

## **Cabinet – 18 December 2019**

### **Corporate Financial Performance 2019/20**

**Portfolio:** Councillor M Bird – Leader of the Council (Lead Portfolio)

**Related Portfolios:** All

**Service:** Finance – council wide

**Wards:** All

**Key decision:** No

**Forward plan:** No

#### **1. Aim**

- 1.1 To report on the forecast revenue and capital position for the year, request approval for amendments to the capital programme and seek approval for a number of actions in relation to contracts within the Resources and Transformation Directorate.

#### **2. Summary**

- 2.1 The report provides the latest forecast of the revenue and capital position for 2019/20 as at 31 October 2019, including:
  - (i) A forecast revenue overspend of £3.11m, after use of reserves and assuming successful delivery of corrective action plans identified to date. Further action is in train to mitigate this position further, including a review of temporary staffing costs, review of use of grants and a continued emphasis on reducing non-essential expenditure.
  - (ii) A number of amendments to the capital programme are set out in section 4.17 of the report for approval.
  - (iii) The forecast for the council funded capital programme is currently expected to be on budget after re-phasing of £5.28m of activity into 2020/21.
  - (iv) An extension to the Internal Audit contract for a period of three months is requested to be noted and endorsed (4.29); and the entering into of a revised contract for One Source, funded from existing resources with the extension of the human resources management system contract with Midland Software Limited for 12 months, as contained in section 4.20 and 4.22.

#### **3. Recommendations**

- 3.1 Note the forecast revenue overspend of £3.11m, after use of reserves and successful delivery of corrective action plans identified to date and that action is being taken to review expenditure to assist in reducing this overspend, with ongoing pressures being addressed as part of the 2020/21 budget process.
- 3.2 Approve amendments to the capital programme as set out in section 4.17.

- 3.3 Note that the forecast capital programme is expected to be on budget after re-phasing of £5.28m into 2020/21.
- 3.4 Delegate authority to the Executive Director of Resources and Transformation, in consultation with the Portfolio Holder for Finance (Leader of the Council), to enter into a revised contract to deliver System Implementation and Business Integration Services for One Source by using the most appropriate procedures and to subsequently authorise the sealing or signing of any contract, deeds or other related documents for such services.
- 3.5 Delegate authority to the Executive Director of Resources and Transformation, in consultation with the Portfolio Holder for Finance (Leader of the Council) to award a 12 month contract extension, from 1 July 2020 to 30 June 2021, to Midland Software Limited, for the provision of a human resources management system, to ensure the continued delivery of the service.
- 3.6 Note and endorse the extension to the Internal Audit contract by 3 months from 1 April 2020 under the delegated authority of the Executive Director of Resources and Transformation, to allow the required time to complete a retender process and allow for any associated TUPE arrangements to be put in place should there be a change in provider.

#### **4. Know – Context**

- 4.1 Cabinet receives regular financial reports to allow it to oversee the financial performance of the council and consider plans for corrective action, and therefore is familiar with the significant level of demand pressures faced by Adult Social Care and Children's in particular.

#### ***Revenue Forecast 2019/20***

- 4.2 Walsall Council has a good track record of managing financial pressures and action has been taken to mitigate current and future cost pressures, however demand pressures within Adult Social Care and Children's continue to exist. The current council wide forecast shows an overspend of £3.11m after corrective action and action continues to ensure the council, as far as is practicable, outturns within budget by year-end.
- 4.3 The forecast overspend includes £2.11m of unachieved savings, after identified action plans. Of the £20.08m savings approved for 2019/20, £7.15m are not expected to be delivered in full, with £5.04m of alternative actions being identified. This leaves £2.11m of savings where further work is needed to identify alternatives. This figure is included within the overall overspend figure set out above.
- 4.4 Table 1 below summarises the 2019/20 budget and the draft outturn after successful delivery of corrective actions.

<b>Table 1: Forecast revenue analysis 2019/20 by Directorate</b>			
<b>Directorate</b>	<b>Net Budget £m</b>	<b>Year-end forecast £m</b>	<b>Forecast Variation to Budget (Under) / Over £m</b>
Adult Social Care	61.45	61.67	0.22
Children's Services	54.66	55.60	0.94
Economy & Environment	30.56	31.25	0.69
Resources & Transformation	31.09	30.05	(1.04)
<b>Services Position</b>	<b>177.76</b>	<b>178.57</b>	<b>0.81</b>
Capital Financing	18.91	18.91	0.00
Central budgets	(75.29)	(72.99)	2.30
<b>Total council tax requirement</b>	<b>121.38</b>	<b>124.49</b>	<b>3.11</b>

### ***Directorate Summary***

#### ***Adult Social Care***

4.5 The current net forecast position, after the net use of reserves and prior to any mitigating action is an overspend of £2.91m which results from delayed delivery of savings, and areas of spend increases as a result of unavoidable demand. After mitigating actions of £2.69m, the forecast position is an overspend of £223k. The main reasons for the current forecast overspend are:

