Personnel Committee – 7th December 2016

Pay Policy Statement (2017/2018)

1. Summary of report

The purpose of this report is to seek approval for the updated Pay Policy (appendix 1).

2. Recommendations

Personnel Committee is recommended to:-

• Agree the Pay Policy Statement for submission to January Council.

3. Background

Under the Localism Act 2011 the Council has to prepare a Pay Policy Statement each financial year outlining policies in relation to the level of remuneration for all employees from the Chief Executive to the lowest paid employees.

The 2017/2018 Pay Policy has been updated to reflect the current pay structure and level of remuneration, and to encompass the following:

- 1. Terms and Conditions Review (2016) [refer to Pay Policy section 7]
- 2. Casual Workers will be appointed on the minimum point within the relevant pay grade and not be eligible for incremental progression to reflect more accurately the nature of their employment relationship. Those casual workers already employed above the minimum point of the pay grade will retain their current SCP but with no further incremental progression [refer to Pay Policy section 8.5]
- 3. Pay protection clarification to bring together pay protection criteria from the Redeployment Procedure, Organisation Change Management Procedure and the Job Evaluation Procedure and to provide clarity on pay protection arrangements. [refer to Pay Policy section 11]
- 4. Honorarium payments clarified (with the introduction of Executive Director approval where arrangements exceed a 12 month period, to ensure appropriate temporary use of honoraria) [refer to Pay Policy section 14]
- 5. Exit payments referenced [refer to Pay Policy section 16]
- 6. Professional subscriptions / registration fees amended to be paid at the discretion of the Executive Director (or delegated deputy chief officer) [refer to Pay Policy section 15.6]

A separate paper will shortly be presented seeking CMT clarification on the Council's position regarding the annual review of the Living Wage. The current position of paying the Living Wage is referenced within section 5.3 of the Pay Policy and this will be updated to reflect the position of CMT once confirmed.

4. Resource and Legal Considerations

4.1 The Localism Act 2011 introduced the concept of increased accountability over senior officer pay in local government by requiring councils to prepare and publish a pay policy statement every financial year, which is required to meet various statutory requirements as set out below. In performing this function the council must have regard to any guidance issued by the Secretary of State for the Department of Communities and Local Government. A pay policy statement for a financial year must set out the authority's policies for the year relating to; the remuneration of its chief officers; the remuneration of its lowest-paid employees, and the relationship between the remuneration of its chief officers, and the remuneration of its employees who are not chief officers. In addition the statement must state the definition of "lowest-paid employees" adopted by the authority for the purposes of the statement, and the authority's reasons for adopting that definition. The statement must include the authority's policies relating to the level and elements of remuneration for each chief officer; remuneration of chief officer; the use of performance-related pay for chief officers; the use of bonuses for chief officers, the approach to the payment of chief officers on their ceasing to hold office under or to be employed by the authority; and the publication of and access to information relating to remuneration of chief officers.

4.2 One of the key objectives of the primary legislation and subsequent statutory guidance is to provide local accountability through councillors having an input into how decisions on remuneration for chief officers are made. The 2012 statutory guidance stated that full council or a meeting of members should be offered the opportunity to vote before large salaries are offered in respect of a new appointment. It provided for a notional threshold of £100,000 or above. The 2013 statutory guidance, which supplemented the 2012 guidance, extended this requirement to severance packages of £100,000 or above. On the 1st June 2015 full council delegated the determination of severance packages to the relevant committee. The objective of increasing transparency in the council's approach to pay is achieved through the publication of the pay policy statement itself, which itself builds upon the requirement to publish senior employees remuneration under Regulation 4 Accounts Audit (Amendment No 2) (England) Regulations as part of its published salaries information, and more latterly the Local Government Transparency Code 2014.

4.3 Council policy in respect of the recruitment and appointment of Chief Officers is set out at Part 4.6 of the Council's Constitution, Officer Employment Procedure Rules, whereby the Council has historically delegated the power to approve remuneration levels for the Chief Executive, Executive Directors and Assistant Directors to the relevant committee since 2004. Therefore councillors have always had a significant input on the appointment of chief officers and their remuneration. As previously stated this is set out in the council's constitution which is a public document. All of these appointments are also subject to the well-founded objection process involving Members of the Executive.

4.4 Removing incremental progression for casual workers will reduce the casual worker pay bill. Terms and Conditions review (2016) will realise savings previously communicated. No other financial implications arise directly out of this report.

5. Citizen Impact

There is no direct impact on our citizens as a result of this procedure. The procedure is however, part of the employment framework that helps to ensure that resident of Walsall get the best possible services from council employees.

6. Performance and Risk Management issues

There are no identifiable risks associated with this implementation, indeed this procedure attempts to ensure that the Council remains compliant with the law and fulfils its statutory duty.

7. Equality Implications

An Equality Impact Assessment is attached (Appendix 2).

8. Consultation

The procedure has been consulted upon with senior managers across the Council between 28 October 2016–04 November 2016.

CMT reviewed the procedure on 17 November 2016 for subsequent Personnel Committee approval.

