#### REGENERATION SCRUTINY AND PERFORMANCE PANEL

Agenda Item No. 6

DATE: 27 November 2012

#### **QUARTER 2 FINANCIAL MONITORING POSITION FOR 2012/13**

Ward(s) All

#### Portfolio:

Councillor Andrew - Regeneration

# **Summary of report**

This report summarises the predicted revenue and capital position for the year ended 2012/13, based on the performance for quarter 2 (to end of September 2012), for services within the remit of the Regeneration Scrutiny and Performance Panel.

#### Recommendation

To note that the 2012/13 forecasted year-end financial position for services under the remit of the Regeneration Scrutiny and Performance Panel, is a revenue variance (under spend) against budget of £0.269m (net of the use of earmarked reserves), and a capital under spend of £1.941m.

# **Background papers**

Various financial working papers 2012/13 Budget Book on Council's Internet and Intranet

#### Reason for scrutiny

To inform the panel of the forecasted financial position for 2012/13 within the remit of this panel.

Signed:

Date: 8 November 2012 Date: 15 November 2012

# Resource and legal considerations

Services are required to manage their services within budget. Overspends may arise for a number of reasons, including national economic and local factors. Further detail is provided within this report. Any corporate overspend will require replenishment in the 2013/14 budget.

# Citizen impact

The budget is aligned with service activity within service plans within the directorate. Investment has been targeted at service improvement, stability and user demand.

# **Environmental impact**

Services within the remit of this panel have a direct influence and impact on the environment.

## **Performance management**

Financial performance is considered alongside service targets. Managers are required to deliver their service targets within budget, wherever possible. Corrective action plans were put in place to mitigate overspends. Variances against budget are identified in the report.

## **Equality Implications**

Services consider equality issues in setting budgets and delivering services. Irrespective of budgetary pressures the council must fulfil equal opportunities obligations.

#### Consultation

Consultation was undertaken as part of the budget setting process and throughout the financial year on the financial position and reporting thereof.

#### Contact Officer:

Chris Knowles, Lead Accountant

10 1922 650392

11 knowlesc@walsall.gov.uk

- 1 Forecast Revenue Outturn 2012/13 Regeneration Directorate
- 1.1 The forecast revenue outturn for 2012/13 for the services under the remit of the Regeneration Scrutiny and Performance Panel is an under spend against budget of £0.269m (net of the use of earmarked reserves). The outturn shown is based on actual information from the Oracle system, and discussions with managers regarding year-end forecast and achievement of approved savings.
- 1.2 The forecast outturn only includes areas where there is a high degree of certainty about predicted under/overspends. Where overspends are predicted, managers are tasked to identify remedial action that can be made within the service and to report as part of a directorate action plan. All options will continue to be explored throughout the financial year so as to minimise any forecast overspends within the service and to manage additional risks as they arise.
- 1.3 The forecast includes use of reserves of £6.052m where approval was given by Cabinet for additional funds for specific services, and also transfers to reserves of £0.980m.
- 1.4 **Table 1** below provides a summary by service, and a full analysis of the material variances is shown in **Appendix 1**.
- 1.5 Within the services associated with the panel there are a number of risks around uncontrollable demand which is estimated at £0.350m. At this stage the risks are not certainties and as such are not included in the monitoring as overspends. If the risks become certainties then alternative action will need to be identified. A summary of the risk assessment is attached as Appendix 2.
- 1.6 The budget for 2012/13 included approved savings of £0.635m, of which £0.630m has been achieved. A full breakdown of investment and savings can be found in the 2012/13 budget book. Where savings are not able to be achieved in full in year, directorate management teams are required to identify and manage alternative savings in liaison with the relevant portfolio holder.