- £739k Demand management due to additional package/ placement costs partially offset against additional Section 117 income. It should be noted that included within this pressure are a number of assumptions regarding both expenditure and income projections,
- £1.29m one-off delays in Procure to Pay saving proposal. This is offset by mitigating actions of (£1.29m) mainly associated with budget realignments and a deep dive analysis across the directorate,
- £185k partial non-achievement of the client contribution income saving based on actual income received to date,
- One-off £700k non-achievement of the joint funding with partners saving proposal within the current year only. This is offset by mitigation actions of (£700k) mainly associated with budget realignments and a deep dive analysis across the directorate.
- (£220k) net impact of vacant posts within the directorate partially offset against agency staff costs;
- £97k over spend on service level agreements and contracts due to payment of prior year invoices and the write-off of Telecare equipment stock following cessation of the service;
- £122k additional demand on rapid response, reablement hours and discharge to assess beds;

#### ***Children's Services***

4.6 The current net forecast position, after the net use of reserves and prior to mitigating action, would be an over spend of £1.98m, which results from delayed delivery of

savings, use of agency across Children's Social Care and increases in demand for home to school transport. After mitigating actions of £1.04m the forecast position is an overspend of £939k.

Pressures under review totalling an overspend of £1.04m and currently funded via the directorate action plan include:

- £247k agency staff costs across children's social care where staff are covering essential posts within the teams. An action plan is to be developed by the service managers to mitigate this pressure,
- £630k home to school transport due to an increase in the number of children being transported along with their transport needs. There is also a further £880k overspend in this area currently funded from corporate reserves, resulting in a total pressure of £1.51m,
- £63k relating to Section 17 payments relating to prior year that were paid in current year,
- £24k from a pressure in Early Help 0-19 model due to the remaining in-house childcare provision. Discussions are underway about the future of this service and a decision is expected to be made as part of budget setting. This is being mitigated by efficiencies identified by the directorate,
- £76k pressure within children's social care relating to additional management costs.

Unfunded pressures totalling £939k for which mitigating actions continues to be sought are:

- £87k part year effect of savings not achieved,
- £181k due to increased demand for SEN educational psychologists and inability to recruit to permanent posts. Further action within Access and Achievement is underway to consider longer term implications,
- £465k Use of agency staff across the directorate to cover vacancies, sickness and maternity cover,
- £65k underachievement of income at Birchills Children's Centre due to reduction in number of children attending,
- £141k various under and overspend across the directorate which are less than £50k individually.

### *Economy and Environment*

4.7 The current net forecast position, after the net use of reserves and prior to any mitigating action, would be an over spend of £1.14m, which results from delayed delivery of savings, and areas of spend increases as a result of demand. After mitigating actions of (£450k) the forecast position is an over spend of £691k. The main areas of variance are:

- £242k income shortfall and increase in expenditure within Active Living Centres,
- £382k within Bereavement Services mainly relating to income shortfall,
- £93k overspend relating to the Outdoor Adventure Centre offset by lower spend within other areas of the service,
- £390k mainly due to the under-recovery of planning applications income;
- (£291k) income in access of W2R Debtor and Performance payment less than expected offset by costs of the fly tipping hotline,

- £450k non-achievement of street lighting invest to save saving fully mitigated by street lighting reserve,
- (£125k) net underspend relating to various small under / overspends within the directorate.

### *Resources and Transformation*

4.8 The current net forecast position, after use of reserves and prior to any mitigating action is an underspend of £1.046m. The main reasons for the variance are:

- Integrated Facilities Management (IFM) £167k - relating to increased centralised maintenance costs £384k and pressures within Cleaning £277k. An action plan of £362k has been implemented across business change to reduce this pressure, including a review to identify areas of cost reduction within IFM,
- Electoral services £108k - due to increased administration costs not fully covered by grant income,
- MHJ (£1.19m) - relating to increased housing benefit overpayment recovery income and expected repayment of underpaid subsidy (£1.13m) in relation to previous years HB claims to the DWP, net of increased IT system costs and general overspends within the service,
- Other minor underspends of (£138k) across the Directorate.

### *Capital Financing*

4.9 Currently forecast to be on budget.

### *Central Budgets including Council tax*

4.10 The 2019/20 outturn was predicated on delivery of a budget saving from Proud. This was originally included within the 2017/18 to 2020/21 budget setting process as a £5m saving from Channel Shift (and approved by Council in February 2018) as part of the previous transformation programme and subsequently during the 2019/20 budget setting process, became a benefits (saving) target for Proud. This is currently held centrally.

4.11 The Proud Programme launched in April, with a significant amount of up front design work being undertaken. The Programme is now entering implementation mode in terms of work stream activity as follows, with up to £78m of benefits to be realised:

1. *Commissioning, Procurement and Contract Management - reviewing and reducing third party spend and improving the 'Procure to Pay' process and systems*

We are implementing two Strategic Sourcing Plans - 1) Efficient Council (printing, energy, post, cleaning, fleet and fuel) and 2) Procurement Control; with the first meeting of the Contract Oversight Committee being held this week. This work stream is forecast to deliver up to £1.1m of benefit in this financial year.