Author Mike Smith Senior HR Manager – Strategic Services ☎ 655776 ⋈ mike.smith@walsall.gov.uk

Appendix1

Pay Policy Statement

2017/2018



Pay Policy

Version Control

| Document title | Pay Policy Statement | | |
|----------------|--|-----------------|-----------------------------|
| Owner | Human Resources Strategic Services | | |
| Status | Draft | Version | 6.0 |
| Effective from | 1 st April 2017 | Approved on | ТВС |
| Last updated | 25 th November 2016 | Last updated by | HR Strategy and Planning |
| Purpose | The Pay Policy Statement sets out Council policy on pay and conditions for senior managers and employees, assisting the Council to attract and retain skilled employees and ensuring compliance with legislative requirements under the Localism Act 2011. | | |

This procedure links to:

- Job Evaluation & Grading
 Procedure
- Redeployment Procedure
- Market Suppliments Procedure
- Walsall Council Terms and Conditions Document (Orange Book)
- Relocation and Temporary Accommodation Expenses Procedure
- Recruitment and Selection Procedure

For advice and guidance with this document, or if you would like this information in another language or format please contact:

The HR Operational Services Team on

| Telephone | 01922 655656 |
|------------|---------------------------------------|
| Text phone | 01922 654000 |
| Email | HRDOperationalServices@walsall.gov.uk |

CONTENTS

| Section | Contents | Page |
|---------|---|------|
| | | |
| 1. | Introduction | 4 |
| 2. | Key principles | 4 |
| 3. | Scope of the statement | |
| 4. | Senior management pay structure | 5 |
| 5. | Others pay structure (including the lowest | |
| | paid employees) | 6 |
| 6. | Non-standard terms and conditions | 6 |
| 7. | Terms and Conditions Review (2016) | 7 |
| 8. | Starting pay | |
| 9. | Pay progression | 8 |
| 10. | Performance related pay | |
| 11. | Pay protection | 8 |
| 12. | Market Supplements | 9 |
| 13. | Relocation and temporary accommodation allowances | s 9 |
| 14. | Honorarium payments | 9 |
| 15. | Allowances / Expenses | 10 |
| 16. | Exit Payments | 11 |
| 17. | Pensions | |
| 18. | Pay multiples (or pay dispersion) | 11 |

Appendices

 A – Senior management pay and grading structure
 B – Other employees pay and grading structure & business mileage rates

C – Pension Policy Statements

1. Introduction

- 1.1 The Pay Policy statement sets out Council policy on pay and conditions for senior managers and employees for the year ending 31st March 2018.
- 1.2 The Council aims to attract and retain skilled employees motivated to deliver the priorities of the Council. In determining pay policy for Chief Officers and other employees, the Council is committed to ensuring a fair, equitable and transparent approach to pay. Within this, it is recognised that different approaches may be required between groups of employees reflecting factors such as difficulties in attracting and retaining key skills.

2. Key principles

- 2.1 The Pay Policy Statement outlines the remuneration arrangements within the Council and aims to ensure:
 - That employees pay levels are set and reviewed using a clear, rational and transparent process that meets equal pay legislation.
 - That pay rates are both competitive in the market place, reflect the need to retain key skills and appropriately reward employees for their contribution to the Council's achievements.
 - That pay and reward decisions support the provision of valued public services and are affordable.
 - That any decisions relating to pay and salary progression are consistent, fair and non discriminatory.
- 2.2 The Council will not promote employees through the grading system nor use other pay mechanisms in order to assist in securing an employee's improved pension entitlement on retirement.

3. Scope of the statement

- 3.1 This statement relates to all Council employees (including the Chief Executive, Chief Officers, Deputy Chief Officers) and Casual Workers, with the exception of;
 - Employees on teachers' pay & conditions and educational support staff (employed directly by the school and subject to the School Staffing (England) Regulations (2009)) who are covered separately by the Schools Model Pay Policy.
 - Unattached Teachers on Teachers Pay and Conditions who are covered separately by the Unattached Teachers Pay Policy.

4. Senior management pay structure

- 4.1 Senior management are defined for this purpose as the Chief Executive and Chief Officers (as defined under the Localism Act 2011 Part One Chapter 8, section 43(2), Government and Housing Act 1989 2(8). Senior management grades are locally agreed salary scales which are reviewed annually having regard to the JNC pay award for Local Authority Chief Executives and Chief Officers and market conditions. The senior management pay structure is attached at Appendix A.
- 4.2 The aim is to ensure that the Council retains key employees by maintaining pay rates which are competitive in the market and reflect the need to retain valuable skills.
- 4.3 The salary levels of the Chief Executive and Chief Officers on appointment are set by elected members at the relevant committee of the Council. The Council's relevant committee (or appointed sub committees) approves remuneration levels for the Chief Executive, Executive Directors and Deputy Chief Officers on appointment, subject to negotiation. The Councils relevant committee has delegated authority from Council in respect of the actual appointment and dismissal of Executive Directors and Deputy Chief Officers in accordance with the Employment Procedure Rules.
- 4.4 Pay levels are reviewed and locally agreed taking into account any cost of living increase negotiated nationally by the JNC for Chief Officers of Local Authorities Conditions of Services. The last national pay award increase for Chief Officers was April 2016 agreeing a 2 year pay award of 1.0% implemented on 1 April 2016 and a further 1.0% 1 April 2017.
- 4.5 The salary details for Chief Officers are published on the Council's website and can be located on the open data pages; http://opendata.walsall.org.uk/opendata/opendata-datasets.htm
- 4.6 The process for recruitment and remuneration of Chief Officers is set out in Part 4.6 of the Council's Constitution.
- 4.7 The Chief Executive's total remuneration package includes fees payable for local election duties. Where appropriate fees for European, National and Regional elections and referenda are set out and paid by central government.
- 4.8 The Council's Section 151 Officer and Monitoring Officer receive an additional allowance of £4,466 for the undertaking of this statutory function.
- 4.9 In relation to the termination of employment of Chief Officers, the Council will consider making appropriate payments where it is in the Council's best interests. Any such payments will be in accordance with contractual entitlements or statutory requirements and take into account the potential risks

and liabilities to the Council, including any legal costs, disruption to services, impact on employee relations and management time. Any such arrangements are reported to a committee of the Council where required by the Council's Constitution. Furthermore external auditors are consulted about severance packages where appropriate.

