

**HEALTH AND SOCIAL CARE
SCRUTINY AND PERFORMANCE PANEL**

**Agenda Item
No.**

DATE: 25 JANUARY 2007

DRAFT BUDGET 2007/8

Ward(s) All

Portfolios Cllr A Paul - Health and Social Care

Summary of report

This report presents the draft revenue budget for Health and Social Care for 2007/08 along with service specific saving and investment options in respect of the revenue budget 2007/8 to enable consideration and further recommendations to cabinet.

Recommendations

To consider the information within this report and make recommendations to cabinet as appropriate.

Background papers

Various financial working papers.

Reason for scrutiny

To enable scrutiny of draft budget for 2007/08 along with options for investment and savings in the context of setting the 2007/8 corporate revenue budget.

Signed:



Executive Director: Carole Evans

Date: 16 January 2007

Resource and legal considerations

Services were requested to identify efficiency savings and investment for consideration in the setting of the 2007/8 corporate revenue budget and to review their base budgets in line with the corporate guidelines and estimated changes in inflation and pay awards.

Citizen impact

The budget is aligned with service activity within service plans across the council. Investment has been targeted at service improvement, stability and user demand.

Environmental impact

None directly associated with this report.

Performance management

Draft budgets, investment and savings options are considered in the context of service targets and outcomes

Equality Implications

Services consider equality issues in setting budgets and delivering services. Irrespective of budgetary pressures the council must fulfil equal opportunities obligations.

Consultation

Scrutiny panels received service specific budget options for consultation and consideration in November 2006. These were fed back to Cabinet as part of the overall budget setting process. A further Cabinet meeting is scheduled for 7 February 2007 to finalise the overall draft corporate revenue budget for 2007/8. Scrutiny has this opportunity to consider this report and make further recommendations to Cabinet.

Contact Officer:

Stephanie Simcox - Head of Finance

Tel. 01922 652703

simcoxs@walsall.gov.uk

1. DRAFT REVENUE BUDGET FOR 2007/08

- 1.1 The draft revenue budget for 2007/08 has been calculated based on the 2006/07 budget which has been adjusted in line with expected inflationary factors. As separate lines within the table the originally indicated items of investment and savings are included for totality. A summary of this is shown in **Table 1** below.

Table 1 – Calculation of 2007/08 Draft Revenue Budget

Description	£m
Base budget 2006/7	60.458
Budget refresh 2007/8 – pay award, inflation, etc	2.323
Total assumed spend 2007/8	62.781
FYE of investments/efficiencies approved 2006/7	0.645
Revised base budget 2007/8	63.426
New investment options	0.911
Saving Options - fees and charges	(0.681)
- efficiencies	(0.525)
- reductions in service	(3.096)
Total forecast 2007/8	60.035

- 1.2 The total forecast for 2007/08 has been broken down into service areas to show the breakdown across different client groups. The appendices show the client groups expenditure and income across the different subjective categories.

Appendix 1	Total Social Care and Inclusion (excl ICT)
Appendix 2	Total Adult Services (total of Appendices 3 to 7)
Appendix 3	Older Peoples Services
Appendix 4	Learning Disability Services
Appendix 5	Mental Health Services
Appendix 6	YADS Services
Appendix 7	Other Adults
Appendix 8	Total Strategic Housing (total of Appendices 9 to 12)
Appendix 9	Supported Housing
Appendix 10	Housing Strategy & Partnerships
Appendix 11	Housing Standards and Improvements
Appendix 12	Supporting People
Appendix 13	Support Services

- 1.3 The figures contained within the appendices exclude any item of growth and savings which have still to be approved by full Council. However, for completeness they are shown at the bottom of each page in summary format.

2. **INVESTMENT AND SAVINGS OPTIONS 2007/8**

2.1 Investment

As part of the budget process investments are identified by services in line with service plans across the council and are targeted at service improvement, stability and user demand. **Appendix 14** shows details of service specific investments currently put forward for consideration.

2.2 Savings

- 2.2.1 In order to fund new investment and ensure a balanced budget services have submitted savings options for consideration. These were worked up by managers and have also been considered by EMT. A risk assessment for each option has been undertaken to assess the affects on service delivery. **Appendix 15** details service specific savings which have been categorised into the following themes:

- Fees and charges (Appendix 15a)
- Efficiencies (Appendix 15b)
- Reduction in service (Appendix 15c)

- 2.2.2 The figures within the budget reports and the appendices are the total amounts for growth and savings identified by the Directorate and are not the amended versions which have been considered by Cabinet.

3. SCRUTINY RECOMMENDATIONS TO CABINET

- 3.1 At its meeting on 22 November, this panel made a number of recommendations to Cabinet for inclusion in the draft cabinet proposals. These recommendations were reported to Cabinet on 20 December. Cabinet's draft budget proposals are to be presented at its meeting on 17 January 2007. **Table 2** details the recommendations of this panel and compares them to Cabinets' draft proposals.

Table 2 – Recommendations from Scrutiny Panel to Cabinet

Saving / Investment Proposal	Value £	Scrutiny recommendation to Cabinet	Cabinet budget proposals
Reduced value of service level agreement for day care	50,000	Do not include	Included in draft budget proposals
Deletion of whole of Hospital Social Work team	954,811	Do not include deletion of Social Work team in budget proposals	Partial reduction of Social Work Team (10 posts) totalling £300,811 included in draft budget proposals

- 3.2 The panel also expressed a wish not to implement a change in FACS criteria, not to reduce the in-house home care services and not to terminate the Walsall Society for Blind Contract. All these options have been considered by Cabinet and they have indicated that they will not be included in the draft budget proposals.
- 3.3 The Panel also expressed reservations regarding the implementation of a charge for transport, the increase to the Meals on Wheels charge and the removal of the fairer charging discount. Cabinet have included the implementation of these charges in their draft proposals to support the savings target for 2007/08. Concern was also raised regarding the restructure of the senior management team in Learning Disability Services and Younger Adults with Disability Services. Cabinet have included this efficiency within their draft 2007/08 revenue budget.

4. SUMMARY

- 4.1 This report details the draft revenue budget and all service specific investment and savings options for consideration in the 2007/8 budget setting process along with the Cabinet options made so far to enable scrutiny to make any further recommendations to Cabinet.

TOTAL SOCIAL CARE AND INCLUSION				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	28,906,134	30,762,587	28,458,610	31,710,748
Agency	5,628,808	164,465	3,653,910	132,045
Training	57,365	76,350	15,368	94,736
Other Employee Costs	731,089	529,437	616,290	526,184
TOTAL EMPLOYEE COSTS	35,323,396	31,532,839	32,744,179	32,463,713
Premises Costs				
Repairs & Maintenance	1,153,884	630,550	696,707	649,994
Energy	687,741	534,439	401,004	613,446
Water	143,414	123,759	97,804	141,480
Rent	857,720	226,132	425,098	233,142
Rates	279,036	155,730	247,408	160,558
Cleaning	203,675	47,303	138,736	48,460
TOTAL PREMISES COSTS	3,325,471	1,717,913	2,006,755	1,847,080
Transport Costs				
Vehicle Hire	547,939	566,358	562,092	591,103
Car Allowances	571,681	444,501	479,214	464,198
Other Transport Costs	66,921	38,695	5,412	40,398
TOTAL TRANSPORT COSTS	1,186,541	1,049,554	1,046,719	1,095,699
Supplies and Services				
Furniture	712,213	790,471	686,141	936,921
Equipment	461,025	86,631	79,701	88,110
Provisions	660,627	540,742	506,988	551,498
Telephones	336,283	304,195	284,790	310,706
Computers	442,001	116,387	83,173	125,467
Other Supplies and Services	3,695,300	4,330,511	3,112,569	4,562,353
TOTAL SUPPLIES AND SERVICES	6,307,450	6,168,937	4,753,363	6,575,056
Agency & Contracted Services				
Independent Sector Residential	15,642,589	16,141,041	16,202,716	16,759,967
Independent Sector Homecare	10,988,011	8,429,893	12,801,205	8,691,220
Independent Sector Day Care	120,378	0	228,599	0
Independent Sector Nursing	14,226,881	13,591,018	13,340,755	13,893,785
Extra Care Housing	445,506	576,089	576,089	588,419
Direct Payments	1,260,393	498,622	1,966,350	514,079
Supporting People Client Charges	8,299,535	7,031,486	6,884,556	7,249,462
Substance Abuse	429,299	130,164	345,806	134,199
Other Agency & Contracted Services	4,764,829	4,412,048	397,903	4,542,223
TOTAL AGENCY & CONTRACTED SERVICES	56,177,421	50,810,361	52,743,979	52,373,355
Transfer Payments				
Internal Recharges	-1,557,157	-1,662,651	-1,662,420	-1,667,949
CSS Recharges	5,873,084	4,464,092	4,464,466	4,462,395
Other Transfer Payments	11,028,752	11,434,668	11,823,889	11,375,504
TOTAL TRANSFER PAYMENTS	15,344,678	14,236,109	14,625,936	14,169,950
Capital Financing				
Leasing	95,243	131,645	133,617	131,678
Capital Charges	6,252,212	1,545,528	1,545,528	1,545,528
TOTAL CAPITAL FINANCING	6,347,455	1,677,173	1,679,144	1,677,206
TOTAL EXPENDITURE	124,012,412	107,192,885	109,600,075	110,202,058
INCOME				
Fees and Charges	-14,676,356	-12,690,893	-12,447,320	-12,699,479
Joint Arrangements	-16,359,398	-18,718,940	-19,301,379	-19,242,033
Other Income	-7,107,239	-745,255	-746,220	-745,255
TOTAL OTHER INCOME	-38,142,993	-32,155,088	-32,494,919	-32,686,767
Government Grants	-15,744,006	-14,580,151	-14,626,181	-14,734,330
TOTAL INCOME	-53,886,999	-46,735,239	-47,121,100	-47,421,098
TOTAL NET EXPENDITURE	70,125,413	60,457,646	62,478,975	62,780,961