| Table 1– Forecast Revenue Outturn 2012/13 |                  |                    |                 |          |                  |                      |                    |                            |                      |
|---|------------------|--------------------|-----------------|----------|------------------|----------------------|--------------------|----------------------------|----------------------|
|   | Annual<br>Budget | Profiled<br>Budget | Year to<br>Date | Variance | Final<br>Outturn | Year End<br>Variance | Use of<br>Reserves | Transfer<br>to<br>Reserves | Adjusted<br>Variance |
| Service Area                              | £                | £                  | £               | £        | £                | £                    | £                  | £                          | £                    |
| Development & Delivery                    | 688,069          | 354,252            | 411,653         | 57,401   | 2,854,654        | 2,166,585            | -2,378,338         | 79,522                     | -132,231             |
| Housing Services                          | 999,830          | 513,724            | 148,816         | -364,908 | 2,877,992        | 1,878,162            | -1,878,162         | 0                          | 0                    |
| Planning & Building Control               | 435,139          | 142,618            | 302,491         | 159,873  | 893,034          | 457,895              | -307,471           | 70,734                     | 221,158              |
| Property Services                         | 4,462,081        | 2,264,060          | 2,481,515       | 217,455  | 3,961,395        | -500,686             | -216,317           | 361,620                    | -355,383             |
| Regeneration<br>Management                | 464,374          | 232,176            | 202,537         | -29,639  | 472,425          | 8,051                | 0                  | 0                          | 8,051                |
| Smarter Workplaces                        | 14,418           | 7,200              | 469,519         | 462,319  | 1,076,431        | 1,062,013            | -1,062,013         | 0                          | 0                    |
| Strategic Regeneration                    | 1,690,002        | 855,132            | 434,005         | -421,127 | 1,420,851        | -269,151             | -209,920           | 468,115                    | -10,956              |
| TOTAL<br>REGENERATION                     | 8,753,913        | 4,369,162          | 4,450,535       | 81,373   | 13,556,782       | 4,802,869            | -6,052,221         | 979,991                    | -269,361             |

- 2 <u>Capital Outturn 2012/13 Regeneration Directorate</u>
- 2.1 The forecast capital outturn for 2012/13 for the schemes under the remit of this panel is an under spend against budget of £1.941m, of which £1.810m will be requested to be carried forward into 2013/14. Table 2 provides a summary by service, and a detailed financial analysis by scheme is shown in **Appendix 3**.

| Table 2 - Forecast Capital Outturn 2012/13 |             |           |            |            |                  |            |  |  |  |
|--|-------------|-----------|------------|------------|------------------|------------|--|--|--|
|  | Total Spend |           | Year-end   | Forecast   | Over/<br>(Under) | Carry      |  |  |  |
|  | Budget      | To Date   | Forecast   | Variance   | Spend            | Forward    |  |  |  |
| Service Area                               | £           | £         | £          | £          | £                | £          |  |  |  |
| Mainstream Resources                       |             |           |            |            |                  |            |  |  |  |
| Property Services                          | 10,047,968  | 2,939,837 | 9,917,557  | -130,411   | -130,411         | 0          |  |  |  |
| Development & Delivery                     | 3,549,587   | 483,100   | 2,649,287  | -900,300   | 0                | -900,300   |  |  |  |
| Housing Services                           | 3,009,322   | 586,489   | 3,009,322  | 0          | 0                | 0          |  |  |  |
| Strategic Regeneration                     | 844,000     | 0         | 844,000    | 0          | 0                | 0          |  |  |  |
| Sub Total                                  | 17,450,877  | 4,009,426 | 16,420,166 | -1,030,711 | -130,411         | -900,300   |  |  |  |
| Other Resources                            |             |           |            |            |                  |            |  |  |  |
| Property Services                          | 4,095       | 4,095     | 4,095      | 0          | 0                | 0          |  |  |  |
| Development & Delivery                     | 3,443,956   | 110,005   | 2,533,792  | -910,164   | 0                | -910,164   |  |  |  |
| Housing Services                           | 1,561,481   | 499,338   | 1,561,481  | 0          | 0                | 0          |  |  |  |
| Strategic Regeneration                     | 2,906,800   | 104985    | 2,906,800  | 0          | 0                | 0          |  |  |  |
| New Deal                                   | 0           | -55,050   | 0          | 0          | 0                | 0          |  |  |  |
| Sub Total                                  | 7,916,332   | 663,373   | 7,006,168  | -910,164   | 0                | -910,164   |  |  |  |
|  |             |           |            |            |                  |            |  |  |  |
| Total Regeneration                         | 25,367,209  | 4,672,799 | 23,426,334 | -1,940,875 | -130,411         | -1,810,464 |  |  |  |