5. Others pay structure (including the lowest paid employees)

- 5.1 Remuneration for other employees is normally determined by the Council's Job Evaluation (JE) scheme which covers all employees on NJC Local Government Services (Green Book) terms and conditions of service. These employees have their pay based upon the NJC pay and grading structure which is extended locally to incorporate 68 spinal column points (SCP) and is attached at Appendix B.
- 5.2 The Council's pay and grading structure ranges from G1 to G16 and covers SCP 006 068. Each grade range contains a number of SCPs and this allows for annual incremental progression up to the top of the grade.
- 5.3 The Council has paid the Living Wage (LW), since April 2015, in the form of an additional allowance to basic hourly rate where this falls below the LW which will also apply to casual posts and non-standard hours such as overtime. This is reviewed annually.
- 5.4 The Council's Job Evaluation scheme is based on the NJC prescribed Job Evaluation scheme for posts graded G1 to G13 and the Hay Group Job Evaluation scheme for posts graded G14 to G16. Both schemes comply with equal pay requirements.
- 5.5 For Apprentices (on training contracts), pay starts at £6,559.57 in line with the national minimum apprenticeship rate of pay.
- 5.6 Pay levels are reviewed and locally agreed taking into account any cost of living increase negotiated nationally by the NJC for Local Government Services. The last negotiated pay award was agreed nationally covering a 2 year pay period awarding 1% on the 1 April in 2016 and a further 1% on the 1 April 2017.

6. Non standard terms and conditions

- 6.1 Employees transferring into the Council under TUPE arrangements have the right to retain their existing terms and conditions and as such retain the pay scales applicable to their employment prior to transfer.
- 6.2 Some specialist employees, mainly in education related services, such as Educational Psychologists, and the Youth Service are paid on the national pay scales relevant to their specialist employment.

7. Terms and Conditions Review (2016)

- 7.1 Following a review of the Council terms and conditions the Council agreed to reduce the pay spine by 1% for those on NJC and JNC to be implemented from 1 April 2017. The Council's terms and conditions review (2016) supersedes the national pay award for NJC for Local Government Services terms and conditions of service and JNC for Chief Officers of local Government Services.
- 7.2 The 2017/2018 pay award has been determined for, (Soulbury and youth worker(s)) and a deduction of 1% will be made in line with the pay award. This will be deducted at the point when the increase is due, on 1st September 2017.
- 7.3 Where no pay award is due (i.e. for some TUPE employees on a "frozen" TUPE arrangement,) the 1% deduction will not be made.
- 7.4 The new pay spine will then remain at "the reduced" level and will not revert to the previous national pay spine levels.
- 7.5 The terms and conditions review 2016 includes changes to car user allowances and mileage rates and standby and call out payments. See section 15 allowances and expenses.

8. Starting pay

- 8.1 Employees are usually paid on an incremental scale and will normally be appointed at the minimum point of the pay grade for that post. However, in certain circumstances it may be appropriate to appoint external candidates to a higher point within the pay grade to support the appointment of high calibre candidates, for example, where existing salary payments exceed or are equivalent to those being offered by the Council. Such practice must be objectively justified and within current budgetary constraints.
- 8.2 Internal appointments are made at the minimum point of the pay grade where being appointed into a promotional post or at the minimum point of advantage where grade boundaries overlap with the new higher grade. If appointments are made to equivalent graded posts then the employee will move across on their existing SCP with no further increase until the normal incremental progression is due.
- 8.3 Internal appointments moving into an additional/second post of equivalent grade and nature will be appointed on the same SCP as their existing post with no further increase until the normal incremental progression is due.
- 8.4 Where employees are appointed into posts where there is a grade reduction, they will be appointed at the top of the grade unless their current SCP is already below this level in which case they will transfer across on their existing SCP with no further increase until the normal incremental progression is due.

8.5 Casual workers will be appointed on the minimum point within the pay grade and will not receive incremental progression. Existing casuals (pre 2017/2018 pay policy) will be frozen on their current scp and will not receive any further incremental pay progression.

9. Pay progression

- 9.1 Where employees are on annual incremental scales progression within grade boundaries is automatic (with the exception of casual workers).
- 9.2 Annual incremental pay progression takes place until the maximum SCP within the grade for the post is achieved. Thereafter the employee is only eligible to receive the annual cost of living award as negotiated by the appropriate bodies and implemented by the Council.
- 9.3 Increments are due on the 1st April each year, or 6 months after appointment where the employee has been in the post for less than 6 months by 1st April, i.e. if the employee is appointed between 1st October and 31st March the increment will be paid after 6 months in post and then annually on the 1st April thereafter up to the maximum SCP within the grade.
- 9.4 Employees are able to request re-evaluations of the grade of their post where they believe that work duties have substantially altered. All re-evaluation requests will be graded using the Council's JE scheme in line with the Job Evaluation & Grading Procedure that provides the right of appeal against any grade outcomes.

