17 July 2014

Corporate Financial Performance - Pre-audit Revenue and Capital Outturn 2013/14 plus Treasury Management Performance

Ward(s) All

Portfolios: Cllr M. Bird - Leader

Report:

Please find attached at Appendix 1 a copy of a report that was considered by Cabinet at its meeting on 2 July 2014. The report is reproduced here to inform Members of the Councils financial performance.

Recommendations:

That, subject to any comments Members may wish to make, the report be noted.

Contact Officer:

Cabinet - 2 July 2014

Corporate Financial Performance – Pre-Audit Revenue and Capital Outturn 2013/14 and Pre-Audit) Treasury Management Performance 2013/14

Portfolio: Councillor M Bird – Leader of the Council

Related Portfolio: All

Service: Finance – council wide

Wards: All

Key decision: No

Forward plan: No

1. Summary of report

1.1 Pre-audit outturn 2013/14

The overall pre-audit net revenue pre-audit outturn is £86.26m against a budget of £85.55m, an overspend variance of £0.71m net of recommended carry forwards of £31k. The pre-audit capital outturn is a net underspend of £905k, net of council funded carry forwards of £7.83m.

1.2 Treasury Management

The report confirms that treasury management activity has been undertaken in accordance with the Code of Practice on Treasury Management and Walsall complied with all statutory Prudential Indicators.

2. Recommendations

Cabinet is requested to:

- 2.1 Note the revenue carry forwards approved by the Chief Finance Officer (CFO) in consultation with the portfolio holder for finance, as set out in table 1 of the report.
- 2.2 Note the capital re-profiling and carry forwards approved by the CFO in consultation with the portfolio holder for finance, as set out in the main body of the report and appendices 2-4.
- 2.3 Note the pre-audit revenue outturn overspend of £0.71m and the pre-audit capital outturn underspend of £905k. This capital underspend will be used to support the 2014/15 capital programme as approved by Council.
- 2.4 Note the financial health indicators for 2013/14 summarised in Appendix 1

2.5 Note the 2013/14 prudential indicators in Appendix 5 of this report and Walsall's compliance with these indicators.

3. Report detail

- 3.1 Cabinet have received financial reports to allow it to monitor the financial position of the council and consider plans for corrective action during 2013/14. Maintaining financial stability is a key requirement. This report illustrates the pre-audit revenue and capital outturns for 2013/14 along with revenue and capital carry forwards into 2014/15.
- 3.2 The revenue carry forward protocol has been in use for several years. Carry forwards are usually allowed only where the council has outturned on or under budget. Due to the council having a small overspend in 2013/14 only a limited number of carry forward requests were approved.

Revenue Outturn 2013/14

3.3 Managers are required to deliver their service targets and improvements within budget. Small variations are normal and insignificant on a gross revenue budget (excluding internal charges) of £627.23m. The council wide pre-audit revenue outturn is an overspend of £0.71m following endorsement of carry forwards. These were approved by the CFO under delegations approved by Cabinet in April, and after consultation with the portfolio holder for finance.

Revenue carry forwards from 2013/14 to 2014/15

- 3.4 Carry forwards are a means of recognising sound budget management by allowing the carry forward of planned revenue underspends and/or achieved revenue savings, excluding the use of windfalls/ unplanned underspends/savings. This is dependent on achievement of planned service delivery targets/ outcomes.
- 3.5 Total revenue carry forward requests of £31k were approved, as shown in table 1.

| Table 1: Revenue carry forwards from 2013/14 to 2014/15 | | | |
|---|-----------------|--|--|
| Use of carry forward | Carry forward £ | | |
| Neighbourhood Services | | | |
| Communities & partnerships – to fund delayed contractual payment to | 20,745 | | |
| Healthwatch. Previously agreed as genuine slippage | | | |
| Engineering & transportation – to carry out works on a right of way | 10,000 | | |
| scheme, funding available but due to other work commitments work | | | |
| cannot be undertaken until April 2014 | | | |
| Total Neighbourhood Services | 30,745 | | |
| Approved revenue carry forwards | 30,745 | | |

Capital Outturn 2013/14

3.6 The capital programme budget for 2013/14 was £82.85m, of which spend was £39.87m, resulting in unspent allocations of £42.98m. Of this, £42.08m has been approved for carry forward into 2014/15, the majority of which (73%) relates to externally funded schemes.

- 3.7 The draft pre-audit position is split between council funded schemes, prudential borrowing and external funded as shown below:
 - The council funded programme currently shows unspent resources of £8.74m, of which requests for carry forwards required to complete schemes total £7.83m as set out in Appendix 2.
 - The prudential borrowing programme currently shows unspent resources of £3.59m, to be fully carried forward to 2014/15, as set out in Appendix 3.
 - The external funding programme (mainly grants) currently shows unspent projects funded from grant of £30.66m, to be fully carried forward to 2014/15, as set out in Appendix 4.
- 3.8 Capital carry forward is defined as a means to carry capital resources from one year to another to cover identifiable commitments that have moved from one year to another, or where a project spans more than one year. Carry forward is not a means to carry forward underspends. In a large organisation, dealing with construction projects, procurement regulations, etc, a level of carry forward is expected and built into resourcing assumptions. It is recognised that capital projects can cross over years and it is often difficult to be accurate in the estimation of which year the expenditure will be incurred. Once approved, the use of capital carry forwards must not be varied without Cabinet approval.
- 3.9 As indicated above, the vast majority of the carry forwards, equating to 73% or £30.66m of the total, relate to grant funded schemes, of which £12.5m relates to schools and £11.5m of major regeneration schemes. These schemes tend to require carry forward due to the timing of the receipt of the grant versus the actual spend, which in school's is often during the next summer of the next financial year.

