## Willenhall North, Willenhall South and Short Heath Area Panel Changes to Targeted Youth Work 10 November 2015

#### 1 Introduction

- 1.1 Cabinet considered the report on proposed changes to targeted youth work at its meeting on 28<sup>th</sup> October and the minutes show:
  - That Cabinet note the feedback from the consultation process on the Review of Targeted Youth Work proposals included in paragraph 3.6 and in Appendix G to this report and the outcomes of the latest phase of consultation in paragraph 4.5 and Appendix H.
  - That Cabinet approve the proposals set out in this report under section 6.1 to re-shape the Council delivery arrangements.
  - That Cabinet approves **Option B** as the preferred resource allocation model for the allocation of resources for the purpose of commissioning independent providers from 1 April 2016.
  - That Cabinet approve the arrangements for local commissioning decision-making as set out in 6.4, in the light of responses to the consultation.
  - That Cabinet approve commencement of a procurement process for independent commissioned targeted youth work to commence service delivery for and from 2016-2017.
  - That Cabinet approve the award of any required transitional contracts within the period 1 April 2016 to 30 June 2016, pending the conclusion of the procurement process in relation to recommendation 2.6 (7) That Cabinet approve the carrying forward of the Myplace reserve fund of £69k from 2014/15 for use over the financial period 2015-18.

# 2 Effect of these decisions on Willenhall North, Willenhall South and Short Heath area

- 2.1 Direct Council Targeted Youth Work
- 2.1.1 The Cabinet decision will lead to the withdrawal of Council delivered targeted youth work from the Allen's Centre, St Giles, and Rosehill centres by 31<sup>st</sup> March 2016. Detached and mobile provision will be targeted on areas of need, based on the incidence of teenage pregnancy, NEET, anti-social behaviour and youth crime and in response to reports from Police, other partners and the community.

#### 2.2 Resource Allocation Model

2.2.1 Cabinet approved Option B from the resource allocation models (see appendix A). For the 2016-17 financial year, this distributes £267k by Ward (50%) / £266k (50%) by youth population and need (30% by youth population and 70% by need) be adopted. The allocation for Willenhall North, Willenhall South

and Short Heath is £78,152, compared to the current allocation for this area of £36,092.

- 2.3 Commissioning of provision from 3<sup>rd</sup> sector providers
- 2.3.1 Cabinet decided to localise process for commissioning targeted youth work provision from 3rd sector providers for 2016-17, with the Youth Support Services working with locality colleagues to establish 6 area based commissioning groups, drawing on the experience and expertise of local partners, providers and young people as key decision makers. This option would include:
  - a 'core' Walsall specification with clear outcomes
  - a unique additional element of the specification for each area partnership, informed by the area profile priorities and local partners. Respondents would need to demonstrate:
    - an understanding of the wards in the particular partnership area based on the area profile
    - an understanding of the needs of young people and the community in that area
    - evidence of the ability to respond and succeed in responding to these identified needs.
  - 6 separate but 'joined-up' locality partner-led commissioning groups, with young people integral as decision makers
  - Youth Support Services, alongside corporate procurement, leading the single, joined-up process (with 6 constituent elements), including overall oversight of contract management, reporting, payments, quality assurance and support etc.

### 3 Next Steps

- 3.1 Direct Council delivery
- 3.1.1 Plans are being drawn up to manage a phased withdrawal of service delivery from each centre across the borough, dependent on:
  - The level of need in an area
  - The number of staff in an area and across the Borough (a number of staff have already left and others are in the process of doing so)
  - The number of sessions in currently offered in each centre, in relation to the number of young people attending
  - The availability of alternative provision
- 3.2 Commissioning of provision for 2016-17
- 3.2.1 There are a number of steps being planned:

- The specification, which will draw heavily on previous versions, is being developed and will be discussed with partners in each locality to add a local 'flavour'
- Procurement colleagues' advice will be sought to ensure the process for procurement is robust
- Locality partners will be invited to discuss the establishment of locality panels
- Current providers will be briefed on the specification and process once the details are complete.