10. Performance related pay (PRP)

10.1 The Council does not operate a corporate performance related pay scheme or any type of bonus pay scheme.

11. Pay protection

- 11.1 Pay protection will be granted for a maximum period of 12 months and will apply where Council is enforcing a reduction in an employee's pay due to one of the following situations:
 - i. redeployment as a result of a restructure and/or compulsory redundancy in accordance with the Councils' redeployment procedure
 - ii. redeployment as a result of a dismissal on health grounds in accordance with the Councils' redeployment procedure
 - iii. as a result of a re-grade in accordance with the council's job evaluation and grading procedure

- 1.2 Pay protection will only apply where the post/re-grade is no more than 2 grades below the employee's substantive post.
- 11.3 Pay protection will apply to the grade of the substantive post and not the amount of hours worked, therefore pay protection will be pro-rata if the employee accepts a post at fewer hours. However, where an employee accepts a post with increased hours, pay protection will only apply to their previous substantive hours.
- 11.4 Where pay protection applies any loss in annual leave (affected by a grade reduction) will also be protected for a maximum period of 12 months on a prorata basis.
- 11.5 All other terms of the employee's substantive post will not be protected (e.g. unsocial hours payments, allowances etc...).
- 11.6 Pay protection does not apply to the terms and conditions review (2016).

12. Market supplements

12.1 The Council recognises that at times it may be difficult to recruit new employees or retain existing employees in certain key posts. To ensure that the Council attracts and maintains a skilled and experienced workforce, supplements may be paid in addition to the grade of the post in accordance with the Council's Market Supplements Procedure.

13. Relocation and temporary accommodation allowances

13.1 Relocation and temporary accommodation expenses may be paid to employees to cover costs associated with relocating in order to take up new employment with the Council. These expenses are paid in accordance with the Council's Relocation and Temporary Accommodation Expenses Procedure.

14. Honorarium payments

- 14.1 Honorarium payments are additional monies that may be paid to remunerate employee's where;
 - a) employees are 'acting up' into a higher graded post and undertaking the full range of duties of the post on either a full time or part time basis. Such payments are temporary in nature and are paid in accordance with the Recruitment & Selection Procedure

OR

b) employees are undertaking additional work duties that are outside the scope of the employees normal role AND such duties are graded at a higher level than the employees substantive post. Such payments are temporary in nature, normally for a maximum period of 12 months and are paid in accordance with the Council's job evaluation scheme to ensure principles of fairness and equality are maintained. Any extensions to such payments in excess of 12 months will be subject to Executive Director approval.

15. Allowances / Expenses

- 15.1 Overtime Any overtime worked over 37 hours regardless of when the hours are worked will be paid at time plus 1/2. This is usually only applicable to those on grades G6 or below, however in exceptional circumstances and where pre-approved by the Executive Director, can be extended to those above G6. Overtime is not normally paid to those on senior management grades. All overtime must be agreed by the relevant manager and closely monitored.
- 15.2 The council also pays an additional payment in certain circumstances which fall under the overtime and holiday pay ruling (Bear Scotland Ltd March 2015).
- 15.3 Unsocial hours payment Where employees work unsocial hours (Monday Saturday between the hours of 22.00 – 06.00 and all day on Sunday) they will receive additional unsocial hours payments based on the percentage of their standard contractual 37 hour working week worked in unsocial hours and this will equate to either a 5%, 10% or 15% enhancement to their basic pay.
- 15.4 Standby payment from the 1st April 2017 in accordance with the terms and conditions review (2016), where employees are required to be on standby they will receive a standardised payment, currently £20 per session and £180 weekly rate. This is usually only applicable to those on grades G12 or below, however in exceptional circumstances and where pre-approved by the Executive Director, can be extended to those above G12.
- 15.5 Callout payment from the 1st April 2017 in accordance with the terms and conditions review (2016), where employees are called out to required locations they will receive the appropriate additional hours or overtime rate subject to a minimum payment of two hours for any single call out period. This is usually only applicable to those on grades G12 or below, however in exceptional circumstances and where pre-approved by the Executive Director, can be extended to those above G12. Where an employee provides telephone advice and the response time is in excess of one hour, a call out payment will be made.
- 15.6 Professional subscriptions / registration fees These may be paid by the Council, at the discretion of the Executive Director (or delegated deputy chief officer), where it is an essential requirement of the job. Essential would normally relate to a statutory reason.

- 15.7 Car allowances from the 1st April 2017 in accordance with the terms and conditions review (2016), the Council will cease to pay casual and essential car allowances including any lump sum payment. Employees using a private vehicle on official business will be entitled to claim business mileage at the HMRC rate as detailed in appendix B.
- 15.8 There are separate travel allowance arrangements in place for Executive Directors and they receive a lump sum payment equivalent to 2.3% of their annual salary.

16.0 Exit Payments

- 16.1 Exit payments will be paid in accordance with legislative requirements. At the time of writing draft regulations are out to consultation.
- 16.2 Exit payments will be subject to recovery in accordance with legislative requirements. At the time of writing draft regulations are out to consultation.