2. *Customer Assessment and Management* - this will address the mechanisms available to us to manage a single view of the customer, improve their experience and introduce efficiencies in our ways of interacting with them.

This work stream is currently developing a blueprint for the new customer operations centre and prioritising phasing of processes to go live within the centre. Benefits will be realised in 2020/21 and onwards.

3. *Designing the Ways of Working - This will consider how our 'hubs', including 'Communications, Marketing and Engagement', 'Business Intelligence' and 'Commissioning, Procurement and Contract Management', work to support service providers. The detailed design it will produce will change these hubs' 'Ways of Working' to make them more effective.*

Blueprints have been developed and preparation for transition and implementation has begun, with phased implementation due to start from April 2020.

4. *Income Generation and Cost Recovery - focusing on finding ways of boosting our income through the recovery of expenditure across services. Doing this will lead to a greater and more sustainable income for these services and the organisation.*

Cabinet in September approved the council's income and commercial policy and corporate debt policy; and approved consultation on four income generating proposals, namely: Introducing arrangement fee for self-funding clients; Change of name deeds; Expansion of planning pre-application service; Regulatory and advisory licencing services.

A Fees and Charges Register has been produced, with a number of interim fee increases planned for January 2020 and a comprehensive council wide review of fees from April onwards. The interim fees will provide between £50k to £100k of benefit in 2019/20 with further income opportunities being realised in 2020/21. Further to this, ASC Charging and Benefits Maximisation projects were considered by November WPP Board, and these will begin to release benefit savings in April 2020.

#### *5. Outcomes, Service Levels and Delivery Models*

Cabinet in September agreed to the ten refreshed corporate outcomes; the cross cutting themes (components) that the Proud Programme will focus on; and the indicative timetable for the roll out of the component elements and transformation projects. Benefits will start to be released from April 2020.

6. *Service Productivity and Performance (Perform+) - looking at how we work, as teams and as individuals.*

'Perform+' has been rolled out in Money, Home, Job (MHJ) and has started in Adult Social Care. A Perform Academy for sustainable future is also being set up. This people-centred approach uses one-on-one coaching of managers and team leaders and the introduction of new workplace tools and techniques to make sure employees have the skills, support and resources needed to deliver against aspirations.

No direct benefits have been included against this work stream, however MHJ have reported that Perform+ has allowed the service to accelerate plans to meet the full saving of £764k which was included within the 2019/20 budget. The original approach was to deliver the saving over 2 years. An assessment of the MHJ financial performance is currently being completed and it is expected that up to £500k of one-off benefit may be attributed to Proud. Once confirmed, this will be included in the next month's position, reducing corporate overspend position yet further.

Work streams relating to Cultures and Behaviors and Enabling Technology are enablers to the Programme and will therefore support release of the overall benefits over the life of the Programme.

- 4.12 In summary, the above work streams activity is expected to deliver c£1.2m of ongoing benefit saving 2019/20. Programme activity is being aligned to benefits required for 2020/21 (£18m of MTFO gap plus £3.8m of re-profiled benefit).
- 4.13 As indicated earlier in the report, alternative actions have been identified to mitigate the in year impact of any required re-profiling of savings from 2019/20 to 2020/21. Following a review of the latest position on the council tax collection fund, indications are that the current in year forecast is sufficiently buoyant to allow release of a £1.5m surplus, to help to offset the current year's general fund deficit. This has the impact of reducing the overall corporate position to a deficit of £3.1m.
- 4.14 Further action is in train to mitigate this position further, including a review of temporary staffing costs, review of use of grants and a continued emphasis on reducing non-essential expenditure.

#### *General Reserves*

- 4.15 The above potentially impacts on general reserve balances. General reserves were £15.67m as at 1 April 2019, which has reduced to £14.09m following the earmarking for specific use during 2019/20 as agreed by Cabinet, including extending the opening hours of the recycling centres (£110k), one-off funding of the falls prevention service whilst a review is undertaken (£139k), home to school transport in year pressures (£560k) and waste recycling contract cost pressures (£773k).

#### ***Business Rates Retention Scheme***

- 4.16 The cost to the general fund in 2019/20 is £0.74m, calculated by taking the actual deficit from 2017/18 and then adjusting for the estimated deficit for 2018/19. In line with the 100%, Business Rates Retention Pilot Walsall funds 99% of the deficit with the Fire Authority funding the remaining 1%. The rolling MTFO takes this into account.

#### ***Capital Programme 2019/20***

- 4.17 The capital programme as reported to Cabinet on 04 September 2019 totalled £124.00m. **Table 2** summarises amendments, resulting in a programme of £131.32m and the following paragraphs provide further detail on the council funded amendments. Cabinet is requested to approve these amendments.

