

**Audit Committee – 28 February 2011**

**Partnership Governance**

**1. Summary of report**

- 1.1 The council carries out its business in 'partnership' with many organisations and the council has adopted a robust risk management approach which can also be applied to partnerships. However it was previously identified through a partnership healthcheck that the council did not, whilst having some governance arrangements within partnerships, have an overriding set of protocols/guidelines for governance within its partnership arrangements.
- 1.2 This issue was considered by the Corporate Management Team (CMT) and a corporate group was established to review partnership arrangements across the council. A partnership protocol and toolkit was developed and received CMT approval. A partnership register has also been developed and is regularly revised and updated. The most recent partnership register is attached at **Appendix 1**. The management of risk forms an integral part of these documents and, where possible, partners are encouraged to adopt the council's methodology. The partnership register will give an overview of how this framework is being applied.
- 1.3 This however is now due to be reviewed in order to ensure that it remains current and in line with ongoing organisational change. This report seeks to provide Audit Committee with an update on progress to date and planned future developments.

**2. Recommendations**

- 2.1 Note the contents of the report.
- 2.2 To note that the revised protocols will be brought to a future Audit Committee for endorsement for use across all council services.
- 2.3 Note the attached partnerships register (**Appendix 1**).
- 2.4 Consider whether Audit Committee would wish to review the governance arrangements for significant partnerships at future meetings.

**Sponsoring Director**



**James Walsh – Assistant Director of Finance and  
Chief Finance Officer**

**15 February 2011**

### **3. Governance**

#### **3.1 Audit Committee's responsibility for risk management includes the following:**

- Reviewing the mechanisms for the assessment and management of risk.
- Giving assurance about the process.
- Ensuring the council meets its statutory requirements, as stipulated within the Accounts and Audit Regulations 2006 as follows:
  - Regulation 4 (1) - The relevant body shall be responsible for ensuring that the body has a sound system of internal control which facilitates the effective exercise of the bodies functions and which includes arrangements for the management of risk.
  - Regulation 4 (2) - The relevant body shall conduct a review at least once a year of the effectiveness of its system of internal control and shall include a statement on internal control with any financial statements the body is required to publish. The outcome of the review is set out in the Annual Governance Statement (AGS) which is signed off by the Leader of the Council and the Chief Executive indicating that they are satisfied that there are robust arrangements in place for the management of risk.

#### **3.2 The council is now moving through another period of change and the pace of change is rapid. This has been brought about by the change in Government and by Comprehensive Spending Review (CSR). Its impact on local authority budgets and the way in which services are delivered has been unprecedented and challenging. It is expected that there will be more collaborative working not only across the council but across other councils and other bodies such as the police, fire service etc. In addition it is expected that councils will look to share and trade services in the future and that more will be done in partnership in the coming years.**

#### **3.3 It is therefore essential that the underlying enabling and governance infrastructure is modern, effective, and corporate and applied without exception. Effective partnerships are critical to the service improvement infrastructures and robust governance arrangements are essential in ensuring that all partners have a formal agreement on how they will deliver the required outcome from the partnership.**

### **4. Resource and legal considerations**

#### **4.1 Significant funding is involved in the delivery of services in partnership. It is anticipated that this approach will enable the council to better understand how it partners, the cost of partnering and provide clarity around the accountability for the management of pooled finance/funding. The revision of the partnership register will, in future, include a clear link to either the grant register, the programme/project register or, where appropriate, both.**

#### **4.2 A short life task group was originally set up to develop this protocol. This group was subsequently disbanded and to an extent this has become mainstreamed but now needs to be revised and further developed to include training to new managers who have since joined the council. This is likely to have a resource**

implication as the training will need to be developed and rolled out and those who were involved in the production of the original document will now be asked to review their particular section.

- 4.3 There are no legal considerations directly relating to this report but significant legal issues may arise where partnerships are not properly constituted and monitored. These issues are raised in the above sections and are dealt with directly within the protocol. These documents are also being reviewed in accordance with the actions agreed in the ERDF action plan.

## **5. Risk management and performance management issues**

- 5.1 The risks to the organisation of not having a robust approach to partnership management could be serious and far reaching especially in relation to large partnerships such as the Walsall Partnership and could compromise improvement and investment agendas. Some of the potential consequences are detailed below:

- Partners may be unaware of their responsibilities or duties.
- Risks may not have been formally considered or addressed by the partners leading to a potential failure by the partners to meet partnership aims and objectives.
- Potential conflicts of interest may go unnoticed.
- Staff may be unaware of their duties, responsibilities or delegated powers/responsibilities leading to decisions being enacted which may be potentially ultra vires or against the council's contract rules.
- Obligations may not be clear in the event of a legal challenge or dispute.
- Clarity of partnership arrangements e.g. resources, staff, accommodation, respective roles of the partner.
- The council has accountable body status and is therefore responsible for the financial governance arrangements and the monitoring thereof.
- Statutory obligations may be breached due to lack of agreements.
- Unproductive/ineffective partnerships may continue to exist giving rise to inefficient use of resources.

- 5.2 A number of risks to the organisation of not having a robust approach to performance management within the partnerships are detailed below:

- Standards of performance not set out.
- Targets/objectives are not met.
- Poor performance is not promptly identified or addressed.
- Service delivery becomes affected.
- Excellent outcomes in future inspections will not be achieved.

## **6. Equality implications**

- 6.1 None arising directly from this report.

## **7. Embedding Partnership Governance arrangements**

7.1 There are still some key challenges ahead in embedding the process throughout the organisation:

- Successfully identifying all significant partnerships across the organisation.
- Ensuring the protocols are adopted and used, and that directorates take ownership of assessing the work and success of the partnerships in which they are involved.
- Ensuring that the improvement plans resulting from reviews are fully implemented.

