

Cabinet – 12 February 2020

Corporate Financial Performance 2019/20

Portfolio: Councillor M Bird – Leader of the Council (Lead Portfolio)

Related Portfolios: All

Service: Finance – council wide

Wards: All

Key decision: No

Forward plan: No

1. Aim

- 1.1 To report on the forecast revenue and capital position for the year, request approval for amendments to the capital programme and seek approval for a number of actions.

2. Summary

- 2.1 The report provides the latest forecast of the revenue and capital position for 2019/20 as at 31 December 2019, including:
- (i) A forecast revenue net pressure of £2.78m, after use of reserves and assuming successful delivery of corrective action plans identified to date. Further action is in train to mitigate this position further.
 - (ii) A number of amendments to the capital programme are set out in section 4.15 of the report for approval.
 - (iii) The forecast for the council funded capital programme is an underspend of £170k after re-phasing of £13.06m of activity into 2020/21.

3. Recommendations

- 3.1 Note the forecast revenue pressure of £2.78m, after use of reserves and successful delivery of corrective action plans identified to date and that action is being taken to review expenditure to assist in reducing this overspend, with ongoing pressures being addressed as part of the 2020/21 budget process.
- 3.2 Approve amendments to the capital programme as set out in section 4.15.
- 3.3 Note that the forecast capital programme is an underspend of £170k after re-phasing of £13.06m into 2020/21.

4. Know – Context

- 4.1 Cabinet receives regular financial reports to allow it to oversee the financial performance of the council and consider plans for corrective action, and therefore is familiar with the significant level of demand pressures faced by Adult Social Care and Children's Services in particular.

Revenue Forecast 2019/20

- 4.2 Walsall Council has a good track record of managing financial pressures and action has been taken to mitigate current and future cost pressures, however demand pressures within Adult Social Care and Children's Services continue to exist. The current council wide forecast shows a net pressure of £2.78m after corrective action and action continues to ensure the council, as far as is practicable, outturns within budget by year-end.
- 4.3 The approved budget for 2019/20 included savings of £20.08m, of which £7.78m are not expected to be delivered in full, for which £3.32m of alternative actions have been identified. This position is included within the overall figures set out above.
- 4.4 **Table 1** below summarises the 2019/20 budget and the draft outturn after successful delivery of corrective actions.

Table 1: Forecast revenue analysis 2019/20 by Directorate			
Directorate	Net Budget £m	Year-end forecast £m	Forecast Variation to Budget (Under) / Over £m
Adult Social Care	61.45	61.77	0.32
Children's Services	54.67	55.63	0.96
Economy & Environment	30.73	30.91	0.18
Resources & Transformation	31.13	30.14	(0.99)
Services Position	177.98	178.45	0.47
Capital Financing	18.91	18.91	0.00
Central budgets	(75.52)	(73.21)	2.31
Total council tax requirement	121.37	124.15	2.78

Directorate Summary

Adult Social Care

- 4.5 The current net forecast position, after the net use of reserves and prior to any mitigating action is an overspend of £2.32m which results from delayed delivery of savings, and areas of spend increases as a result of unavoidable demand. After mitigating actions of £1.99m, the forecast position is an overspend of £323k. The main reasons for the current forecast overspend are:
- £186k Demand management due to additional package/ placement costs partially offset against additional Section 117 income. It should be noted that included within this pressure are a number of assumptions regarding both expenditure and income projections;

- £1.29m one-off delays in Procure to Pay saving proposal. This is offset by mitigating actions of (£1.29m) mainly associated with budget realignments and a deep dive analysis across the directorate;
- £185k partial non-achievement of the client contribution income saving based on actual income received to date;
- One-off £700k non-achievement of the joint funding with partners saving proposal within the current year only. This will be carried forward to 2020/21;
- (£205k) net impact of vacant posts within the directorate partially offset against agency staff costs;
- £83k over spend on service level agreements and contracts due to payment of prior year invoices and the write-off of Telecare equipment stock following cessation of the service;
- £74k additional demand on rapid response, reablement hours and discharge to assess beds;

Children's Services

- 4.6 The current net forecast position, after the net use of reserves and prior to mitigating action, would be an overspend of £1.99m, which results from delayed delivery of savings, use of agency across Children's Social Care and increases in demand for home to school transport. After mitigating actions of £1.04m the forecast position is an overspend of £953k.

Pressures under review totalling an overspend of £1.04m and currently funded via the directorate action plan include:

- £247k agency staff costs across children's social care where staff are covering essential posts within the teams. An action plan is to be developed by the service managers to mitigate this pressure;
- £630k home to school transport due to an increase in the number of children being transported along with their transport needs. There is also a further £880k overspend in this area currently funded from corporate reserves, resulting in a total pressure of £1.51m;
- £63k relating to Section 17 payments relating to prior year that were paid in current year;
- £24k from a pressure in Early Help 0-19 model due to the remaining in-house childcare provision. Discussions are underway about the future of this service and a decision is expected to be made as part of budget setting. This is being mitigated by efficiencies identified by the directorate;
- £76k pressure within children's social care relating to additional management costs.