2007/08 Investment/Savings Proposals				
Fees and Charges				-681,031
New Investments				911,087
Efficiency Savings				-524,866
Reduction in Service				-3,096,582
06/07 Approved Savings B/f				-65,896
06/07 Approved Investment B/f				710,885
				-2,746,403
TOTAL FORECASTED BUDGET 2007/08				60,034,558

TOTAL ADULTS				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	23,945,461	26,899,365	25,151,889	27,735,012
Agency	4,631,588	37,580	2,918,592	38,727
Training	20,505	34,845	-15,388	35,908
Other Employee Costs	353,681	219,856	236,825	226,565
TOTAL EMPLOYEE COSTS	28,951,234	27,191,646	28,291,918	28,036,212
Premises Costs				
Repairs & Maintenance	633,543	215,917	342,293	222,610
Energy	397,154	442,584	260,048	508,012
Water	76,850	113,415	71,970	130,181
Rent	132,418	50,569	120,648	52,137
Rates	152,245	124,024	139,880	127,869
Cleaning	181,852	9,858	103,882	10,164
TOTAL PREMISES COSTS	1,574,063	956,367	1,038,720	1,050,972
Transport Costs				
Vehicle Hire	546,607	564,191	561,570	589,015
Car Allowances	524,517	410,153	444,331	428,200
Other Transport Costs	65,598	33,529	3,870	35,004
TOTAL TRANSPORT COSTS	1,136,722	1,007,873	1,009,772	1,052,219
Supplies and Services				
Furniture	538,150	671,145	597,146	810,509
Equipment	421,368	79,494	71,023	81,195
Provisions	637,112	508,183	466,262	519,060
Telephones	182,579	281,891	240,319	287,924
Computers	96,951	34,568	29,052	35,308
Other Supplies and Services	2,067,073	2,751,757	1,984,172	2,980,231
TOTAL SUPPLIES AND SERVICES	3,943,235	4,327,038	3,387,974	4,714,227
Agency & Contracted Services				
Independent Sector Residential	15,642,589	16,141,041	16,202,716	16,759,967
Independent Sector Homecare	10,988,011	8,429,893	12,801,205	8,691,220
Independent Sector Day Care	120,378	0	228,599	0
Independent Sector Nursing	14,226,881	13,591,018	13,340,755	13,893,785
Extra Care Housing	445,506	576,089	576,089	588,419
Direct Payments	1,260,393	498,622	1,966,350	514,079
Supporting People Client Charges	0	0	2,562	0
Substance Abuse	429,299	130,164	345,806	134,199
Other Agency & Contracted Services	4,670,655	4,274,319	251,775	4,406,823
TOTAL AGENCY & CONTRACTED SERVICES	47,783,712	43,641,146	45,715,857	44,988,492
Transfer Payments				
Internal Recharges	107,836	-42,250	-69,939	-42,250
CSS Recharges	5,140,479	3,817,678	3,817,678	3,817,678
Other Transfer Payments	10,768,578	10,914,950	11,304,171	10,855,786
TOTAL TRANSFER PAYMENTS	16,016,894	14,690,378	15,051,910	14,631,214
Capital Financing				
Leasing	73,188	110,375	111,771	110,375
Capital Charges	2,297,308	1,339,148	1,339,148	1,339,149
TOTAL CAPITAL FINANCING	2,370,497	1,449,523	1,450,919	1,449,524
TOTAL EXPENDITURE	101,776,356	93,263,971	95,947,071	95,922,861
INCOME				
Fees and Charges	-11,774,029	-11,115,392	-10,864,508	-11,348,127
Joint Arrangements	-16,351,161	-18,718,940	-19,301,379	-19,242,033
Other Income	-6,284,094	-664,743	-843,390	-664,743
TOTAL OTHER INCOME	-34,409,284	-30,499,075	-31,009,276	-31,254,904
Government Grants	-8,427,404	-7,315,279	-7,293,059	-7,433,607
TOTAL INCOME	-42,836,688	-37,814,354	-38,302,335	-38,688,511
TOTAL NET EXPENDITURE	58,939,668	55,449,617	57,644,735	57,234,350
2007/08 Investment/Savings Proposals				
Fees and Charges				-681,031
New Investments				911,087
Efficiency Savings				-395,000
Reduction in Service				-2,962,912
06/07 Approved Savings B/f				-65,896
06/07 Approved Investment B/f				676,395
				-2,517,357
TOTAL FORECASTED BUDGET 2007/08				54,716,993

Older Persons				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	14,531,809	16,270,380	15,231,905	16,775,870
Agency	2,889,952	0	1,628,632	0
Training	-393	28,674	-28,463	29,549
Other Employee Costs	168,126	32,516	74,317	33,508
TOTAL EMPLOYEE COSTS	17,589,494	16,331,570	16,906,391	16,838,927
Premises Costs				
Repairs & Maintenance	368,108	160,528	106,223	165,504
Energy	259,847	304,042	166,387	348,989
Water	48,205	76,560	42,639	87,878
Rent	55,042	19,898	43,137	20,515
Rates	109,294	95,935	89,993	98,909
Cleaning	80,662	218	72,038	225
TOTAL PREMISES COSTS	921,158	657,181	520,417	722,020
Transport Costs				
Vehicle Hire	159,327	149,834	112,785	156,427
Car Allowances	247,909	274,923	255,895	287,020
Other Transport Costs	2,554	1,093	3,414	1,141
TOTAL TRANSPORT COSTS	409,790	425,850	372,094	444,587
Supplies and Services				
Furniture	342,996	482,130	282,578	617,449
Equipment	49,003	0	21,762	0
Provisions	454,671	337,140	315,171	344,356
Telephones	113,214	206,183	196,347	210,596
Computers	52,072	24,721	9,389	25,250
Other Supplies and Services	910,352	1,343,317	1,027,662	1,332,420
TOTAL SUPPLIES AND SERVICES	1,922,309	2,393,491	1,852,910	2,530,071
Agency & Contracted Services				
Independent Sector Residential	5,591,330	8,038,530	7,893,313	8,287,274
Independent Sector Homecare	6,238,790	6,258,646	7,104,231	6,452,664
Independent Sector Day Care	78,036	0	63,970	0
Independent Sector Nursing	13,051,487	10,370,914	10,183,562	10,691,832
Extra Care Housing	445,506	576,089	576,089	588,419
Direct Payments	348,254	0	670,271	0
Supporting People Client Charges	0	0	0	0
Substance Abuse	5,344	0	16,170	0
Other Agency & Contracted Services	10,188	0	2,667	0
TOTAL AGENCY & CONTRACTED SERVICES	25,768,935	25,244,179	26,510,273	26,020,189
Transfer Payments				
Internal Recharges	204,063	8,441	-14,581	8,441
CSS Recharges	3,083,744	2,276,384	2,276,384	2,276,384
Other Transfer Payments	2,028,177	1,335,372	1,401,844	1,269,828
TOTAL TRANSFER PAYMENTS	5,315,985	3,620,197	3,663,647	3,554,653
Capital Financing				
Leasing	12,481	27,168	28,551	27,168
Capital Charges	700,864	700,864	700,864	700,864
TOTAL CAPITAL FINANCING	713,345	728,032	729,415	728,032
TOTAL EXPENDITURE	52,641,015	49,400,500	50,555,147	50,838,480
INCOME				
Fees and Charges	-9,857,001	-8,695,745	-8,888,958	-8,890,000
Joint Arrangements	-2,435,945	-3,475,235	-3,499,879	-3,558,349
Other Income	-785,628	-8,011	-77,633	-8,011
TOTAL OTHER INCOME	-13,078,574	-12,178,991	-12,466,471	-12,456,360
Government Grants	-7,632,859	-6,478,429	-6,474,429	-6,599,307
TOTAL INCOME	-20,711,433	-18,657,420	-18,940,900	-19,055,667
TOTAL NET EXPENDITURE	31,929,582	30,743,080	31,614,248	31,782,813
2007/08 Investment/Savings Proposals				
Fees and Charges				-353,718
New Investments				594,087
Efficiency Savings				
Reduction in Service				-2,172,148
06/07 Approved Savings B/f				-65,896
06/07 Approved Investment B/f				
				-1,997,675
TOTAL FORECASTED BUDGET 2007/08				29,785,138