7.2 Consideration will also need to be given to how this work will continue to be developed in areas such as:

- Training for officers and members.
- Development of web-based partnership database linking to other areas such as grant management, risk management and programme/project management.

7.3 The Corporate Management team (CMT) agreed that this protocol and toolkit would be applied with effect from 1 January 2009. A report will go back to CMT at the end of February advising them of progress so far and to discuss how they wish to progress in future. This will be reported back to a future Audit Committee.

## **8. Consultation**

8.1 Consultation was undertaken with the following: council officers and the Walsall Partnership, Zurich Municipal Management Services, other councils, including Sunderland, Dudley, Birmingham and officers attending the Midlands Risk Management Forum (MRMF).

## **9. Background papers**

9.1 Strategic Leadership Team report – 24.1.08/10.7.08/16.10.08  
Zurich Municipal Management Services Partnership healthcheck.

### **Author**

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**REGISTER OF PARTNERSHIPS**

LEAD DIRECTORATE	NAME OF PARTNERSHIP	LEAD PARTNER ORGANISATION	COUNCIL (ACCOUNT ABLE BODY) Y/N	PURPOSE	MEMBER REPRESENTATIVE	OFFICER REPRESENTATIVE	PARTNERS	APPROX ANNUAL FUNDING (£)	HOW BEING FUNDED	DURATION (ie years)		DATE OF LAST PARTNERSHIP RISK REVIEW	REVIEW DATE	EXIT STRATEGY IDENTIFIED Y/N
										Start Date	End Date			
	Association of Black Country Authorities	Walsall Council	N	To provide a forum for discussion of matters of common interest to member authorities. To provide a means of co-ordination in respect of joint action and working between member authorities. To consult and liaise with other bodies on behalf of the joint interests of member authorities. To represent the collective views of member authorities. To provide a governance route for professional officer groupings working on joint basis.	Councillor M Bird	Paul Sheehan	Dudley MBC; Sandwell MBC; Wolverhampton CC	N/A	N/A	Start July 2008		N/A	N/A	There is no funding attached to this group - it is not the sort of partnership that will need an exit strategy : it is still developing its focus (likely to be reviewed at its annual meeting June 2010).
<b>Regeneration</b>														
	New Deal: New Horizons	Walsall Council		10 year Government Office funded programme to regenerate the areas of Bloxwich, Blakenall and parts of Leamore ().	Council Representative - Councillor Les Beeley. Board Director - Councillor Ian Robertson.	Paul Rowlands - Chief Executive	NHS Walsall, Walsall Housing Group, West Midlands Police, Walsall Children's Services - Serco, Walsall Community and Voluntary Sector Forum, Local Business Forum, Chamber of Commerce, Youth Council	£5.5 million	CLG	10 years		Undertaken annually as part of our Delivery Plan - date of last review - 31.3.08	TBA	
	Walsall Regeneration Company (WRC) Board	WRC	N	To promote and deliver the regeneration of the WRC area including Walsall town centre, the A34/canal corridor, and the Darlaston Strategic Development Area	Cllr Bird, Cllr Oliver, Cllr I Shires	Tim Johnson	Advantage West Midlands, Homes and Communities Agency ( HCA ), Government Office, NHS Walsall	£10 million	WMBC, AWM, HCA	Ongoing - 2004	Dec 2011 subject to Oct 09 review	Unsure		N
	Strategic Regeneration Framework (SRF) Board	WHG	Y	To promote and deliver the Strategic Regeneration Framework in the priority areas of Moxley, Brownhills and Goscote as project SRF1. ( The remainder of the current SRF programme in Willenhall, Darlaston, Bentley, Pleck and Birchills is being delivered in other formats).	None, although Project Reference Groups exist in each of the areas to oversee delivery of the regeneration programmes and include ward councillors, local stakeholders and other community representatives	Tim Johnson / Mike Tichford.	HCA	£3 million	WMBC, Regional Housing Board, WHG, HCA	ongoing - started June 2006	10-15 year programme.	None undertaken		