Financial Health Indicators

- 3.10 The annual review of financial health indicators is shown at Appendix 1. This summarises the following:-
 - Strong treasury management performance for 2013/14.
 - Strong balance sheet financial performance.
 - Council tax and business rate collection rates as expected.
 - Strong sundry debtor collection rates, showing an average of 26 days in 2013/14 to collect debt.
 - Strong creditor performance, showing an average of 12.47 days in 2013/14 to pay creditor invoices.
 - Revenue and capital position for 2013/14– as outlined in this report.

Local Authority Mortgage Scheme (LAMS)

3.11 At 31st March 2014, 33 mortgages have been supported through the LAMs scheme using £671,425 of the indemnity cover and a further 5 mortgages applications are being processed which when completed will use up a further £90,188.

Business Rates Retention Scheme

3.12 The new scheme was introduced from 1 April 2013 which was intended to encourage economic growth and transferred risks previously borne by Government to local authorities. Shortfall in income due to changes in rateable value, successful appeals, exemptions and discounts against what was estimated in January 2013 and included within the council's budget for 2013/14 would result in a deficit on the collection fund. The council will bear 49% of the overall deficit which needs to be included in the

budget process for 2015/16 to make good the shortfall of income. The actual deficit for 2013/14 on the collection fund was a deficit of £0.77m of which Walsall will have to fund £0.377m.

Treasury Management

- 3.13 Pre-audit prudential and treasury indicators are to be found in Appendix 5 of this report. The CFO confirms that borrowing was only undertaken for a capital purpose and the statutory borrowing limit (the authorised limit) was not breached. During 2013/14, the council complied with its legislative and regulatory requirements.
- 3.14 The council also complied with the majority of it's local indicators apart from L5, L6 and L9 (c) as set out in page 20.
- 3.15 The financial year 2013/14 continued within the challenging environment of previous years. However, investment performance has been good, the average rate achieved from investments being 1.29% compared to the 0.85% benchmarked average. A comprehensive Annual Treasury Report will be reported to Audit Committee and on to Council.

4. Council priorities

4.1 The approved budget follows council priorities set out in the Walsall Performance Management Framework, including the agreement to use Marmot objectives to help redirect existing resources. Managers are required to follow these in consideration of day to day spending plans.

5. Risk management

5.1 Managers are required to deliver service and improvement targets on time, to standard and within budget. The budget process is governed by the overarching medium term financial strategy. Risk management is an integral part of this activity and is embedded in budget preparation, monitoring and forecasting to enable potential budget variances and risks to be identified early and addressed.

6. Financial implications

6.1 The outturn position will affect the overall financial standing of the council. The aim is to ensure the councils balances are at a level consistent with the requirements of the medium term financial strategy.

7. Legal implications

7.1 None directly associated with this report.

8. Property implications

8.1 There are no direct implications from this report.

9. Health and wellbeing implications

9.1 There are no direct financial implications for this report, however the health and wellbeing of communities in Walsall have direct implications on the resources required within teh Council and the wider public sector. In September 2012, Council approved the Marmot objectives to be included in the Corporate Plan with the aim that applying these objectives can assist in enabling people and communities to become more self-sufficient and thereby decrease the demand (and resources required) on public services.

10. Staffing implications

10.1 There are no direct implications from this report.

11 Equality implications

11.1 None directly associated with this report.

12. Consultation

12.1 The report is prepared in consultation with the Chief Finance Officer, relevant managers and directors.

Background papers: Various financial working papers.

Appendices:-

- 1 Financial Health Indicators 2013/14
- 2 Council funded capital underspend 2013/14 and recommended carry forwards into 2014/15
- 3 Prudential funded capital underspend 2013/14 and recommended carry forwards into 2014/15
- 4 Externally funded capital underspend 2013/14 and recommended carry forwards into 2014/15
- 5 Draft prudential and treasury indicators

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James T Walsh Chief Finance Officer

24 June 2014

Councillor A. Andrew
Deputy Leader of the Council
24 June 2014

Appendix 1

Financial Health Indicators

| Treasury Management | 2012/13 Actual | 2013/14 Target | 2013/14 Actual |
|---|-------------------|-------------------|-------------------|
| Average Interest Rate (Borrowing) - Excluding OLA - Including OLA | 4.53% 4.67% | 4.52% 4.63% | 4.60% 4.73% |
| Gearing Effect on Capital Financing Estimates | 2.00% | 5.00% | 1.23% |
| Net Borrowing Costs / Tax Requirement | 4.9% | 6.50% | 5.8% |
| Capital Financing Requirement (£m) | 299.452 | 319.279 | 300.528 |
| Authorised limit for external Debt (£m) | 319.724 | 351.207 | 351.207 |
| Investment Rate Average | 2.1% | 1.0% | 1.2% |