Further detail around young people in care placement costs

In terms of funding, as part of the 2019/20 budget setting process, the Council took a different approach to investment in demand led services where service costs are volatile. For children and young people in care placement costs, a decision was made to increase the budget by £2m aligned to the average cost increases experienced in prior years, with a further specific earmarked reserve of circa £1m built in the Council's overall budget and held corporately. The current forecasted overall pressure for children and young people in care placement costs currently requires the use of £2.45m of this total additional investment of £3m. This leaves a balance of £553k unallocated.

Unfunded pressures totalling £953k for which mitigating actions continues to be sought are:

- £288k use of agency staff for vacancies, maternity and sickness cover within the recruitment and Retention model, Safeguarding team (IROs) and Fostering team including £227k of unachieved savings;
- £30k contribution to the Regional Adoption Agency to fund additional staffing requirements;
- £315k overspends across Children's Social Care, relating to staff transport costs (staff mileage, car hire and use of public transport), use of mobile phones, section 17 payments, support for families with no recourse to public funds and specialist equipment for children with disabilities;
- £63k underachievement of income at Birchills Children's Centre due to reduction in number of children attending;
- £45k redundancy payments within the Early Help service;
- £17k Non achievement of non-staffing savings within Early Help;
- £57k part year effect of savings relating to review of Bluebells residential short break provision. Impact of changes not being implemented until July 2019 meaning only £0.115m will be achieved out of £0.172m planned savings;
- £175k overspend is mainly due to increased demand for SEN educational psychologists and inability to recruit to permanent posts. Further action within Access and Achievement is underway to consider longer term implications;
- (£37k) underspend on premature retirements

Economy and Environment

4.7 The current net forecast position, after the net use of reserves and prior to any mitigating action, would be an over spend of £1.01m, which results from income shortfalls and spend increases as a result of demand. After mitigating actions of (£823k) the forecast position is an overspend of £183k. The main areas of variance are:

- £285k income shortfall and increase in expenditure within Active Living Centres;
- £362k within Bereavement Services mainly relating to income shortfall,
- £88k overspend relating to the Outdoor Adventure Centre offset by lower spend within other areas of the service;
- £367k mainly due to the under-recovery of planning applications income;
- (£437k) income in access of W2R Debtor and Performance payment less than expected offset by costs of the fly tipping hotline;
- (£88k) shops and commercial premises rental income;
- £450k delay in delivery of street lighting invest to save saving fully mitigated by street lighting reserve.

Resources and Transformation

4.8 The current forecast under spend is (£751k) after the net use of and transfer to planned reserves but prior to any mitigating action plan. Identified mitigating actions totalling (£240k) have been identified, resulting in an underspend forecast of (£991k).

- Integrated Facilities Management (IFM) £315k - relating to increased centralised maintenance costs £349k and pressures within Cleaning £277k due to previous year saving not achieved, offset by under spend on staffing and premises costs (£71k). An action plan of (£240k) has been implemented

across business change to reduce this pressure, including a review of costs and forecast to consider further options/ mitigating actions to support this service on an ongoing basis;

- Electoral services £92k - due to increased administration costs not fully covered by grant income;
- MHJ (£1.23m) – additional income relating to Housing Benefit subsidy claim 2012/13 to 2017/18 (£1.126m), income from 2019/20 overpayments of subsidy claim (£385k) offset by overspend of IT systems costs of £281k;
- Other minor underspends of (£168k) across the Directorate.

Capital Financing

- 4.9 Currently forecast to be on budget.

Central Budgets including Council tax

- 4.10 As previously reported the 2019/20 budget setting process included a £5m benefits (saving) target for Proud and held centrally, of which c£3.8m is expected to be realised in 2020/21.
- 4.11 A review of the latest position on the council tax collection fund, indications are that the current in year forecast is sufficiently buoyant to allow release of a £1.5m surplus, to help to offset the current year's general fund deficit. This has the impact of reducing the overall corporate position to a deficit of £2.78m.
- 4.12 Further action is in train to mitigate this position further, including a review of temporary staffing costs, review of use of grants and a continued emphasis on reducing non-essential expenditure.

General Reserves

- 4.13 The above potentially impacts on general reserve balances. General reserves were £15.67m as at 1 April 2019, which has reduced to £14.09m following the earmarking for specific use during 2019/20 as agreed by Cabinet, including extending the opening hours of the recycling centres (£110k), one-off funding of the falls prevention service whilst a review is undertaken (£139k), home to school transport in year pressures (£560k) and waste recycling contract cost pressures (£773k).

Business Rates Retention Scheme

- 4.14 The cost to the general fund in 2019/20 is £0.74m, calculated by taking the actual deficit from 2017/18 and then adjusting for the estimated deficit for 2018/19. In line with the 100%, Business Rates Retention Pilot Walsall funds 99% of the deficit with the Fire Authority funding the remaining 1%. The rolling MTFO takes this into account.

Capital Programme 2019/20

- 4.15 The capital programme as reported to Cabinet on 18 December 2019 totalled £131.32m. **Table 2** summarises amendments, resulting in a programme of £133.06m and the following paragraphs provide further detail on the council funded amendments. Cabinet is requested to approve these amendments.