<b>Table 2 : Amendments to Capital Programme 2019/20</b>	
<b>Project</b>	<b>£m</b>
<b>Capital programme 2019/20 as reported to Cabinet 04 September 2019</b>	<b>124.00</b>
<b>Council Funded Resources</b>	
Looked after children out of borough placements - funding transferred to All Age Disability Hub	(0.06)
All Age Disability Hub	0.06
Service Channel Management	1.50
One Source – Service Implementation and Business Integration Services	2.97
Libraries – “out-of-hours” access control system	(0.27)
Libraries – wider library portfolio improvements	0.27

<b>Project</b>	<b>£m</b>
<b>Externally Funded Resources</b>	
Integrated Community Equipment - confirmation of funding	0.06
West Midlands Strategic Transport Plan - additional funding	0.01
Disabled Facilities Grant - confirmation of funding	0.75
Basic Need - budgets held centrally	6.07
Coalpool Lane – Footbridge Design additional funding	0.16
M6 J10 re-profiled over two years agreed with Department for Transport	(4.20)
<b>Revised capital programme 2019/20</b>	<b>131.32</b>

4.18 All Age Disability service - this will see both Children's and Adult Social Care disability services come together and relocate to the Goscote Centre. In order for this to happen ICT works including improved WiFi and improved furnishings for customers and staff are required to be undertaken at an estimated cost of £65k. £60k of capital funding has been identified from within the looked after children out of borough placements scheme and the remaining £5k is to be funded from a revenue contribution to capital.

4.19 In respect of Service Channel Management, this is a telephony project that supports the Customer Access Management work stream of the Proud Programme, with it's benefits as a component of the Enabling Technology work stream. This delivers a specification to allow procurement of a telephony platform (potentially Cloud-based) that is capable of delivering inbound and outbound customer communication across all multi-channels supporting the development of a centralised Service Centre. Proud objectives include:

- Optimal utilisation of multi-skilled Service Centre resources,
- Recognition of customer identifiers (such as phone number) pre-populating agents with relevant customer data and notes, saving time and improving accuracy,
- The Workforce Management component allows detailed capture of workloads by service channel providing insights into types and volumes of contact per channel and service type. This enables adherence to SLA's and the capability to balance resource against demand levels.

Cabinet are asked to approve the variation to the 2019/20 capital programme to include £1.5m for this project, which will be funded from the transformation fund set up to deliver the Proud Programme benefits.

4.20 In respect of One Source, Cabinet on 21 March 2018 approved delegated authority to the Executive Director of Resources and Transformation, in consultation with the relevant portfolio holder, to award a contract for a Cloud Enterprise Resource Planning (ERP) Solution for Finance, Procurement, HR and Payroll.

Further to this, following a review and re-planning exercise for the One Source programme, Cabinet are asked to approve delegated authority to the Executive Director of Resources and Transformation, in consultation with the relevant Portfolio Holder, to enter into a revised contract to deliver System Implementation and Business Integration Services for One Source by using the most appropriate procedures and to subsequently authorise the sealing or signing of any contract, deeds or other related documents for such services. Cabinet are further asked to note the cost of the re-planning exercise will be funded from the council's capital financing budget, without a further call on revenue resources.

4.21 The Libraries redesign capital out of hours access allocation is no longer required and is proposed to be used to replace public access PCs and for general improvements



across the district libraries and Streetly Community Library. This will ensure the PCs can continue to operate compliantly and help mirror the presentation standards achieved in the Lichfield Street Hub across the wider library portfolio.

- 4.22 Cabinet are also asked to approve the award of a 12 month contract extension, from 1 July 2020 to 30 June 2021, to Midland Software Limited, for the continued provision of a human resources management system, to ensure the ongoing delivery of the service whilst the One Source programme is fully implemented.
- 4.23 **Table 3** summarises the 2019/20 capital programme and forecast outturn after the re-phasing of projects into 2020/21. These are detailed further at **Appendix 1** (Council Funded) and **Appendix 2** (Externally Funded).

<b>Table 3: Forecast capital analysis 2019/20</b>					
<b>Directorate</b>	<b>Budget £m</b>	<b>Predicted year end forecast £m</b>	<b>Variance before Carry forward £m</b>	<b>Carry Forward £m</b>	<b>Variance Over / (Under) £m</b>
Council funded	36.81	31.53	(5.28)	5.28	0.00
Externally Funded	94.51	67.89	(26.62)	26.62	0.00
<b>Total</b>	<b>131.32</b>	<b>99.42</b>	<b>(31.90)</b>	<b>31.90</b>	<b>0.00</b>

- 4.24 The council funded element of the capital programme currently shows predicted re-phasing of £5.28m from 2019/20 to 2020/21 as shown in **table 4**. Re-phasing occurs for a number of reasons such as late confirmation of grant approvals, timing of projects that may fall over more than one financial year, contract delays out of our control as awaiting funding or Government approval, etc.

