## **UPDATE: September 2016**

-		Oct 2015				Jan 2016				Sept 2016				OVERVIEW	
		Impact Likeli- Risk Score				Impact Likeli- Risk Score									
Description of Risk	Risk Owners		hood	Rating	Priority	•	hood	Rating	Priority		hood	Rating	Priority	Trend	Current Status
FINANCE															
The aims and objectives of the Corporate Plan may not be fully delivered because of the reduction in government funding; the rising costs of services; and the cause and effect of demographics and demand management. - Medium term financial plan, Corporate Plan, Walsall Plan, key service area operational plans, detailed delivery plans.	Chief Finance Officer (JW)	4	4	16	Н	4	3	12	М	4	3	12	М	Ŷ	
Failure to manage institutional and individual change - Downsizing council activity, service reviews, change management challenges, scrutiny process.	Chief Executive (PS)	3	5	15	н	3	5	15	н	3	5	15	н	¢	R
PROCESSES & GOVERNANCE															
Data control Information (data) management, ICT, cyber risk.	Chief Finance Officer (JW)	3	6	18	Н	3	6	18	н	3	6	18	н	ţţ	R
Failure to implement the new case management system (Mosaic) for Children and Social Care and Inclusion (SCI) within the identified timescales	Executive Director (Children's Services) (DH)	3	4	12	М	3	4	12	М	3	4	12	М	¢	
PARTNERSHIP WORKING															
Partnership working (Local) - Borough Management Team / Partnership Tasking and Co-ordination Group, six Area Partnerships.	Head of Business Change (PG)	3	4	12	М	3	4	12	М	3	5	15	Н	仓	R
Partnership working (regional) - Local Enterprise Partnership (LEP), Black Country LEP/Consortium, Local Growth Fund, City Deal, Combined Authority, Devo Deal.	Executive Director (Economy & Environment) (SN)	3	4	12	Μ	3	4	12	М	3	3	9	М	Û	
West Midlands Combined Authority	Chief Executive (PS)	3	3	9	М	3	3	9	М	3	3	9	М	ŧ	
Loss of community cohesion - Community Safety Plan 2014-17, Walsall Community Cohesion/Prevent Plan, Walsall Community Safety Partnership, Walsall CONTEST group, inter agency working.	Head of Business Change (PG)	3	4	12	М	3	4	12	М	3	4	12	М	ţ	
PARTNERSHIP WORKING [Cont'd]															
Failure to safeguard children - Children Safeguarding Board, multi-agency partnership working; multi-agency safeguarding hub (MASH). of 2	Executive Director (Children's Services) (DH)	3	4	12	М	3	4	12	М	3	4	12	М	¢	
	ANCE The aims and objectives of the Corporate Plan may not be fully delivered because of the reduction in government funding; the rising costs of services; and the cause and effect of demographics and demand management Medium term financial plan, Corporate Plan, Walsall Plan, key service area operational plans, detailed delivery plans. Failure to manage institutional and individual change Downsizing council activity, service reviews, change management challenges, scrutiny process. CESSES & GOVERNANCE Data control Information (data) management, ICT, cyber risk. Failure to implement the new case management system (Mosaic) for Children and Social Care and Inclusion (SCI) within the identified timescales CTNERSHIP WORKING Partnership working (Local) - Borough Management Team / Partnership Tasking and Co-ordination Group, six Area Partnerships. 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Chief Finance Officer (JW)         Failure to implement the new case management system (Mosaic) for Children and Social Care and Inclusion (SCI) within the identified timescales       Executive Director (Children's Services) (DH)         THERSHIP WORKING       Head of Business Change (PG)       Executive Director (Economy & Environment) (SN)         Partnership working (Local) - Local Enterprise Partnership (LEP), Black Country LEP/Consortium, Local Growth Fund, City Deal, Combined Authority, Devo Deal.       Head of Business Change (PG)         West Midlands Combined Authority       Chief Executive (PS)         Loss of community cohesion Community Safety Plan 2014-17, Walsall Community Safety Plan	Description of Risk         Risk Owners           ANCE         The aims and objectives of the Corporate Plan may not be fully delivered because of the reduction in government funding; the rising costs of services; and the cause and effect of demographics and demand management. - Medium term financial plan, Corporate Plan, Walsall Plan, key service area operational plans, detailed delivery plans.         Chief Finance Officer (JW)         4           Failure to manage institutional and individual change         Chief Executive (PS)         3           Downsizing council activity, service reviews, change management challenges, scrutiny process.         Chief Finance Officer (JW)         3           Data control Information (data) management, ICT, cyber risk.         