| Balance Sheet Ratios | 2010/11 | 2011/12 | 2012/13 (post - audit) |
|--|---------|---------|------------------------------|
| Current Assets : Current Liabilities | 2.28 | 2.70 | 2.70 |
| Useable Reserves : General Revenue Expenditure Assuming Revenue Expenditure is equal to Net Operating Expenditure (2008/09) | 0.29 | 0.49 | 0.59 |
| Long Term Borrowing : Tax Revenue (Using both council tax and NNDR for tax revenue) | 1.25 | 1.25 | 1.13 |
| Long Term Assets : Long Term Borrowing | 1.83 | 1.89 | 1.84 |
| Total School Reserves : Dedicated School Grant | 0.06 | 0.07 | 0.08 |

| _ | 2011/12 | 2012/13 | 201 | 3/14 |
|---|---|---|-------------|-------------|
| Revenues Performance % collected for financial year | Actual Collected in total @ 31.03.14 | Actual Collected in total @ 31.03.14 | Profiled | Actual |
| Council tax % | 98.6% | 98.1% | 96.0% | 96.0% |
| National Non Domestic Rate % | 98.1% | 97.8% | 96.6% | 96.9% |
| Total Council Tax collected (£m) | £90,506,782 | £90,708,414 | £92,788,122 | £92,788,122 |
| Total NNDR collected (£m) | £64,926,580 | £66,945,238 | £68,523,447 | £68,709,827 |

| Debtors and Creditors | 2012/13 | 2013/14 | | |
|--|------------|----------|------------|--|
| Performance | Actual | Profiled | Actual | |
| Sundry Debtors Collection – Average number of days to collect debt | 26 days | 30 days | 26 days | |
| Average number of days to process creditor payments | 11.92 days | 14 days | 12.47 days | |

| Management of Resources | Actual 2012/13 | 2013/14 Pre- Audit | | | | |
|------------------------------------|----------------|---------------------------------|---------------|--------------|--|--|
| Service Analysis | Post-audit | Target | Actual | Variance | | |
| Children's Services | 52,613,725 | 73,251,891 | 75,628,617 | 2,376,726 | | |
| Neighbourhood Services | 60,547,614 | 58,988,307 | 58,807,949 | (180,358) | | |
| Regeneration | 17,280,082 | 18,283,582 | 18,589,664 | 306,082 | | |
| Social Care & Inclusion | 67,500,397 | 72,144,436 | 72,583,775 | 439,339 | | |
| Resources | 7,798,112 | 11,688,769 | 12,390,834 | 702,065 | | |
| Council Wide | 31,177,268 | 14,222,501 | 11,286,426 | (2,936,075) | | |
| RSG/NNDR | (129,164,992) | (163,027,571) | (163,027,571) | 0 | | |
| Total | 107,752,206 | 85,551,915 | 86,259,694 | 707,779 | | |
| General Reserves | 16,611,535 | Minimum £6.3m Maximum £12.5m | 14,865,489 | N/A | | |
| Council Funded Capital Expenditure | 15,568,567 | 20,694,662 | 11,958,013 | (8,736,649) | | |
| Grant Funded Capital Expenditure | 31,719,243 | 56,365,039 | 25,708,024 | (30,657,015) | | |
| Prudential Expenditure | 4,874,928 | 5,788,467 | 2,199,207 | (3,589,260) | | |
| Total Capital Expenditure | 52,162,738 | 82,848,168 | 39,865,244 | (42,982,924) | | |
| Capital Receipts | 3,239,165 | 1,500,000 | 781,250 | (718,750) | | |

What this tells us

| Treasury Management | |
|--|---|
| Average Interest Rate (Borrowing) | The average interest rate we are paying on the money we have borrowed compared to our target. |
| Gearing Effect on Capital Financing Estimates | Shows how a 1% increase in interest rates would affect the total interest cost to the council. |
| Unsupported Borrowing : Net Revenue | Borrowing not financed by a grant from government, as a proportion of our Net Revenue Expenditure |
| Capital Financing Requirement (£m) | How much money we currently borrow to finance our capital programme. |
| Authorised limit for external Debt (£m) | The maximum amount of debt we should have at any one time |
| Investment Rate Average | The average interest rate we are receiving on the money we have invested. |

| Balance Sheet Ratios | |
|--|---|
| Current Assets : Current Liabilities | Our ability to meet our liabilities |
| Useable Reserves : General Revenue Expenditure | If our reserves are adequate to meet potential future variations. |
| Long Term Borrowing: Tax Revenue Using only council tax for tax revenue Using both council tax and NNDR for tax revenue | The effect of long term borrowing on our budget. |
| Long Term Borrowing : Long Term Assets | This allows us to understand the relationship between the money we borrow and the assets we have as they both change over time. |
| Total School Reserves : Dedicated School Grant | If schools reserves are at an appropriate level. |