Learning Disabilities				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	4,990,980	5,129,940	4,751,092	5,290,225
Agency	604,428	487	475,451	502
Training	13,178	285	3,188	294
Other Employee Costs	52,685	99,441	93,511	102,476
TOTAL EMPLOYEE COSTS	5,661,271	5,230,153	5,323,243	5,393,496
Premises Costs				
Repairs & Maintenance	209,854	41,235	197,103	42,513
Energy	78,970	81,175	53,641	93,175
Water	22,436	22,360	22,269	25,665
Rent	51,804	27,829	40,694	28,692
Rates	17,292	9,506	16,376	9,801
Cleaning	56,094	3,610	12,480	3,722
TOTAL PREMISES COSTS	436,451	185,715	342,564	203,568
Transport Costs				
Vehicle Hire	386,355	400,843	436,887	418,480
Car Allowances	152,252	45,918	59,524	47,938
Other Transport Costs	44,814	6,713	368	7,008
TOTAL TRANSPORT COSTS	583,420	453,474	496,779	473,427
Supplies and Services				
Furniture	141,692	151,604	135,156	154,849
Equipment	21,593	0	4,562	0
Provisions	129,248	115,140	103,817	117,604
Telephones	33,965	29,819	21,994	30,457
Computers	31,063	7,747	5,972	7,913
Other Supplies and Services	461,731	691,471	163,905	706,271
TOTAL SUPPLIES AND SERVICES	819,291	995,781	435,406	1,017,094
Agency & Contracted Services				
Independent Sector Residential	5,621,844	5,876,878	5,913,364	6,059,061
Independent Sector Homecare	3,320,115	451,048	4,443,077	465,030
Independent Sector Day Care	-4,011	0	116,765	0
Independent Sector Nursing	168,945	186,874	150,388	192,667
Extra Care Housing	0	0	0	0
Direct Payments	292,886	440,622	440,622	454,281
Supporting People Client Charges	0	0	0	0
Substance Abuse	84,839	0	42,896	0
Other Agency & Contracted Services	4,654,536	4,274,319	248,729	4,406,823
TOTAL AGENCY & CONTRACTED SERVICES	14,139,153	11,229,741	11,355,840	11,577,863
Transfer Payments				
Internal Recharges	124,220	101,566	88,116	101,566
CSS Recharges	1,234,377	895,014	895,014	895,014
Other Transfer Payments	7,799,962	8,120,586	8,466,904	8,124,808
TOTAL TRANSFER PAYMENTS	9,158,559	9,117,166	9,450,034	9,121,388
Capital Financing				
Leasing	6,536	17,289	17,302	17,289
Capital Charges	395,040	395,039	395,039	395,040
TOTAL CAPITAL FINANCING	401,575	412,328	412,341	412,329
TOTAL EXPENDITURE	31,199,719	27,624,358	27,816,206	28,199,164
INCOME				
Fees and Charges	-740,569	-1,148,130	-784,859	-1,162,455
Joint Arrangements	-12,640,200	-13,541,200	-13,623,372	-13,951,361
Other Income	-4,875,911	-132,426	-184,636	-132,426
TOTAL OTHER INCOME	-18,256,680	-14,821,756	-14,592,866	-15,246,242
Government Grants	-24,791	-59,300	-41,080	-59,300
TOTAL INCOME	-18,281,471	-14,881,056	-14,633,946	-15,305,542
TOTAL NET EXPENDITURE	12,918,248	12,743,302	13,182,260	12,893,621
2007/08 Investment/Savings Proposals				
Fees and Charges				-146,998
New Investments				267,000
Efficiency Savings				
Reduction in Service				-397,689
06/07 Approved Savings B/f				633,395
06/07 Approved Investment B/f				355,708
TOTAL FORECASTED BUDGET 2007/08				13,249,329

Mental Health				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	1,919,461	2,333,166	1,995,489	2,405,443
Agency	274,918	28,943	159,391	29,826
Training	6,896	0	661	0
Other Employee Costs	46,046	84,209	28,502	86,779
TOTAL EMPLOYEE COSTS	2,247,321	2,446,318	2,184,042	2,522,048
Premises Costs				
Repairs & Maintenance	7,904	4,153	16,774	4,282
Energy	21,333	19,349	12,067	22,209
Water	1,624	5,629	1,232	6,461
Rent	0	0	0	0
Rates	7,443	8,755	8,159	9,026
Cleaning	20,407	2,030	3,573	2,093
TOTAL PREMISES COSTS	58,711	39,916	41,805	44,072
Transport Costs				
Vehicle Hire	490	9,814	9,814	10,246
Car Allowances	70,138	44,523	68,478	46,482
Other Transport Costs	18,220	25,723	43	26,855
TOTAL TRANSPORT COSTS	88,848	80,060	78,335	83,583
Supplies and Services				
Furniture	14,051	11,943	14,963	12,199
Equipment	355	0	0	0
Provisions	16,952	13,875	14,627	14,172
Telephones	13,926	9,540	5,637	9,744
Computers	3,641	0	93	0
Other Supplies and Services	503,208	514,422	553,711	522,882
TOTAL SUPPLIES AND SERVICES	552,133	549,780	589,031	558,997
Agency & Contracted Services				
Independent Sector Residential	3,318,833	1,455,139	1,657,656	1,619,253
Independent Sector Homecare	200,888	246,445	52,762	254,085
Independent Sector Day Care	30,344	0	27,943	0
Independent Sector Nursing	469,883	2,272,869	2,278,132	2,225,353
Extra Care Housing	0	0	0	0
Direct Payments	55,428	58,000	69,097	59,798
Supporting People Client Charges	0	0	2,562	0
Substance Abuse	38,194	0	110,433	0
Other Agency & Contracted Services	3,598	0	380	0
TOTAL AGENCY & CONTRACTED SERVICES	4,117,167	4,032,453	4,198,965	4,158,489
Transfer Payments				
Internal Recharges	-781	49,082	44,886	49,082
CSS Recharges	342,604	276,130	276,130	276,130
Other Transfer Payments	71,403	13,641	13,656	13,641
TOTAL TRANSFER PAYMENTS	413,226	338,853	334,672	338,853
Capital Financing				
Leasing	123	96	96	96
Capital Charges	134,786	134,786	134,786	134,786
TOTAL CAPITAL FINANCING	134,909	134,882	134,882	134,882
TOTAL EXPENDITURE	7,612,315	7,622,262	7,561,733	7,840,923
INCOME				
Fees and Charges	-723,342	-613,719	-604,893	-631,051
Joint Arrangements	-423,887	-715,119	-597,267	-726,936
Other Income	-81,270	-60	-56,875	-60
TOTAL OTHER INCOME	-1,228,499	-1,328,898	-1,259,035	-1,358,047
Government Grants	-738,754	-746,550	-746,550	-744,000
TOTAL INCOME	-1,967,253	-2,075,448	-2,005,585	-2,102,047
TOTAL NET EXPENDITURE	5,645,061	5,546,814	5,556,148	5,738,876
2007/08 Investment/Savings Proposals				
Fees and Charges				-3,214
New Investments				50,000
Efficiency Savings				-240,000
Reduction in Service				-233,371
06/07 Approved Savings B/f				43,000
06/07 Approved Investment B/f				-383,585
TOTAL FORECASTED BUDGET 2007/08				5,355,291