<b>Table 4: Re-phasing of Council funded schemes 2019/20 to 2020/21</b>	
<b>Project</b>	<b>£m</b>
ICT-Safe and Secure Environment	1.30
ICT-Safe and Secure Environment Wyse	0.60
Proud – ICT	0.13
Broadway West Playing Fields	0.09
Town Centre Strategic Acquisition for Third Sector Hub & operational accommodation	0.59
New Rail Stations-local contributions	1.00
School Estate Condition Survey	0.25
School Temporary Classrooms	0.25
Civic Centre heating	0.58
Council House rewiring	0.49
<b>Total</b>	<b>5.28</b>

### **Council Corporate Plan Priorities**

- 4.25 The annual budget process is designed to ensure that resources follow council priorities as set out in the Corporate Plan.

## **Risk Management**

- 4.26 Risk management is embedded in budget monitoring and forecasting to enable potential budget variances and risks to be identified early and addressed. A number of assumptions have been made in the forecast figures by managers. Significant risks have been identified, monitored and reported on throughout the year, as appropriate. Some significant risks are currently being managed; if they occur, further action may be required.

## **Financial Implications**

- 4.27 The implications are as set out in the main body of this report. Any deficit at year-end will require funding from general reserves, reducing the level of reserves available for future use.

## **Legal implications**

- 4.28 The council is required to set and operate within a balanced budget.

## **Procurement Implications / Social Value**

- 4.29 Provision for the current Internal Audit contract expires on 31 March 2020. To allow the required time to complete a retender process, and allow for any associated TUPE arrangements to be put in place should there be a change in provider, the Executive Director for Resources and Transformation, in line with officer delegations and advice from the Councils procurement service, has approved an extension of the current contract for a period of 3 months to 30 June 2020.
- 4.30 The revised contract to deliver System Implementation and Business Integration Services for One Source will be undertaken in line with council procedures, including the sealing or signing of any contract, deeds or other related documents for such services.

## **Property implications**

- 4.31 None directly associated with this report.

## **Health and wellbeing implications**

- 4.32 This report is prepared with consideration of health and wellbeing implications.

## **Staffing Implications**

- 4.33 None directly associated with this report.

## **Reducing Inequalities**

- 4.34 None directly associated with this report.

## Consultation

- 4.35 The report is prepared in consultation with the s151 Officer, relevant managers and executive directors.

## 5. Decide

- 5.1 To approve the amendments to the capital programme in year as outlined in 4.18, to instruct officers to take appropriate action in year to address areas of overspend and to manage risk to ensure the Council outturns within budget, and to note and approve the contract amendments as set out in the recommendations.

## 6. Respond

- 6.1 Action plans continue to be developed by officers to address areas of pressure.

## 7. Review

- 7.1 Regular monitoring reports will be presented to Cabinet to inform them of the latest financial forecast and action taken to address areas of overspend or required re-profiling of spend or income. This will highlight actions taken, and the effect of these on the financial forecast.

**Background papers:** Various financial working papers.

## Appendices:-

1. Council Funded Capital Schemes as at 31 October 2019
2. Externally Funded Capital Schemes as at 31 October 2019
3. Children's Services Capital Maintenance allocation as at 31 October 2019
4. Children's Services Basic Need allocation as at 31 October 2019

## Authors:

Vicky Buckley - Head of Finance

☎ 01922 652326 [Vicky.Buckley@walsall.gov.uk](mailto:Vicky.Buckley@walsall.gov.uk)

Jennie Collier - Senior Accountancy Officer

☎ 01922 652350 [Jennie.Collier@walsall.gov.uk](mailto:Jennie.Collier@walsall.gov.uk)



James T. Walsh  
Executive Director / s151 Officer  
10 December 2019



Councillor M Bird  
Leader of the Council  
10 December 2019

## Appendix 1

### Council Funded Capital Schemes as at 31 October 2019

COUNCIL FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
<b>ADULT SOCIAL CARE</b>					
Mosaic Implementation (Phase 3)	49,076	49,076	0	0	0
Mosaic Mobile Working	71,835	71,835	0	0	0
<b>ADULT SOCIAL CARE COUNCIL FUNDED TOTAL</b>	<b>120,911</b>	<b>120,911</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CHILDREN'S SERVICES</b>					
Looked after children out of borough placements	165,000	165,000	0	0	0
2 year old (RCCO)	437,084	437,084	0	0	0
Corporate Parenting, Contract & Assessment Hub	32,804	32,804	0	0	0
Looked after children small residential home	60,000	60,000	0	0	0
PRU Places Provision (RCCO)	453,999	453,999	0	0	0
School Estate Condition Survey	250,000	0	(250,000)	250,000	0
School Temporary Classrooms	250,000	0	(250,000)	250,000	0
SEND Places Provision (RCCO)	805,918	805,918	0	0	0
<b>CHILDREN'S SERVICES COUNCIL FUNDED TOTAL</b>	<b>2,454,805</b>	<b>1,954,805</b>	<b>(500,000)</b>	<b>500,000</b>	<b>0</b>
<b>ECONOMY &amp; ENVIRONMENT</b>					
Arboretum Events Field-drainage scheme (RCCO)	5,643	5,643	0	0	0
Broadway West Playing Fields (Council)	92,000	0	(92,000)	92,000	0
Clayhanger Playing Fields	53,713	53,713	0	0	0
Open Water	2,000	2,000	0	0	0
St Peter Church repairs to surrounding wall	24,431	24,431	0	0	0
Walsall Arboretum Car Park	4,896	4,896	0	0	0
Walsall Arboretum Restoration Programme - illuminated Park proposals	5,242	5,242	0	0	0
Willenhall Memorial Park	6,168	6,168	0	0	0
Headstone safety in Cemeteries (RCCO)	40,000	40,000	0	0	0