Chief Finance Officer (JW)         3           Failure to implement the new case management system (Mosaic) for Children and Social Care and Inclusion (SCI) within the identified timescales (DH)         3         3 <b>EXECUTIVE Director</b> (Children's Services) (DH)         3         3         3           Partnership working (Local) - Servicey Management Team / Partnership Tasking and Co-ordination Group, six Area Partnerships.         Head of Business Change (PG)         3           Partnership working (regional) - Local Enterprise Partnership (LEP), Black Country LEP/Consortium, Local Growth Fund, City Deal, Combined Authority. Devo Deal.         Head of Business Change (PG)         3           West Midlands Combined Authority CONTEST group, inter agency working.         Head of Business Change (PG) <t< td=""><td>Description of Risk         Risk Owners         Impact Impact         Likeli- hood           ANCE         The aims and objectives of the Corporate Plan may not be fully delivered because of the reduction in government funding; the rising costs of services; and the cause and effect of demographics and demand management. - Medium term financial plan, Corporate Plan, Walsall Plan, key service area operational plans, detailed delivery plans.         4         4           Failure to manage institutional and individual change Downsizing council activity, service reviews, change management challenges, scrutiny process.         Chief Executive (PS)         3         5           Deta control Information (data) management, ICT, cyber risk.         Chief Finance Officer (JW)         3         6           Failure to implement the new case management system (Mosci) for Children and Social Care and Inclusion (SCI) within the identified timescales         Executive Director (Children's Services) (DH)         3         4           Ratnerships         Partnership working (Local) - Local Enterprise Partnership Tasking and Co-ordination Group, six Area Partnerships Partnership (LEP), Black Country LEP/Consortium, Local Growth Fund, City Deal, Combined Authority, Devo Deal.         Executive Director (Chief Executive (PS)         3         4           West Midlands Combined Authority         Chief Executive (PS)         3         4           West Midlands Combined Authority         Chief Executive (PS)         3         4           West Midlands Combined Authority Contres T group, in</td><td>Description of Risk         Risk Owners         Impact Impact Likeli- hood         Likeli- Rating           ANCE         The aims and objectives of the Corporate Plan may not be fully delivered because of the reduction in government funding; the rising costs of services; and the cause and effect of demographics and demand management. - Medium term financial plans. detailed delivery plans.         Chief Finance Officer (JW)         4         4         16           Failure to manage institutional and individual change         Chief Executive (PS)         3         5         15           Occesses         Countrol activity, service reviews, change management challenges, scrutiny process.         Chief Executive (PS)         3         6         18           Failure to implement the new case management system (Mosaic) for Children and Social Care and Inclusion (SCI) within the identified timescales (Chief Finance Officer (JW)         3         6         18           Partnership working (Local) - Borough Management Team / Partnership Tasking and Co-ordination Group, six Area Partnership working (regional) - Local Enterprise Partnership (LEP), Black Country LEP/Consortium, Local Growth Fund, Chief Executive Director (Exponsed Lentroprise Partnership (LEP), Black Country LEP/Consortium, Local Growth Fund, Chief Executive (PG)         3         4         12           West Midlands Combined Authority         Chief Executive (PG)         3         3         9           Loss of community Safety Partnership, Community Safety Partnership, Walsail Community Safety Partnership, Walsail Co</td><td>Description of Risk         Risk Owners         Impact         Likeli hood         Risk Rating         Score Priority           ANCE E         The aims of objectives of the Corporate Plan may not be fully delivered because of the reduction in government funding; the rising costs of services; and meand management. - Medium term financial plan. 