| D D (| | | | |
|--|--|--|--|--|
| Revenues Performance | | | | |
| % Collected for Financial Year | As a percentage the amount of council tax we | | | |
| | collected during the financial year that runs from 1 | | | |
| | April – 31 March. We collect council tax after the | | | |
| Council Tax (%) | year that its related to, but this won't be included | | | |
| | in this figure | | | |
| | As a percentage the amount of Business rates we | | | |
| National Non Domestic Rate (%) | collected during the financial year that runs from 1 | | | |
| | April – 31 March. We collect council tax after the | | | |
| | year that it related to. | | | |
| | This tells us the amount of council tax we | | | |
| Total Council Tax Collected (£m) | collected during the financial year that runs from 1 | | | |
| | April – 31 March. We collect council tax after the | | | |
| | year that it relates to, but this won't be included in | | | |
| | this figure. | | | |
| | This tells us the amount of Business Rates we | | | |
| Total NNDR Collected (£m) | collected during the financial year that runs from 1 | | | |
| | April – 31 March. We collect council tax after the | | | |
| | year that it relates to, but this won't be included in | | | |
| | this figure. | | | |
| Sundry Debtors Collection | How long on average it takes us to collect money | | | |
| Average number of days to collect debt | owed to us. | | | |
| Average number of days to process | How long on average it takes to pay our bills. | | | |
| creditors payments | Tion long on avolage it takes to pay our bills. | | | |

| Management of Resources | |
|--|---|
| Ser | vice Analysis |
| Children and Young People Neighbourhood Services Regeneration Social Care Resources Council Wide | Shows our forecast for how much we will spend on these services compared to what we planned and compared to how much we spent in the previous year. |
| General Reserves | Our forecast year end position on reserves against our opening balance. |
| Contingency | How much we have set aside and for unplanned expenditure, and how much we have left to spend. |
| Capital Expenditure | Forecast of our spend on capital programmes against our target |
| Capital Receipts | Forecast of how much money we expect to receive from selling some of our assets, against our target. |

APPENDIX 2 – COUNCIL FUNDED CAPITAL - UNDERSPEND 2013/14 AND CARRY FORWARD INTO 2014/15

| COUNCIL FUNDED SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|--|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| CHILDRENS | | | | | |
| Targeted Capital Bids - Barcroft | 328,167 | 8,337 | (319,830) | 190,485 | (129,345) |
| Barcroft Primary additional classroom and toilet block | 115,246 | 115,246 | 0 | 0 | 0 |
| Eldon House reprovision | 9,002 | 9,002 | 0 | 0 | 0 |
| Integrated childrens system | 66,813 | 0 | (66,813) | 66,813 | 0 |
| Contact Services | 925,000 | 0 | (925,000) | 925,000 | 0 |
| Schools access initiative | 21,542 | 21,542 | 0 | 0 | 0 |
| CHILDRENS COUNCIL FUNDED TOTAL | 1,465,770 | 154,127 | (1,311,643) | 1,182,298 | (129,345) |
| NEIGHBOURHOOD | | | | | |
| Allotments | 71,148 | 65,121 | (6,027) | 6,027 | 0 |
| Allotment and community garden strategy – Borneo Street | 50,000 | 3,463 | (46,537) | 46,537 | 0 |
| Arboretum play area | 175,000 | 170,523 | (4,477) | 4,477 | 0 |
| Beacon Road – landslip | 14,264 | 14,189 | (75) | 0 | (75) |
| Bentley community facility | 1,372,500 | 2,000 | (1,370,500) | 1,370,500 | 0 |
| Dilapidations | 122,413 | 0 | (122,413) | 122,413 | 0 |
| George Rose Park | 72,142 | 40,899 | (31,243) | 31,243 | 0 |
| Greenspace improvement plan | 267,136 | 259,072 | (8,064) | 8,064 | 0 |
| Hatherton Road, multi storey car park | 11,485 | 11,485 | 0 | 0 | 0 |
| Headstone safety in cemeteries | 80,000 | 80,099 | 99 | 0 | 99 |
| Highfield Road, Pelsall – footpath | 15,607 | 0 | (15,607) | 15,607 | 0 |
| Highways Maintenance | 1,450,000 | 1,449,588 | (412) | 0 | (412) |
| Improving security in local neighbourhoods | 28,406 | 24,181 | (4,225) | 4,225 | 0 |
| Introduction of Radio Frequency Identification (RFID) in libraries | 7,574 | 7,227 | (348) | 0 | (348) |
| Kendrick Place | 8,750 | 8,750 | 0 | 0 | 0 |
| Kings Hill Park – community facility | 72,000 | 72,000 | 0 | 0 | 0 |