## APPENDIX 1

LEAD DIRECTORATE	NAME OF PARTNERSHIP	LEAD PARTNER ORGANISATION	COUNCIL (ACCOUNT ABLE BODY) Y/N	PURPOSE	MEMBER REPRESENTATIVE	OFFICER REPRESENTATIVE	PARTNERS	APPROX ANNUAL FUNDING (£)	HOW BEING FUNDED	DURATION (ie years)		DATE OF LAST PARTNERSHIP RISK REVIEW	REVIEW DATE	EXIT STRATEGY IDENTIFIED Y/N
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	Black Country Consortium / Ltd	Walsall MBC	Y	The Black Country Consortium, the sub-regional partnership for Dudley, Sandwell, Walsall and Wolverhampton, is the forum for the strategic co-ordination of public, private and voluntary sector partners. As the leading strategic co-ordinating body it intends to set radical new aspirations leading to the renaissance of the Black Country urban sub-region over the next 30 years.	Leader and Deputy Leader	Clive Wright (WBSP Director), Chief Executive, Executive Director - Regeneration, Assistant Director - Regeneration, Head of Strategic Regeneration	Dudley Metropolitan Borough Council, Sandwell Council, Walsall Council, Wolverhampton City Council, Black Country Business Link and the Black Country Learning and Skills Council	£337,000	Mix of budgets from the council with small LABGI contribution			Ongoing (through the Chief Executives of the four councils)	Unsure (but during 08/09 financial year)	
	Black Country Partnership for Care	Dudley MBC	N	To act as a voice for Social Care and Health Sector to and provide leadership to ensure an adequate skilled and qualified workforce.	N/A	Julian Mellor	Sandwell MBC, Wolverhampton CC, Independent sector social care organisations, LSC, training providers, Skills for Care.	£250,000 (from various sources)	From contributions from partner organisations, external funding via LSC and Skills for Care and income generation.	6 years - formed in 2002		August	Annual: August	
<i>New addition Nov 2009</i>	City Region	Walsall Council	N	City Region wide partnership including all local councils and key regional agencies, with the role of securing our position nationally and delivering / co-ordinating key tasks / programmes etc.	Leader and Deputy Leader	Chief Executive / Executive Director / Assistant Executive Director / Head of Strategic Regeneration	All West Midland Councils and key regional funding agencies	£350k (from various sources)	Funding from all councils	On-going	On-going	None undertaken	Not set	None yet
<b>Regeneration &amp; Supported Housing</b>														
	VIEW (Visionary Investment Enhancing Walsall) Board	WHG		Aims to co-ordinate the allocation of VAT Shelter funding, released from LSVT process in 2004/5. Board's priorities are aligned to the Strategic Regeneration Framework and support the commissioning and delivery of major projects identified through the programme. Goscote, Moxley and Brownhills now excluded following cabinet / whg board approval as part of revised approach to delivering SRF1 programme.	Cllr Andrew, Cllr Robertson, Cllr Mc Cracken		Third Sector; Business community	< £1m	Clawback from land sales.	2005	Ongoing, subject to continuing land sales			

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	Partnership for Walsall Enterprise and Regeneration	Walsall Council	Y	PoWR is the partnership leading the economic development and enterprise agenda for Walsall. Membership is made up of Walsall's key strategic and delivery partners from the public, voluntary and private sectors who are focused on supporting the agenda of 'Walsall - A town for Enterprise'	Cllr Andrew	Andrew Rumble	Walsall Regeneration Company, Walsall Housing Group, BC Consortium, Advantage West Midlands, Education Walsall, Learning & Skills Council, Jobcentre Plus, The Vine Trust, Steps to Work, Walsall Endeavours, Breathing Space, University of Wolverhampton, Walsall College, Walsall Education Business Partnership, Street Star Academy, WLLA, New Deal for Communities, Walsall PCT, Black Country Chamber of Commerce, Business Link West Midlands, Walsall Football Club, St Thomas More School, Aaina Women's Group, St Paul's The Crossing, Black Country Investment, Accord Housing, Walsall Training Providers Network, Business in the COMMUNITY, prospects	£90,000	Area Based Grant	Apr-08		Not yet completed	Dec-10	
Neighbourhoods														
	Walsall Partnership	Walsall MBC	Y	The Local Strategic Partnership brings together other lead partners within the borough to agree and formulate the Sustainable Community Strategy and Local Area Agreement and actions flowing from there.	Cllr Bird (Board Chair)	Clive Wright (WP Director)	Board, Executive Committee	£250000 Council contribution ; £750k Support Team; £6m WNF	Mainstream / Area Based Grant	Est. October 2001		Using Council's risk process, risk assessments are undertaken against TAPS for activities in the LA.	Due to uncertainty of SCS/ LAA funding a data cannot be set.	
	Environment Forum	Walsall Partnership	Y	To improve the local environment, improve the quality of life for residents and encourage residents to take responsibility for their local environment contributing to the global effort to tackle Climate Change.	Cllr Flower	Simon Tranter - Head of Regeneration Development and Delivery	Environment Agency, Wildlife Trust, Groundwork Black Country, BCC, British Waterways, Walsall Friends of the Earth, Accord Housing, WBSP, Walsall Voluntary Action	0	LAA	ongoing - started April 2006		None undertaken		
	Safer Walsall Partnership Board	Walsall Council	Y	The Safer Stronger Communities Partnership Board has been formed to give strategic direction to deliver the vision for a safer, stronger Walsall to work by and between agencies to support Safer Stronger Communities	Cllr Ali	Executive Director - Neighbourhoods, Partnership Director - Neighbourhoods, Chief Executive New Deal (Regen)	Police, Walsall, tPCT, Fire, Probation, WHG, BCC of Commerce, Environment Forum, SERCO	N/A	N/A	2 years		N/A	N/A	