Table 2 : Amendments to Capital Programme 2019/20	
Project	£m
Capital programme 2019/20 as reported to Cabinet 18 December 2019	131.32
Council Funded Resources	
Childrens S106 funding	0.39
Replacement Partisol Units*	0.06
Resurfacing of Church Road Car Park*	0.05
CCTV Enforcement Vehicle*	0.04
Externally Funded Resources	
Arboretum Restoration Project - confirmation of funding	-0.03
Reedswood and Water Project - confirmation of funding	-0.01
Coalpool Lane - Footbridge Design - additional funding	0.54
Materials Recycling Facility - additional funding	0.63
Zebra Crossing - additional funding	0.07
Revised capital programme 2019/20	133.06

** funded via a revenue contribution to capital*

- 4.16 **Table 3** summarises the 2019/20 capital programme and forecast outturn after the re-phasing of projects into 2020/21. These are detailed further at **Appendix 3** (Council Funded) and **Appendix 4** (Externally Funded).

Table 3: Forecast capital analysis 2019/20					
Directorate	Budget £m	Predicted year end forecast £m	Variance before Carry forward £m	Carry Forward £m	Variance Over / (Under) £m
Council funded	37.59	24.36	(13.23)	13.06	(0.17)
Externally Funded	95.47	62.38	(33.09)	33.09	0.00
Total	133.06	86.74	(46.32)	46.15	(0.17)

Table 4: (Underspends)/Overspend 2019/20	
Project	£m
Corporate Parenting, Contract & Assessment Hub	(0.01)
Single Library Management System	(0.01)
Air conditioning and refurbishment of public toilets at Streetly Crematorium	(0.06)
Darlaston Town Hall-asbestos & fire safety works	(0.01)
Print & Design upgrading lighting & ventilation system	(0.01)
Community Association Refurbishments	(0.03)
Health through warmth	(0.04)
Total	(0.17)

- 4.17 The council funded element of the capital programme currently shows predicted re-phasing of £13.06m from 2019/20 to 2020/21 as shown in **table 5**. Re-phasing occurs for a number of reasons such as late confirmation of grant approvals, timing of projects that may fall over more than one financial year, contract delays out of our control as awaiting funding or Government approval, etc.

Table 5: Re-phasing of Council funded schemes 2019/20 to 2020/21	
Project	£m
ICT-Safe and Secure Environment	1.80
ICT-Safe and Secure Environment Wyse	1.00
Proud – ICT	0.13
Broadway West Playing Fields	0.09
Replacement cemeteries administration system	0.07
District Town Centre's Public Realm Improvements	1.27
Hatherton Road Car Park	0.11
Hatherton Road MSCP structural maintenance	0.20
Challenge Block	0.76
Town Centre Strategic Acquisition for Third Sector Hub & operational accommodation	0.59
New Rail Stations-local contributions	1.00
School Estate Condition Survey	0.25
School Temporary Classrooms	0.25
Service Channel Management	1.50
One Source	1.93
Civic Centre heating	0.86
Council House Smoke & Heat Detection Fire Alarm	0.34
Council Chamber Refurbishment	0.17
Council House rewiring	0.74
Total	13.06

Council Corporate Plan Priorities

- 4.18 The annual budget process is designed to ensure that resources follow council priorities as set out in the Corporate Plan.

Risk Management

- 4.19 Risk management is embedded in budget monitoring and forecasting to enable potential budget variances and risks to be identified early and addressed. A number of assumptions have been made in the forecast figures by managers. Significant risks have been identified, monitored and reported on throughout the year, as appropriate. Some significant risks are currently being managed; if they occur, further action may be required.

Financial Implications

- 4.20 The implications are as set out in the main body of this report. Any deficit at year-end will require funding from general reserves, reducing the level of reserves available for future use.

Legal implications

- 4.21 The council is required to set and operate within a balanced budget.

Procurement Implications / Social Value

- 4.22 None directly associated with this report.

Property implications

- 4.23 None directly associated with this report.

Health and wellbeing implications

- 4.24 This report is prepared with consideration of health and wellbeing implications.

Staffing Implications

- 4.25 None directly associated with this report.

Reducing Inequalities

- 4.26 None directly associated with this report.

Consultation

- 4.27 The report is prepared in consultation with the s151 Officer, relevant managers and executive directors.

5. Decide

- 5.1 To approve the amendments to the capital programme in year as outlined in 4.15 and to instruct officers to take appropriate action in year to address areas of overspend and to manage risk to ensure the Council outturns within budget.

6. Respond

- 6.1 Action plans continue to be developed by officers to address areas of pressure.

7. Review

- 7.1 Regular monitoring reports will be presented to Cabinet to inform them of the latest financial forecast and action taken to address areas of overspend or required re-profiling of spend or income. This will highlight actions taken, and the effect of these on the financial forecast.

Background papers: Various financial working papers.

Appendices:-

1. Financial Health Indicators – Qtr 3 2019/20
2. Prudential Indicators – Qtr 3 2019/20
3. Council Funded Capital Schemes as at 31 December 2019
4. Externally Funded Capital Schemes as at 31 December 2019
5. Children's Services Capital Maintenance allocation as at 31 December 2019
6. Children's Services Basic Need allocation as at 31 December 2019

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Vicky Buckley
Head of Finance