17. Pensions

- 17.1 Employees of the Council are eligible to join the Local Government Pension Scheme. The benefits and contributions payable under the scheme are set out in the Local Government Pension Scheme Regulations 2013.
- 17.2 Under the Local Government Pension Scheme Regulations, each scheme employer must publish and keep under review a Statement of Policy to explain how it will apply certain discretions allowed under the Pension Regulations
- 17.3 The Council's current published LGPS discretionary policy is contained in Appendix C of this document and was effective from 1st April 2014. There have been no changes to the discretionary policy at the time of writing this policy and therefore this remains in place. This document also incorporates discretionary provisions that are still in force under the former LGPS regulations that the employer is required to publish within its current policy.

18. Pay multiples (or pay dispersion)

- 18.1 There is no formal mechanism for direct comparison between pay levels of the wider workforce with senior manager pay and there are no Council policies on reaching or maintaining a specific pay multiple.
- 18.2 The pay multiple recommended for adoption by the Hutton Review of Fair Pay in the Public Sector is the ratio between the salary of the highest paid employee and the median full time equivalent (fte) salary of the organisation.

- 18.3 The Council's current (October 2016) pay multiple from the highest pay (£196,124 per annum) to the median pay (£22,434 per annum) is 1:9. This pay multiple is the same ratio as the previous year.
- 18.4 The Council's current (October 2016) pay multiple from Chief Officers within the Corporate Management team (£118,358 per annum) to the median pay (£22,434 per annum) is 1:5. This pay multiple is the same ratio as the previous year.
- 18.5 The Council will monitor these ratios on an annual basis to ensure that there is not undue wage inflation in senior management pay rates.

Appendix A

JNC for Chief Executive of Local Authorities JNC for Chief Officers of Local Authorities

| | | 1 st April 17 | |
|--------------------|-----------------|--------------------------|--|
| | Pay Point | Annual | |
| Chief Exec | Chief Executive | | |
| | 1 | £196,214 | |
| Executive Director | | | |
| | 1 | £118,358 | |
| Assistant D | Director | | |
| | 1 | £78,476 | |
| | 2 | £81,491 | |
| | 3 | £84,510 | |
| | 4 | £87,527 | |
| | 5 | £90,550 | |

Spinal Column Point Salaries effective from 1st April 2017 Appendix B

* Salary scales reflect the 1% reduction following the terms and conditions review

** note Hourly rates are shown rounded down to whole penny Grade SCP *Annual Monthly Weekly **Hourly Salary Rate Rate Rate NJC grades £ 7.52 14514 1209.50 278.35 **G1** 006 7.58 007 14615 1217.92 280.28 G2 800 14771 1230.92 283.27 7.66 **G1** 14975 1247.92 287.19 7.76 009 1269.83 010 15238 292.23 7.90 011 15507 1292.25 297.39 8.04 G3 012 15823 1318.58 303.45 8.20 G2 013 16191 1349.25 310.51 8.39 014 16481 1373.42 316.07 8.54 015 16772 1397.67 8.69 321.65 G4 016 17169 1430.75 329.26 8.90 G3 017 17547 1462.25 336.51 9.10 018 17891 1490.92 343.11 9.27 019 18560 1546.67 355.94 9.62 G5 19238 1603.17 368.94 9.97 020 G4 021 19939 1661.58 382.39 10.33 392.30 022 20456 1704.67 10.60 023 21057 1754.75 403.83 10.91 21745 1812.08 417.02 11.27 G6 024 G5 025 22434 1869.50 430.24 11.63 026 23166 1930.50 444.27 12.01 027 23935 1994.58 459.02 12.41 G7 474.02 028 24717 2059.75 12.81 G6 029 25694 492.76 2141.17 13.32 030 26556 2213.00 509.29 13.76 031 27394 2282.83 525.36 14.20 **G**8 032 28203 2350.25 540.87 14.62 **G**7 033 29033 2419.42 556.79 15.05 034 29854 2487.83 572.54 15.47 035 30480 2540.00 584.54 15.80 G9 2607.33 600.04 16.22 31288 036 **G**8 037 32164 2680.33 616.84 16.67 038 33106 2758.83 634.90 17.16 2849.67 039 34196 655.81 17 72 G10 040 35093 2924.42 673.01 18.19 G9 041 36019 3001.58 690.77 18.67 3078.08 042 36937 708.38 19.15 043 37858 3154.83 726.04 19.62 G11 044 38789 743.89 3232.42 20.11 G10 045 39660 3305.00 760.60 20.56 046 40619 3384.92 778.99 21.05 047 41551 3462.58 796.86 21.54 G12 048 42474 3539.50 814.56 22.02 G11 049 43387 3615.58 832.07 22.49 22.99 44356 050 3696.33 850.66 051 45316 3776.33 869.07 23.49 G13 052 46408 3867.33 890.01 24.05 G12 053 47527 24.63 3960.58 911.47 054 4053.75 932.91 25.21 48645 25.80 055 49778 4148.17 954.64 G13 056 50905 4242.08 976.26 26.39 G14 061 56730 4727.50 1087.97 29.40 30.02 062 57914 4826.17 1110.67 G15 063 59783 4981.92 1146.52 30.99 G14 064 62774 5231.17 1203.88 32.54 65761 5480.08 1261.16 34.09 065 G16 066 68878 5739.83 1320.94 35.70 G15 067 71870 5989.17 1378.32 37.25 G16 068 74857 6238.08 38.80 1435.61