| COUNCIL FUNDED SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|--|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| Lighting to save initiatives | 260,280 | 248,294 | (11,986) | 11,986 | 0 |
| LTP including bridge strengthening 2010/11 | 55,590 | 47,533 | (8,058) | 8,058 | 0 |
| Log Splitter | 10,000 | 10,000 | 0 | 0 | 0 |
| New Invention car park | 80,000 | 56,564 | (23,436) | 23,436 | 0 |
| Mercury Abatement | 17,560 | 17,560 | 0 | 0 | 0 |
| Pelsall Road flood alleviation scheme | 38,730 | 38,730 | 0 | 0 | 0 |
| Restoration and Renovation of Broadway West Playing Fields | 159,461 | 87,787 | (71,674) | 0 | (71,674) |
| Retained Housing Land | 125,341 | 55,852 | (69,489) | 69,489 | 0 |
| Ride on mower | 6,900 | 6,900 | 0 | 0 | 0 |
| Silver Street | 2,250 | 2,289 | 39 | 0 | 39 |
| Streetly cemetery – roadway extensions | 150,000 | 149,671 | (329) | 0 | (329) |
| Vehicles purchased | 2,190,237 | 2,190,237 | 0 | 0 | 0 |
| Verge parking | 250,000 | 115,289 | (134,711) | 134,711 | 0 |
| Walsall Adult & Community college refurbishment | 238,430 | 238,430 | 0 | 0 | 0 |
| Walsall arboretum restoration programme – Illuminated park proposals | 270,000 | 0 | (270,000) | 162,000 | (108,000) |
| Walsall TCTP ring road acquisition | 186,762 | 36,320 | (150,442) | 100,000 | (50,442) |
| Willenhall EACT Academy swimming pool changing provision | 33,342 | 0 | (33,342) | 33,342 | 0 |
| Willenhall Memorial Park | 180,000 | 172,993 | (7,007) | 7,007 | 0 |
| NEIGHBOURHOOD COUNCIL FUNDED TOTAL | 8,073,308 | 5,683,044 | (2,390,264) | 2,159,122 | (231,142) |
| REGENERATION | | | | | |
| Asbestos removal | 122,907 | 122,907 | 0 | 0 | 0 |
| Black Country Business Property Investment Programme | 1,021 | 1,021 | 0 | 0 | 0 |
| Civic Centre essential maintenance | 566,306 | 0 | (566,306) | 566,306 | 0 |
| Demolition of redundant buildings to save on rates | 204,369 | 140,522 | (63,847) | 63,847 | 0 |
| Depot land swap | 3,710 | 3,710 | 0 | 0 | 0 |
| Development of Replacement Development Management, Building Control and Land Charge ICT system | 14,302 | 14,302 | 0 | 0 | 0 |

| COUNCIL FUNDED SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|--|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| Enabling works to office development (Gigaport) | 580,611 | 110,486 | (470,126) | 470,126 | 0 |
| Fire risk assessment | 205,126 | 205,126 | 0 | 0 | 0 |
| Freer street structural works | 57,579 | 18,607 | (38,972) | 16,100 | (22,872) |
| Green Rivers | 96,202 | 82,039 | (14,163) | 0 | (14,163) |
| Hillary Primary school | 9,131 | 9,130 | (1) | 0 | (1) |
| Improving the customer experience when visiting the council house | 945,702 | 77,862 | (867,840) | 867,840 | 0 |
| Kings Hill Park outdoor gym | 23,750 | 23,750 | 0 | 0 | 0 |
| New Homes Bonus (RCCO/PWLB) | 586,622 | 586,622 | 0 | 0 | 0 |
| Safe Water Supplies | 273,796 | 273,796 | 0 | 0 | 0 |
| Shop Maintenance | 185,979 | 152,842 | (33,137) | 33,137 | 0 |
| Statutory Testing | 311,801 | 311,801 | 0 | 0 | 0 |
| Planned property maintenance | 543,827 | 543,827 | 0 | 0 | 0 |
| Regenerating Walsall | 717,690 | 264,767 | (452,923) | 452,923 | 0 |
| REGENERATION COUNCIL FUNDED TOTAL | 5,450,431 | 2,943,117 | 2,507,315 | 2,470,279 | (37,036) |
| RESOURCES | | | | | |
| Aids and adaptations | 1,875,402 | 1,333,874 | (541,528) | 541,528 | 0 |
| Bring your own device security layers | 70,000 | 16,535 | (53,465) | 53,465 | 0 |
| Centrally held budgets | 247,003 | 0 | (247,003) | 0 | (247,003) |
| Council Wide IT rolling replacements and upgrades | 1,180,959 | 643,262 | (537,697) | 537,697 | Ó |
| Disaster recovery scheme | 17,249 | 17,237 | (12) | 0 | (12) |
| Delivering – Right Fast and Simple – Central Storage | 28,021 | 28,021 | Ò | 0 |) Ó |
| Delivering – Right Fast and Simple – Document Management | 57,334 | 57,334 | 0 | 0 | 0 |
| Delivering – Right Fast and Simple – Exchange Upgrade | 149,594 | 16,025 | (133,569) | 133,569 | 0 |
| Delivering – Right Fast and Simple – Trent Upgrade | 123,903 | 123,915 | 12 | 0 | 12 |
| Essential enhancement to data security systems | 60,000 | 25,512 | (34,488) | 14,488 | (20,000) |
| Health through Warmth and Retro Fit schemes | 804,834 | 210,520 | (594,314) | 382,164 | (212,150) |
| ICT Essential Investment in Infrastructure - Server and CISCO upgrades | 59,286 | 59,286 | 0 | 0 | 0 |