4 February 2020



Councillor M Bird
Leader of the Council

4 February 2020

Appendix 1

Financial Health Indicators – Qtr 3 2019/20

Treasury Management	2018/19 Actual	2019/20 Target	2019/20 Actual
Average Interest Rate (Borrowing)	3.69%	3.69%	3.88%
- Excluding OLA	3.83%	3.93%	4.01%
- Including OLA			
Gearing Effect on Capital Financing Estimates	3.89%	5.00%	4.07%
Net Borrowing Costs / Council Tax Requirement and NNDR contribution	4.06%	12.50%	3.82%
Capital Financing Requirement (£m)	357.672	381.564	381.564
Authorised limit for external Debt (£m)	442.096	458.391	458.391
Investment Rate Average (excl Property fund)	1.05%	1.08%	1.26%

Balance Sheet Ratios	2014/15	2015/16	2016/17	2017/18	2018/19
Current Assets : Current Liabilities	2.44	1.77	1.86	1.03	1.68
Useable Reserves : General Revenue Expenditure	0.66	0.57	0.63	0.65	0.72
Long Term Borrowing : Tax Revenue (Using both council tax and NNDR for tax revenue)	1.69	1.45	1.41	1.20	1.36
Long Term Assets : Long Term Borrowing	2.10	2.29	2.29	2.34	2.05
Total School Reserves : Dedicated School Grant	0.09	0.07	0.05	0.05	0.06

Revenues Performance % collected for financial year	2017/18 Actual Collected in total @ 31.12.19	2018/19 Actual Collected in total @ 31.12.19	2019/20	
			Profiled 2019/20	Actual 2019/20
Council tax %	97.3%	96.4%	77.5%	77.1%
Total Council Tax collected (£m)	£120,043,957	£126,845,349	£108,100,000	£107,722,707
National Non Domestic Rate %	98.7%	98.4%	82.3%	81.1%
Total NNDR collected (£m)	£69,916,830	£71,858,644	£61,800,000	£60,905,200

Debtors and Creditors Performance	2018/19 Actual	2019/20	
		Target	Actual
Sundry Debtors Collection – Average number of days to collect debt	25 days	30 days	27 days
Average number of days to process creditor payments*	10 days	14 days	10 days

Management of Resources	2019/20		
Service Analysis	Target	Actual	Variance
Children's Services	54,674,683	55,628,122	953,439
Economy and Environment	30,725,189	30,907,879	182,690
Adult Social Care	61,445,618	61,768,309	322,691
Resources and Transformation	31,134,891	30,144,259	(990,632)
Council Wide	33,285,484	35,594,786	2,309,302
NNDR/Top Up	(89,892,422)	(89,892,422)	0
Total Net Revenue Expenditure	121,373,443	124,150,933	2,777,490
General Reserves	Minimum £6.2m Maximum £15.5m	N/A	N/A
Council Funded Capital Expenditure	37,592,917	24,357,197	(13,235,720)
External Funded Capital Expenditure	95,470,428	62,382,997	(33,087,431)
Total Capital Expenditure	133,063,345	86,740,194	(46,323,151)
Capital Receipts	1,869,868	91,348	(1,778,520)

Management of Resources	2018/19		
Service Analysis	Target	Actual	Variance
Children's Services	70,664,015	71,669,960	1,005,945
Economy and Environment	61,914,032	61,985,735	71,703
Adult Social Care	63,562,891	63,818,184	255,293
Resources and Transformation	22,222,583	20,886,323	(1,336,260)
Council Wide	(5,722,918)	(6,157,256)	(434,338)
NNDR/Top Up	(97,654,687)	(97,654,687)	0
Total	114,985,916	114,548,259	(437,657)
General Reserves	Minimum £6.2m Maximum £15.5m	£15,668,960	N/A
Council Funded Capital Expenditure	39,841,056	22,345,885	(17,495,172)
External Funded Capital Expenditure	66,251,411	33,501,767	(32,749,645)
Total Capital Expenditure	106,092,467	55,847,652	(50,244,817)
Capital Receipts	2,081,800	1,130,132	(951,668)

Notes to Management of Resources

The figures for 2018/19 represent the actual budget and spend for each area within the authority. This will include all internal recharges such as office accommodation, central support services, and accounting adjustments for pension liability in line with FRS17 and capital charges. Capital charges and pension liability year end transactions can change substantially at year end as this is when revaluations of assets and figures from the actuary are received and budgets updated to reflect any changes.

There are planned use of general reserves as approved by Cabinet, which reduces the opening balance of general reserves on 1 April 2019 to £14.85m, in line with the MTFS.

What this tells us

Treasury Management	
Average Interest Rate (Borrowing)	The average interest rate we are paying on the money we have borrowed compared to our target.
Gearing Effect on Capital Financing Estimates	Shows how a 1% increase in interest rates would affect the total interest cost to the council.
Net Borrowing Costs / Tax Requirement	Borrowing not financed by a grant from government, as a proportion of our Net Revenue Expenditure
Capital Financing Requirement (£m)	How much money we currently borrow to finance our capital programme.
Authorised limit for external Debt (£m)	The maximum amount of debt we should have at any one time
Investment Rate Average	The average interest rate we are receiving on the money we have invested.

Balance Sheet Ratios	
Current Assets : Current Liabilities	Our ability to meet our liabilities
Useable Reserves : General Revenue Expenditure	If our reserves are adequate to meet potential future variations.
Long Term Borrowing : Tax Revenue Using only council tax for tax revenue Using both council tax and NNDR for tax revenue	The effect of long term borrowing on our budget.
Long Term Borrowing : Long Term Assets	This allows us to understand the relationship between the money we borrow and the assets we have as they both change over time.
Total School Reserves : Dedicated School Grant	If schools reserves are at an appropriate level.

