# HEALTH AND SOCIAL CARE SCRUTINY AND PERFORMANCE PANEL

**DATE: 17 JULY 2014** 

**REVENUE AND CAPITAL OUTTURN 2013/14 (PRE-AUDIT)** 

Ward(s) All

**Portfolio:** Councillor McCracken – Social Care & Health

#### **Summary of report**

This report summarises the revenue and capital outturn position for the year ended 2013/14, subject to external audit, for services within the remit of the Health and Social Care Scrutiny and Performance Panel.

#### Recommendation

To note that the 2013/14 year end financial position for services under the remit of the Health and Social Care Scrutiny and Performance Panel, is a revenue overspend of £441k against budget of £72.246m (net of use of earmarked reserves/ carry forwards), and a capital underspend of £405k (net of approved carry forwards into 2014/15).

#### **Background papers**

Various financial working papers.

Quarterly reporting to Scrutiny Panels throughout year
2013/14 Budget Books on Council's Internet and Intranet

#### Reason for scrutiny

To inform the panel of the pre-audit financial position for 2013/14.

#### Signed:

pool

**Chief Finance Officer:** James T Walsh **Executive Director**: Keith Skerman

Welk Skeman

**Date:** 23 June 2014 **Date:** 23 June 2014



**Executive Director:** Jamie Morris

**Date:** 23 June 2014

#### Resource and legal considerations

The accounts were monitored and reported on as part of the budget guidelines and all entries into the final accounts have been undertaken in line with the required accounting guidance and standards.

#### Citizen impact

The budget is aligned with service activity within service plans within the directorate. Investment has been targeted at service improvement, stability and user demand.

# **Environmental impact**

Services within the remit of this panel have a direct influence and impact on the environment.

# **Performance management**

Financial performance is considered alongside service targets. Managers are required to deliver their service targets within budget, wherever possible. Corrective action plans were put in place to mitigate overspends. Variances against budget are identified in the report.

#### **Equality Implications**

Services consider equality issues in setting budgets and delivering services. Irrespective of budgetary pressures the council must fulfil equal opportunities obligations.

#### Consultation

Consultation was undertaken as part of the budget setting process and throughout the financial year on the financial position and reporting thereof.

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#### 1 Revenue Outturn 2013/14

1.1 The revenue outturn for 2013/14 for the services under the remit of the Health and Social Care Scrutiny and Performance Panel is an over spend against budget of £441k (net of the use of earmarked reserves / approved carry forwards). This position is subject to external audit which will take place during July/August. Table 1 provides a summary by service and a full analysis of the material variances is shown in Appendix 1.

Table 1 - Revenue Outturn (Pre Audit) 2013/14					
Service	Annual Budget £	Year End Actual £	Year End Variance £	Use of Reserves/ Approved carry Forward £	Variance Net of Reserves (Under)/ Overspend £
Management Support	1,572,439	1,692,728	120,289	(346,903)	(226,614)
				,	,
Mental Health	6,030,205	7,148,522	1,118,317	(1,079,503)	38,813
Provider	5,114,669	6,471,267	1,356,598	(286,095)	1,070,503
Strategic development	6,068,326	6,235,329	167,003	(223,331)	(56,328)
Access, assessment and care management	6,206,914	6,128,824	(78,090)	(153,059)	(231,149)
Safe guarding	494,233	525,195	30,962	0	30,962
Commissioning	46,657,650	48,545,257	1,887,607	(2,072,489)	(184,882)
Public Health	102,055	(1,956,957)	(2,059,012)	0	(2,059,012)
	72,246,491	74,790,165	2,543,674	(4,161,380)	(1,617,707)
Approved carry forwards from 2013/14 to 2014/15 – Public Health					2,059,012
Adjusted estimated outturn - overspend					441,305

1.2 The outturn includes use of £5.503m of reserves and transfers to reserves of £1.342m where approval was given for additional funds for specific services or was required due to accounting practice. **Table 2** provides a summary of these.