Midpoint (Average Cost) of Salary Grades

| Grade | SCP | Midpoint £ |
|----------|-----------|---------------|
| Grade 1 | pts 6-9 | 14719 |
| Grade 2 | pts 8-13 | 15418 |
| Grade 3 | pts 12-17 | 16664 |
| Grade 4 | pts 16-21 | 18391 |
| Grade 5 | pts 20-25 | 20812 |
| Grade 6 | pts 24-29 | 23615 |
| Grade 7 | pts 28-33 | 26933 |
| Grade 8 | pts 32-37 | 30170 |
| Grade 9 | pts 36-41 | 33644 |
| Grade 10 | pts 40-45 | 37393 |
| Grade 11 | pts 44-49 | 41080 |
| Grade 12 | pts 48-53 | 44911 |
| Grade 13 | pts 52-56 | 48653 |
| Grade 14 | pts 61-64 | 59300 |
| Grade 15 | pts 63-67 | 65813 |
| Grade 16 | pts 66-68 | 71868 |

Business Mileage Effective from 1 April 2017

| Business Mileage | HMRC Approved mileage rates Cars (per mile) |
|--|---|
| First 10,000 business miles in the tax year | 45p |
| Each business mile over 10,000 in the tax year | 25р |





Appendix C

Local Government Pension Scheme Policy Statement: 1 April 2014

Policy Statement for all eligible employees

Under the Local Government Pension Scheme Regulations, each scheme employer must publish and keep under review a Statement of Policy to explain how it will apply certain discretions allowed under the Pension Regulations.

This statement is applicable to all employees of Walsall Council who are eligible to be members of the LGPS. Before the exercise of any discretion it will be necessary in each case to consider the full financial cost implications to the Council and the Pension Fund.

Existing policy discretions for employers which are in place under the 2008 and 1995 schemes will remain in force for employees who left the scheme prior to 1st April 2014.

All other past polices and discretions will be revoked following the approval of this policy. The discretions detailed in this policy will apply from 1st April 2014.

Part 1 – Discretions to be applied under the LGPS Regulations 2013 and LGPS (Transitional Provisions and Savings) Regulations 2014 (denoted as 'TP' within the policy).

| Regulation 16(2)e & Reg 16(4)d: | Council Policy |
|---|---|
| Where an active Scheme member wishes to purchase extra annual pension of up to £6,500* (figure at 1 | The Council has <u>NOT</u> adopted this discretion. |
| April 2014) by making Additional Pension Contributions (APCs), the | |
| employer can choose to contribute towards the cost of purchasing that extra pension via a Shared Cost | |
| Additional Pension Contribution (SCAPC). | |

| Regulation 30(6) and TP11(2): | Council Policy |
|---|---|
| Whether to permit flexible retirement for staff aged 55 or over who, with the agreement of the employer, reduce | The Council will consider employee requests to take flexible retirement on a case by case basis after taking into factors such as service |
| their working hours or grade in order to release some or all of their retirement benefits. | delivery and any costs that may apply. |

| Regulation 30(8): Whether to waive any actuarial reductions that would otherwise apply under Regulation 30(5) and Regulation 30(6) for active members, deferred members and suspended tier 3 ill health pensioners who elect to receive early payment of benefits prior to normal pension age. | Council Policy Waiving of actuarial reductions and the application of 85 year rule protections will be considered only where there is a clear financial or operational advantage in doing so. A request for early unreduced payment of benefits on compassionate grounds would be considered only where the former member is prevented from full-time working due to the need to provide long-term care for a dependant. |
|--|---|
| TP Regulation 1(1)(c) of Schedule 2: Whether, to apply the 85 year rule protections to members who choose to voluntarily draw their benefits on or after age 55 and before age 60, [under paragraph 1(1)(c) of Schedule 2 to the LGPS (Transitional Provisions, Savings and Amendment) Regulations 2014]. | Council Policy Waiving of actuarial reductions and the application of 85 year rule protections will be considered only where there is a clear financial or operational advantage to the Council in doing so. |
| <u>Regulation 31:</u> Whether to grant extra annual pension of up to £6,500 to an active Scheme member or within 6 months of leaving to a member whose employment was terminated on the grounds of redundancy or business efficiency. | Council Policy The Council has <u>NOT</u> adopted this discretion. |
| <u>Regulation 22(8 & 9)</u> : Whether to extend the 12-month period in which a member can elect to retain separate benefits for previous pensionable service. | Council Policy The Council will consider applications under this Regulation but only when it can be demonstrated that the delay is because of an administration issue and not as a result of the scheme member's failure to make an election within the 12 month timescale. |
| Regulation 9(3): Determining the rate of employees' contributions | <u>Council Policy</u> The Council will review the contribution rate bands at six monthly intervals. Account will be taken when determining the rate of any impending pay award. |
| <u>Regulation 100(6)</u> : Whether to extend the 12-month period from joining the scheme in which to allow a transfer-in of previous non-local government pension rights. | Council Policy The Council will consider applications under this Regulation but only when it can be demonstrated that the delay is because of an administration issue and not as a result of the scheme member's failure to make an election within the 12 month timescale. |