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	Tension Monitoring Group	Walsall Council	Y	Oversee and monitor intel to ensure early warning of tension within Borough.	NIL	Executive Director - Neighbourhoods, Partnership Director - Neighbourhoods	Police, Serco, WHG, Probation	N/A	N/A	1 year		N/A	N/A	
	Alcohol Steering Group	Police	Y	Co-ordinate development of cross cutting borough wide strategy to address harm caused by Alcohol.	NIL	Head of Public Protection	Police, tPCT, DV Forum	N/A	N/A	4 years		N/A	N/A	
	Drugs Joint Commissioning Group	Walsall Council & tPCT	Y	To commission and oversee delivery of drugs services across the borough.	NIL	Andrea Potts (Head of Supported Housing)	Police, Probation, tPCT	N/A	N/A	4 years		N/A	N/A	
	Domestic Violence Steering Group	Walsall Council	Y	Co-ordinate delivery of DV Service across the borough.	NIL	Head of Public Protection	Police, WHG, Walsall PCT, Probation, DV Forum	N/A	N/A	4 years		N/A	N/A	
	Borough Tasking Group	Walsall Council	Y	Co-ordinate and deliver collective response to address key issues in target areas associated with safety, security and environment.	NIL	Head of Public Protection	Police, tPCT, Fire, WHG, YOS, Probation	N/A	N/A	3 years		N/A	N/A	
	West Midlands Conurbation Resilience Forum	West Midlands Police		The West Midlands Conurbation Local Resilience Forum (WMC RF) sits at the apex of local civil protection arrangements within the West Midlands Conurbation. Its overall purpose is to ensure that there is an appropriate level of preparedness to enable an effective multi-agency response to emergency incidents, which may have a significant impact on the communities of the West Midlands Conurbation	Not Applicable	Jamie Morris	West Midlands Police, West Midlands Fire Service, GOWM, South Staffordshire Water, Dudley MBC, RAF, Sandwell MBC, Red Cross, Coventry CC, University Hospital (Birmingham), West Midlands Ambulance Service, Wolverhampton CC, Environment Agency, British Transport Police, Highways Agency, Primary Care Trust, Health Protection Agency, Birmingham CC	£7,661	EP Budget	Ongoing		Nil		
	Black Country Waste Management Forum - Chief Officer Group	None - meeting chaired on a rota basis		Sustainable waste management forms an important component of the vision for the renaissance of the Black Country. The Black Country, by working together, will by 2020 achieve regional self sufficiency in municipal waste management and commit to landfill only those wastes that cannot, through the adoption of best practice, be reused, recycled or recovered as energy. Also considers opportunities for improved efficiencies through shared services.	Not Applicable	Keith Stone - Assistant Director for Neighbourhood Services.	Sandwell MBC, Wolverhampton CC, Dudley MBC	Nil	N/A	Start 2001 - ongoing		N/A	N/A	No



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	Safer Walsall Executive Group	Walsall Council	Y	The Safer Walsall Executive Group (SWEG) is an executive committee of the Safer and Stronger Communities Board with the aim of ensuring an appropriate scrutiny of proposed activity and use of resources in delivering the outcomes identified in the Local Area Agreement in the Safer and Stronger Communities pillar.	None	Head of Public Protection	West Midlands Police, West Midlands Fire Service, Probation Service, Walsall Voluntary Action, Primary Care Trust, Environment Forum	tbc for 2008/09	ABG, LAA	2008/09 - 2010/11				
	Black Country Arts Partnership	Walsall Council Libraries, Heritage and Arts Creative Development Team	Yes Walsall 50% Wolverhampton 50%	Local authority arts officer group formed 2000 to maximise joint working and share resources.	None.	Maxwell Bailey	Wolverhampton City Council, Dudley MBC, Sandwell MBC	130,000	ACE, WM BC LA's ESF HUB tPCT's BC Tourism	1 year annual since 2000		None	None	
<i>New addition May 2010</i>	Walsall Bookstart	Walsall Council, Libraries Heritage and Arts	Y	To deliver Bookstart in Walsall, by which all children born in the borough receive free books and language/literacy support	None	Paul Thompson	Walsall Children's Services, Serco Walsall NHS trust	30,000	SLA	Aug-08	Jul-11	None	None	
	Black Country Arts and Disability Partnership	Walsall Council Libraries, Heritage and Arts Creative Development Team	Y	Arts and disability group formed 2006 to maximise joint working and share resources.	None	Maxwell Bailey	Wolverhampton City Council, Black Country Touring, Arena Theatre Wolverhampton, Multistory Sandwell	40,000	ESF, ACE, WM	1 year annual since 2006		None	None	Yes
	Praxis - the WM Regional Arts and Health Network	Walsall Council Libraries, Heritage and Arts Creative Development Team	Y	WM regional arts and health partnership project group formed 2006 to provide maximise joint working and share resources.	None	Maxwell Bailey	Arts Council - WM, WM Strategic Health Authority; NHS - WM, Black Country Arts Partnership, Staffs University, Creativity team, WM Regional Las Arts and Culture Service providers, WM Regional Health service providers, Creative Health CIC, National Arts and Health forum	82,000	ACE, WM BC L'a and NHS's, Creative Health CIC, Staffs University	1 year annual since 2006		None	None	Yes
<i>New addition May 2010</i>	Area partnerships (x6)	Walsall Council, tPCT, WHG	Y	To bring community representatives, local voluntary and community sector and local businesses together to identify and resolve issues within the area.	All members	Partnership directorate, WP	Walsall Council, WHG, police fire, tPCT, Children's Services, Walsall College,	600,000	Mainstream and partner contribution	01-Apr-10		Six monthly		
<i>New addition May 2010</i>	NHS Walsall, Children's Services SERCO	Walsall Council Libraries, Heritage and Arts	Y	To build and deliver a new health centre, library and children's centre in Pelsall	None	Sue Grainger	Walsall Council, NHS Walsall, Children's Services SERCO	2,100,000	Capital programme, NHS funding, DCSF grant	May-09	Sep-12	Directorate Risk Register reviewed March 2010	None	Yes

