1%	0.1%
	0.7%	1.2%
		0.4%
E08000013 St. Helens 02H NHS Wigan Borough CCG	0.3%	
E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG	99.3%	14.9%
E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG	0.5%	0.5%
E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG E10000028 Staffordshire 15M NHS Derby and Derbyshire CCG	1.4%	0.5%
E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG E10000028 Staffordshire 15M NHS Derby and Derbyshire CCG E10000028 Staffordshire 05C NHS Dudley CCG		
E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG E1000028 Staffordshire 15M NHS Derby and Derbyshire CCG E1000028 Staffordshire 05C NHS Dudley CCG E10000028 Staffordshire 05D NHS East Staffordshire CCG	92.1%	14.7%
E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG E10000028 Staffordshire 15M NHS Derby and Derbyshire CCG E10000028 Staffordshire 05C NHS Dudley CCG E10000028 Staffordshire 05D NHS East Staffordshire CCG E10000028 Staffordshire 01C NHS Eastern Cheshire CCG		14.7% 0.1%
E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG E1000028 Staffordshire 15M NHS Derby and Derbyshire CCG E1000028 Staffordshire 05C NHS Dudley CCG E10000028 Staffordshire 05D NHS East Staffordshire CCG	92.1%	
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E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG E10000028 Staffordshire 15M NHS Derby and Derbyshire CCG E10000028 Staffordshire 05C NHS Dudley CCG E10000028 Staffordshire 05D NHS East Staffordshire CCG E10000028 Staffordshire 01C NHS Eastern Cheshire CCG E10000028 Staffordshire 05G NHS North Staffordshire CCG E10000028 Staffordshire 05N NHS Shropshire CCG E10000028 Staffordshire 05N NHS Shropshire CCG E10000028 Staffordshire 01R NHS South Cheshire CCG	92.1% 0.6% 95.1% 1.0% 0.5%	0.1% 23.4% 0.3% 0.1%
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E10000028 Staffordshire 15E NHS Birmingham and Solihull CCG E10000028 Staffordshire 04Y NHS Cannock Chase CCG E10000028 Staffordshire 15M NHS Derby and Derbyshire CCG E10000028 Staffordshire 05C NHS Dudley CCG E10000028 Staffordshire 05D NHS East Staffordshire CCG E10000028 Staffordshire 01C NHS Eastern Cheshire CCG E10000028 Staffordshire 05G NHS North Staffordshire CCG E10000028 Staffordshire 05N NHS Shropshire CCG E10000028 Staffordshire 01R NHS South Cheshire CCG E10000028 Staffordshire 05Q NHS South East Staffs and Seisdon Peninsular CCG E10000028 Staffordshire 05V NHS Stafford and Surrounds CCG	92.1% 0.6% 95.1% 1.0% 0.5% 96.2% 99.5%	0.1% 23.4% 0.3% 0.1% 23.6% 16.7%
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Procession Process						
	E06000021	Stoke-on-Trent	05G	NHS North Staffordshire CCG	3.3%	2.7%
1,000,000,000 1,000,000	E06000021	Stoke-on-Trent	05V	NHS Stafford and Surrounds CCG	0.5%	0.3%
1,000,000,000 1,000,000	E06000021	Stoke-on-Trent	05W	NHS Stoke on Trent CCG	91.2%	97.1%
Filescope Surfox BMM						
150000099 Suffells				<u> </u>		
150000099 Surfork Series Series				·		
E10000079 Surface Su				•		
1000000025 Serior Description Descri						
	E10000029	Suffolk		NHS West Essex CCG	0.1%	0.0%
1980000024 Senderland 131	E10000029	Suffolk	07K	NHS West Suffolk CCG	91.1%	29.7%
1980000024 Senderland 131	E08000024	Sunderland	00D	NHS Durham Dales, Easington and Sedgefield CCG	0.9%	0.9%
Seption Sept						
Seption Sept						
1500000393 Survey						
150000035 Surrey						
EMERGOODED Survey	E08000024	Sunderland	00P	NHS Sunderland CCG	98.5%	96.0%
1500000000 Surrey	E10000030	Surrey	07Q	NHS Bromley CCG	0.4%	0.1%