Part 2 – Discretions to be applied under the LGPS (Benefits, Membership and Contributions) Regulations 2007 (as amended)

| Regulation B12: Power of employing authority to increase total membership of members leaving prior to 1 st April 2014 on redundancy or business efficiency grounds by up to 10 years. This resolution must be made within 6 months of leaving and will therefore be obsolete after 30 th September 2014. | Council Policy The Council has <u>NOT</u> adopted this discretion. |
|--|---|
| Regulation B30(2) and 30(5): Whether to grant application for early payment of deferred benefits on or after age 55 and before age 60; and whether to waive on compassionate grounds the actuarial reduction applied to such benefits paid under regulation B30. | Council PolicyThe Council has adopted this regulation to be used in exceptional circumstances only.The criteria for exceptional circumstances are defined in the detailed guidelines.The Council will consider each specific case which will be judged equally and fairly on its own merits having fully considered the reasons for early payment and any associated financial costs. |
| Regulation B30A(3) and 30A(5): Whether to grant application for early payment of suspended tier 3 ill health pension on or after age 55 and before age 60; and whether to waive on compassionate grounds the actuarial reduction applied to such benefits paid under regulation B30A. | Council PolicyThe Council has adopted this regulation to be used in exceptional circumstances only.The criteria for exceptional circumstances are defined in the detailed guidelines.The Council will consider each specific case which will be judged equally and fairly on its own merits having fully considered the reasons for early payment and any associated financial costs. |

Part 3 – Discretions to be applied under the LGPS Regulations 1997

| Regulation 31(2) and 31(5): Whether | Council Policy |
|---|--|
| to grant application for a leaver | The Council has adopted this regulation to be |
| between 31 March 1998 and 31 March | used in exceptional circumstances only. The |
| 2008, or from a Councillor for early | criteria for exceptional circumstances are |
| payment of benefits on or after age | defined in the detailed guidelines. |
| 50/55 and before age 60; and whether | |
| to waive on compassionate grounds | The Council will consider each specific case |
| the actuarial reduction applied to such | which will be judged equally and fairly on its |
| benefits paid under regulation 31. | own merits having fully considered the reasons |
| | for early payment and any associated financial |

| | costs. |
|---------------------------------------|--|
| Regulation 31(7A): Whether to grant | Council Policy |
| employer consent for a scheme | The Council has adopted this regulation to be |
| member to access their retirement | used in exceptional circumstances only. |
| benefits from their Normal Retirement | |
| Date without reduction, while | The criteria for exceptional circumstances are |
| continuing to be employed by a | defined in the detailed guidelines. |
| Scheme employer listed in Schedule | |
| 2. | The Council will consider each specific case |
| | which will be judged equally and fairly on its |
| | own merits having fully considered the reasons |
| | for early payment and any associated financial |
| | costs. |

Part 4 – Discretions to be applied under the Local Government (Early Termination of Employment) (Discretionary Compensation) Regulations 2006

| Regulation 5: The Council may decide to calculate a redundancy payment entitlement as if there had been no limit on the amount of the week's pay used in the calculation. | <u>Council Policy</u> The Council has decided to adopt this discretion and base redundancy payment calculations on an unrestricted week's pay. |
|---|---|
| Regulation 6: A one-off lump sum compensation payment may be awarded to an employee up to a maximum value of 104 weeks pay (2 years) inclusive of any redundancy payment made. | Council PolicyThe council has decided to adopt thisdiscretion in part and will award an additionallump sum compensation payment equal to thevalue of the statutory redundancy payment –maximum payment 30 weeks – but only incases of some compulsory redundancies Eachaward will be subject to a cap to be paid to anemployee who is paid less than the full timeequivalent of scale point 29.Each specific case will be judged equally andfairly on its own merits having fully consideredservice delivery and financial costs. |

Part 5 – Discretions to be applied under the Local Government (Discretionary Payments) (Injury Allowances) Regulations 2011

| Explanation | Council Policy |
|---------------------------------------|--|
| The Council operates The Walsall | The Council has decided that all claims are to |
| Council Injury Allowance Scheme | be submitted to and agreed by an Injury |
| under the permissive powers of | Allowance Panel. The panel will consist of |
| The Discretionary Payment Regulations | The Head of Legal Services, The Head of |
| 2011. | Finance and the Head of Human Resources or |
| The scheme is unique to Walsall | their nominees. |
| Council employees and is operated | |
| within the regulatory guidelines. | Both temporary and permanent allowances are |
| | available within the terms of reference of the |
| | scheme. Each award will be judged on the |

| relevant evidence presented to the panel. Payment will be made from the service budget. |
|--|
| There is no separate internal appeals process as designated by the Injury allowance panel. |

Part 6 – Appeals Process – Local Government Pension Scheme (Administration) Regulations 2008

| Regulation 57: Internal Dispute | Council Policy |
|---|--|
| Resolution Procedure (IDRP) | Any disputes about decisions made under the |
| Responsibility for determination of | LGPS should be sent in writing to: |
| LGPS disputes under the first stage of | |
| the procedure now lies with the | The Executive Director (Resources) |
| "Adjudicator" at the employing | The Council House |
| authority. | Walsall Council |
| The Executive Director (Resources) is | WS1 1TW or |
| the Adjudicator for the purposes of the Internal Dispute Resolution Process. If this presents a conflict of interest when the complaint relates to a member of the Resources directorate, the Chief Executive will act as the Adjudicator. | The Chief Executive if the complaint relates to member of the Resources Directorate. |