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<i>New addition May 2010</i>	Black Country Archivists	No Lead	N	Black Country Archivists' Group reformed 2009 to facilitate joint working by the Black Country Archive Services	None	Ruth F.Vyse	Wolverhampton City Council, Dudley MBC, Sandwell MBC	None in addition to funding of individual services	By archive services	1 year annual since 2009		None	Annual	
<i>New addition August 2010</i>	West Midlands Chief Environmental Health Officers Environmental Crime Liasion Group	Officers from the 7 West Midlands Councils, ENCAMS, Environment Agency and West Midlands Police presently chaired by Wolverhampton Council.		<p>To act as a forum for discussion, liaison and decision making between representatives of the West Midlands Local Authorities on environmental crime issues.</p> <p>To develop long term strategies to reduce the incidence of environmental quality degradation and associated environmental crime.</p> <p>To facilitate and promote the co-ordination of enforcement of environmental crime legislation.</p> <p>To ensure best practice and consistency between partners.</p> <p>To assist in the arrangements for the training of environmental crime enforcement officers.</p> <p>To maintain liaison with DEFRA, Environment Agency, ENCAMS and any other appropriate organisation associated with environmental crime matters.</p> <p>To consider consultation documents and matters of common interest, including such matters as referred to them by professional and local authority associations.</p> <p>To undertake joint initiatives aimed at tackling specific environmental crime issues either through enforcement, education or publicity.</p>	None	David Elrington Area Manger Environmental Health	Birmingham, Coventry, Dudley, Sandwell, Solihull, Walsall, Wolverhampton, ENCAMS, Environment Agency and West Midlands Police	nil	n/a	05/2006 bimonthly		None	None	n
<i>New addition August 2010</i>	Black Country Disinfestation Networking Group	Officers from the the Black Country Councils of Sandwell, Walsall, Wolverhampton, Dudley. Presently chaired by Sandwell.		To prepare a joint document to provide a benchmarking comparison in the provision of Pest Control Service Delivery. To agree with the Black Country Purchasing Consortium on the bulk order of industrial pesticides.	None	David Elrington Area Manger Environmental Health	The Black Country Councils of Sandwell, Walsall, Wolverhampton, Dudley.	nil	n/a	2000 6 monthly		None	None	n

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<i>New addition August 2010</i>	West Midlands Chief Environmental Health Officers Group	The Chief EHO's from the 7 West Midlands Councils presently chaired by Dudley Council.		To act as a forum for discussion, liaison and decision making between representatives of the West Midlands Local Authorities on strategic issues of importance within the realm of Environmental Health and Environmental Health management. To oversee the work of the various West Midlands working groups on Health and Safety, Pollution Control, Food Hygiene, Environmental Crime and Animal Health and Welfare.	None	David Elrington Area Manger Environmental Health	Birmingham, Coventry, Dudley, Sandwell, Solihull, Walsall, Wolverhampton Councils	n	N/A	nov 2000 bi monthly		None	None	n
<i>New addition August 2010</i>	West Midlands Food Liaison Group	Senior Officers with direct responsibility for Food Safety/Hygiene from the 7 West Midlands Councils presently chaired by Solihull.		To provide a consistent approach between member authorities to the interpretation and enforcement of food safety and hygiene laws. To act as the forum by which member authorities can discuss and resolve issues locally To identify opportunities for the operation of joint projects offering economies of scale. (eg sampling, training initiatives, research initiatives, use of specialist equipment).To consider opportunities for media contact on matters of current interest and importance.To endeavour to secure improvements to the administration and operation of the services provided by the constituent members of the group	None	Neil Harris Principal EHO	The 7 West Midlands Authorities	N	N/A	Since 2002 bimonthly	ongoing	None	None	n
<i>New addition August 2010</i>	West Midlands Health and Safety Liaison Group	Senior Officers with direct responsibility for Health and Safety from the 7 West Midlands Councils presently chaired by Dudley supported by Walsall.		To facilitate compliance with S18 HSW requirements to ensure effective and appropriate arrangements are in place across the region for the enforcement of health and safety legislation. To develop the health and safety enforcement services and to incorporate the priorities and priority areas identified in 'Revitalising' and by HELA in its Strategic Plan, to reduce work related injuries and ill health, promote consistency and the sharing of best practice. To observe the principles contained in the HSC Strategy for Workplace Health and Safety in Great Britain to 2010 and beyond	None	David Matthews Principal EHO	The 7 West Midlands Authorities	N	N/A	1986 bimonthly	ongoing	None	None	n

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<i>New addition August 2010</i>	West Midlands Food Surveillance Group	Officers with direct responsibility for Food Sampling (microbiological) from the 7 West Midlands Councils presently chaired by the Manager of the Laboratory Service Birmingham HPA.		To agree a food sampling plan for the year alongside the national survey schedule (LACORS)	None	Julie Faulkner Food Safety Officer	The 7 West Midlands Authorities, Nuneaton and Bedworth and North Warwickshire Councils. Birmingham HPA.	N	N/A	02/2010 6 monthly	ongoing	None	None	n
<i>New addition August 2010</i>	Central England Animal Health and Welfare Group	Local Authority Officers with direct responsibility for Animal Health (livestock), DEFRA and the State Veterinary Service, CENTSA presently chaired by Worcestershire County Council		<p>The group seeks continuous improvement within individual authorities and within the group by:</p> <p>Acting as a forum for discussion, exchange of ideas and liaison between central England members in animal health and welfare issues of farm animals and other related matters, including public health issues, ensuring best practice and consistency between partners.</p> <p>Promoting animal health and welfare of farm animals.</p> <p>Considering consultation papers and matters of common interest, including such matters referred to them by professional and local authority associations.</p> <p>Facilitating, promoting, co-ordinating and implementing best practice by encouraging efficient, uniform enforcement standards.</p> <p>Maintaining liaison with DEFRA, LACORS, and any other appropriate organisation associated with animal health and welfare matters.</p> <p>Developing and agreeing protocols for projects, and ensuring appropriate progress with such projects and reporting thereof.</p>	None	Clive Potts Principal EHO	The 7 West Midlands Authorities, Shropshire, Staffordshire, Worcestershire, Herefordshire, Telford, Stoke, Warwickshire, CENTSA, DEFRA, SVS.	N	N/A	pre 1988 bimonthly	ongoing	None	None	n