# **Appendix 1 – Analysis of Variances**

| Appendix 1 – Analysis of Reasons for Variances |  |           |  |  |  |
|--|--|-----------|--|--|--|
| Service  | Reason/ Explanation for Variance   | Variance  |  |  |  |
| Development & Delivery                         | Under spends on salary costs.  | 1,531     |  |  |  |
| Development & Delivery - Markets               | Under spends on salary, temporary staff budgets and supplies & services.   | (133,762) |  |  |  |
| Building Control                               | Under spend on salaries.   | (24,594)  |  |  |  |
| Development Management                         | Under recovery of planning fee income due to falling demand for big works.   | 294,633   |  |  |  |
| Planning Services                              | Under spends on salaries and supplies & services to help mitigate the fee income shortfall.                                      | (56,183)  |  |  |  |
| Planning Policy                                | Over spend on data retention & collection costs.   | 7,302     |  |  |  |
| Asset Management                               | Shortfall on fee income (due to lower level of asset disposals.)   | 39,354    |  |  |  |
| Building Services                              | Under spends on repairs & security within property maintenance & redundant buildings. Fee income shortfall in building services. | (246,456) |  |  |  |
| Design & Project Management                    | Under spend on salary costs.   | (99,851)  |  |  |  |
| Facilities Management                          | Lower repairs & premise costs on central office accommodation & caretakers houses offset by additional roof works.               | (48,430)  |  |  |  |
| Regeneration Management                        | Reduced fee from Black Country Consortium offset by contribution to Black Country director of transport post.                    | 8,051     |  |  |  |
| Strategic Regeneration                         | Under spends on supplies & services.   | (10,956)  |  |  |  |
| Total Variance                                 |  | (269,361) |  |  |  |

# Appendix 2 – Financial Risks

| Potential risk  | Lowest cost | Risk | Highest<br>cost | Risk | Estimated exposure |
|---|-------------|------|-----------------|------|--------------------|
|   | £'000       |      | £'000           |      | £'000              |
| REGENERATION  |             |      |                 |      |                    |
|   |             |      |                 |      |                    |
| Markets - reduction in income                           | 0           | L    | 50              | L    | 50                 |
| Housing Benefits – reduction in income                  | 0           | L    | 50              | L    | 50                 |
| Planning fees – reduction in income                     | 0           | М    | 50              | М    | 50                 |
| Design and project management fee – reduction in income | 0           | L    | 100             | L    | 100                |
| Property maintenance – emergency repairs required       | 0           | L    | 100             | L    | 100                |
|   |             |      |                 |      |                    |
| Total Regeneration                                      | 0           |      | 350             |      | 350                |

Appendix 3 – Capital by scheme

| Appendix 5 – Capital by   | Total      | Spend     | Forecast   | Forecast   | Over/            | Carry       |
|---|------------|-----------|------------|------------|------------------|-------------|
| MAINSTREAM SCHEMES  | Budget     | To Date   | Spend      | Variance   | (under)<br>spend | Forwar<br>d |
|   | £          | £         | £          | £          | £                | £           |
| Property Services   |            |           |            |            |                  |             |
| Asbestos removal  | 155,000    | 18,242    | 155,000    | 0          | 0                | 0           |
| Control of legionella   | 275,000    | 76,256    | 275,000    | 0          | 0                | 0           |
| Darlaston baths roof  | 92,970     | 15,470    | 92,970     | 0          | 0                | 0           |
| Demolition of redundant buildings   | 200,000    | 27,330    | 200,000    | 0          | 0                | 0           |
| Fire risk assessment  | 230,947    | 6,187     | 230,947    | 0          | 0                | 0           |
| Freer Street structural works   | 71,853     | 7,245     | 71,853     | 0          | 0                | 0           |
| Planned property maintenance  | 450,000    | 114,606   | 450,000    | 0          | 0                | 0           |
| Refurbishment of Leckie Sons of Rest  | 23,266     | 12,669    | 23,266     | 0          | 0                | 0           |
| Shop maintenance  | 120,000    | 1102.93   | 120,000    | 0          | 0                | 0           |
| Statutory testing of buildings  | 300,000    | 102,435   | 300,000    | 0          | 0                | 0           |
| Green Lane Hostel   | 78,971     | 78,560    | 78,560     | -411       | -411             | 0           |
| Green Rivers  | 185,000    | 0         | 185,000    | 0          | 0                | 0           |
| Walsall Council House - Improvements  | 302,375    | 33,732    | 302,375    | 0          | 0                | 0           |
| Land at Pelsall Lane  | 130,000    | 0         | 0          | -130,000   | -130,000         | 0           |
| New Council Depot - land exchange   | 1,620,000  | 24,841    | 1,620,000  | 0          | 0                | 0           |
| Smarter Workplaces - ICT  | 72,588     | 72,588    | 72,588     | 0          | 0                | 0           |
| Smarter Workplaces - ICT  | 259,000    | 252,719   | 259,000    | 0          | 0                | 0           |
| Smarter Workplaces - Programme<br>Manager<br>Smarter Workplaces - Workplace | 728,862    | 208,100   | 728,862    | 0          | 0                | 0           |
| Solutions   | 1,001,446  | 237,550   | 1,001,446  | 0          | 0                | 0           |
| Smarter Workplaces - Property   | 2,595,358  | 1,650,202 | 2,595,358  | 0          | 0                | 0           |
| Investment in ICT Technology to support smarter workplace                   | 1,155,332  | 0         | 1,155,332  | 0          | 0                | 0           |
|   | 10,047,968 | 2,939,837 | 9,917,557  | -130,411   | -130,411         | 0           |
| Development & Delivery Enabling works of office dev't (Gigaport)            | 650,000    | 175       | 49,700     | -600,300   | 0                | 600,300     |
| Regenerating Walsall  | 843,146    | 116,135   | 543,146    | -300,000   | 0                | 300,000     |
| New Homes Bonus   | 2,056,441  | 366,790   | 2,056,441  | 0          | 0                | 0           |
|   | 3,549,587  | 483,100   | 2,649,287  | -900,300   | 0                | 900,300     |
| Housing   |            |           |            |            |                  |             |
| Aids & adaptations  | 2,009,322  | 522,996   | 2,009,322  | 0          | 0                | 0           |
| Health through warmth   | 1,000,000  | 63,493    | 1,000,000  | 0          | 0                | 0           |
| Ŭ   | 3,009,322  | 586,489   | 3,009,322  | 0          | 0                | 0           |
| Strategic Regeneration  |            | ,         | -,,        |            |                  |             |
| Darlaston SDA   | 844,000    | 0         | 844,000    | 0          | 0                | 0           |
| Daliastoli SDA  | 044,000    | 0         | 044,000    | 0          | 0                | <u> </u>    |
| Total Mainstream Regeneration   | 17,450,877 | 4,009,426 | 16,420,166 | -1,030,711 | -130,411         | 900,300     |