<b>COUNCIL FUNDED SCHEMES</b>	<b>2019/20 Budget £</b>	<b>Estimated Outturn £</b>	<b>Variance £</b>	<b>Carry forward to 2020/21 £</b>	<b>(Underspend) / overspend £</b>
Installation of air conditioning & refurb of public toilets	215,351	215,351	0	0	0
Replacement cemeteries administration system	75,000	75,000	0	0	0
Replacement Fencing at Streetly Cemetery	37,000	37,000	0	0	0
Willenhall Lawn Cemetery Extension & land development	811,800	811,800	0	0	0
Oak Park Car Park	284,890	284,890	0	0	0
Library Redesign - Lichfield Street Hub	143,708	143,708	0	0	0
Open Plus in Libraries	271,696	271,696	0	0	0
Single Library Management System	54,910	54,910	0	0	0
Community Dropped Crossings	20,000	20,000	0	0	0
District Town Centre's Public Realm Improvements	2,405,330	2,405,330	0	0	0
Highways maintenance	2,927,999	2,927,999	0	0	0
Hatherton Road Car Park	255,093	255,093	0	0	0
Promotion of Community Health & Safety	240,000	240,000	0	0	0
Replacement of obsolete analogue weather stations	30,000	30,000	0	0	0
Replacement of speed enforcement camera	175,000	175,000	0	0	0
A454 Black Country Route carriageway surface treatment	450,000	450,000	0	0	0
Hatherton Road MSCP structural maintenance	200,000	200,000	0	0	0
Challenge Block	881,668	881,668	0	0	0
New Homes Bonus	204,093	204,093	0	0	0
Regenerating Walsall	233,877	233,877	0	0	0
Rushall Olympic Football Club	5,833	5,833	0	0	0
Town and District Centres Public Realm	770,500	770,500	0	0	0
New Rail Stations-local contributions	1,000,000	0	(1,000,000)	1,000,000	0
Town and District Centres Public Realm	229,500	229,500	0	0	0
Walsall Town Centre Public Realm Improvements	229,500	229,500	0	0	0
Walsall Market	40,516	40,516	0	0	0
Streetly Youth Club Demolition Works	22,000	22,000	0	0	0

<b>COUNCIL FUNDED SCHEMES</b>	<b>2019/20 Budget £</b>	<b>Estimated Outturn £</b>	<b>Variance £</b>	<b>Carry forward to 2020/21 £</b>	<b>(Underspend) / overspend £</b>
Town Centre Masterplan	250,000	250,000	0	0	0
Town Centre Strategic Acquisition for Third Sector Hub & operational accommodation	1,530,480	939,602	(590,878)	590,878	0
Primark & Co-op development	1,640	1,640	0	0	0
Saddlers Centre Shopping Centre	468,444	468,444	0	0	0
DSDA	44,275	44,275	0	0	0
<b>ECONOMY AND ENVIRONMENT COUNCIL FUNDED TOTAL</b>	<b>14,744,196</b>	<b>13,061,318</b>	<b>(1,682,878)</b>	<b>1,682,878</b>	<b>0</b>
<b>RESOURCES AND TRANSFORMATION</b>					
Bentley Community Facility	10,000	10,000	0	0	0
CCTV	268,511	268,511	0	0	0
Improving security in local neighbourhoods	2,927	2,927	0	0	0
Refurbishment of Orchard Pavilion	148,350	148,350	0	0	0
Council Chamber Refurbishment	200,000	200,000	0	0	0
Procurement system for (HRMS) and Oracle EBS financials	2,317,471	2,317,471	0	0	0
Aids and adaptations (statutory element)	400,000	400,000	0	0	0
Health through warmth and related Retro Fit schemes	75,000	75,000	0	0	0
Data backup system replacement	50,000	50,000	0	0	0
Essential microsoft upgrades & foundation for Office 365	274,336	274,336	0	0	0
Essential refurb Council's digital data storage facilities	41,588	41,588	0	0	0
Essential upgrade to current supported version of windows server	10,381	10,381	0	0	0
Essential warranty extension & eventual replacement of hardware for Council's finance system	16,325	16,325	0	0	0
ICT-Safe and Secure Environment	3,727,557	2,427,557	(1,300,000)	1,300,000	0
ICT-Safe and Secure Environment Wyse	1,810,892	1,210,892	(600,000)	600,000	0
ICT Wide Area Network	12,462	12,462	0	0	0
Proud - ICT	200,000	70,000	(130,000)	130,000	0
Willenhall Lane Travellers Site	85,000	85,000	0	0	0
Resource & consultancy to upgrade Win2008 server	200,000	200,000	0	0	0
Single mobile devices for use within the new in-Tune platform	51,000	51,000	0	0	0