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<i>New addition August 2010</i>	West Midlands Unitary Animal Welfare Group	Officers with direct responsibility for Pet or Companion Animal matters from the 7 West Midlands Councils presently chaired by Birmingham		Acting as a forum for discussion, exchange of ideas, and liaison between unitary members in animal health and welfare issues of companion animals and other related matters, including public health issues, ensuring best practice and consistency between partners. Promoting animal health and welfare of companion animals. Considering consultation papers and matters of common interest, including such matters referred to them by professional and local authority associations, and police organisations. Facilitating, promoting, co-ordinating, and implementing best practice by encouraging efficient, uniform enforcement standards. Maintaining liaison with DEFRA, LACORS, RSPCA, and any other appropriate organisation associated with companion animal health and welfare matters. Maintaining close liaison in the administration of the various animal associated licences issued by local authorities in order to ensure consistent enforcement of standards relating to the issue of such licences. Ensuring by discussion and mutual assistance wherever possible,	None	Clive Potts Principal EHO	The 7 West Midlands Authorities	N	N/A	2002 quarterly	ongoing	None	None	n
	West Midlands Unitary Animal Welfare Group (Cont'd)			the uniform enforcement of stray dog and dog fouling legislation. Ensuing close liaison with local kennels to ensure that welfare of animals taken there by local authorities are looked after in a proper manner, and where necessary, given proper and suitable treatment. Discussing and monitoring any reports of companion animal outbreaks of disease, and any notifications of illegal importing of such animals. Liaison with all relevant police authorities with particular reference to the enforcement of the Dangerous Dogs Act 1991 and associated legislation.										
<i>New addition August 2010</i>	Safety Advisory Group	Officers within the Authority alongside the Police, Ambulance Services, Fire Service chaired by Lorenzo Visentin.		To consider and recommend health and Safety actions in relation to public events within Walsall	None	Clive Potts Principal EHO	Officers within the Authority alongside the Police, Ambulance Services, Fire Service	N	N/A	since at least 2001	ongoing	None	None	n

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<i>New addition August 2010</i>	Void Properties Group	Walsall Council		To consider how the Council may work more closely internally and with its partners toward achieving compliance with legislation by owners of void properties. To take robust action against owners who fail to maintain and secure their properties.	none	Paul Rooney Deputy Manager Env Health	Officers within the Authority alongside the Police, Fire Service, West Midlands Arson Task Force	n	N/A	2007	ongoing	None	None	n
<i>New addition August 2010</i>	Black Country Tobacco Control Alliance	NHS Dudley		Coordinate tobacco control across the Black Country including counterfeiting abd illegal imports, stop smoking initiatives, publicity, information sharing and the commissioning of projects.	None	Elizabeth Lee/Louise Fiddler Senior EHO's	The 4 Black Country Councils (Trading Standards and Env Health). NHS, PCT, Dept of Health, Customs and Excise, West Midlands Police.	N	N/A	2004 1/4 ly	ongoing	None	None	n
<i>New addition August 2010</i>	Smoking Reduction Group	Director of Public Health's Office NHS		A local perspective on the delivery of services relating to stop smoking across Walsall linked to the work of the Black Country Tobacco Control Alliance	None	Elizabeth Lee/Louise Fiddler Senior EHO's	Walsall Council, NHS/PCT	N	N/A	2001 1/4 ly	ongoing	None	None	n
<i>New addition August 2010</i>	Central England Trading Standards Authorities (CEntSA)	Joint Partnership of 14 Authorities operating under an elected Chairman and Partnership agreement.	Partnership agreement.	To ensure effective partnership working between local authorities across Central England to achieve measurable improvements in Trading Standards Services for all those who may benefit. Spreads specialist information and advice together with project work across the region through specialist sub groups dealing with; product safety, food safety, metrology, doorstep crime, fair trading, business needs, animal health (see above) and consumer advice.	None	John Beavon plus others as necessary	Birmingham City Council, Coventry City Council, Dudley MBC, Herefordshire Council, Sandwell MBC, Shropshire Council, Solihull MBC, Staffordshire County Council, Stoke City Council, Telford & Wrekin Council, Walsall Council, Warwickshire County Council, Wolverhampton City Council, Worcestershire County Council	Depends on government and other grants.	Individual contributions to partnership projects, Central Government grants and other organisations e.g. Health authorities . Also funds obtained from providing low cost training across the region.	Has been in existence in various guises since about 1980.	Non identified	April 2010 subject to review in September 2010.	Terms of Reference, activities and constitution of groups are constantly reviewed and are subject to an annual service plan and Partnership agreement	Strategies have been discussed for the Intel Unit and its future. Strategies for Co-ordination, Illegal Money lenders team, Scambusters , Focus groups and others are being considered.
<i>New addition August 2010</i>	Prostitution Action Forum	Jointly - Public Safety and West Midlands	Y	To bring together partners who are working to address issues related to prostitution.	Currently under discussion.	Steve Gittins - Deputy Manager - Community Safety	Police, Safe, NHS Walsall	Nil - activities funded via bids to BTG						
<i>New addition August 2010</i>	Communications Group	WMBC	Y	To coordinate communication activity throughout the partnership. To work together in the promotion of partnership activities	None	Steve Gittins - Deputy Manager - Community Safety, Emma Tate - Communications Team	Police, West Midlands Fire Service, WHG, NHS Walsall, New Horizons,	Under consideration						