Revenues Performance	
% Collected for Financial Year	As a percentage the amount of council tax we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that its related to, but this won't be included in this figure
Council Tax (%)	
National Non Domestic Rate (%)	As a percentage the amount of Business rates we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it related to.
Total Council Tax Collected (£m)	This tells us the amount of council tax we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it relates to, but this won't be included in this figure.
Total NNDR Collected (£m)	This tells us the amount of Business Rates we collected during the financial year that runs from 1 April – 31 March. We collect council tax after the year that it relates to, but this won't be included in this figure.
Sundry Debtors Collection Average number of days to collect debt	How long on average it takes us to collect money owed to us.
Average number of days to process creditors payments	How long on average it takes to pay our bills.

Management of Resources	
Service Analysis	
Children's Services Economy and Environment Adult Social Care Resources and Transformation Council Wide	Shows our forecast for how much we will spend on these services compared to what we planned and compared to how much we spent in the previous year.
General Reserves	Our forecast year end position on reserves against our opening balance.
Contingency	How much we have set aside and for unplanned expenditure, and how much we have left to spend.
Capital Expenditure	Forecast of our spend on capital programmes against our target
Capital Receipts	Forecast of how much money we expect to receive from selling some of our assets, against our target.

Prudential Indicators – Qtr 3 2019/20

National Indicators – as per CIPFA Prudential Code

Ref	Prudential Indicator Description	2018/19 Actual £m	2019/20 Target £m	2019/20 Actual £m	Variance to Target	
PrI 1	Capital Expenditure	57.07	133.06	86.89	-46.17	-35%
PrI 2	Ratio of financing costs to net revenue stream	4.46%	4.32%	4.30%	-0.02%	-1%
PrI 3	Estimates of the incremental impact of new capital investment decisions on Council Tax	£24.14	£15.36	£15.36	0.000	0%
PrI 4	Capital Financing Requirement	357.672	381.564	381.564	0.000	0%
PrI 5	Authorised Limit for external debt	442.096	458.391	458.391	0.000	0%
PrI 6	Operational Limit for external debt	401.905	416.719	416.719	0.000	0%

Ref	Prudential Indicator Description	2018/19	2019/20
PrI 7	Gross Borrowing exceeds capital financing requirement	No	No
PrI 8	Authority has adopted CIPFA Code of Practice for Treasury Management	Yes	Yes

Ref	Prudential Indicator Description	2018/19 Actual £m	2019/20 Target £m	2019/20 Actual £m
PrI 9	Total principle sums invested for longer than 365 days must not exceed	15.0	25.0	19.0

Ref	Prudential Indicator Description	Upper Limit	Lower Limit	Actual 2018/19	Actual 2019/20
PrI 10	Fixed Interest Rate Exposure	95.00%	40.00%	93.51%	93.06%
PrI 11	Variable Interest Rate Exposure	45.00%	0.00%	6.49%	6.94%
PrI 12	Maturity Structure of Borrowing:				
	Under 12 months	25.00%	0.00%	12.91%	0.32%
	12 months and within 24 months	25.00%	0.00%	4.87%	6.92%
	24 months and within 5 years	40.00%	0.00%	26.41%	28.13%
	5 years and within 10 years	50.00%	5.00%	8.20%	13.93%
	10 years and above	85.00%	30.00%	47.61%	50.71%

Local Indicators – As recommended by Treasury Management Panel

Ref	Prudential Indicator Description	2018/19 Actual	2019/20 Target	2019/20 Actual	Numerical Variance to Target	% Variance to Target	Met
L1	Full compliance with Prudential Code.	Yes	Yes	Yes	N/A	N/A	Y
L2	Average length of debt.	18.37 years	15-25 years	19.53	N/A	N/A	Y
L3a	Net borrowing costs as % of net council tax requirement.	6.54%	20.00%	6.12%	-13.88%	-69.38%	Y
3b	Net borrowing costs as % of Tax Revenue.	4.06%	12.50%	3.82%	-8.68%	-69.48%	Y
L4	Actual debt vs. operational debt.	75.20%	85.00%	68.01%	-16.99%	-19.99%	Y
L5	Average interest rate of external debt outstanding excluding former WMCC debt	3.69%	3.69%	3.88%	0.19%	5.15%	N
L6	Average interest rate of external debt outstanding including former WMCC debt	3.83%	3.93%	4.01%	0.08%	2.16%	N
L7	Gearing effect of 1% increase in interest rate (expressed as the potential increase to the rate shown in L6 i.e. shows what the rate included in L6 would change to).	3.89%	5.00%	4.07%	-0.93%	-18.60%	Y
L8	Average interest rate received on STI vs. 7 day LIBID rate.	0.77%	0.75%	0.75%	0.00%	0.00%	Y
L9	Average interest rate received:						
L9a	AT call investments.	0.55%	0.60%	0.66%	0.06%	10.00%	Y
L9b	Short Term Investments.	1.09%	1.10%	1.32%	0.22%	20.00%	Y
L9c	Long Term Investments.	1.37%	1.40%	1.65%	0.25%	17.86%	Y
L10	Average interest rate on all ST investments (ST and AT call)	0.98%	1.04%	1.19%	0.15%	14.42%	Y
L11	Average rate on all investments (excluding property fund)	1.05%	1.08%	1.26%	0.18%	16.67%	Y
L11a	Average rate on all investments (including property fund)	1.37%	1.45%	1.54%	0.09%	6.21%	Y
L12	% daily bank balances within target range.	100%	99%	100%	1.00%	1.01%	Y