1500000000 Surrey	E10000030	Surrey	09G	NHS Coastal West Sussex CCG	0.2%	0.0%
S0000030 Surrey				NHS Crawley CCG		
150000035 Surrey				·		
150000030 Surrey						
E10000030 Surrey		-				
E00000031 Surrey		Surrey		·		
E10000030 Surrey	E10000030	Surrey	09N	NHS Guildford and Waverley CCG	94.0%	16.9%
E10000030 Surrey	E10000030	Surrey	09X	NHS Horsham and Mid Sussex CCG	1.5%	0.3%
E10000038 Surrey						
E10000030 Surrey						
E10000030 Surrey		-		-		
EL0000030 Surrey						
E10000030 Surrey				· · · · · · · · · · · · · · · · · · ·		
E10000030 Surrey	E10000030	Surrey	10J	NHS North Hampshire CCG	0.1%	0.0%
E10000030 Surrey	E10000030	Surrey	09Y	NHS North West Surrey CCG	99.4%	29.5%
E10000030 Surrey		-				0.1%
E10000030 Surrey		-				
E10000030 Surrey						
E10000038 Surrey				•		
E10000039 Surrey		Surrey				
B00000029	E10000030	Surrey	08T	NHS Sutton CCG	1.2%	0.2%
Desponous	E10000030	Surrey	99J	NHS West Kent CCG	0.2%	0.0%
Desponous	E09000029	Sutton	07V	NHS Crovdon CCG	1.0%	1.9%
BOSTONO Sutton				•		
BOSTONOME Sutton				-		
199900029						
F09000029						
E99000292 Sutton	E09000029	Sutton	99H	NHS Surrey Downs CCG	1.3%	1.9%
ERECONDOIS Swindon	E09000029	Sutton	08T	NHS Sutton CCG	94.7%	85.6%
E060000303	E09000029	Sutton	08X	NHS Wandsworth CCG	0.2%	0.3%
E060000303	E06000030	Swindon	11M	NHS Gloucestershire CCG	0.0%	0.2%
E60000303 Swindon 99N NHS Wiltshire CCG 0.7% 1.5% E08000008 Tameside 14L NHS Manchester CCG 3.6% 3.99 E08000008 Tameside 01W NHS Oldham CCG 1.8% 2.3% E08000008 Tameside 01W NHS Stockport CCG 1.8% 2.3% E08000002 Tameside 01Y NHS Stameside and Glossop CCG 1.8% 2.9% E06000020 Telford and Wrekin 05N NHS Telford and Wrekin CCG 9.67% 97.18 E06000021 Telford and Wrekin 05N NHS Telford and Wrekin CCG 9.67% 97.19 E06000034 Thurrock 07L NHS Barking and Dagenham CCG 0.3% 0.3% E0600034 Thurrock 98 MHS Basildon and Brentwood CCG 0.2% 0.49 E0600034 Thurrock 98 MHS Havering CCG 0.2% 0.49 E06000037 Torbay 15N NHS Devon CCG 98.5% 99.09 E06000037 Torbay 15N NHS Devon CCG 1.1% 0.99 E09000030 Tower Hamlets 07R NHS Camden CCG 0.2% 0.1						
E8000008 Tameside 14L NHS Manchester CCG 2.2% 5.88 E08000008 Tameside 01W NHS Stockport CCG 3.6% 3.99 E08000008 Tameside 01W NHS Stockport CCG 8.5.% 88.0 E08000002 Telford and Wrekin 05N NHS Shropshire CCG 1.8% 2.99 E0600002 Telford and Wrekin 05N NHS Shropshire CCG 1.8% 2.99 E06000024 Thurrock 07L NHS Barking and Dagenham CCG 0.3% 0.33 E06000034 Thurrock 99E NHS Basildon and Brentwood CCG 0.2% 0.4% E06000034 Thurrock 07G NHS Thurrock CCG 9.85 9.90 E06000034 Thurrock 07G NHS Thurrock CCG 0.2% 0.4% E06000037 Thurrock 07G NHS Thurrock CCG 0.2% 0.4% E06000037 Tower Hamlets 07R NHS Camber CCG 1.1% 0.9 E09000030 Tower Hamlets 07R NHS Camber CCG 0.5% 0.3% E09000030 Tower Hamlets 08C NHS Hammersmith and Fulham CCG 0.8% <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
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E08000036 Wakefield 0.3J NHS North Kirklees CCG 0.6% 0.3% E08000036 Wakefield 0.3R NHS Wakefield CCG 94.5% 98.0% E08000030 Walsall 15E NHS Birmingham and Solihull CCG 1.1% 4.8% E08000030 Walsall 04Y NHS Cannock Chase CCG 0.7% 0.3% E08000030 Walsall 05L NHS Sandwell and West Birmingham CCG 1.6% 3.1% E08000030 Walsall 05Y NHS Sandwell and West Birmingham CCG 92.8% 90.4% E08000030 Walsall 05Y NHS Wolverhampton CCG 1.4% 1.4% E08000030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E09000031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammershith and Fulham CCG 0.3% 0.2° E09000031 Waltham Forest 08D NHS Haringey CCG 0.3% 0.1% E09000031	E08000036	Wakefield	15F	NHS Leeds CCG	0.4%	1.0%