<b>COUNCIL FUNDED SCHEMES</b>	<b>2019/20 Budget £</b>	<b>Estimated Outturn £</b>	<b>Variance £</b>	<b>Carry forward to 2020/21 £</b>	<b>(Underspend) / overspend £</b>
Transformation Programme	455,000	455,000	0	0	0
Asbestos Removal	75,191	75,191	0	0	0
Council House General Heating	50,000	50,000	0	0	0
Council House Smoke & Heat Detection Fire Alarm	333,000	333,000	0	0	0
Data Centre Power Backup	266,730	266,730	0	0	0
Operation Repair & Maintenance of Council Buildings	500,000	500,000	0	0	0
Planned property maintenance	42,542	42,542	0	0	0
Print & Design upgraded lighting & ventilation system	24,000	24,000	0	0	0
Safe water supplies	90,602	90,602	0	0	0
Statutory Testing	257,499	257,499	0	0	0
Civic Centre heating	1,146,646	573,323	(573,323)	573,323	0
Community Association Refurbishments	59,718	59,718	0	0	0
Council House BMS	68,296	68,296	0	0	0
Council House rewiring	983,542	491,771	(491,771)	491,771	0
Darlaston Town Hall-asbestos & fire safety works	18,400	18,400	0	0	0
Fire risk assessment	258,002	258,002	0	0	0
Schools Project	244,005	244,005	0	0	0
Walsall Council House-modern secure reception	44,550	44,550	0	0	0
Allocation of health and safety works	202,579	202,579	0	0	0
Service Channel Management	1,500,000	1,500,000	0	0	0
One Source – Service Implementation and Business Integration Services	2,970,000	2,970,000	0	0	0
<b>RESOURCES AND TRANSFORMATION COUNCIL FUNDED TOTAL</b>	<b>19,492,102</b>	<b>16,397,008</b>	<b>(3,095,094)</b>	<b>3,095,094</b>	<b>0</b>
<b>TOTAL COUNCIL FUNDED</b>	<b>36,812,014</b>	<b>31,534,042</b>	<b>(5,277,972)</b>	<b>5,277,972</b>	<b>0</b>

## Appendix 2

### Externally Funded Capital Schemes as at 31 October 2019

EXTERNALLY FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
<b>ADULT SOCIAL CARE</b>					
Integrated Community Equipment	810,000	810,000	0	0	0
Better Care Fund Community Capacity Grant	51,990	51,990	0	0	0
<b>ADULT SOCIAL CARE EXTERNALLY FUNDED TOTAL</b>	<b>861,990</b>	<b>861,990</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CHILDREN'S SERVICES</b>					
Academies	407,438	407,438	0	0	0
Basic need	36,120,283	11,829,501	(24,290,782)	24,290,782	0
Capital maintenance	3,120,646	2,055,115	(1,065,531)	1,065,531	0
Devolved formula capital	2,405,985	2,405,985	0	0	0
Healthy Pupils Capital Fund	203,185	203,185	0	0	0
Section 106	99,727	99,727	0	0	0
Special Provision Fund	1,306,611	653,306	(653,305)	653,305	0
Universal infant free school meals	9,610	0	(9,610)	9,610	0
<b>CHILDREN'S SERVICES EXTERNALLY FUNDED TOTAL</b>	<b>43,673,485</b>	<b>17,654,257</b>	<b>(26,019,228)</b>	<b>26,019,228</b>	<b>0</b>
<b>ECONOMY &amp; ENVIRONMENT</b>					
Growth Deal	25,944,149	25,944,149	0	0	0
Fibbersley Local Nature Reserve	50,000	50,000	0	0	0
Pelsall Memorial Garden	29,909	29,909	0	0	0
Broadway West Playing Fields (External)	150,000	0	(150,000)	150,000	0
Reeds, Wood & Water Project	5,166	5,166	0	0	0
Rethinking Parks (Connecting Walsall Green Spaces)	119,000	30,000	(89,000)	89,000	0
Walsall arboretum restoration programme (PRU)	73,607	73,607	0	0	0