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Head of Business Change (PG)         3         4         12         M           Uses ti dialands Combined Authority         Chief Executive (PS)         3         3         9         M           Loss of community Safety Paranschip, (LEP), Black Community Safety Partnership,</td><td>Description of Risk         Risk Owners         Impact         Likeli- hood         Risk Rating         Score Priority         Impact           ANCE         The aims and objectives of the Corporate Plan may not be fully delivered because of the reduction in government funding: the rising costs of services; and the cause and effect of demographics and demand management. - Medun term financial plan, detailed delivery plans.         Chief Finance Officer (JW)         4         4         16         H         4           Failure to manage institutional and individual change management challenges, scrutiny process.         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Chief Finance Officer (JW)         3         6         18         H         3           Failure to implement the new case management inclusion (SCI) within the identified timescales         Chief Finance Officer (JW)         3         4         12         M         3           Failure to implement the new case management Change (PG)         3         4         12         M         3           Partnerships (Control LEPCoroptium, Local Growth Fund, Contry LE</td><td>Description of RiskRisk OwnersImpactLikeli- hoodRisk RatingScore PriorityImpactLikeli- hoodANCEThe aims and objectives of the Corporate Plan may not be fully delivered because of the reduction in government fundings the rising costs of services; and the cause and effect of demographics and demand management. - Medium term financial plan, Corporate Plan, Walsall Plan, key service area operational plans, detailed delivery plans.Chief Finance Officer (JW)4416H43Failure to manage institutional and individual change management challenges, scrutiny process.Chief Finance (PS)3515H35OCESSES &amp; GOVERNANCEChief Finance (PS)3618H36Data control information (data) management stytem (Mosaic) for Children and Social Care and parking and Co-ordination Group, six Area Pathership working (regional) - Local Enterprise Pathership Control (ICH) within the identified timescalesChief Executive Director (Childrens Services) (DH)3412M34Restring and Co-ordination Group, six Area Pathership working (regional) - Local Enterprise Pathership (CPG)Head of Business Change (PG)3412M34Vest Midlands Combined AuthorityChief Executive Director (Chidrens Services) (DH)3412M34Vest Midlands Combined AuthorityChief Executive Director (Chief Res Conning Safety Pathership, Walsall Conning Safety Pathership, Walsall</td><td>Description of Risk         Risk Owners         Impact Impact         Likoli- Nood         Risk Rating         Score Priority         Impact Indext Need Rating         Impact Rating         Likoli- Rating         Risk Rating         Risk Rating           Failure to manage unsitutional and individual domage management challenges, scrutiny process.         Chief Finance Officer (JW)         3         5         15         H         3         5         15           Data control Information (data) management. ICT, cyber risk.         Chief Finance Officer (JW)         3         6         18         H         3         6         18           Failure to implement the new case management inclusion (SCI) within the identified mescales (CH) (DH)         3         4         12         M         3         4         12           Pathership working (Leca) - Local Ente</td><td>Description of RiskRisk OwnersImpactLikeli- hoodRisk RatingScore PriorityANCEThe aims and objectives of the Corporate Plan may note fully delivers of the Corporate Plan may note fully delivers of the Corporate Plan. Meducine in government funding: the raing casts of encograde Plan. Key service area operational plans. 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## UPDATE: September 2016

Appendix 1(i)

			Oct 2015				Jan 2016				Sept 2016				OVERVIEW	
No.	Description of Risk	Risk Owners	Impact	Likeli- hood	Risk Rating	Score Priority	Impact	Likeli- hood	Risk Rating	Score Priority	Impact	Likeli- hood	Risk Rating	Score Priority	Trend	Current Status
20b	Failure to safeguard vulnerable adults - Adult Safeguarding Board, multi-agency partnership working.	Interim Executive Director (Social Care & Inclusion) (KS)	3	4	12	М	3	4	12	М	3	4	12	М	ţ	
CHANGE ACTIVITY (external factors)																
11	Demographic Change - Adult health and social care plans, Better Care Fund Plan, demographic reviews, medium/long term financial planning; cross directorate and partner working.	Interim Executive Director (Social Care and Inclusion) (KS)	3	4	12	М	3	4	12	М	3	4	12	Μ	ŧ	