

Cabinet – 18 January 2006

Draft Capital Programme 2006/7 – 2010/11

Portfolio: Councillor J G O'Hare – Deputy Leader

Service Area: Corporate finance

Wards: All

Forward Plan: No

Summary of report

This report presents the draft capital programme for 2006/7 – 2010/11 to enable further scrutiny and revision before the final draft is presented to cabinet to formulate budget recommendations to full council for the budget to be set on 6 March 2006.

Recommendations

1. That the draft capital programme set out in this report be noted, endorsed and referred for scrutiny and to officers for finalisation, and the final version be brought for reconsideration to the cabinet meeting of 8 February.

Resource and legal considerations

The current draft capital programme for 2006/7 totals £67.985m and comprises mainstream schemes of £27.344m and non-mainstream (ie: grant funded) projects of £40.641m. This is proposed to be funded by £9.845m supported borrowing, £7.219m of unsupported borrowing, £10.280m of capital receipts and £40.641m of capital grants, representing a balanced programme. The leasing programme is proposed to be £10.348m, the revenue implications (£2.023m) being reflected in the draft revenue budget. The capital programme is constructed within the principles outlined in the council's approved capital strategy. Again this year, bids exceeded available resources by £6m. Realistically this means that bids scoring lower than 65 points are unlikely ever to be funded unless significant new capital resources are identified. **Appendix 1** is a glossary of terms.

The Prudential Code requires councils to set capital programmes for a 3-year period. It is recognised that a longer-term view better supports strategic planning, vfm considerations and delivery of the council vision, so this report proposes a 5-year programme.

Citizen impact

Due to the diverse nature of capital investment and expenditure, each capital scheme impacts on different residents in different ways according to their use of council facilities, infrastructure and services.

Cabinet approved the current capital strategy on 19 October 2005. This strategic document drives the construction and management of the capital programme. The strategy reflects and enables delivery of the council's vision and priorities and it is important to ensure that recommended and approved schemes deliver that aim. It also requires the council to optimise successful working with partners. Examples of this are schemes delivered through the Borough Strategic Partnership, the primary care trust, registered social landlords, the urban regeneration company and regionally with other councils.

Community safety

Some schemes e.g. alley gating, have a positive impact on community safety.

Environmental impact

Capital investment schemes impact positively on the environment in different ways according to the nature of the specific scheme.

Performance and risk management issues

Risk issues vary according to each individual scheme. For example, the risk management scheme contributes to the reduction and mitigation of many risks. Other investment in infrastructure improves the quality of services and performance and reduces risk. Other schemes seize opportunities to improve facilities, services and performance.

Performance of the delivery of the capital programme is regularly monitored both within relevant services and corporately. Each capital project has a named individual who is accountable for delivering his/her capital scheme(s) on time, to standard, and within budget. Regular reports are produced to enable this to be monitored at a strategic and directorate level, and individually within the IPM regime.

Equality implications

None directly relating to this report.

Consultation

In line with the capital strategy, the draft programme has been constructed using capital proposal forms submitted by services. Comprehensive budget consultation has also taken place with residents, service users and other stakeholders including business and employees. Consultation feedback is reported elsewhere on tonight's agenda.

Vision 2008

Each capital scheme is assessed for its contribution to delivering the Council's vision. The capital strategy reflects the following key areas of capital expenditure. The references in *italics* demonstrate which of the council's vision priorities each theme contributes to.

- Education – *make our schools great*
- Housing – *sustaining a better place to live and work, strengthen the local economy, ensure all people are safe and secure.*
- Social Care and Supported Housing – *make Walsall a healthy and caring place*
- Transport – *Make it easier for people to get around, ensure all people are safe and secure, strengthen the local economy*
- Regeneration - *make it easier for people to get around, strengthen the local economy*
- Other services – *ensure a clean and green borough, listen to what people want*
- Communication and ICT infrastructure – *make it easier to access local services, transform Walsall into an excellent local authority*

1. Detailed Capital Programme 2006/7 – 2010/11

The capital programme is presented in three parts:

- Mainstream programme - funded through capital borrowing and receipts.
- Non-mainstream programme - funded from capital grants.
- Leasing programme – funded from revenue.