E08000036 Wakefield 03R NHS Wakefield CCG 94.5% 98.0% E08000030 Walsall 15E NHS Birmingham and Solihull CCG 1.1% 4.8% E08000030 Walsall 04Y NHS Cannock Chase CCG 0.7% 0.3% E08000030 Walsall 05L NHS Sandwell and West Birmingham CCG 1.6% 3.1% E08000030 Walsall 05Y NHS Walsall CCG 92.8% 90.4% E08000030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E09000031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.2° E09000031 Waltham Forest 08D NHS Harringey CCG 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest		Wakefield				0.3%
E08000030 Walsall 15E NHS Birmingham and Solihull CCG 1.1% 4.8% E08000030 Walsall 04Y NHS Cannock Chase CCG 0.7% 0.3% E08000030 Walsall 05L NHS Sandwell and West Birmingham CCG 1.6% 3.1% E08000030 Walsall 05Y NHS Walsall CCG 92.8% 90.4% E08000030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E09000031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.29 E09000031 Waltham Forest 08D NHS Harringey CCG 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%						
E08000030 Walsall 04Y NHS Cannock Chase CCG 0.7% 0.3% E08000030 Walsall 05L NHS Sandwell and West Birmingham CCG 1.6% 3.1% E08000030 Walsall 05Y NHS Walsall CCG 92.8% 90.4% E08000030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E09000031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.29 E09000031 Waltham Forest 08D NHS Harringey CCG 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%						
E0800030 Walsall 05L NHS Sandwell and West Birmingham CCG 1.6% 3.1% E0800030 Walsall 05Y NHS Walsall CCG 92.8% 90.4% E0800030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E0900031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.2% E09000031 Waltham Forest 08D NHS Haringey CCG 0.1% 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%						
E08000030 Walsall 05Y NHS Walsall CCG 92.8% 90.4% E08000030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E09000031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.2% E09000031 Waltham Forest 08D NHS Haringey CCG 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%						
E08000030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E09000031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.2% E09000031 Waltham Forest 08D NHS Harringey CCG 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%	E08000030	Walsall	05L	NHS Sandwell and West Birmingham CCG	1.6%	3.1%
E08000030 Walsall 06A NHS Wolverhampton CCG 1.4% 1.4% E09000031 Waltham Forest 07T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.2% E09000031 Waltham Forest 08D NHS Harringey CCG 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%	E08000030	Walsall	05Y	NHS Walsall CCG	92.8%	90.4%
E09000031 Waltham Forest 0.7T NHS City and Hackney CCG 0.4% 0.4% E09000031 Waltham Forest 0.8C NHS Hammersmith and Fulham CCG 0.3% 0.2% E09000031 Waltham Forest 0.8D NHS Harringey CCG 0.1% 0.1% E09000031 Waltham Forest 0.8M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 0.8N NHS Redbridge CCG 1.4% 1.4%						1.4%
E09000031 Waltham Forest 08C NHS Hammersmith and Fulham CCG 0.3% 0.29 E09000031 Waltham Forest 08D NHS Harringey CCG 0.1% 0.1% E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.7% E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%						
E09000031 Waltham Forest 0.8D NHS Haringey CCG 0.19 0.19 E09000031 Waltham Forest 0.8M NHS Newham CCG 1.3% 1.79 E09000031 Waltham Forest 0.8N NHS Redbridge CCG 1.4% 1.4%						