Younger Adults & Disability Services (YADS)				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	2,418,822	3,102,889	3,088,929	3,198,563
Agency	865,388	0	655,118	0
Training	824	3,000	9,226	3,092
Other Employee Costs	86,823	3,079	40,495	3,173
TOTAL EMPLOYEE COSTS	3,371,858	3,108,968	3,793,767	3,204,827
Premises Costs				
Repairs & Maintenance	47,678	7,879	22,192	8,123
Energy	35,719	36,544	27,353	41,946
Water	4,467	7,718	5,686	8,859
Rent	21,653	0	36,818	0
Rates	16,703	8,549	22,854	8,814
Cleaning	24,690	4,000	15,791	4,124
TOTAL PREMISES COSTS	150,909	64,690	130,694	71,867
Transport Costs				
Vehicle Hire	435	3,700	2,085	3,863
Car Allowances	53,120	43,026	59,588	44,919
Other Transport Costs	10	0	45	0
TOTAL TRANSPORT COSTS	53,565	46,726	61,718	48,782
Supplies and Services				
Furniture	39,411	25,468	164,450	26,013
Equipment	350,418	79,494	44,698	81,195
Provisions	36,241	42,028	32,562	42,928
Telephones	19,487	29,520	14,799	30,152
Computers	10,176	2,100	13,598	2,145
Other Supplies and Services	193,240	151,502	186,151	366,520
TOTAL SUPPLIES AND SERVICES	648,973	330,112	456,257	548,953
Agency & Contracted Services				
Independent Sector Residential	1,110,583	770,494	738,383	794,379
Independent Sector Homecare	1,228,218	1,473,754	1,201,135	1,519,440
Independent Sector Day Care	16,010	0	19,921	0
Independent Sector Nursing	536,566	760,361	728,672	783,933
Extra Care Housing	0	0	0	0
Direct Payments	563,825	0	786,361	0
Supporting People Client Charges	0	0	0	0
Substance Abuse	32,919	0	45,936	0
Other Agency & Contracted Services	2,334	0	0	0
TOTAL AGENCY & CONTRACTED SERVICES	3,490,454	3,004,609	3,520,408	3,097,752
Transfer Payments				
Internal Recharges	-219,665	-201,339	-188,361	-201,339
CSS Recharges	479,754	370,150	370,150	370,150
Other Transfer Payments	869,036	1,445,351	1,421,768	1,447,509
TOTAL TRANSFER PAYMENTS	1,129,124	1,614,162	1,603,558	1,616,320
Capital Financing				
Leasing	53,981	65,699	65,699	65,699
Capital Charges	1,066,618	108,459	108,459	108,459
TOTAL CAPITAL FINANCING	1,120,599	174,158	174,158	174,158
TOTAL EXPENDITURE	9,965,481	8,343,425	9,740,559	8,762,659
INCOME				
Fees and Charges	-432,435	-642,061	-570,061	-648,396
Joint Arrangements	-764,417	-876,588	-1,470,062	-893,842
Other Income	-541,284	-524,246	-524,246	-524,246
TOTAL OTHER INCOME	-1,738,136	-2,042,895	-2,564,369	-2,066,485
Government Grants	0	0	0	0
TOTAL INCOME	-1,738,136	-2,042,895	-2,564,369	-2,066,485
TOTAL NET EXPENDITURE	8,227,345	6,300,530	7,176,190	6,696,174
2007/08 Investment/Savings Proposals				
Fees and Charges				-177,101
New Investments				-155,000
Efficiency Savings				-159,704
Reduction in Service				
06/07 Approved Savings B/f				
06/07 Approved Investment B/f				-491,805
TOTAL FORECASTED BUDGET 2007/08				6,204,369

Other				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	84,389	62,989	84,474	64,911
Agency	-3,098	8,150	0	8,399
Training	0	2,886	0	2,974
Other Employee Costs	0	611	0	630
TOTAL EMPLOYEE COSTS	81,291	74,636	84,474	76,914
Premises Costs				
Repairs & Maintenance	0	2,122	0	2,188
Energy	1,285	1,474	600	1,692
Water	117	1,148	143	1,318
Rent	3,920	2,842	0	2,930
Rates	1,512	1,279	2,497	1,319
Cleaning	0	0	0	0
TOTAL PREMISES COSTS	6,835	8,865	3,240	9,446
Transport Costs				
Vehicle Hire	0	0	0	0
Car Allowances	1,099	1,763	847	1,841
Other Transport Costs	0	0	0	0
TOTAL TRANSPORT COSTS	1,099	1,763	847	1,841
Supplies and Services				
Furniture	0	0	0	0
Equipment	0	0	0	0
Provisions	0	0	84	0
Telephones	1,987	6,829	1,543	6,975
Computers	0	0	0	0
Other Supplies and Services	-1,458	51,045	52,743	52,138
TOTAL SUPPLIES AND SERVICES	529	57,874	54,370	59,113
Agency & Contracted Services				
Independent Sector Residential	0	0	0	0
Independent Sector Homecare	0	0	0	0
Independent Sector Day Care	0	0	0	0
Independent Sector Nursing	0	0	0	0
Extra Care Housing	0	0	0	0
Direct Payments	0	0	0	0
Supporting People Client Charges	0	0	0	0
Substance Abuse	268,003	130,164	130,371	134,199
Other Agency & Contracted Services	0	0	0	0
TOTAL AGENCY & CONTRACTED SERVICES	268,003	130,164	130,371	134,199
Transfer Payments				
Internal Recharges	0	0	0	0
CSS Recharges	0	0	0	0
Other Transfer Payments	0	0	0	0
TOTAL TRANSFER PAYMENTS	0	0	0	0
Capital Financing				
Leasing	69	123	123	123
Capital Charges	0	0	0	0
TOTAL CAPITAL FINANCING	69	123	123	123
TOTAL EXPENDITURE	357,826	273,425	273,425	281,635
INCOME				
Fees and Charges	-20,682	-15,737	-15,737	-16,225
Joint Arrangements	-86,712	-110,798	-110,798	-111,545
Other Income	0	0	0	0
TOTAL OTHER INCOME	-107,394	-126,535	-126,535	-127,770
Government Grants	-31,000	-31,000	-31,000	-31,000
TOTAL INCOME	-138,394	-157,535	-157,535	-158,770
TOTAL NET EXPENDITURE	219,432	115,890	115,890	122,866
2007/08 Investment/Savings Proposals				
Fees and Charges				
New Investments				
Efficiency Savings				
Reduction in Service				
06/07 Approved Savings B/f				
06/07 Approved Investment B/f				
				0
TOTAL FORECASTED BUDGET 2007/08				122,866

HOUSING				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	3,114,787	3,538,442	3,103,863	3,643,523
Agency	737,829	0	601,577	0
Training	24,799	38,137	26,792	45,942
Other Employee Costs	111,108	27,852	77,727	20,844
TOTAL EMPLOYEE COSTS	3,988,522	3,604,431	3,809,959	3,710,309
Premises Costs				
Repairs & Maintenance	365,659	321,725	339,786	331,595
Energy	277,629	89,950	108,650	103,247
Water	64,519	9,448	21,584	10,271
Rent	440,552	110,900	123,005	114,338
Rates	39,843	23,655	31,362	24,388
Cleaning	3,331	32,300	23,867	32,992
TOTAL PREMISES COSTS	1,191,533	587,978	648,254	616,832
Transport Costs				
Vehicle Hire	1,280	2,167	522	2,088
Car Allowances	33,606	24,448	34,883	25,663
Other Transport Costs	849	0	1,542	0
TOTAL TRANSPORT COSTS	35,734	26,615	36,947	27,751
Supplies and Services				
Furniture	111,720	84,773	60,210	91,119
Equipment	35,621	2,360	6,593	2,036
Provisions	9,951	25,403	26,005	25,130
Telephones	50,945	18,689	42,206	19,089
Computers	48,059	34,400	30,074	34,830
Other Supplies and Services	382,936	739,595	481,035	694,716
TOTAL SUPPLIES AND SERVICES	639,233	905,220	646,122	866,919
Agency & Contracted Services				
Independent Sector Residential	0	0	0	0
Independent Sector Homecare	0	0	0	0
Independent Sector Day Care	0	0	0	0
Independent Sector Nursing	0	0	0	0
Extra Care Housing	0	0	0	0
Direct Payments	0	0	0	0
Supporting People Client Charges	8,290,503	7,031,486	6,881,994	7,249,462
Substance Abuse	0	0	0	0
Other Agency & Contracted Services	76,174	111,414	132,442	108,269
TOTAL AGENCY & CONTRACTED SERVICES	8,366,677	7,142,900	7,014,436	7,357,732
Transfer Payments				
Internal Recharges	-1,718,876	-1,728,187	-1,723,503	-1,728,220
CSS Recharges	475,153	497,390	497,764	497,390
Other Transfer Payments	182,424	178,815	178,815	178,815
TOTAL TRANSFER PAYMENTS	-1,061,299	-1,051,982	-1,046,923	-1,052,015
Capital Financing				
Leasing	4,565	2,103	2,679	2,136
Capital Charges	3,932,582	184,057	184,057	184,057
TOTAL CAPITAL FINANCING	3,937,147	186,160	186,736	186,193
TOTAL EXPENDITURE	17,097,547	11,401,322	11,295,530	11,713,721
INCOME				
Fees and Charges	-2,915,971	-1,575,501	-1,582,812	-1,351,351
Joint Arrangements	-8,237	0	0	0
Other Income	-637,937	-80,432	99,401	-80,432
TOTAL OTHER INCOME	-3,562,146	-1,655,933	-1,483,411	-1,431,783
Government Grants	-7,316,602	-7,264,872	-7,333,122	-7,300,723
TOTAL INCOME	-10,878,748	-8,920,805	-8,816,533	-8,732,506
TOTAL NET EXPENDITURE	6,218,799	2,480,517	2,478,997	2,981,214
2007/08 Investment/Savings Proposals				
Fees and Charges				0
New Investments				0
Efficiency Savings				-44,634
Reduction in Service				-133,670
06/07 Approved Savings B/f				0
06/07 Approved Investment B/f				34,490
				-143,814
TOTAL FORECASTED BUDGET 2007/08				2,837,400