Appendix 3

Council Funded Capital Schemes as at 31 December 2019

COUNCIL FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
ADULT SOCIAL CARE					
Mosaic Implementation (Phase 3)	49,076	49,076	0	0	0
Mosaic Mobile Working	71,835	71,835	0	0	0
ADULT SOCIAL CARE COUNCIL FUNDED TOTAL	120,911	120,911	0	0	0
CHILDREN'S SERVICES					
Looked after children out of borough placements	165,000	165,000	0	0	0
2 year old (RCCO)	437,084	437,084	0	0	0
Corporate Parenting, Contract & Assessment Hub	32,804	25,161	(7,643)	0	(7,643)
Looked after children small residential home	60,000	60,000	0	0	0
PRU Places Provision (RCCO)	453,999	453,999	0	0	0
School Estate Condition Survey	250,000	0	(250,000)	250,000	0
School Temporary Classrooms	250,000	0	(250,000)	250,000	0
SEND Places Provision (RCCO)	805,918	805,918	0	0	0
CHILDREN'S SERVICES COUNCIL FUNDED TOTAL	2,454,805	1,947,162	(507,643)	500,000	(7,643)
ECONOMY & ENVIRONMENT					
Arboretum Events Field-drainage scheme (RCCO)	5,643	5,643	0	0	0
Broadway West Playing Fields	92,000	0	(92,000)	92,000	0
Clayhanger Playing Fields	53,713	53,713	0	0	0
Open Water	2,000	2,000	0	0	0
St Peter Church repairs to surrounding wall	24,431	24,431	0	0	0
Walsall Arboretum Car Park	4,896	4,896	0	0	0
Walsall Arboretum Restoration Programme - illuminated Park proposals	5,242	5,242	0	0	0
Willenhall Memorial Park	6,168	6,168	0	0	0
Headstone safety in Cemeteries (RCCO)	40,000	40,000	0	0	0

COUNCIL FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
Streetly Crematorium air conditioning & refurbishment of public toilets	215,351	160,103	(55,248)	0	(55,248)
Replacement cemeteries administration system	75,000	0	(75,000)	75,000	0
Replacement Fencing at Streetly Cemetery	37,000	37,000	0	0	0
Willenhall Lawn Cemetery Extension & land development	811,800	811,800	0	0	0
Oak Park Car Park	284,890	284,890	0	0	0
Walsall Gala Baths-arrest system	15,000	15,000	0	0	0
Library Redesign - Lichfield Street Hub	143,708	143,708	0	0	0
Open Plus in Libraries	271,696	271,696	0	0	0
Single Library Management System	54,910	39,757	(15,153)	0	(15,153)
Community Dropped Crossings	20,000	20,000	0	0	0
District Town Centre's Public Realm Improvements	2,405,330	1,137,243	(1,268,087)	1,268,087	0
Highways maintenance	2,927,999	2,927,999	0	0	0
Replacement of two Partisol Units (RCCO)	55,000	55,000	0	0	0
CCTV Enforcement Vehicle	44,000	44,000	0	0	0
Hatherton Road Car Park	255,093	140,000	(115,093)	115,093	0
Promotion of Community Health & Safety	240,000	240,000	0	0	0
Primark & Co-op development	1,640	1,640	0	0	0
Saddlers Centre Shopping Centre	468,444	468,444	0	0	0
Regional Materials Recycling Facility	632,000	632,000	0	0	0
Walsall Town Centre Public Realm Improvements	229,500	229,500	0	0	0
Replacement of obsolete analogue weather stations	30,000	30,000	0	0	0
Replacement of speed enforcement camera	175,000	175,000	0	0	0
Resurfacing of Church Road Car Park (RCCO)	48,000	48,000	0	0	0
A454 Black Country Route carriageway surface treatment	450,000	450,000	0	0	0
Hatherton Road MSCP structural maintenance	200,000	0	(200,000)	200,000	0
Challenge Block	881,668	120,023	(761,645)	761,645	0
New Homes Bonus	204,093	204,093	0	0	0