E09000031 Waltham Forest 08M NHS Newham CCG 1.3% 1.79 E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4% 1.4%						
E09000031 Waltham Forest 08N NHS Redbridge CCG 1.4% 1.4%				NHS Haringey CCG	0.1%	0.1%
	E09000031					
	E09000031		08M			1.7%
	E09000031 E09000031	Waltham Forest	08M	NHS Newham CCG	1.3%	1.7% 1.4%

E09000032	Wandsworth	09A	NHS Central London (Westminster) CCG	0.9%	0.6%
E09000032	Wandsworth	08C	NHS Hammersmith and Fulham CCG	1.0%	0.6%
E09000032	Wandsworth	08J	NHS Kingston CCG	0.1%	0.0%
E09000032	Wandsworth	08K	NHS Lambeth CCG	3.2%	3.5%
E09000032	Wandsworth	08R	NHS Merton CCG	2.8%	1.6%
E09000032	Wandsworth	08P	NHS Richmond CCG	1.3%	0.7%
E09000032	Wandsworth	08X	NHS Wandsworth CCG	88.3%	92.6%
E09000032	Wandsworth	08Y	NHS West London (K&C & QPP) CCG	0.7%	0.4%
E06000007	Warrington	01F	NHS Halton CCG	0.3%	0.2%
E06000007	-	01G	NHS Salford CCG	0.5%	0.6%
	Warrington				
E06000007	Warrington	01X	NHS St Helens CCG	2.2%	2.0%
E06000007	Warrington	02E	NHS Warrington CCG	97.6%	97.0%
E06000007	Warrington	02H	NHS Wigan Borough CCG	0.2%	0.2%
E10000031	Warwickshire	15E	NHS Birmingham and Solihull CCG	0.2%	0.5%
E10000031	Warwickshire	05A	NHS Coventry and Rugby CCG	25.2%	21.5%
E10000031	Warwickshire	11M	NHS Gloucestershire CCG	0.2%	0.2%
E10000031	Warwickshire	04G	NHS Nene CCG	0.2%	0.2%
E10000031	Warwickshire	10Q	NHS Oxfordshire CCG	0.3%	0.3%
E10000031	Warwickshire	05J	NHS Redditch and Bromsgrove CCG	0.7%	0.2%
E10000031	Warwickshire	05Q	NHS South East Staffs and Seisdon Peninsular CCG	0.8%	0.3%
E10000031	Warwickshire	05R	NHS South Warwickshire CCG	96.1%	45.8%
E10000031	Warwickshire	05H	NHS Warwickshire North CCG	96.7%	30.7%
E10000031	Warwickshire	04V	NHS West Leicestershire CCG	0.5%	0.3%
E06000037	West Berkshire	15A	NHS Berkshire West CCG	30.0%	97.6%
E06000037	West Berkshire	10J	NHS North Hampshire CCG	0.7%	0.9%
E06000037	West Berkshire	10Q	NHS Oxfordshire CCG	0.2%	1.1%
E06000037	West Berkshire	99N	NHS Wiltshire CCG	0.1%	0.4%
E10000032	West Sussex	09D	NHS Brighton and Hove CCG	1.1%	0.4%
E10000032	West Sussex	09G	NHS Coastal West Sussex CCG	99.5%	57.5%
E10000032	West Sussex	09H	NHS Crawley CCG	93.4%	14.0%
			•		
E10000032	West Sussex	09L	NHS East Surrey CCG	0.3%	0.0%
E10000032	West Sussex	09N	NHS Guildford and Waverley CCG	3.1%	0.8%
E10000032	West Sussex	99K	NHS High Weald Lewes Havens CCG	1.1%	0.2%
E10000032	West Sussex	09X	NHS Horsham and Mid Sussex CCG	95.7%	25.9%
E10000032	West Sussex	10V	NHS South Eastern Hampshire CCG	4.1%	1.0%
			·		
E10000032	West Sussex	99H	NHS Surrey Downs CCG	0.6%	0.2%
E09000033	Westminster	07P	NHS Brent CCG	1.3%	2.0%
E09000033	Westminster	07R	NHS Camden CCG	3.0%	3.4%
E09000033	Westminster	09A	NHS Central London (Westminster) CCG	79.3%	71.3%
E09000033	Westminster	08C	NHS Hammersmith and Fulham CCG	0.6%	0.6%
E09000033	Westminster	08K	NHS Lambeth CCG	0.1%	0.2%
E09000033	Westminster	08Y	NHS West London (K&C & QPP) CCG	23.1%	22.6%
E08000010	Wigan	00T	NHS Bolton CCG	0.2%	0.1%
E08000010 E08000010	-	00T 01G		0.2% 0.8%	0.1% 0.6%
E08000010	Wigan	01G	NHS Salford CCG	0.8%	0.6%
E08000010 E08000010	Wigan Wigan	01G 01X	NHS Salford CCG NHS St Helens CCG	0.8% 3.8%	0.6% 2.2%
E08000010 E08000010 E08000010	Wigan Wigan Wigan	01G 01X 02E	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG	0.8% 3.8% 0.4%	0.6% 2.2% 0.2%
E08000010 E08000010 E08000010 E08000010	Wigan Wigan	01G 01X 02E 02G	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG	0.8% 3.8% 0.4% 2.8%	0.6% 2.2% 0.2% 1.0%