| COUNCIL FUNDED SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|--|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| Refurbishment and Improving of remaining Housing Projects | 31,012 | 2,755 | (28,257) | 0 | (28,257) |
| Replacement of essential Network Connections on Wide Area Networks | 55,380 | 38,435 | (16,945) | 16,945 | 0 |
| Risk management | 3,315 | 3,315 | 0 | 0 | 0 |
| Self-insured property damage | 29,678 | 29,678 | 0 | 0 | 0 |
| WIFI in Council House | 21,954 | 21,954 | 0 | 0 | 0 |
| RESOURCES COUNCIL FUNDED TOTAL | 4,814,924 | 2,627,658 | (2,187,266) | 1,679,856 | (507,410) |
| SOCIAL CARE | | | | | |
| Preventative adaptations & Supported independent living | 890,229 | 550,068 | (340,161) | 340,161 | 0 |
| SOCIAL CARE COUNCIL FUNDED TOTAL | 890,229 | 550,068 | (340,161) | 340,161 | 0 |
| GRAND TOTAL COUNCIL FUNDED | 20,694,662 | 11,958,013 | (8,736,649) | 7,831,716 | (904,933) |

APPENDIX 3 – PRUDENTIAL FUNDED CAPITAL - UNDERSPEND 2013/14 AND CARRY FORWARD INTO 2014/15

| PRUDENTIAL SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|---|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| NEIGHBOURHOOD | | | | | |
| Walsall arboretum restoration programme (PRU) | 596,829 | 358,183 | (238,646) | 238,646 | 0 |
| NEIGHBOURHOOD PRUDENTIAL TOTAL | 596,829 | 358,183 | (238,646) | 238,646 | 0 |
| REGENERATION | | | | | |
| Darlaston SDA | 1,865,000 | 0 | (1,865,000) | 1,865,000 | 0 |
| Primark & Co-op development | 1,831,800 | 1,425,855 | (405,945) | 405,945 | 0 |
| Smarter Workplaces - ICT | 306,645 | 0 | (306,645) | 306,645 | 0 |
| Smarter Workplaces - Programme Manager | 97,948 | 97,948 | 0 | 0 | 0 |
| Smarter Workplaces - Property (Prudential) | 546,587 | 27,586 | (519,001) | 519,001 | 0 |
| Smarter Workplaces - Workplace Solutions | 378,057 | 289,635 | (88,422) | 88,422 | 0 |
| REGENERATION PRUDENTIAL TOTAL | 5,026,037 | 1,841,024 | (3,185,013) | 3,185,013 | 0 |
| RESOURCES | | | | | |
| Finance Direct/Oracle | 165,601 | 0 | (165,601) | 165,601 | 0 |
| RESOURCES PRUDENTIAL TOTAL | 165,601 | 0 | (165,601) | 165,601 | 0 |
| GRAND TOTAL PRUDENTIAL | 5,788,467 | 2,199,207 | (3,589,260) | 3,589,260 | 0 |

APPENDIX 4 – EXTERNALLY FUNDED CAPITAL - UNDERSPEND 2013/14 AND CARRY FORWARD INTO 2014/15

| EXTERNALLY FUNDED SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|--|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| CHILDRENS | | | | | |
| 14-19 diplomas, SEN and disabilities | 122,993 | 5,476 | (117,517) | 117,517 | 0 |
| Academies | 10,387,920 | 7,486,117 | (2,901,803) | 2,901,803 | 0 |
| Barr Beacon language college s106 | 5,201 | 0 | (5,201) | 5,201 | 0 |
| Basic need | 5,634,744 | 1,745,629 | (3,889,115) | 3,889,115 | 0 |
| Black Country University Technical College (UTC) - Phase 2 | 33,327 | 11,981 | (21,346) | 21,346 | 0 |
| Capital maintenance | 7,321,499 | 3,853,216 | (3,468,283) | 3,468,283 | 0 |
| Devolved capital | 2,648,940 | 1,092,631 | (1,556,309) | 1,556,309 | 0 |
| Pathfinder short breaks | 141,052 | 120,671 | (20,381) | 20,381 | 0 |
| Two year old capital funding | 500,000 | 0 | (500,000) | 500,000 | 0 |
| Youth capital funding | 43,292 | 6,599 | (36,694) | 36,694 | 0 |
| CHILDRENS EXTERNALLY FUNDED TOTAL | 26,838,968 | 14,322,320 | (12,516,649) | 12,516,649 | 0 |
| | | | | | |
| NEIGHBOURHOOD | | | | | |
| Bentley West playing fields improvement plan | 31,367 | 31,367 | 0 | 0 | 0 |
| Bradbury Park | 3,580 | 3,581 | 1 | 0 | 1 |
| Development of Highway Asset Management Plan | 187,705 | 76,849 | (110,856) | 110,856 | 0 |
| George Rose community garden security improvements | 9,000 | 9,000 | 0 | 0 | 0 |
| Highway improvement works – Willenhall | 22,264 | 22,263 | (1) | 0 | (1) |
| King George V playing fields S106 | 188,480 | 37,958 | (150,522) | 150,522 | 0 |
| Kings Hill park improvement - phase 2 | 66,424 | 66,424 | 0 | 0 | 0 |
| Land north of Leamore Lane | 51,100 | 48,665 | (2,435) | 2,435 | 0 |
| Local Highways Maintenance Funding | 352,000 | 352,000 | 0 | 0 | 0 |
| LTP Highway Maintenance | 1,398,000 | 1,398,002 | 2 | 0 | 2 |
| LTP Highway Maintenance (Bridges) | 1,827,137 | 153,645 | (1,673,492) | 1,673,492 | 0 |