COUNCIL FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
Regenerating Walsall	233,877	233,877	0	0	0
Rushall Olympic Football Club	5,833	5,833	0	0	0
Town and District Centres Public Realm	770,500	770,500	0	0	0
Walsall Market	40,516	40,516	0	0	0
Streetly Youth Club Demolition Works	22,000	22,000	0	0	0
Town Centre Masterplan	250,000	250,000	0	0	0
Town Centre Strategic Acquisition for Third Sector Hub & operational accommodation	1,530,480	939,602	(590,878)	590,878	0
DSDA	44,275	44,275	0	0	0
New Rail Stations-local contributions	1,000,000	0	(1,000,000)	1,000,000	0
Town and District Centres Public Realm	229,500	229,500	0	0	0
ECONOMY AND ENVIRONMENT COUNCIL FUNDED TOTAL	15,538,196	11,365,092	(4,173,104)	4,102,703	(70,401)
RESOURCES AND TRANSFORMATION					
Bentley Community Facility	10,000	10,000	0	0	0
CCTV	268,511	268,511	0	0	0
Improving security in local neighbourhoods	2,927	2,927	0	0	0
Refurbishment of Orchard Pavilion	148,350	148,350	0	0	0
Council Chamber Refurbishment	200,000	27,000	(173,000)	173,000	0
Procurement system for (HRMS) and Oracle EBS financials	5,289,374	3,356,495	(1,932,879)	1,932,879	0
Aids and adaptations (statutory element)	400,000	400,000	0	0	0
Health through warmth and related Retro Fit schemes	75,000	35,000	(40,000)	0	(40,000)
Data backup system replacement	50,000	50,000	0	0	0
Essential microsoft upgrades & foundation for Office 365	274,336	274,336	0	0	0
Essential refurb Council's digital data storage facilities	41,588	41,588	0	0	0
Essential upgrade to current supported version of windows server	10,381	10,381	0	0	0
Council House BMS	68,296	68,296	0	0	0
Essential warranty extension & replacement of hardware	16,325	16,325	0	0	0
ICT-Safe and Secure Environment	3,727,557	1,927,557	(1,800,000)	1,800,000	0

COUNCIL FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
ICT-Safe and Secure Environment Wyse	1,810,892	810,892	(1,000,000)	1,000,000	0
ICT Wide Area Network	12,462	12,462	0	0	0
Proud - ICT	200,000	70,000	(130,000)	130,000	0
Resource & consultancy to upgrade Win2008 server	200,000	200,000	0	0	0
Single mobile devices for use within the new in-Tune platform	51,000	51,000	0	0	0
Transformation Programme	455,000	455,000	0	0	0
COTAG Replacement	40,000	40,000	0	0	0
Asbestos Removal	75,191	75,191	0	0	0
Council House General Heating	50,000	50,000	0	0	0
Council House Smoke & Heat Detection Fire Alarm	333,000	6,080	(326,920)	326,920	0
Data Centre Power Backup	266,730	266,730	0	0	0
Operation Repair & Maintenance of Council Buildings	500,000	500,000	0	0	0
Planned property maintenance	42,542	42,542	0	0	0
Print & Design upgraded lighting & ventilation system	24,000	18,556	(5,444)	0	(5,444)
Safe water supplies	90,602	90,602	0	0	0
Statutory Testing	257,499	257,499	0	0	0
Civic Centre heating	1,146,646	286,661	(859,985)	859,985	0
Community Association Refurbishments	59,718	27,201	(32,517)	0	(32,517)
Council House rewiring	983,542	245,885	(737,657)	737,657	0
Darlaston Town Hall-asbestos & fire safety works	18,400	1,829	(16,571)	0	(16,571)
Fire risk assessment	258,002	258,002	0	0	0
Schools Project	244,005	244,005	0	0	0
Walsall Council House-modern secure reception	44,550	44,550	0	0	0
Willenhall Lane Travellers Site	85,000	85,000	0	0	0
Allocation of health and safety works	147,579	147,579	0	0	0
Service Channel Management	1,500,000	0	(1,500,000)	1,500,000	0
RESOURCES AND TRANSFORMATION COUNCIL FUNDED TOTAL	19,479,005	10,924,032	(8,554,973)	8,460,441	(94,532)
TOTAL COUNCIL FUNDED	37,592,917	24,357,197	(13,235,720)	13,063,144	(172,576)

Appendix 4

Externally Funded Capital Schemes as at 31 December 2019

EXTERNALLY FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
ADULT SOCIAL CARE					
Better Care Fund Community Capacity Grant	51,990	51,990	0	0	0
Integrated Community Equipment	810,000	810,000	0	0	0
ADULT SOCIAL CARE EXTERNALLY FUNDED TOTAL	861,990	861,990	0	0	0
CHILDREN'S SERVICES					
Academies	407,438	407,438	0	0	0
Basic need	36,120,283	6,028,805	(30,091,478)	30,091,478	0
Capital maintenance	3,120,646	2,038,420	(1,082,226)	1,082,226	0
Devolved formula capital	2,405,985	2,405,985	0	0	0
Healthy Pupils Capital Fund	203,185	203,185	0	0	0
Section 106	486,421	486,421	0	0	0
Special Provision Fund	1,306,611	0	(1,306,611)	1,306,611	0
Universal infant free school meals	9,610	0	(9,610)	9,610	0
CHILDREN'S SERVICES EXTERNALLY FUNDED TOTAL	44,060,179	11,570,254	(32,489,925)	32,489,925	0
ECONOMY & ENVIRONMENT					
Growth Deal	25,944,149	25,944,149	0	0	0
Capital Block DFT Fund	3,126,269	3,126,269	0	0	0
M6 Junction 10 Highway Improvements	10,212,185	10,070,659	(141,526)	141,526	0
Fibbersley Local Nature Reserve	50,000	50,000	0	0	0
Pelsall Memorial Garden	29,909	29,909	0	0	0