E08000010 E08000010 E08000010	Wigan Wigan Wigan	01G 01X 02E	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG	0.8% 3.8% 0.4%	0.6% 2.2% 0.2%
E08000010 E08000010 E08000010 E08000010 E08000010	Wigan Wigan Wigan Wigan Wigan	01G 01X 02E 02G 02H	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG	0.8% 3.8% 0.4% 2.8%	0.6% 2.2% 0.2% 1.0%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Wigan Wilshire	01G 01X 02E 02G 02H 11E	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Wigan Wilshire Wiltshire	01G 01X 02E 02G 02H 11E 15A	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire Wiltshire	01G 01X 02E 02G 02H 11E 15A	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Bristol, North Somerset and South Gloucestershire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2% 0.5%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire Wiltshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Bristol, North Somerset and South Gloucestershire CCG NHS Dorset CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.2% 0.3%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2% 0.5%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire Wiltshire	01G 01X 02E 02G 02H 11E 15A	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Bristol, North Somerset and South Gloucestershire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2% 0.5%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire Wiltshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Berkshire Worst CCG NHS Bristol, North Somerset and South Gloucestershire CCG NHS Droset CCG NHS Gloucestershire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.2% 0.3%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2% 0.5%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Witshire Witshire Wiltshire Wiltshire Witshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C 11J 11M	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Bristol, North Somerset and South Gloucestershire CCG NHS Driset CCG NHS Gloucestershire CCG NHS Gloucestershire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.2% 0.3% 0.4%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2% 0.5% 0.4% 0.4%
E08000010 E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C 11J 11M 11X 12D	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Bristol, North Somerset and South Gloucestershire CCG NHS Bristol, North Somerset CCG NHS Dorset CCG NHS Gloucestershire CCG NHS Somerset CCG NHS Swindon CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.2% 0.3% 0.4%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.25% 0.45% 0.45% 0.45% 0.46%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C 11J 11M 11X 11Z 12D	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Berkshire West CCG NHS Dorset CCG NHS Dorset CCG NHS Gloucestershire CCG NHS Somerset CCG NHS Somerset CCG NHS Somerset CCG NHS Windon CCC NHS West Hampshire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.2% 0.3% 0.4% 0.3% 1.3% 0.1%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2% 0.5% 0.4% 0.5% 0.4% 0.5% 0.4%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C 11J 11M 11X 12D 11A 99N	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Berkshire West CCG NHS Dorset CCG NHS Gloucestershire CCG NHS Gloucestershire CCG NHS Somerset CCG NHS Somerset CCG NHS Somerset CCG NHS Swindon CCC NHS Wiltshire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.3% 0.4% 0.3% 1.3% 0.1% 