Table 2 - Analysis of 2013/14 Use of Earmarked Reserves/Carry Forwards				
Service		Amount	Explanation	
Use of Specific	Reserves	£		
2013/14	IVESEI AES			
Carers Service		(52,922)	Funding for Welfare Rights team, carers direct payments & agency staff	
Links to Works		(2,693)	Public donations for award ceremony	
International	Financial	(86,463)	Funding for Reablement private sectors	
Reporting Standards		,	·	
International	Financial	(1,927,357)	LD & YADS placements/ packages	
Reporting Standards International	Financial	(961 795)	MH placements/ packages	
Reporting Standards	Fillalicial	(861,785)	MH placements/ packages	
International	Financial	(2,447)	Manor costs	
Reporting Standards International	Financial	(60,000)	PARIS secondment	
Reporting Standards	i illaliciai	(00,000)	1 AIXIO Secondinient	
International	Financial	(1,134,883)	Telehealth equipment & stock	
Reporting Standards				
International	Financial	(446,609)	Over 80's community alarms	
Reporting Standards SCI Interim Appointme	ents	(265,738)	Funding interim costs	
Auto enrolment	7110	(13,870)	Auto enrolment in pension scheme	
Pension/ redundancy r	eserve	(556,805)	Pension & redundancy costs	
Housing 21		(92,210)	Housing 21 contract liability costs	
		(5,503,782)		
Transfer to reserves 2014/15				
Quality Assurance	incentive	2,896	Reserve for remaining schemes	
schemes			G	
PARIS secondment	0	60,000	Reserve for PARIS implementation team	
Telehealth equipment & stock		1,090,465	Reserve for equipment, maintenance & communications	
Over 80's community alarms		174,140	Reserve for over 80's equipment & fitting	
New Burden Funding		12,500	Windfall income in 2013/14	
Local reform & c	community	2,402	Windfall income in 2013/14	
3		1,342,403		
Total Use of Reserve	s	(4,161,379)		
		(1,101,010)		

1.3 Carry forwards are a means of recognising sound budget management by allowing the carry forwards of planned revenue underspends and/or achieved revenue savings, excluding the use of windfalls/unplanned underspends/savings. This is dependant on achievement of planned service delivery targets/outcomes and a balanced position council wide at year end. Approval for under/overspend

- carry forward rests with Cabinet, on the advice of the CFO. There is one carry forward required of £2,059k for public health as this is a ring fenced grant.
- 1.4 The details of the reasons for the underspend position for services within the remit of the Panel are shown in **Appendix 1**. The main areas are as follows:
  - Additional client residential costs
  - Additional client domiciliary costs
  - Housing 21 additional hours and void costs
  - Additional staffing costs within Provider services following the transfer of Rushall Mews
  - Agency staffing costs within reablement due to additional support required due to level of demand

#### These were partly offfset by:

- Vacant posts held in advance of 2014/15 budget savings
- An under spend on deferred prudential borrowing
- Reduced commissioned services within Public Health.
- 1.5 There are a number of key pressures from 2013/14 that continue into 2014/15 and these will need careful management:
  - Reliability of NURRCIS and FISCOM data, impacting on the accuracy of financial forecasting.
  - Income expectations from Benefits Based Charging
  - Housing 21 additional hours and void charges
  - Demand management of new clients and changes in need
  - Additional support for reablement due to demand

## 2 Capital Outturn 2012/13

2.1 The capital outturn for 2013/14 for the schemes under the remit of this panel is an underspend of £1.627m against budget of £2.443m, of which £1.222m has been approved to be carried forward into 2014/15, resulting in a net underspend of £0.405k. Table 3 overleaf provides a summary by scheme.

Table 3 – Social Care & Inclusion Forecast Capital Outturn 2013/14						
					Approved carry forward	
	Annual Budget	Actual to Date	Year End Position	Year End Variance	to 2014/15	Net Underspend
Service	£	£	£	£	£	£
Mainstream Funded						
PARIS development/ IT mobile working	405,085	0	0	(405,085)	0	(405,085)
Preventative Adaptations	890,229	550,068	550,068	(340,161)	340,161	0
Total Mainstream	1,295,314	550,068	550,068	(745,246)	340,161	(405,085)
Non Mainstream Funded						
Community Capacity Grant	1,147,510	266,057	266,057	(881,453)	881,453	0
Total Non Mainstream	1,147,510	266,057	266,057	(881,453)	881,453	0
Total Social Care Capital	2,442,824	816,125	816,125	(1,626,699)	1,221,614	(405,085)