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# Appendix A Resource Allocation Model options:

| Area Partnership                                                                                    | Option A                                                                                                                 | Option B                                                                                                              | Option C                                                                                                             |
|-----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|
|                                                                                                     | Distribution £400,000 by Ward (75%) / £133K (25%) by need and youth population (50% by Youth population and 50% by need) | Distribution £267k by Ward (50%) / £266k (50%) by youth population and need (30% by youth population and 70% by need) | Distribution £107k by Ward (20%) / £426k (80%) by youth population and need (30% by youth population and 70% by need |
| 1: Brownhills / Pelsall /                                                                           | 14.43%                                                                                                                   | 13.86%                                                                                                                | 13.17%                                                                                                               |
| Rushall / Shelfield Wards                                                                           | (£60,000 + £16,909)                                                                                                      |                                                                                                                       |                                                                                                                      |
| Total Allocation                                                                                    | £76,909                                                                                                                  | £73,868                                                                                                               | £70,209                                                                                                              |
| Average £ spent per youth population (3080 9-19 year olds across 3 wards)                           | £24.97                                                                                                                   | £23.98                                                                                                                | £22.80                                                                                                               |
| 2: Aldridge North & Walsall<br>Wood / Aldridge South /<br>Pheasey Park Farm / Streetly<br>Wards     | 18.44%<br>(£80,000 + £18,270)                                                                                            | 16.87%                                                                                                                | 14.99%                                                                                                               |
| Total Allocation Average £ spent per youth population (4467 9-19 year olds across 4 wards)          | £98,270<br>£22.00                                                                                                        | £89,940<br>£20.13                                                                                                     | £79,919<br>£17.89                                                                                                    |
| 3: Bloxwich East / Bloxwich<br>West / Blakenall / Birchills –<br>Leamore Wards                      | 21.72%<br>(£80,000 + £35,767)                                                                                            | 23.44%                                                                                                                | 25.51%                                                                                                               |
| Total Allocation                                                                                    | £115,767                                                                                                                 | £124,933                                                                                                              | £135,961                                                                                                             |
| Average £ spent per youth population (5048 9-19 year olds across 4 wards)                           | £22.93                                                                                                                   | £24.75                                                                                                                | £26.93                                                                                                               |
| 4: Paddock / Palfrey / Pleck /<br>St. Matthew's Wards                                               | 20.21%<br>(£80,000 + £27,739)                                                                                            | 20.43%                                                                                                                | 20.68%                                                                                                               |
| Total Allocation<br>Average £ spent per youth<br>population<br>(5829 9-19 year olds across 4 wards) | £107,739<br>£18.48                                                                                                       | £108,879<br>£18.68                                                                                                    | £110,248<br>£18.91                                                                                                   |
| 5: Bentley and Darlaston<br>North & Darlaston South<br>Wards                                        | 10.37%<br>(£40,000 + £15,265)                                                                                            | 10.74%                                                                                                                | 11.18%                                                                                                               |
| Total Allocation Average £ spent per youth population                                               | £55,265<br>£20.50                                                                                                        | £57,230<br>£21.23                                                                                                     | £59,594<br>£22.10                                                                                                    |
| (2696 9-19 year olds across 2 wards)                                                                |                                                                                                                          |                                                                                                                       |                                                                                                                      |
| 6: Short Heath / Willenhall<br>North & Willenhall South<br>Wards                                    | 14.83%<br>(£60,000 + £19,051)                                                                                            | 14.66%                                                                                                                | 14.46%                                                                                                               |
| Total Allocation Average £ spent per youth population (3443 9-19 year olds over 3 wards)            | £79,051<br>£22.96                                                                                                        | £78,152<br>£22.70                                                                                                     | £77,070<br>£22.38                                                                                                    |
|                                                                                                     | £533,001                                                                                                                 | £533,001                                                                                                              | £533,001                                                                                                             |
|                                                                                                     | l '                                                                                                                      | <u>'</u>                                                                                                              | <u>'</u>                                                                                                             |