April 2014

Appendix 2

Equality Impact Assessment (EqIA) for Policies, Procedures and Services

| Proposal name | Pay Policy | | |
|-------------------------|--|--|--|
| Directorate | Change and Governance | | |
| Service | HR Strategy and Planning Team | | |
| Responsible Officer | Tracey Edwards | | |
| EqIA Author | Tracey Edwards | | |
| Proposal planning start | October 2016 Proposal start date (due or actual) April 2017 | | |

| 1 | What is the purpose of th | e proposal | ? | Yes / No | New / revision | | |
|---|---|-------------|-----------------|------------------|----------------|--|--|
| | Policy Yes Rev | | | | Revision | | |
| | Procedure | | | No | N/A | | |
| | Internal service No N/ | | | | N/A | | |
| | External Service | | | No | N/A | | |
| | Other - give details | | | | | | |
| | | | | | | | |
| 2 | What are the intended ou | tcomes, rea | asons for chang | ge? (The busines | s case) | | |
| | The Pay Policy Statement sets out Council policy on pay and conditions for senior managers and employees, assisting the Council to attract and retain skilled employees and ensuring compliance with legislative requirements under the Localism Act 2011 and the Equality Act 2010. This policy is a key element of our employment practices and it is vital that it meets the needs of the employees and managers who use it. To provide a policy which is free from any form of discrimination is a key aim of Human Resources (HR). The policy has been updated and is in line with current legislation and good practice. The policy will be applicable to all employees and managers with the exclusion of those Employees on teachers' pay & conditions and educational support staff. | | | | | | |
| 3 | Who is the proposal potential likely to affect? | | | | | | |
| | People in Walsall | Yes / No | Detail | | | | |
| | All | | | | | | |
| | Specific group/s | | | | | | |



| | Council employees | Y | All corporate employees including Chief Officers | | ng Chief | |
|-----|---|--------------|---|-------------|--------------|--|
| | Other | | | | | |
| 4 | Evidence, engagement a where relevant) | and consulta | ation (including from are | ea partners | ships, | |
| 4.1 | The Pay Policy will be submitted to CMT in 17 th November 2016, Personnel Committee on 7 th December 2016 and to be approved at full Council on 9 th January 2016. Type Date | | | | | |
| | Type Audience | | | Dute | <u></u> | |
| | Protected characteristics | | | | | |
| | Feedback | | | | | |
| | N/A | | | | | |
| | Туре | | | Date | | |
| | Audience | | | | | |
| | Protected characteristics | | | | | |
| | Feedback | | | | | |
| | N/A | | | | | |
| | | | | | | |
| 4.2 | Concise summary of evi partnerships, where rele | | agement and consultation | on (includi | ng from area | |
| | As of 31 March 2016 the total number of Walsall Council employees (excluding Schools) were 3635. In total there were 160 (4.4%) employees who declared they had a disability, as defined by the Equality Act 2010, some of these may require communication in a different format. | | | | | |
| | The total number of female employees as of 31 March 2016 was 2486 which equates to 68.39% of the workforce. The Council's Job Evaluation process ensures the council has a fair and equitable approach to pay which is free of discrimination, as the evaluation of each role is based on the merits and duties of the role alone, this is reflected within the Pay Policy. | | | | | |
| 5 | How may the proposal a | ffect each p | rotected characteristic | ?auorp rc | | |
| | The effect may be positi | - | | <u></u> | | |

| | Character | istic | Effect | Reason | Action needed Y or N | |
|---|---|--|--------------|--|-------------------------------------|--|
| | Age | | neutral | No impact foreseen | No | |
| | Disability | | | Potential impact on employees who require reasonable adjustments for communication and for those who do not understand the policy e.g. employees with learning disabilities. | Yes | |
| | Gender rea | assignment | | No impact foreseen. | No | |
| | Marriage a partnershi | | | No impact foreseen. | No | |
| | Pregnancy and Potential impact for people who are on maternity or paternity leave and are not updated about the policy. | | Yes | | | |
| | Race | ace | | Potential impact on those employees whose first language is not English as they may not understand the policy. | Yes | |
| | Religion or | r belief | | No impact foreseen. | No | |
| | Sex | | | No impact foreseen. | No | |
| _ | Sexual orientation Other (give detail) | | | No impact foreseen. | No | |
| _ | | | | | | |
| _ | Further inf | urther information | | | | |
| | | | | proposals to have a cumulative If yes, give details below. | (Delete one) Yes / No | |
| | | | | | | |
| | - | stifiable action does the evidence, engagement and consultation you take? (Bold which one applies) | | | | |
| | А | No major change required | | | | |
| _ | В | Adjustments ne | eded to re | emove barriers or to better promote | equality | |
| | С | Continue despite | e possible a | adverse impact | | |
| | D | Stop and rethink your proposal | | | | |

| Action and monitoring plan | | | | | |
|--------------------------------------|--|---|-----------------------------|--|--|
| Action Date | Action | Responsibility | Outcome Date | Outcome | |
| 12 months after launch date | There is a statutory requirement to review and publish this policy annually. | Strategy and Planning Team | 1 April 2018 | Ensure compliance with statutory requirements | |
| Day of launch | To ensure employee who are on maternity leave to be made aware of the updated Pay Policy during KIT days. | Employees Line Manager | As and when required | Communication is maintained with employee to ensure equality | |
| Day Of launch | The policy will be explained/made available in other languages on request for employees whose first language is not English. | Appropriate liaison as required with the councils Interpretation, Translation, Transcription and Easy Read service (ITTE) | As and when requested | Reasonable adjustments made to support employee and ensure equality | |
| Day of launch | Alternative formats (audio and Easy Read) for disabled employees of the new policy will be made available on request. | Appropriate liaison as required with the councils Pearl Linguistics Service | As and when requested | Reasonable adjustments made to support employee and ensure equality | |

| Update to E | Update to EqIA | | |
|-------------|----------------|--|--|
| Date | Detail | | |
| | | | |
| | | | |