96.7%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.25% 0.4% 0.5% 0.4% 0.5% 0.4% 0.6% 0.2% 96.8%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Wilshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C 11J 11M 11X 12D 11A 99N 15A	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Berkshire West CCG NHS Dorset CCG NHS Dorset CCG NHS Gloucestershire CCG NHS Somerset CCG NHS Somerset CCG NHS Somerset CCG NHS Windon CCC NHS West Hampshire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.3% 0.4% 0.3% 1.3% 0.1%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.2% 0.5% 0.4% 0.5% 0.4% 0.6% 0.6% 0.2% 96.8%
E08000010 E08000010 E08000010 E08000010 E08000010 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054 E06000054	Wigan Wigan Wigan Wigan Wigan Wigan Witshire Wiltshire	01G 01X 02E 02G 02H 11E 15A 15C 11J 11M 11X 12D 11A 99N	NHS Salford CCG NHS St Helens CCG NHS Warrington CCG NHS West Lancashire CCG NHS Wigan Borough CCG NHS Bath and North East Somerset CCG NHS Berkshire West CCG NHS Berkshire West CCG NHS Dorset CCG NHS Gloucestershire CCG NHS Gloucestershire CCG NHS Somerset CCG NHS Somerset CCG NHS Somerset CCG NHS Swindon CCC NHS Wiltshire CCG	0.8% 3.8% 0.4% 2.8% 96.7% 0.9% 0.2% 0.3% 0.4% 0.3% 1.3% 0.1% 96.7%	0.6% 2.2% 0.2% 1.0% 95.7% 0.4% 0.25% 0.4% 0.5% 0.4% 0.5% 0.4% 0.6% 0.2% 96.8%
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WALSALL BETTER CARE FUND 2019/2020 PLAN

SIGN OFF/APPROVAL PROCESS DOCUMENT

Amendment History

Version Number	Author	Reason for change	Description of change	Date of change	
1.0	Charlene Thompson	Comments from Walsall council finance, Jade Beech	Amendments made to expenditure tab on document	07.08.19	
2.0	Charlene Thompson	Comments from Kerrie Allward, Social Care BCF lead and Tracy Simcox, Social Care Lead commissioner	Amendments made to strategic narrative and high impact change model updates	09.08.19	
3.0	Charlene Thompson	Additional comments received from David Lockwood, DFG lead	Additional information provided by email regarding relationship with housing providers and data regarding assessments.	21.08.19	
3.0	Charlene Thompson	Comments from Jan Milligan and Kevin Slater	Information regarding national metrics for 91 day indicator and residential admissions	21.08.19	
3.0	Charlene Thompson	Financial update received from Taruni Rana , CCG senior accountant	Expenditure across main BCF programme updated in line with agreed recorded CCG budget lines	22.08.19	
3.0	Charlene Thompson	Comments from Andy Rust, head of CCG commissioning	Amendments made to strategic narrative	22.08.19	
4.0	Charlene Thompson	Comments from Kerrie Allward	Amendments regarding reablement and residential metrics	23.08.19	
4.0	Charlene Comments from Adult Thompson Social Care Finance		Additional information for income and expenditure regarding reserves	23.08.19	
5.0	Charlene Thompson	Comments received from BCF leads Kerrie Allward and Paul	Amendments received for strategic narrative section and discussion regarding income and expenditure	28.08.19	
5.0	Charlene Thompson	Narrative received from Taruni Rana, Senior Accountant	Narrative received regarding additional CCG contribution spend	29.08.19	





Reviewers

The document has been reviewed by:

Name	Date	Title/responsibility	Version
Joint Commissioning Committee	30.08.19	Senior leaders from Walsall CCG and Walsall Council, Adult Social Care	0.5

Approvals

The document has been approved by:

Version	Board/committee		
0.5	Joint Commissioning Committee	30.08.19	