| EXTERNALLY FUNDED SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|--|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| Low emission Strategy | 10,933 | 8,943 | (1,990) | 1,990 | 0 |
| Palfrey Park | 16,491 | 9,497 | (6,994) | 6,994 | 0 |
| Pelsall library, childrens centre and health centre | 187,037 | 42,973 | (144,064) | 144,064 | 0 |
| Pleck Park | 634 | 634 | 0 | 0 | 0 |
| Pleck Park synthetic cricket wickets | 15,300 | 15,300 | 0 | 0 | 0 |
| Reedswood Park | 60,519 | 7,605 | (52,914) | 52,914 | 0 |
| Recreating the Croft | 56,666 | 56,666 | 0 | 0 | 0 |
| Silver Street | 2,250 | 2,250 | 0 | 0 | 0 |
| Walsall arboretum lido | 9,771 | 9,771 | 0 | 0 | 0 |
| Walsall arboretum restoration programme | 3,062,961 | 59,621 | (3,003,340) | 3,003,340 | 0 |
| Waste infrastructure capital grant | 400,523 | 135,187 | (265,336) | 265,336 | 0 |
| NEIGHBOURHOOD EXTERNALLY FUNDED TOTAL | 7,960,142 | 2,548,201 | (5,411,941) | 5,411,943 | 2 |
| REGENERATION | | | | | |
| Black Country Business Property Investment Programme | 1,565,768 | 7,149 | (1,558,619) | 1,558,619 | 0 |
| Black Country Enterprise Zone | 200,000 | 0 | (200,000) | 200,000 | 0 |
| Darlaston SDA | 13,431,561 | 4,578,636 | (8,852,925) | 8,852,925 | 0 |
| Darlaston SDA (Pre-works) | 258,580 | 258,580 | 0 | 0 | 0 |
| Hillary Primary School | 17,899 | 17,898 | (1) | 0 | (1) |
| Local Sustainable Transport Fund | 415,666 | 415,666 | 0 | 0 | 0 |
| Local Transport Plan | 1,172,458 | 1,041,612 | (130,846) | 130,846 | 0 |
| LTP Black Country – Quick Wins | 50,000 | 0 | (50,000) | 50,000 | 0 |
| Way Finding Project | 7,386 | 7,386 | 0 | 0 | 0 |
| Willenhall THI - HLF | 791,296 | 213,754 | (577,542) | 577,542 | 0 |
| Willenhall THI - VIEW contribution | 352,762 | 213,755 | (139,007) | 139,007 | 0 |
| REGENERATION EXTERNALLY FUNDED TOTAL | 18,263,376 | 6,754,436 | (11,508,940) | 11,508,939 | (1) |

| EXTERNALLY FUNDED SCHEMES | 2013/14 Budget £ | Actual Expenditure £ | Variance £ | Carry forward to 2014/15 £ | (Underspend)/ overspend £ |
|-------------------------------------|------------------------|----------------------------|---------------|-------------------------------------|---------------------------------|
| RESOURCES | | | | | |
| Aids and adaptations | 223,354 | 223,354 | 0 | 0 | 0 |
| Health through warmth | 23,822 | 23,822 | 0 | 0 | 0 |
| Disabled Facilities Grant | 1,355,717 | 1,355,717 | 0 | 0 | 0 |
| Fuel Poverty Grant | 212,150 | 212,150 | 0 | 0 | 0 |
| Investing in Working Smarter | 340,000 | 0 | (340,000) | 340,000 | 0 |
| RESOURCES EXTERNALLY FUNDED TOTAL | 2,155,043 | 1,815,043 | (340,000) | 340,000 | 0 |
| SOCIAL CARE | | | | | |
| Personal Social Services Grant | 1,147,510 | 268,024 | (879,486) | 879,486 | 0 |
| SOCIAL CARE EXTERNALLY FUNDED TOTAL | 1,147,510 | 268,024 | (879,486) | 879,486 | 0 |
| GRAND TOTAL EXTERNALLY FUNDED | 56,365,039 | 25,708,024 | (30,657,015) | 30,657,017 | 2 |

APPENDIX 5 – PRE-AUDIT PRUDENTIAL AND TREASURY INDICATORS

Prudential Indicators defined within Prudential Code

| Indicato | | Actual 2012/13 £'000 | Target 2013/14 £'000 | Position as at 31-Mar-14 | Variance to t | arget % | Met |
|----------|--|----------------------------|----------------------------|--------------------------|---------------|------------|-----|
| | | € 000 | £ 000 | £ 000 | ₹000 | 76 | |
| Prl 1 | Capital Expenditure (12/13 target revised due to Capital C/F 11/12 and additional grants). | 50,820 | 82,671 | 39,140 | - 43,531 | -53% | Y |
| Prl 2 | Ratio of financing costs to net revenue stream | 7.02% | 10.7% | 8.80% | -1.90% | -18% | Υ |
| Prl 3 | Estimates of the incremental impact of new capital investment decisions on Council Tax | £10.67 | £11.48 | £11.48 | £0.00 | 0% | Y |
| Prl 4 | Capital Financing Requirement | 305,908 | 319,279 | 300,990 | - 18,289 | -6% | Y |
| Prl 5 | Authorised Limit for external debt | 319,724 | 351,207 | 351,207 | - | 0% | Υ |
| Prl 6 | Operational Limit for external debt | 292,093 | 308,866 | 308,866 | - | 0% | Υ |