<b>EXTERNALLY FUNDED SCHEMES</b>	<b>2019/20 Budget £</b>	<b>Estimated Outturn £</b>	<b>Variance £</b>	<b>Carry forward to 2020/21 £</b>	<b>(Underspend) / overspend £</b>
Waste infrastructure capital grant	226,980	10,000	(216,980)	216,980	0
Oak Park-Artificial Grass Pitch	300,000	300,000	0	0	0
Additional Highway Maintenance pothole funding	154,600	154,600	0	0	0
Development of Highways Asset Management Plan (HAMPS)	9,602	9,602	0	0	0
Footbridge Coalpool Lane	164,951	164,951	0	0	0
LTP including bridge strengthening 2010/11	232,363	232,363	0	0	0
LTP Yorks Bridge	80,000	80,000	0	0	0
Network Rail Scheme-Level Crossing	70,615	70,615	0	0	0
Pedestrian Crossing on Northgate	11,379	11,379	0	0	0
Capital Block DFT Fund	3,126,269	3,126,269	0	0	0
M6 Junction 10 Highway Improvements	10,070,659	10,070,659	0	0	0
M6 Junction 10 Highway Improvements	141,526	0	(141,526)	141,526	0
Regenerating Walsall - Private Contributions	8,746	8,746	0	0	0
M6 J10 Designated funds NMU Route	750,814	750,814	0	0	0
National Productivity Investment Fund	3,256,515	3,256,515	0	0	0
West Midlands Strategic Transport Plan (STP) 'Movement for Growth'	1,968,860	1,968,860	0	0	0
<b>ECONOMY AND ENVIRONMENT EXTERNALLY FUNDED TOTAL</b>	<b>46,945,710</b>	<b>46,348,204</b>	<b>(597,506)</b>	<b>597,506</b>	<b>0</b>
<b>RESOURCES AND TRANSFORMATION</b>					
Disabled facilities grant	2,722,239	2,722,239	0	0	0
Off Gas Scheme	307,771	307,771	0	0	0
<b>RESOURCES AND TRANSFORMATION EXTERNALLY FUNDED TOTAL</b>	<b>3,030,010</b>	<b>3,030,010</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXTERNALLY FUNDED</b>	<b>94,511,195</b>	<b>67,894,461</b>	<b>(26,616,734)</b>	<b>26,616,734</b>	<b>0</b>

## Appendix 3

### Children's Services Capital Maintenance allocation as at 31 October 2019

School	Project	Budget £	Forecast £
Rosedale Infants	Roofing works	9,072	9,072
Salisbury	Roofing works	6,403	6,403
Fullbrook Nursery	Replacement Boiler House Plant/Removal of tanked water storage	8,904	8,904
Rushall JMI	Replace boilers and emitters	1,840	1,840
Shepwell Centre	Roofing and asphalt works	7,605	7,605
Oakwood Special School	Upgrade mains cold water/hot water distribution	38,297	38,297
St. Michaels Primary	Replacement heating distribution and emitters to the main building	8,111	8,111
Lindens Primary	Roofing and asphalt works Final Phase	13,320	13,320
Blackwood Primary	Phase 2 Roofing	333,000	333,000
Brownhills Comp	Rewire Final Phase	2,517	2,517
Brownhills West	Replace Boilers/asbestos removal	120,000	120,000
Kings Hill	Phase 2 Pitched Roofing	313,930	313,930
Meadow View	Phase 2 Roofing and playground	41,070	41,070
Jane Lane	Phase 2 Roofing	200,000	200,000
St Johns	Replace Emitters	4,028	4,028
Various	Kitchen Ventilation Upgrades Butts/St Giles x 4	111,000	111,000
Whitehall Infants	Bell Tower Renovation	72,466	72,466
Pool Hayes	Mobile replacements	200,000	200,000
Salisbury Primary	Hub refurbishment	230,000	230,000
Blakenall Health	Classroom floor replacement	46,247	46,247
Leamore Primary	Lighting	25,000	25,000
Elmore Green	Replacement floors in hall and asbestos removal from 2 classrooms	40,000	40,000
Holy Trinity	Security fencing and access controls	52,170	52,170

School	Project	Budget £	Forecast £
Lindens Primary	Security fencing	40,000	40,000
Whitehall Juniors	Lighting	5,135	5,135
Sunshine Infants	Power Supply Upgrade	40,000	40,000
St Giles Primary	Structural Works	50,000	50,000
Beacon School	1st Floor fire escape	35,000	35,000
Unallocated	Carry Forward for 2020/2021	1,065,531	0
<b>Total</b>		<b>3,120,646</b>	<b>2,055,115</b>

## Appendix 4

### Children's Services Basic Need allocation as at 31 October 2019

School	Project	Budget £	Forecast £
Fibbersley Primary	Primary School Expansion	99,086	99,086
St. Giles Primary	Primary School Expansion	203,440	203,440
King Charles Primary	Primary School Expansion	76,290	76,290
Castle Special School	Primary School Expansion	2,831,433	2,831,433
Old Hall Special School	Primary School Expansion	1,947,729	1,947,729
Shepwell	Primary School Expansion	1,699,092	1,699,092
Old Church C of E Primary School	Primary School Expansion	934,281	934,281
St Michaels C of E Primary School	Primary School Expansion	610,320	610,320
Manor Primary School	Primary School Expansion	1,196,860	1,196,860
Rosedale / Short Heath Federation / Lane Head	Primary School Expansion	1,688,598	1,688,598
Christ Church C of E Primary School	Primary School Expansion	508,600	508,600
Sunshine Infant and Nursery School	Primary School Expansion	7,070	7,070
Blakenall Heath Junior School	Primary School Expansion	26,701	26,701
Unallocated	Carry Forward for 2020/2021	24,290,783	0
<b>Total</b>		<b>36,120,283</b>	<b>11,829,500</b>