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<i>New addition August 2010</i>	Consultation and Problem Solving	WMBC	Y	To discuss and develop actions to address problematic ASB cases.	None	Dep. Mgr Community Safety.	Police, WHG, Serco, WMBC - Legal, Supported Housing, YOS, Youth Services. Other agencies present as req'd.	Nil						
<b>C&amp;YP</b>														
	<a href="http://www.walsallchildrensservices.com/professional">Children's Trust</a> <a href="http://www.walsallchildrensservices.com/professional">http://www.walsallchildrensservices.com/professional</a>	Walsall Council CYP	Y	The purpose of the Walsall Children's Trust is to ensure improved outcomes for all children and young people and to support their families and carers. The Partnership promotes the integration of governance, strategy, processes and delivery of services that meet the diverse needs of children and young people	None	DCS, Ads	tPCT, Education Walsall, Police, Head Teachers, LSC, Probation	£350 million budget controlled. Childrens Trust Support team c.£250k	Childrens Fund & Childrens Directorate, tPCT and Education Walsall	3 years				N/A
	<a href="http://www.walsallchildrensservices.com/professional">Walsall Safeguarding Children Board</a> <a href="http://www.walsallchildrensservices.com/professional">http://www.walsallchildrensservices.com/professional</a>	Walsall Council	Y	The Board is responsible for the 'Stay Safe' outcome in the Government guidance "Every Child Matters" Change for children. www.everychildmatters.gov.uk/ This sets out what matters to children. They want to: Be healthy, Stay safe, Enjoy and achieve, Make positive contributions and Achieve economic well-being. The aims of the Stay Safe outcome are that children and young people are: Safe from accident injury and death; Safe from bullying and discrimination; Safe from crime and anti-social behaviour in and out of school; Cared for, have security and stability. The Board is responsible for achieving these aims in a variety of settings and ensuring people work together effectively to safeguard and promote the welfare of children and young people. Further information is available at www.wlscb.org.uk	Cllr Rachel Walker	Director of Children's Services, Assistant Director of Children's Services, Head of Safeguarding, Assistant Director - Supported Housing, Assistant Director - Adult Services, Managing Director SEN & Inclusion (Education), Solicitor (LA Legal Services), Principal Youth Officer, Head of Youth Offending Service, Service Manager - Sports Development	West Midlands Police, Health (tPCT, Hospitals, CAMHS), Probation Service, CAFCASS, T3 (Young People's Substance Misuse Service), Connexions, Voluntary Sector, Supported Housing (LA), Sports & Leisure (LA), Quality and Performance (LA), Legal Services (LA), Young People, Fire Service, Safer Walsall Borough Partnership, Children's Services: Youth Offending Service, Youth Service, Education & Early Years, Social Care, Walsall College, Domestic Violence Forum.		Funding is from a variety of sources including partner organisations: Police, Health, Probation.	Inception date 2006	N/A	Feb-10		N/A
<b>SC&amp;I</b>														

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	Learning Disabilities Partnership Board	Walsall Council	Y	To improve the quality of lives for people with learning disabilities, their families and carers.	Cllr T Oliver (Chair)	Alison Davies (Mencap), Ann Thomas (Walcat), Mary Thorley (Walsall Carers), Andrew Moulton (Disability Forum), Pam Johnson (Mencap), Rosemary Robbins (Prospects), Sabrina Sharma (Provider - Diamond Direct), Tim Luker (Prospects), Terry Mingay (Provider NHS Walsall), Wendy Davey (Provider - Lifeways), Sue Wood (Links to Work), Mark Chaplin (Strategic Housing Walsall MBC), Phil Wythe (Employment Co-ordinator Transition and Leaving Care Walsall MBC), Ian Staples (Joint Commissioner Walsall MBC), Lesley Stokes (Strategic Housing Walsall MBC),	NHS Walsall, Mencap, Steps to Work, Walcat, Walsall Carers, Prospects, Diamond Direct, Lifeways		Area Based Grant (LDDF)	Inception Date 2001				
	Learning Disabilities Partnership Board <b>(Cont'd)</b>					Tim Challans (Leisure and Culture Walsall MBC)								
	Healthy Communities and Vulnerable Adults Pillar Executive Group (HCVA)	Walsall Council	Y	The Pillar Executive Group will ensure that all programmes of work are in line with the Sustainable Community Strategy, the Local Area Agreement and the identified Strategic Outcomes of their respective Pillar.	None	Accountable officer group for the SCVA Pillar of the LAA, Dave Martin - Chair (Social Care and Inclusion Walsall MBC), Sarah Smith Vice Chair (Manor Hospital), Margaret Willcox (Adult Social Care Walsall MBC), Steph Simcox (Finance WMBC), Robert Mackie (Finance NHS Walsall), Terry Mingay (Provider NHS Walsall), Yvonne Thomas (Partnership NHS Walsall), Dr Sam Ramaiah (Public Health NHS Walsall)	NHS Walsall, Walsall Manor Hospital			Inception Date 2001				