Supported Housing				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	2,006,944	2,177,155	2,045,104	2,242,317
Agency	343,823	0	211,088	0
Training	12,134	24,137	4,362	24,843
Other Employee Costs	100,162	9,388	11,196	9,662
TOTAL EMPLOYEE COSTS	2,463,064	2,210,680	2,271,749	2,276,822
Premises Costs				
Repairs & Maintenance	365,259	321,225	339,053	331,183
Energy	277,629	89,950	108,650	103,247
Water	64,324	8,948	21,251	10,271
Rent	440,552	107,131	119,236	110,452
Rates	39,843	23,655	31,362	24,388
Cleaning	2,514	32,000	23,667	32,992
TOTAL PREMISES COSTS	1,190,121	582,909	643,219	612,534
Transport Costs				
Vehicle Hire	1,180	2,000	522	2,088
Car Allowances	20,823	11,861	22,037	12,383
Other Transport Costs	801	0	965	0
TOTAL TRANSPORT COSTS	22,804	13,861	23,525	14,471
Supplies and Services				
Furniture	96,700	73,777	45,596	75,356
Equipment	34,574	1,160	6,021	1,185
Provisions	7,875	22,688	24,534	23,174
Telephones	39,028	12,111	36,258	12,370
Computers	8,583	15,900	1,662	16,240
Other Supplies and Services	128,443	394,829	301,188	403,279
TOTAL SUPPLIES AND SERVICES	315,203	520,465	415,260	531,604
Agency & Contracted Services				
Independent Sector Residential	0	0	0	0
Independent Sector Homecare	0	0	0	0
Independent Sector Day Care	0	0	0	0
Independent Sector Nursing	0	0	0	0
Extra Care Housing	0	0	0	0
Direct Payments	0	0	0	0
Supporting People Client Charges	0	0	0	0
Substance Abuse	0	0	0	0
Other Agency & Contracted Services	76,174	101,914	122,942	105,073
TOTAL AGENCY & CONTRACTED SERVICES	76,174	101,914	122,942	105,073
Transfer Payments				
Internal Recharges	-1,743,315	-1,762,344	-1,757,660	-1,762,344
CSS Recharges	421,493	492,250	492,250	492,250
Other Transfer Payments	113,412	105,818	105,818	105,818
TOTAL TRANSFER PAYMENTS	-1,208,410	-1,164,276	-1,159,592	-1,164,276
Capital Financing				
Leasing	38	103	103	103
Capital Charges	180,457	180,457	180,457	180,457
TOTAL CAPITAL FINANCING	180,495	180,560	180,560	180,560
TOTAL EXPENDITURE	3,039,451	2,446,113	2,497,663	2,556,788
INCOME				
Fees and Charges	-1,149,346	-975,501	-972,475	-1,001,351
Joint Arrangements	0	0	0	0
Other Income	-749,231	-44,188	-44,188	-44,188
TOTAL OTHER INCOME	-1,898,577	-1,019,689	-1,016,663	-1,045,539
Government Grants	5,000	-67,000	-135,250	-67,000
TOTAL INCOME	-1,893,577	-1,086,689	-1,151,913	-1,112,539
TOTAL NET EXPENDITURE	1,145,874	1,359,424	1,345,749	1,444,249
2007/08 Investment/Savings Proposals				
Fees and Charges				
New Investments				
Efficiency Savings				
Reduction in Service				-107,000
06/07 Approved Savings B/f				
06/07 Approved Investment B/f				-107,000
TOTAL FORECASTED BUDGET 2007/08				1,337,249

Housing Strategy & Partnership				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	552,181	391,982	356,277	403,543
Agency	216,204	0	40,271	0
Training	9,525	0	10,744	6,690
Other Employee Costs	9,808	10,100	23,571	2,573
TOTAL EMPLOYEE COSTS	787,719	402,082	430,863	412,806
Premises Costs				
Repairs & Maintenance	325	167	400	412
Energy	0	0	0	0
Water	195	167	0	0
Rent	0	0	0	0
Rates	0	0	0	0
Cleaning	817	100	0	0
TOTAL PREMISES COSTS	1,336	434	400	412
Transport Costs				
Vehicle Hire	100	167	0	0
Car Allowances	1,115	4,167	2,231	4,489
Other Transport Costs	0	0	0	0
TOTAL TRANSPORT COSTS	1,215	4,334	2,231	4,489
Supplies and Services				
Furniture	10,260	5,267	8,680	9,397
Equipment	1,026	400	572	511
Provisions	1,461	366	1,025	306
Telephones	7,094	1,500	1,663	1,532
Computers	36,316	6,167	15,387	6,333
Other Supplies and Services	224,268	120,524	70,252	120,278
TOTAL SUPPLIES AND SERVICES	280,424	134,224	97,578	138,357
Agency & Contracted Services				
Independent Sector Residential	0	0	0	0
Independent Sector Homecare	0	0	0	0
Independent Sector Day Care	0	0	0	0
Independent Sector Nursing	0	0	0	0
Extra Care Housing	0	0	0	0
Direct Payments	0	0	0	0
Supporting People Client Charges	0	0	0	0
Substance Abuse	0	0	0	0
Other Agency & Contracted Services	0	3,166	3,166	3,196
TOTAL AGENCY & CONTRACTED SERVICES	0	3,166	3,166	3,196
Transfer Payments				
Internal Recharges	21,702	15,632	15,632	15,599
CSS Recharges	53,660	5,140	5,514	5,140
Other Transfer Payments	69,012	72,997	72,997	72,997
TOTAL TRANSFER PAYMENTS	144,374	93,769	94,143	93,736
Capital Financing				
Leasing	4,527	667	1,243	700
Capital Charges	3,752,125	3,600	3,600	3,600
TOTAL CAPITAL FINANCING	3,756,652	4,267	4,843	4,300
TOTAL EXPENDITURE	4,971,721	642,276	633,224	657,297
INCOME				
Fees and Charges	-17,523	0	-6,785	0
Joint Arrangements	0	0	0	0
Other Income	-7,576	-33	-2,091	-33
TOTAL OTHER INCOME	-25,098	-33	-8,876	-33
Government Grants	0	0	0	0
TOTAL INCOME	-25,098	-33	-8,876	-33
TOTAL NET EXPENDITURE	4,946,623	642,243	624,348	657,264
2007/08 Investment/Savings Proposals				
Fees and Charges				
New Investments				
Efficiency Savings				
Reduction in Service				-26,670
06/07 Approved Savings B/f				
06/07 Approved Investment B/f				-26,670
TOTAL FORECASTED BUDGET 2007/08				630,594