|   | Total     | Spend   | Forecast  | Forecast | Over/   | Carry    |
|---|-----------|---------|-----------|----------|---------|----------|
|   |           |         |           |          | (under) | _        |
| OTHER RESOURCES SCHEMES                             | Budget    | To Date | Spend     | Variance | spend   | Forward  |
|   | £         | £       | £         | £        | £       | £        |
| Property Services                                   |           |         |           |          |         |          |
| Collingwood Centre Car Park                         | 4,095     | 4,095   | 4,095     | 0        | 0       | 0        |
| Development & Delivery                              |           |         |           |          |         |          |
| Bridge Street/ Ablewell Street THI                  | 58        | 58      | 58        | 0        | 0       | 0        |
| Darlaston SDA - Moxley & Whitworth Close            | 12,131    | 2,438   | 12,131    | 0        | 0       | 0        |
| Willenhall THI – Heritage Lottery Fund              | 775,259   | 53,355  | 120,177   | -655,082 | 0       | -655,082 |
| Willenhall THI – VIEW contribution                  | 375,259   | 53,355  | 120,177   | -255,082 | 0       | -255,082 |
| Walsall Town Centre 'Way Finding                    | 04.040    | 000     | 04.040    |          |         | 0        |
| Project' Black Country Property Investment          | 31,249    | 800     | 31,249    | 0        | 0       | 0        |
| Programme   | 2,250,000 | 0       | 2,250,000 | 0        | 0       | 0        |
|   | 3,443,956 | 110,005 | 2,533,792 | -910,164 | 0       | -910,164 |
| Housing   | ·         | ,       | , ,       | -        |         | ·        |
| Disabled Facilities grant                           | 1,351,000 | 499,338 | 1,351,000 | 0        | 0       | 0        |
| Kickstart   | 187,008   | 0       | 187,008   | 0        | 0       | 0        |
| Contributions to Aids and Adaptations               | ŕ         |         | ·         |          |         |          |
| (mainstream)  | 5,111     | 0       | 5,111     | 0        | 0       | 0        |
| Contributions to Health Through Warmth (mainstream) | 18,362    | 0       | 18,362    | 0        | 0       | 0        |
|   | 1,561,481 | 499,338 | 1,561,481 | 0        | 0       | 0        |
| Strategic Regeneration                              |           |         |           |          |         |          |
| Darlaston SDA                                       | 2,875,000 | 104,985 | 2,875,000 | 0        | 0       | 0        |
| Congestion Target Delivery Fund                     | 31,800    | 0       | 31,800    | 0        | 0       | 0        |
|   | 2,906,800 | 104,985 | 319,300   | 0        | 0       | 0        |
|   |           |         | ·         |          |         |          |
| New Deal for Communities                            | 0         | -55,050 | 0         | 0        | 0       | 0        |
|   |           |         |           |          |         |          |
| Total Other Resources                               | 7,916,332 | 662 272 | A A19 669 | 010.464  | 0       | 010.464  |
| Regeneration  | 1,910,332 | 663,373 | 4,418,668 | -910,164 | 0       | -910,164 |

THI – Townscape Heritage Initiative SDA – Strategic Development Area VIEW - Visionary Investment Enhancing Walsall