Prudential indicators for prudence

| Indica | tor | Actual 2012/13 £'000 | Target 2013/14 £'000 | Position as at 31-Mar-14 £'000 | Met |
|--------|--|----------------------------|----------------------------|--------------------------------------|-----|
| Prl 7 | Net Borrowing exceeds capital financing requirement | No | No | NO | Y |
| Prl 8 | Authority has adopted CIPFA Code of Practice for Treasury Management | Yes | Yes | YES | Υ |
| Prl 9 | Total principle sums invested for longer than 384 days must not exceed | 14,105 | 25,000 | 14,500 | Y |

| Indicate | or | Upper Limit | Lower Limit | Actual 2012/13 | Position as at | Met |
|----------|---------------------------------|-------------|-------------|----------------|----------------|-----|
| Prl 10 | Fixed Interest Rate Exposure | 95% | 45% | 87% | 94% | Y |
| Prl 11 | Variable Interest Rate Exposure | 45% | 0% | 13% | 6% | Υ |
| Prl 12 | Maturity Structure of Borrowing | | | | | |
| | Under 12 months | 25% | 0% | 14% | 6% | Υ |
| | 12 months and within 24 months | 25% | 0% | 9% | 5% | Y |
| | 24 months and within 5 years | 40% | 0% | 25% | 30% | Y |
| | 5 years and within 10 years | 50% | 10% | 11% | 18% | Y |
| | 10 years and above | 85% | 40% | 41% | 42% | Υ |

Locally defined prudential indicators

| Indic | ator | Actual 2012/13 | Target 2013/14 | Position as at 31-Mar-14 | Variance to target | Met |
|-------|---|-------------------|----------------|-----------------------------|--------------------|-----|
| L1 | Full compliance with prudential code | Yes | Yes | YES | | Υ |
| L2 | Average length of debt | 16.03 | 15 to 25 years | 15 | | Y |
| L3a | Net borrowing costs as % of net council tax requirement | - | 11.50% | 10.3% | -10% | Υ |
| L3b | Net borrowing costs as % of Tax Revenue | - | 6.50% | 5.8% | -11% | Υ |
| L4 | Net actual debt vs operational debt | 88.0% | 75% - 90% | 84% | | Y |
| L5 | Average interest rate of external debt outstanding excluding OLA | 4.53% | 4.52% | 4.60% | 2% | N |
| L6 | Average interest rate of external debt outstanding including OLA | 4.67% | 4.63% | 4.73% | 2% | N |
| L7 | Gearing effect of 1% increase in interest rate | 2.74% | 5.00% | 1.23% | -75% | Υ |
| L8 | Average interest rate received on STI vs 7 day LIBID rate | 1.44% | 0.50% | 0.75% | 50% | Υ |
| L9 | (a) AT call investments | 0.90% | 0.50% | 0.65% | 30% | Υ |
| l | (b) Short Term Investments | 1.83% | 0.90% | 1.21% | 34% | Y |
| | (c) Long Term Investments | 3.70% | 2.00% | 1.92% | -4% | N |
| L10 | Average interest rate on all ST investments (ST and AT call) | 1.80% | 0.80% | 1.09% | 36% | Υ |
| L11 | Average rate on all investments % daily bank balances within | 2.14% | 1.00% | 1.17% | 17% | Y |
| L12 | target range | 100% | 98% | 100% | 2% | Υ |

Explanation of Variations relating to Appendix 5

All Prudential indicators were complied with. Key variances are because of the following reasons:

Prl 1 Total capital expenditure - variation of £43m

The variation is due to capital carry forwards particularly capital grants which are expected to be spent in 2013/14.

Prl 2 Estimates of the ratio of financing costs to the net revenue stream variation of 1.9%

Compared to other councils, Walsall's ratio of capital financing to total revenue costs is low, which demonstrated good performance. This is less than target due to the large dividend from Birmingham Airport. Note that in 2012/13 it was less than target due to the saving from the MRP policy change relating to other local authority debt.

Prl 12 Maturity Structure of Borrowing

For the purpose of the maturity profile indicator the next call date on a LOBO loan is assumed; as it is the right of the lender to require repayment. However due to the low interest rate environment it is unlikely that in the medium term that any of the LOBO's will be called.

L.3a and L.3b. Net borrowing costs as % of council and tax revenue

These measures of net borrowing costs as a % of council and tax revenue is a favourable variance due to the additional investment income generated in 2013/14.

L.5 and L.6 Average rate on debt

Both are slightly above target. There were no borrowing nor rescheduling activities due to the economic conditions in 2013/14. Thus there was no opportunity to reduce the average borrowing rate. The scheduled repayment of £10m PWLB also had negative effect on this indicator.

L.8, L.9, and L10 Increased average interest rate received on investments.

This shows continued good performance. L9c was not met due to the unavailability of long term investment opportunities with sufficient credit worthiness during the financial year.