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	Health Inequalities Partnership Board	tPCT	No - NHS Walsall	The Pillar Executive Group will scrutinise programmes of work to ensure they are in line with the Community Strategy, the Local Area Agreement and the identified Strategic Outcomes of their respective Pillar.	None identified	Dr Sam Ramaiah Public Health NHS Walsall), Robert Mackie (Finance NHS Walsall) , Jo Galloway (Manor Hospital), Catherine Humphreys, Sue Hill (NHS Walsall), Tim Ferguson (Walsall MBC), Mark Chaplin (Strategic Housing Walsall MBC), Ian Jones (Benefits Adviser Walsall MBC), Narinder Singh Chumber, Dave Martin (Adult Social Care Walsall MBC), Mandy Winwood (Strategic Partnerships Walsall MBC), Tim Challans (Leisure and Culture Walsall MBC), Mr Kirpal Kaliroy (South Area Rep), Mrs Flo Smith (North Area Rep), Bob Williams (West Area Rep)	Dr N.S. Sahota (Kingfisher Practice), Dr A Benjamin (Little London Surgery), Ian Willetts (Jerome Chambers), Angie Bradley-Davies (Jerome Chambers, Carole da Costa (Children & Co), Mrs M Woodcock, Bruce Gilbert (Police), Aisha Khan (Aaina Asian Women's Group), Sue Wedgwood (Serco/Edu Walsall), Carol Reilly (Newcross Hosp.), Harginder Singh, Paul Rowlands (Walsall New Deal), Clive Wright (WBSP_, Prof. Bryan Stoten, Mary Staples, Peter Roberts (Aldridge South & Streetly LNP), Ken Worley (Blakenhall Bloxwich Rep), John Ree (Pelsall & Rushall rep), Frank Foster (Pheasey & Paddock Rep), Rupy Pandaal (Willenhall Rep), Cllr M Nazir (Palfrey & Pleck Rep), Sandra Borland (Darlaston Rep),			Inception Date 2001				
	Health Inequalities Partnership Board <b>(Cont'd)</b>						Maureen Woodcock (St Matthews, Birchills & Leamore Rep)							
	Older People Partnership Board	Walsall Council	Y	Scrutinse and have direct input inot the work of the Jcu; and report tothe VAEB (remit of reporting to the Health and Well Being Board) and in turn the VAEB report to the People Pillar of the Walsall Local Strategic Partnership	None	Fred Bell (Independent Chair), Andy Rust Head of Joint Commissioning Unit, Lynn Perceival (Walsall Strategic Borough Partnership), Neil Hollyhead (Strategic Housing), Delia Brownsill (Supporting People), Anne Doyle (Joint Commissioning Unit), Anet Baker (Mental Health Joint Commissioning Unit)	Mary Thorley (Walsall Carers), Barbara Bird (Service User), Davina Lytton (Age UK), Dr Isabel Gillis (Public Health), Roger Bayliss (Care 2 U), Mervin Ricketts ( Provider / West Midlands Carer Association), Denise Baker (Head of Older People's NHS Walsall); Jennifer Robinson (Elderly Care Manager Manor); Maggie Williams (Head of interim care and rehabilitation); Jo Galloway (Deputy Nursing Director, Manor); Vicki Oakley (Osteoporosis Nurse)			Inception Date 2001			Quarter 2 2010-11	

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	Mental Health Partnership Board	tPCT	N	To contribute to improvement of the life experience and opportunities of People with Mental Health problems in Walsall	None identified	Anet Baker (Joint Commissioner NHS Walsall), Karen Williams (Dudley and Walsall NHS Mental Health Partnership Trust), Social Care Lead Walsall MBC	Service Users Empowerment, West Midlands Police, SCI, Black Sisters (Vol Sec), Rethink, Caldmore Housing, Dorothy Pattison Hospital, Carers Support	None		Inception Date 2001				
	Physical and Sensory Impairment Partnership Board	Walsall Council	Y	1. The Pillar Executive Group will scrutinise programmes of work to ensure they are in line with the Community Strategy, the Local Area Agreement and the identified Strategic Outcomes of their respective Pillar. 2. Advise the Pillar Executive Group on strategic and operational issues. 3. Facilitate the relevant work programmes within their respective Pillar and ensure that these are reaching their agreed milestones. 4. Ensure that Performance Management of these work programmes, both in terms of outcomes and expenditure, are robust.	Councillor B McCracken	Cllr B McCracken, John Greensill (Head of Service Walsall MBC), Julie Metcalf (Reablement Walsall MBC), Debbie Parkes (Strategic Housing Walsall MBC), Roy Cadman (Centre for Independent Living),	Andrew Moulton (Disability Forum), Amanda Humphreys (Walsall Society for the Blind), Craig Perry (NHS Walsall), Ken Whittingham (Walsall Deaf People's Centre), Maggie Williams (Provider NHS Walsall), Monzur Miah (Service User),			Inception Date 2001				
	Section 75 partnership agreement (Joint Commissioning Mental Health)	NHS Walsall	N	Formal arrangement to underpin joint commissioning arrangements between Walsall Council and NHS Walsall for mental health services both statutory and independent	None identified	Anet Baker (Joint Commissioner NHS Walsall), Margaret Willcox (Adult Social Care Walsall MBC)				Inception date 2007, 3 year agreement				
	Commissioning Body Supporting People	Walsall Council	Y	The Commissioning Body will advise and guide the Council through the Supporting People Strategy and service plan and on the use of the Supporting People Grant	Councillor B McCracken	David Martin (Social Care & Inclusion, Walsall MBC), Andy Rust (Head of Vulnerable Adults Joint Commissioning MBC/PCT), Steph Simcox (Finance Walsall MBC), Kay Childs (Children's Services, Walsall MBC), Tracy Simcox (Supporting People Manager, Walsall MBC)	Yvonne Thomas ( Director of Partnership, NHS Walsall), Adrian McNulty (District Manager, National Probation Service), Tracey Agg (CAHMA, Provider Forum Chair), Adrian Roche (Head of Adolescent & Families Partnership Commissioning, Core Strategy Group), Bill Ellens (Service User Planning Group Chair)			Apr-03	No time limit however may be reviewed/ changed as SP grant is part of Area Based Grant (administered by Local Strategic Partnership) from April 2010 and development of Adults & Health Joint Commissioning Unit			

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