# Appendix 1 - Reasons for revenue variations

Service	Reason/explanation for variance (+/-£25k)	
Management Support	Under spend on running expenses identified as 201415 saving (£250k) and professional fees (£34k) offset by dilapidation and rental costs £60k	(226,614)
Mental Health	Underspend on placement costs of (£131k), offset by increase in domiciliary costs of £136k and unachieved client contributions of £36k. A net underspend of staff costs net of agency and AMPH payments of (£42k) offset by overspend in running expenses of £15k and out of hours service of £17k	38,813
Provider	Community Intermediate Care £462k — overspend on agency costs £606k offset in part by underspend on staffing (£530k) and increased clients contribution (£35k). Additional costs of agency due to pressures within the service £284k, car allowances £58k, ICT equipment £49k and general running expenses £30k  Day opportunities (£82k) - net underspend on staffing costs (£139k) offset by an overspend on premises £37k and general running expenses £20k  Links to work (£133k) — Overspend on recruit ability costs £106k; supplies and services £75k offset by additional income (£256k); attendance allowance (£34k) and premises costs (£24k)  Fallings Heath £398k — due to staffing costs £327k; supplies and services overspend £24k and income shortfall £33k  Goscote £72k — due to overspend on staffing and supplies and services £29k offset by additional income (£46k)  Provider £142k — agency costs  Hollybank £142k — Supplies and services costs of £85k; agency costs of £54k  Satellite bases (£104k) — due to underspend on premises and rental budgets — the costs have been paid from elsewhere in provider.  Telehealth care £160k — under recovery of income.	1,070,503

Strategic Development	Due to additional costs for managed	(56,328)
	accounts £32k; agency cost £111k;	, , ,
	telephones £152k; running expenses £72k	
	and CCTV contracts £86k offset by	
	underspend on staffing (£94k); memory	
	clinic (£103k); delay in capital repayments	
	(£250k); additional income (£26k) and	
	underspend on apprentice budgets (£31k)	
Access, assessment	Due to underspend on staffing costs net of	(231,149)
and care management	agency costs (£207k); additional income	, ,
_	(£103k);and unrequired provision (£103k)	
	offset by additional travel costs £57k;	
	occupational therapy costs from Manor	
	hospital £72k and running expenses £53k	
Safe guarding	Under spend on staffing (£42k) and	30,962
	professional fees (£11k) with additional	·
	income of (£11k) offset by agency costs	
	£80k and redundancy costs £16k	
Commissioning	Carers (£178k) - reduced spend within	(184,882)
	the development fund (£80k); reduction in	, ,
	spend on SLA's (£38k) and emergency	
	response services (£60k)	
	Commissioning £59k - £79k taxi costs;	
	£91k shortfall in income; £30k premises	
	costs; Offset by net underspend on staff	
	costs (£76k) and supplies and services	
	(£65k)	
	External Supporting people (£37k)-	
	renegotiation of contracts	
	Housing 21 £912k – Additional costs due	
	to care hours £535k; void accommodation	
	£41k; respite costs £114k; income shortfall	
	£258k; pension costs £15k offset by	
	underspend on rent costs (£41k)	
	Learning Disability Commissioning	
	(£873k) – additional placement costs	
	£229k; support accommodation costs	
	£652k and SLA costs £13k, offset by	
	reduced domiciliary care costs (£1,116k);	
	reduction in payment to BCPFT	
	(£56k);additional income (£86k) and	
	increased contribution to pooled budget	
	from CCG (£509k).	
	Older People Commissioning £278k –	
	Reduction in domiciliary care costs	
	(£680k); Direct payments refunds (£300k);	
	reduced costs of placements (£62k);	
	reduction in supported accommodation	
	costs (£33k); additional income (£246k)	
	offset with reduction in client contributions	
	£1,064k; increase in bad debt provision	
	£493k; grants to voluntary bodies £42k.	

	commissioned services (£1,100k); Underspend on employees (£394k) and	
Public Health	Reduction in expected levels of commissioned services (£1,100k);	(2,059,012)
Dublic Health	SLA's higher than budget	(0.050.040)
	by £258k shortfall in income.  Younger Adults SLA £204k – spend on	
	(£9k); (£95k) addition CHC income offset	
	(£429k) – reduced domiciliary care costs (£595k); reduced supported living costs	
	Younger \Adults Commissioning	
	Recruit ability plus (£25k) – employee costs	
continued	spend on SLA's	
Commissioning -	Older People SLA (£90k) – reduction in	