Housing Standards and Improvements				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	434,478	731,320	555,918	752,722
Agency	2,748	0	245,900	0
Training	120	14,000	7,000	14,409
Other Employee Costs	0	2,500	36,794	2,573
TOTAL EMPLOYEE COSTS	437,346	747,820	845,613	769,704
Premises Costs				
Repairs & Maintenance	75	333	333	0
Energy	0	0	0	0
Water	0	333	333	0
Rent	0	0	0	0
Rates	0	0	0	0
Cleaning	0	200	200	0
TOTAL PREMISES COSTS	75	866	866	0
Transport Costs				
Vehicle Hire	0	0	0	0
Car Allowances	9,184	7,666	9,548	8,003
Other Transport Costs	0	0	0	0
TOTAL TRANSPORT COSTS	9,184	7,666	9,548	8,003
Supplies and Services				
Furniture	700	5,729	4,000	6,366
Equipment	0	800	0	340
Provisions	0	734	294	0
Telephones	3,436	4,000	4,000	4,086
Computers	660	12,333	2,941	12,257
Other Supplies and Services	10,338	198,844	91,534	109,366
TOTAL SUPPLIES AND SERVICES	15,134	222,440	102,769	132,415
Agency & Contracted Services				
Independent Sector Residential	0	0	0	0
Independent Sector Homecare	0	0	0	0
Independent Sector Day Care	0	0	0	0
Independent Sector Nursing	0	0	0	0
Extra Care Housing	0	0	0	0
Direct Payments	0	0	0	0
Supporting People Client Charges	0	0	0	0
Substance Abuse	0	0	0	0
Other Agency & Contracted Services	0	6,334	6,334	0
TOTAL AGENCY & CONTRACTED SERVICES	0	6,334	6,334	0
Transfer Payments				
Internal Recharges	371	15,000	15,000	15,000
CSS Recharges	0	0	0	0
Other Transfer Payments	0	0	0	0
TOTAL TRANSFER PAYMENTS	371	15,000	15,000	15,000
Capital Financing				
Leasing	0	1,333	1,333	1,333
Capital Charges	0	0	0	0
TOTAL CAPITAL FINANCING	0	1,333	1,333	1,333
TOTAL EXPENDITURE	462,111	1,001,459	981,463	926,455
INCOME				
Fees and Charges	-364,854	-600,000	-603,552	-350,000
Joint Arrangements	0	0	0	0
Other Income	-36,960	-36,211	-2,320	-36,211
TOTAL OTHER INCOME	-401,814	-636,211	-605,872	-386,211
Government Grants	0			0
TOTAL INCOME	-401,814	-636,211	-605,872	-386,211
TOTAL NET EXPENDITURE	60,297	365,248	375,591	540,244
2007/08 Investment/Savings Proposals				
Fees and Charges				
New Investments				
Efficiency Savings				-44,634
Reduction in Service				
06/07 Approved Savings B/f				
06/07 Approved Investment B/f				-44,634
TOTAL FORECASTED BUDGET 2007/08				495,610

Supporting People				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	121,183	237,985	146,564	244,941
Agency	175,053	0	104,318	0
Training	3,019	0	4,686	0
Other Employee Costs	1,138	5,864	6,166	6,035
TOTAL EMPLOYEE COSTS	300,393	243,849	261,734	250,977
Premises Costs				
Repairs & Maintenance	0	0	0	0
Energy	0	0	0	0
Water	0	0	0	0
Rent	0	3,769	3,769	3,886
Rates	0	0	0	0
Cleaning	0	0	0	0
TOTAL PREMISES COSTS	0	3,769	3,769	3,886
Transport Costs				
Vehicle Hire	0	0	0	0
Car Allowances	2,484	754	1,067	787
Other Transport Costs	48	0	577	0
TOTAL TRANSPORT COSTS	2,532	754	1,644	787
Supplies and Services				
Furniture	4,060	0	1,934	0
Equipment	22	0	0	0
Provisions	616	1,615	152	1,650
Telephones	1,387	1,078	285	1,101
Computers	2,500	0	10,084	0
Other Supplies and Services	19,886	25,398	18,061	61,793
TOTAL SUPPLIES AND SERVICES	28,471	28,091	30,515	64,543
Agency & Contracted Services				
Independent Sector Residential	0	0	0	0
Independent Sector Homecare	0	0	0	0
Independent Sector Day Care	0	0	0	0
Independent Sector Nursing	0	0	0	0
Extra Care Housing	0	0	0	0
Direct Payments	0	0	0	0
Supporting People Client Charges	8,290,503	7,031,486	6,881,994	7,249,462
Substance Abuse	0	0	0	0
Other Agency & Contracted Services	0	0	0	0
TOTAL AGENCY & CONTRACTED SERVICES	8,290,503	7,031,486	6,881,994	7,249,462
Transfer Payments				
Internal Recharges	2,366	3,525	3,525	3,525
CSS Recharges	0	0	0	0
Other Transfer Payments	0	0	0	0
TOTAL TRANSFER PAYMENTS	2,366	3,525	3,525	3,525
Capital Financing				
Leasing	0	0	0	0
Capital Charges	0	0	0	0
TOTAL CAPITAL FINANCING	0	0	0	0
TOTAL EXPENDITURE	8,624,264	7,311,474	7,183,181	7,573,180
INCOME				
Fees and Charges	-1,384,249	0	0	0
Joint Arrangements	-8,237	0	0	0
Other Income	155,829	0	148,000	0
TOTAL OTHER INCOME	-1,236,657	0	148,000	0
Government Grants	-7,321,602	-7,197,872	-7,197,872	-7,233,723
TOTAL INCOME	-8,558,259	-7,197,872	-7,049,872	-7,233,723
TOTAL NET EXPENDITURE	66,005	113,602	133,309	339,457
2007/08 Investment/Savings Proposals				
Fees and Charges				
New Investments				
Efficiency Savings				
Reduction in Service				
06/07 Approved Savings B/f				
06/07 Approved Investment B/f				34,490
				34,490
TOTAL FORECASTED BUDGET 2007/08				373,947

Support Services				
Budget Heads	Actual 05/06	Budget 06/07	Forecast Outturn 06/07	Budget 07/08
EXPENDITURE				
Employee Costs				
Salaries	1,007,310	324,780	202,857	332,213
Agency	242,384	126,885	133,742	93,318
Training	4,453	3,368	3,964	12,886
Other Employee Costs	236,099	281,729	301,739	278,774
TOTAL EMPLOYEE COSTS	1,490,246	736,762	642,302	717,192
Premises Costs				
Repairs & Maintenance	152,344	92,908	14,629	95,788
Energy	12,958	1,905	32,306	2,187
Water	2,046	896	4,250	1,028
Rent	284,750	64,663	181,444	66,668
Rates	86,947	8,051	76,166	8,301
Cleaning	18,491	5,145	10,986	5,304
TOTAL PREMISES COSTS	557,536	173,568	319,781	179,276
Transport Costs				
Vehicle Hire	0	0	0	0
Car Allowances	6,260	9,900	0	10,336
Other Transport Costs	471	5,166	0	5,393
TOTAL TRANSPORT COSTS	6,731	15,066	0	15,729
Supplies and Services				
Furniture	43,343	34,553	28,785	35,293
Equipment	3,733	4,777	2,085	4,879
Provisions	9,488	7,156	14,722	7,309
Telephones	82,508	3,615	2,264	3,692
Computers	283,247	47,419	24,048	55,329
Other Supplies and Services	593,554	839,159	647,362	887,406
TOTAL SUPPLIES AND SERVICES	1,015,872	936,679	719,266	993,909
Agency & Contracted Services				
Independent Sector Residential	0	0	0	0
Independent Sector Homecare	0	0	0	0
Independent Sector Day Care	0	0	0	0
Independent Sector Nursing	0	0	0	0
Extra Care Housing	0	0	0	0
Direct Payments	0	0	0	0
Supporting People Client Charges	9,032	0	0	0
Substance Abuse	0	0	0	0
Other Agency & Contracted Services	1,602	26,315	13,686	27,131
TOTAL AGENCY & CONTRACTED SERVICES	10,634	26,315	13,686	27,131
Transfer Payments				
Internal Recharges	51,659	107,786	131,022	102,521
CSS Recharges	2,333	149,024	149,024	147,327
Other Transfer Payments	11,703	340,903	340,903	340,903
TOTAL TRANSFER PAYMENTS	65,695	597,713	620,949	590,751
Capital Financing				
Leasing	17,356	19,167	19,167	19,167
Capital Charges	22,322	22,322	22,322	22,322
TOTAL CAPITAL FINANCING	39,678	41,489	41,489	41,489
TOTAL EXPENDITURE	3,186,393	2,527,592	2,357,473	2,565,476
INCOME				
Fees and Charges	13,538	0	0	0
Joint Arrangements	0	0	0	0
Other Income	-182,226	-80	-2,231	-80
TOTAL OTHER INCOME	-168,688	-80	-2,231	-80
Government Grants	0	0	0	0
TOTAL INCOME	-168,688	-80	-2,231	-80
TOTAL NET EXPENDITURE	3,017,705	2,527,512	2,355,242	2,565,396
2007/08 Investment/Savings Proposals				
Fees and Charges				
New Investments				
Efficiency Savings				-85,232
Reduction in Service				
06/07 Approved Savings B/f				
06/07 Approved Investment B/f				
				-85,232
TOTAL FORECASTED BUDGET 2007/08				2,480,164