1.2 Mainstream Programme

1.2.1 Funding Available

Table 1 shows estimated resources available to fund the mainstream capital programme in each of the next five years.

Table 1 - Estimated mainstream capital resources 2006/07 to 2010/11					
Category	2006/7 £m	2007/8 £m	2008/9 £m	2009/10 £m	2010/11 £m
Supported borrowing	9.845	11.467	11.467	11.467	11.467
Unsupported borrowing	7.219	5.467	3.222	1.815	1.427
Total borrowing	17.064	16.934	14.689	13.281	12.894
Capital receipts	10.280	9.307	5.516	5.000	4.000
Total	27.344	26.240	20.205	18.281	16.894

Government have announced 2006/7 capital expenditure funding allocations totalling £9.845m. Support for housing capital investment will no longer be provided through the RSG system, instead work on private housing and other housing activity will be provided in the form of a capital grant. The value of this grant has not yet been received. It is assumed that the grant for 2006/7 will be in line with the current allocation of c£3.5m. For all subsequent years it is assumed that supported borrowing will continue at 2006/7 levels. Capital receipt projections in **table 1** are based on the best professional estimates of property colleagues, and include those carried forward from 2005/6. More details appear in **appendix 2**.

1.2.2 Capital Schemes

Service bids were objectively scored using the model shown in **table 2**. The higher the score, the more valuable a scheme it is considered to be, and therefore more likely to be funded.

Table 2 - Mainstream draft capital programme – scoring model				
Weighting (A)	Requirement (B)	Rating (C)	Score	Max Score
5	Unavoidable expenditure	Max 5	A x C	25
3	Match funding available	Max 5	A x C	15
5	Council priorities and vision	Max 8	A x C	40
1	Value for money / performance measures	Max 5	A x C	5
1	Specified linkages to other projects	Max 5	A x C	5
1	Identified service priority	Max 6	A x C	6
1	Risk to council if not funded	Max 10	A x C	10
Total score				106

Some capital scheme categories must go ahead as summarised in **table 3** overleaf. However, some of these projects could be flexed in terms of value and timing of spend. See **appendix 3** for further details of the projects.

Table 3 - Capital schemes that must be supported					
	2006/7 £m	2007/8 £m	2008/9 £m	2009/10 £m	2010/11 £m
Supported borrowing allocations	7.161	6.467	6.467	6.467	6.467
Rolling programme "must dos"	5.124	5.134	5.144	5.144	5.144
LSVT planned use of resources	0.113	0.115	0.117	0.000	0.000
Unsupported borrowing from 2005/6	5.500	2.000	2.000	0.500	0.000
2005/6 programme commitments	5.086	4.160	3.485	3.485	3.275
Total	22.984	17.876	17.213	15.596	14.886

Reasons why these categories of schemes must go ahead:

- Supported borrowing – specific allocations for education and the West Midlands regional transport plan. The Council will be criticised if it does not allocate resources to this area.
- Rolling programme - annual commitments that must be in the capital programme though the amounts may be varied.
- LSVT plan specific - schemes whereby under the LSVT approved cost neutrality model housing capital receipts are planned to be used.
- Unsupported borrowing – Highways maintenance prudential borrowing, major repairs to non-educational premises, backlog in school building repairs and environmental regeneration, approved in setting the 2005/6 budget.
- Committed programme - projects that have been commenced and funding in 2006/7 is required for their completion.

Appendix 3 lists mainstream capital bids submitted of £33.459m, including those set out in **table 3**. Bids are funded from a combination of capital receipts, supported borrowing, and unsupported borrowing via the prudential code. A professional officers group used the capital strategy and the scoring model to assess all capital proposals. **Table 4** summarises the schemes proposed to be funded and those not to be funded.