EXTERNALLY FUNDED SCHEMES	2019/20 Budget £	Estimated Outturn £	Variance £	Carry forward to 2020/21 £	(Underspend) / overspend £
Broadway West Playing Fields (External)	150,000	0	(150,000)	150,000	0
Rethinking Parks (Connecting Walsall Green Spaces)	119,000	30,000	(89,000)	89,000	0
Walsall arboretum restoration programme (PRU)	40,406	40,406	0	0	0
Waste infrastructure capital grant	226,980	10,000	(216,980)	216,980	0
Oak Park-Artificial Grass Pitch	300,000	300,000	0	0	0
Additional Highway Maintenance pothole funding	154,600	154,600	0	0	0
Development of Highways Asset Management Plan (HAMPS)	11,202	11,202	0	0	0
Footbridge Coalpool Lane	704,697	704,697	0	0	0
LTP including bridge strengthening 2010/11	232,363	232,363	0	0	0
LTP Yorks Bridge	80,000	80,000	0	0	0
M6 J10 Designated funds NMU Route	750,814	750,814	0	0	0
National Productivity Investment Fund	3,256,515	3,256,515	0	0	0
West Midlands Strategic Transport Plan (STP) 'Movement for Growth'	1,968,860	1,968,860	0	0	0
Network Rail Scheme-Level Crossing	70,615	70,615	0	0	0
Pedestrian Crossing on Northgate	11,379	11,379	0	0	0
Zebra Crossing	69,560	69,560	0	0	0
Regenerating Walsall - Private Contributions	8,746	8,746	0	0	0
ECONOMY AND ENVIRONMENT EXTERNALLY FUNDED TOTAL	47,518,249	46,920,743	(597,506)	597,506	0
RESOURCES AND TRANSFORMATION					
Disabled facilities grant	2,722,239	2,722,239	0	0	0
Off Gas Scheme	307,771	307,771	0	0	0
RESOURCES AND TRANSFORMATION EXTERNALLY FUNDED TOTAL	3,030,010	3,030,010	0	0	0
TOTAL EXTERNALLY FUNDED	95,470,428	62,382,997	(33,087,431)	33,087,431	0

Appendix 5

Children's Services Capital Maintenance allocation as at 31 December 2019

School	Project	Budget £	Forecast £
Rosedale Infants	Roofing works	9,072	9,072
Salisbury	Roofing works	6,403	6,403
Fullbrook Nursery	Replacement Boiler House Plant/Removal of tanked water storage	8,904	8,904
Rushall JMI	Replace boilers and emitters	1,840	1,840
Shepwell Centre	Roofing and asphalt works	7,605	7,605
Oakwood Special School	Upgrade mains cold water/hot water distribution	38,297	39,125
St. Michaels Primary	Replacement heating distribution and emitters to the main building	8,111	8,111
Lindens Primary	Roofing and asphalt works Final Phase	13,320	13,392
Blackwood Primary	Phase 2 Roofing	333,000	333,000
Brownhills Comp	Rewire Final Phase	2,517	3,523
Brownhills West	Replace Boilers/asbestos removal	120,000	120,000
Kings Hill	Phase 2 Pitched Roofing	313,930	313,930
Meadow View	Phase 2 Roofing and playground	41,070	41,070
Jane Lane	Phase 2 Roofing	200,000	180,000
St Johns	Replace Emitters	4,028	4,570
Various	Kitchen Ventilation Upgrades Butts/St Giles x 4	111,000	111,000
Whitehall Infants	Bell Tower Renovation	72,466	72,466
Pool Hayes	Mobile replacements	200,000	200,000
Sailsbury Primary	Hub refurbishment	230,000	230,000
Blakenall Health	Classroom floor replacement	46,247	46,247
Leamore Primary	Lighting	25,000	25,000

School	Project	Budget £	Forecast £
Elmore Green	Replacement floors in hall and asbestos removal from 2 classrooms	40,000	40,000
Holy Trinity	Security fencing and access controls	52,170	52,170
Lindens Primary	Security fencing	40,000	40,000
Whitehall Juniors	Lighting	5,135	5,991
Sunshine Infants	Power Supply Upgrade	40,000	40,000
St Giles Primary	Structural Works	50,000	50,000
Beacon School	1 st Floor fire escape	35,000	35,000
Unallocated		1,065,531	0
Total		3,120,646	2,038,419

Appendix 6

Children's Services Basic Need allocation as at 31 December 2019

School	Project	Budget £	Forecast £
Fibbersley Primary	Primary School Expansion	99,086	167,990
St. Giles Primary	Primary School Expansion	203,440	201,126
Kings Hill	Primary School Expansion	0	51,139
King Charles Primary	Primary School Expansion	76,290	75,422
Castle Special School	Primary School Expansion	2,831,433	2,038,084
Old Hall Special School	Primary School Expansion	1,947,729	1,364,995
Shepwell	Primary School Expansion	1,699,092	1,254,265
Old Church C of E Primary School	Primary School Expansion	934,281	172,071
St Michaels C of E Primary School	Primary School Expansion	610,320	35,983
Manor Primary School	Primary School Expansion	1,196,860	373,619
Rosedale / Short Heath Federation / Lane Head	Primary School Expansion	1,688,598	76,969
Christ Church C of E Primary School	Primary School Expansion	508,600	49,256
Sunshine Infant and Nursery School	Primary School Expansion	7,070	6,989
Blakenall Heath Junior School	Primary School Expansion	26,701	148
Pupil Referral Unit	Relocation / Refurbishment	0	26,250
Unallocated	Carry Forward for 2020/2021	24,290,783	134,499
Total		36,120,283	6,028,805