NEW INVESTMENT

INVESTMENT No.	STRATEGIC CHOICE / INVESTMENT BID	SERVICE AREA	ANNUAL NET COST			DETAILS OF HOW THE INVESTMENT MEETS THE COUNCIL'S VISION PRIORITIES	CONSEQUENCES / RISK OF NOT GOING AHEAD	MEASURABLE EFFECT ON KEY INDICATORS (REGIONAL & NATIONAL COMPARATORS, BVPIS)
			2007/08	2008/09	2009/10			
1	Increased meals on wheels take up and specialist provision - older peoples services Projections show additional investment will be required for increased meals on wheels provision based on an increased take up for the service and the provision of specialist services and more choice. The growth in the provision of affordable, nutritious food for older people is central to promoting good health and thereby maintain independence.	Adults	0	280,239	415,585	The enhanced meals service will offer greater numbers of older people adequate nutrition. Extensive consultation with older people has shaped this service enhancement.	Reduction in independence for people in their own homes, inability to meet prevention strategy, client dissatisfaction, contract unaffordable.	Positive effect on PAF 32 and C72
2	Understanding and meeting black and minority ethnic (BME) needs - older peoples services. The recent commission for social care inspection of services for older people has formed a judgement that the council must improve its response to black elders. This will be new activity requiring additional funding.	Adults	40,000	120,000	160,000	The council has a clear vision and strategy on equality of opportunity and addressing disadvantage. This activity will produce enhanced outcomes for elders from BME communities in Walsall.	If no financial allocation is received then the action plan from the inspection could not be implemented or would represent unbudgeted activity and will lead to a deficit in steps to excellence model.	Positive effect on PAF 32, E47 and E48
3	Staffing structures - younger adults disability services Following the restructuring of adults in 2005, it has become apparent that there is a significant gap between the actual cost of the staffing structure and the budget available, in spite of there being no additional posts created and some staffing changes made during 05/6 which have resulted in savings. The shortfall is £671,977 which is currently being largely offset by the use of capital funding from adaptation monies which will end in 08/9.	Adults	0	142,977	142,977	Ensure service users are maintained in their own homes as much as possible. Sufficient trained staff to discharge their duties to a standard required by CSCI and to Government targets	The occupational therapy service and assessment and care management teams will have to be substantially reduced with a subsequent increase in waiting lists and a detrimental effect on a range of PIs.	If the teams are staffed to their compliment levels, this should help to ensure that assessments and reviews are being completed in a timely manner and services are being delivered in the most appropriate way according to the needs of the individual.
4	Increased resources for community mental health team (CHMT) for older people To provide additional 3 approved social worker posts and 6 support, time and recovery workers.	Adults	50,000	180,000	300,000	Statutory responsibility to implement Mental Health Act.	Failure to meet the CSCI action plan requirements. Failure to increase Social Care element of CHMS would negatively affect progress on action plan for CSCI. Would also fail to enhance help to live at home performance, carers support performance, all performance indicators associated with assessment/ethnicity/service delivery.	Helping people to live at home and supporting their carers.

INVESTMENT No.	STRATEGIC CHOICE / INVESTMENT BID	SERVICE AREA	ANNUAL NET COST			DETAILS OF HOW THE INVESTMENT MEETS THE COUNCIL'S VISION PRIORITIES	CONSEQUENCES / RISK OF NOT GOING AHEAD	MEASURABLE EFFECT ON KEY INDICATORS (REGIONAL & NATIONAL COMPARATORS, BVPIs)
			2007/08	2008/09	2009/10			
5	High cost packages - learning disabilities Additional growth required for existing clients as demand higher than expected.	Adults	267,000	175,000	80,000	Six high cost packages which were unplanned occurred in the first quarter of 2006/7 financial year which have had a major impact on budgets, these related to sudden illness, terminal illness and relationship breakdown.	Would need to terminate services already provided. Major impact on PIs, A client waiting list would have to be created until funding is available. Consequences could include judicial reviews, ombudsman enquiries, government intervention and possible litigation by families.	PAFB11,C28, BV53 intensive home care, PAF C30 helped to live at home, PAF C51, BV201 direct payments, PAFE50 assessment leading to provision of service, DIS2147 No in non residential care to prevent hospital admission.
6	Reprovision of learning disabilities local authority homes Estimated net cost of individual packages for remaining people at Narrow Lane to allow closure and assuming that Fallings Heath becomes a specialist 8 bed home with the other unit becoming a specialist 4 bed unit for adults returning from out of area.	Adults	0	130,000	130,000	Helping people to live in their own home and providing more choice about where they live. Providing high quality local services.	The reprovision strategy will be suspended and Narrow Lane will be retained, there could be complaints from CSCI and carers of those at Narrow Lane if not perceived to be given the same choices as those who had moved on from the other homes. CSCI could impose environmental improvements on Narrow Lane if retained which would create capital budgetary pressures.	PAFB11,C28, BV53 intensive home care, PAF C30 helped to live at home.
7	Demographic growth - older peoples services Relates to the additional resources required in relation to a growing older persons population. The first year of this bid (07/8) relates to a catch up year and includes demographic growth not previously funded. Growth is based on the following population projections in Walsall based on the need to provide services to clients in the 75-84 yr age group.	Adults	554,087	1,078,635	1,350,558	These resources ensure the social care needs of growing numbers of very old, frail people will be met. Older People's services resourced to match demographic demand can offer an excellent service.	Without this investment there will be older people meeting eligibility criteria for a service with no budget available which will lay the authority open to legal challenge.	Positive effect on PAF B11, PAF C28, PAF C51, PAF E50, PAF C32, PAF C72 and PAF E48
	TOTAL NEW NVESTMENT		911,087	2,106,851	2,579,120			

No.	FEES AND CHARGES - GREEN	SERVICE AREA	ANNUAL NET COST			DETAILS OF EFFICIENCY	RISKS OF EFFICIENCY	MEASURABLE EFFECT ON KEY INDICATORS (REGIONAL & NATIONAL COMPARATORS, VIPS)
			2007/08	2008/09	2009/10			
1	Increased income through benefits maximisation	Adults	(65,400)	(65,400)	(65,400)	Regular reviews of financial assessments yield additional income.	Need to minimise risk of targeting vulnerable adults and requires more benefit assessments.	N/A
2	Standard charges income - older peoples services	Older people	(20,000)	0	0	Increase in standard charges to existing clients within the system who pay for their residential services. One year only due to reprovision.	Affects small population of vulnerable adults.	N/A
3	Meals on wheels income generation - older peoples services	Older people	(30,000)	(30,000)	(30,000)	Increasing the current charge of £2.20 to £2.42 (10%). The existing charge is only based on the meal cost and is subsidised for the cost of transportation and delivery to the clients.	May mean that adults refuse service. Price increase will mean charge is higher than all but one of our West Midlands group.	N/A
4	Fairer charging movements	Adults	(97,631)	(97,631)	(97,631)	The discount factor is presently set at 42% which reduces the home care charge to the client from £9.60 (which is based on the lowest charge paid to the providers) – to a charge of £5.57. The removal of the discount will mean the charge to the client increases to £9.60 per hour an increase of £4.03. This brings us in line with Sandwell and Coventry and assumes we charge cost.	Change in policy will require consultation. May result in some negative press, client dissatisfaction, affects vulnerable adults disproportional but clients will have assessment on ability to pay. However this brings us in line with Sandwell and Coventry.	N/A
5	Charging for transport within adult services	Adults	(468,000)	(468,000)	(468,000)	Change in policy for charging for transport within adult services. Council does not currently charge for transport which is a discretionary service for clients attending day centres and other support services.	Charge would effect performance indicators which involve help to live at home. May discourage service users from taking up services which could lead to more high cost services being required in future. Will be unpopular with service users as is currently free even though some users receive a mobility allowance. Would effect approx 700 clients. Other authorities charge for transport in line with their charging policies in the region of £1 - £2 per day.	PAF C29, C31, C30, C32 – BV54 Helped to live at home - all service areas (although transport is no longer counted as part of the 'helped to live at home figures' so would not directly impact on this, it could indirectly impact on it; for example if service users have to pay for transport they may be discouraged from taking up services in the community e.g. day care – which would directly impact on these PI's).
	TOTAL FEES AND CHARGES		(681,031)	(661,031)	(661,031)			

