27<sup>th</sup> November 2018

Agenda item 7

# Refresh of 'The Walsall Plan: Our Health and Wellbeing Strategy 2017-2020'

## 1. Purpose

To inform members of Social Care and Health OSC of proposals to refresh the Walsall Plan: 'Our Health and Wellbeing Strategy' with the aim being to agree a smaller number of more focused priorities.

## 2. Recommendations

- 2.1 That, subject to any comments Members may wish to make, the plans for developing a refresh of the Walsall Plan to be in place by February 2019.
- 2.2 That a further report is presented at the 5 February 2019 meeting of the Scrutiny Committee to allow pre-decision scrutiny of the refreshed Walsall Plan prior to consideration by Cabinet and Council.

# 3. Report detail

3.1 The current Walsall Plan: Our Health and Wellbeing Strategy (2017 to 2020) has 31 priorities across a range of 7 partnership groups (of which 1 has now been disbanded).

Key issues identified include:

- Too many priorities making it difficult to capture progress against them
- Priorities have not necessarily been 'owned' across the system as whole
- Partners lacking clarity on what the Walsall Plan is
- Lack of governance and accountability in delivery of the Plan

A decision has been taken to refresh the Walsall Plan to address the issues above.

- 3.2 Health and Wellbeing Boards (HWBBs) have a statutory duty to ensure they have a Joint Strategic Needs Assessment (JSNA) and Health and Wellbeing Strategy, known locally as the Walsall Plan, in place. These are used to identify local priorities and develop local plans to improve the health and wellbeing of their population and reduce health inequalities.
- 3.3 The Walsall JSNA follows the 'Marmot life course approach' in terms of structure, with the following themes:

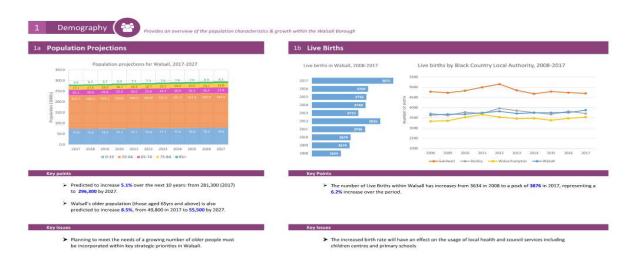
- Health and wellbeing
- Give every child the best start in life
- Enable children & young people to maximise their capabilities (transition to adulthood)
- My money, my home, my job
- Creating and developing sustainable places and communities
- Improving physical health & mental wellbeing through healthy lifestyles
- Reducing the burden of preventable disease, disability & death
- Healthy ageing & independent living
- 3.3.1 The JSNA is an iterative process and there are a number of strands. To assist with this, all related JSNA material is available via the newly developed **'Walsall Insight Website'**, within which there is a designated JSNA page (Figure 1) Walsall Insight Website JSNA Page

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Joint Strategic Needs Assessment
A V Y
What is a JSNA?
A Joint Strategic Needs Assessment (JSNA) is the means by which the local health economy, local authorities and third sector organisations work together to understand the future health, care and well-being needs of their community. The JSNA aims to support action to improve local people's well-being by ensuring that services meet their needs. It is designed to inform and drive future investment priorities and thereby help to plan services more effectively.
What are the roles of the Health and Well Being Boards?
The Health and Social care Act 2012 establishes health and wellbeing boards as a forum where key leaders from the health and care system work together to improve the health and wellbeing of their local population and reduce health inequalities.
Amongst other duties, the Boards will bring together clinical commissioning groups and councils to develop a shared understanding of the health and wellbeing needs of the community. They will undertake the Joint Stratogic Needs Assessment (JSNA) and develop a joint strategy for how these needs can be best addressed. This will include recommendations for joint commissioning and integrating services across health and care.
Executive Summary JSNA Refresh (2016) The Walsall Executive Summary JSNA Refresh report provides an update on the progress of the JSNA: which areas

Figure 1 – JSNA page on Walsall Insight Website

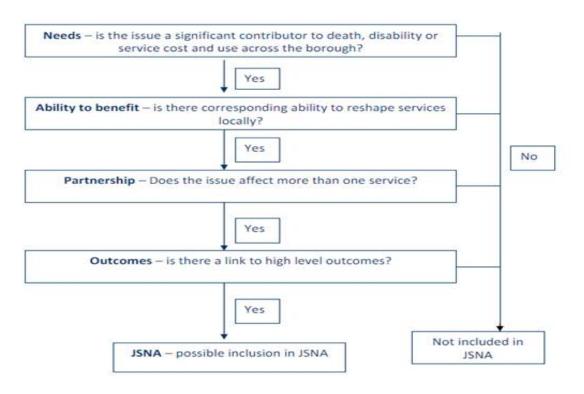
Past and present JSNA material is accessible and this website is actively being used to enhance content to ensure it is fit for purpose and is as up to date as it can be.

3.3.2 The core dataset briefings will be updated using a dashboard template (see Figure 2)



*Figure 2 – JSNA core dataset briefing template* 

3.3.3 Following a refresh of the data available, the current priorities are being reviewed using the JSNA Decision Tree in Figure 3 and a Development Session on 21<sup>st</sup> November 2018.

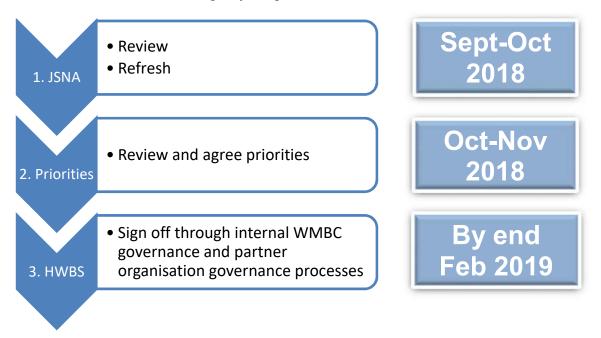


*Figure 3 - JSNA Decision Tree (modified from Birmingham Health and wellbeing Partnership)* 

- 3.4 The Walsall Plan: 'Our Health and Wellbeing Strategy' will be refreshed with the aim being to agree a smaller number of more focused priorities that are:
  - Focused
  - Achievable
  - Measurable
  - Tangible to allow delivery within a 12 month time frame

• Cross cutting to allow partner organisations to contribute and have an impact

This will involve the following key stages:



Current discussions with partners and stakeholders have started to consider priorities which focus on:

- Prevention of violence
- Getting Walsall on the move
- Development of the Town Centre

These will further be discussed on 21<sup>st</sup> November and feedback provided to the Social Care and Health OSC on 27<sup>th</sup> November 2018.

3.5 Discussions around governance have focussed on the need to ensure accountability is clear, and that there is a simple process to measure progress against the refreshed Walsall Plan. A possible governance framework has been discussed whereby the work of the Walsall Plan is achieved through three boards – HWBB, Walsall Economic Board and Safer Walsall Partnership. The possibility of the HWBB being the lead board to hold the system to account for the Walsall Plan is a current idea being explored.

#### 4. Implications for Joint Working arrangements

Good joint working arrangements are crucial in relation to Walsall's JSNA process and in delivering the Walsall Plan. The Social Care and Health OSC will need to provide the leadership required to overcome potential barriers to effective action.

## 5. Health and Wellbeing Priorities

HWBBs have a statutory duty to ensure they have a Joint Strategic Needs Assessment (JSNA) and Health and Wellbeing Strategy in place. These are used to identify local priorities and develop local plans to improve the health and wellbeing of their population and reduce health inequalities.

## **Background papers**

Link to JSNA material on the Walsall Insight Website - Walsall JSNA

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