No.	EFFICIENCIES	SERVICE AREA	ANNUAL NET COST			DETAILS OF EFFICIENCY	RISKS OF EFFICIENCY	MEASURABLE EFFECT ON KEY INDICATORS (REGIONAL & NATIONAL COMPARATORS, VIPS)
			2007/08	2008/09	2009/10			
1	Computer database - housing standards and improvements	Housing	(44,634)	(44,634)	(44,634)	Removal of unplanned /upgrading of system budget for database which manages performance framework for the service and monitors capital budget.	No budget to support any unplanned maintenance or upgrading of database.	N/A
2	Out of hours team - mental health	Mental health	(240,000)	(240,000)	(240,000)	Generated by contracting the out of hour's service (evenings, weekends, and bank holidays) to Wolverhampton with the deletion of 6 high cost posts.	Loss of 6 posts. Shouldn't negatively affect performance / ratings/ etc.	C31 and C37
3	Senior management restructure - learning disabilities and young adults	Learning disabilities and YADS	(155,000)	(155,000)	(155,000)	Deletion of a head of service, service manager and 1.5FTE of personal assistant salary costs. The saving assumes no redundancy costs due to at least one of the posts being vacant, and the cost of protection of salaries can be met from existing budgets.	Development of special YADS service was praised by CSCI. The changes may attract criticism from CSCI, staff and unions who may see it as a lack of commitment to improving services further.	N/A
4	Removal of gratuities budget no longer required.	Support services - social care and inclusion	(15,232)	(15,232)	(15,232)	Budget no longer required.	No impact	N/A
5	Reduction in accommodation budget	Support services - social care and inclusion	(70,000)	(70,000)	(70,000)	Reduce accommodation budget.	No contingency for buildings/ accommodation issues which occur throughout the year. Would now have to be found from within existing budgets.	N/A
	TOTAL EFFICIENCIES		(524,866)	(524,866)	(524,866)			

No.	REDUCTION IN SERVICE	SERVICE AREA	ANNUAL NET COST			DETAILS OF REDUCTION	CONSEQUENCES / RISKS OF REDUCTION	MEASURABLE EFFECT ON KEY INDICATORS (REGIONAL & NATIONAL COMPARATORS, VIPS)
			2007/08	2008/09	2009/10			
1	Housing strategy and partnerships	Housing	(26,670)	(26,670)	(26,670)	Reduction in publicity and dissemination of strategy.	Unable to fund housing events such as Walsall Housing Partnership Forum or to circulate copies of strategy.	N/A
2	Repair and maintenance - supported housing	Housing	(107,000)	(107,000)	(107,000)	Reduction in repair and maintenance of properties budget (46%).	Reduction in quality and standard of properties within the housing support projects.	N/A
3	Walsall Society for the blind contract termination	YADs	(48,000)	(48,000)	(48,000)	Deleting contracts with Walsall Society for the blind and talking newspaper.	Would prove unpopular with service users, partners and members. Cutting domiciliary care which includes home based care for older People with Dementia, Black Elders in Extra Care Housing, people with Sight Impairments and joint PCT enterprises. There are on average 24 service users attending the day service provision, and in respect of the talking newspaper, in the region of 1200 cassettes are distributed per week.	a. C28-BV53 Intensive homecare – may mean that the capacity to deliver this is reduced b. Non-care managed services – although not a PAF indicator we are required to return a figure for this in Nov 2006 and will be required to return this on an annual basis from now on. This will only be affected where services are delivered outside of a care plan (i.e. no formal referral for service provision) c. PAF C29, C31, C30, C32 – BV54 Helped to live at home - all service areas .Again may also reduce 'helped to live at home figures'
4	Deletion of hospital social work team - older peoples services	Older people	(954,811)	(954,811)	(954,811)	It is assumed that there will be no redundancy costs as the existing staff will be re-deployed into vacant posts and/or replace agency staff who cost on average 30% more than substantive posts. The savings are based on the deletion of a whole team and would have a dramatic effect on waiting lists, assessments and hospital discharges.	Will affect timing of assessments - negative effect on PI's for assessment, will put additional pressure on locality teams, will affect hospital discharges. Deletion of the Assessment and Care Management capacity represented by the staffing group in the hospital team is a crucial issue. Not having a hospital team would mean that there is a serious deterioration in our performance on delayed transfers of care. If the work moves into the locality teams, we would be attempting to do similar levels of work with less staff.	Leads to delays in hospital discharges, increase within locality teams therefore delays in assessment. Will effect indicators PAF D40 clients receiving a review, PAF C32 help to live at home, C72 admissions to residential nursing care, PAF B12 unit cost of care.

No.	REDUCTION IN SERVICE	SERVICE AREA	ANNUAL NET COST			DETAILS OF REDUCTION	CONSEQUENCES / RISKS OF REDUCTION	MEASURABLE EFFECT ON KEY INDICATORS (REGIONAL & NATIONAL COMPARATORS, VIPS)
			2007/08	2008/09	2009/10			
5	Reduction in staffing	Mental Health	(35,102)	(35,102)	(35,102)	Reduction in approved social workers (ASW) staffing involving one post from adult community mental health team reducing social work teams to extremely low levels to make savings.	A reduction of another ASW post would reduce the councils contribution to the multidisciplinary model of working .Increased waiting times for hospital discharges. A reduction will result in reprioritisation of work, with statutory responsibilities taking preference. The metal health provider budget is so small that any reduction has a disproportionately high impact and there will be a point at which it becomes unviable. If all the proposed reductions are made the PCT would have to consider whether or not the social care lead role is sustainable.	PAF C31 – MH helped to live at home (capacity maybe reduced to assess for services to help to remain living at home – prevention) PAF D40 - Clients receiving a review (capacity maybe reduced to carry out reviews)
6	Reduce value of service level agreement for day care	Mental Health	(50,000)	(50,000)	(50,000)	Reduce value of service level agreements for day care . Mental health have service level agreements with 2 providers for 3 day care services - 2 per adults and 1 for older people.	This may de-stabilise the remainder of the contract. It would also damage our relationship with the Voluntary Sector.	PAF C31 'Non-care managed services' although not a PAF indicator we are required to return a figure for this in Nov 2006 and will be required to return this on an annual basis from now on. This will only be affected where day care services are delivered outside of a care plan (i.e. no formal referral fro service provision) – so does not impact on 'traditional day care' provision as with PAF 31.
7	Reduction of in house home care services	Older people	(100,000)	(100,000)	(100,000)	Budget reduction for in house home care services by reducing enhancements and overtime payments for existing staff.	Reduction would reduce the level of services available to vulnerable adults and render specialist areas unviable. CSCI indicated we should be developing these services so would therefore impact on our inspections.	PAF C32 – BV54 OP helped to live at home will increase due to lack of home care capacity. C28-BV53 intensive homecare – more expensive/specialist packages can't be delivered LAA target (local) Admins of res aged 65 and over to res/nursing care – may occur due to a lack of capacity to deliver services in community. C72 Admins of supported residents aged 65+ to res/nursing care - lack of capacity to deliver services in community.

No.	REDUCTION IN SERVICE	SERVICE AREA	ANNUAL NET COST			DETAILS OF REDUCTION	CONSEQUENCES / RISKS OF REDUCTION	MEASURABLE EFFECT ON KEY INDICATORS (REGIONAL & NATIONAL COMPARATORS, VIPS)
			2007/08	2008/09	2009/10			
8A	Reduction in growth required due to fairer access to care criteria (FAC)	Adults	(240,000)	(400,058)	(500,912)	A reduction of growth due to introduction of new criteria. This saving cannot be realised unless investment item number 17s approved.	Dramatic negative effect on caring community due to removal of services and implementation of waiting lists. Negative effect of Pies and CPA rating so will reduce chance to achieve excellence status.	C27, C26, C28, C29, C31, C62, C72, C73, D39, D40, BV54, BV56, BV195, BV196, BV201, PAF B12. PAF B17
8B	Change in fairer access to care criteria banding - non residential care	Adults	(1,575,000)	(3,874,000)	(3,874,000)	The threshold for care will rise from substantial to critical. Those service users who meet substantial threshold following risk assessment will have their services terminated.	Place significant risks on vulnerable adults as would be direct reduction in provisions of services. Consequences would include judicial reviews, ombudsman enquires, government intervention and possible litigation by families. Very high risk strategy . 60% (864 people) will have their care package terminated and causing closure of LD day centre.	
8C	Prevention services - older people services assuming change in fairer access to care criteria (FACS) criteria approved. Required to invest in voluntary organisations and independent sector prevention and lower level strategies to compensate for the reduction in the FAC criteria to critical only. If savings for FACS not approved this growth not required.	Adults	40,000	450,000	650,000	Preventative services promote well being and prolong independence. Produce the range of services needed for excellence in older peoples services.	If the FACS criteria are moved to critical only, it will be essential to have a range of preventative services to signpost older people or they will rapidly deteriorate to critical.	Positive effects on PAF C72
	TOTAL REDUCTION IN SERVICE		(3,096,583)	(5,145,641)	(5,046,495)			