Table 4 - Capital schemes £m					
Scheme Category	2006/7 £m	2007/8 £m	2008/9 £m	2009/10 £m	2010/11 £m
Must support (table 3)	22.984	17.876	17.213	15.596	14.886
Generate other funds	0.383	2.573	0.045	0.000	0.000
Sub total	23.366	20.448	17.258	15.596	14.886
New unsupported borrowing *	1.719	3.467	1.222	1.315	1.427
Other new bids recommended for funding	2.259	2.325	1.725	0.725	0.725
Total recommended for funding	27.344	26.240	20.205	17.635	17.038
New schemes on the "reserve list"	4.235	4.913	11.579	2.212	0.320
Schemes not recommended for funding	1.880	0.000	0.000	0.000	0.000
Total recommended to be unfunded	6.115	4.913	10.579	2.212	0.320
Total bids	33.459	31.153	30.784	19.847	17.358

* See section 1.2.3 - new unsupported borrowing has revenue implications.

Table 5 overleaf shows the level of resources available against the demand for funding.

Table 5 – available capital resources versus capital spend demand					
	2006/7 £m	2007/8 £m	2008/9 £m	2009/10 £m	2010/11 £m
Total must dos (table 3)	22.984	17.876	17.213	15.596	14.886
Total resources (table 1)	27.344	26.240	20.205	18.281	16.894
Funding available for new starts	4.360	8.365	2.992	2.686	2.008
New bids recommended for funding	4.360	8.365	2.992	2.040	2.152
Funding Headroom / (shortfall)	0.000	0.000	0.000	0.646	-0.144

Whilst the overall demand for resources exceeds those available, schemes deemed to be a high priority in terms of meeting the Council's vision and priorities and therefore recommended for funding, can be funded, representing a balanced programme in 2006/7 and the following two years. There is some further headroom in 2009/10 and a small shortfall in 2010/11 which is currently considered manageable. Meanwhile it will be important to seek to generate additional receipts through robust management of our property portfolio.

1.2.3 Prudential Code (unsupported borrowing)

The 2005/6 capital programme included the following prudential code schemes:

- Daw End Mine – originally £3m in 2005/6, subsequently changed to £1.5m per year for 2 years
- School building repairs - £5m over 2 years (£2m 2005/06 and £3m in 2006/07)
- Non-education premises repairs - £5m over 2 years (£3m 2005/06 and £2m in 2006/07)
- Regenerating Walsall - £1m per annum for 5 years.

It is appropriate to review the use of Prudential Code funding before we enter the third year of being able to utilise this regime, and make further decisions on allocations based on current and emerging priorities. This review has resulted in a recommendation to change two of the original approvals as described below.

Daw End Mine – the original allocation of £3m in 2005/06 represented the estimated 20% matchfunding against an external grant of £15m for remedial works at the Daw End mine site. The timing and value of the grant was uncertain, so the prudential code represented an economic method of funding to secure a rare significant external funding opportunity and resolve a major issue. A year later, we have not received the grant, and there remains some uncertainty of the value or the proportion the council would be expected to pay. Should the matchfunding requirement from the council be significantly higher, this would be unaffordable. However, work continues to secure the external grant and the prudential code remains an economic method of funding, therefore it is recommended that we re-phase the programme to secure the grant in 2007/8 and 2008/9, thereby distributing the match funding requirement, should external grant be secured, over two years.

Regenerating Walsall – this scheme sought to provide the required financial flexibility to facilitate the regeneration of key sites within the Borough, in the context of emerging regeneration frameworks. This involves, for example, site assembly, investment in joint venture vehicles and other pre-development activities. Opportunities to lever in additional external investment and/or maximise the value of sites and assets, and thereby increasing returns for the Council, is a key objective of the scheme. This investment is anticipated to be more than self-financing. As at 31.03.06, £0.5m is expected to have been spent

against this allocation. Meanwhile, over the last year we have pursued GOWM approval for the waiver of potential clawback of a capital receipt arising from the Town Wharf development. This has proved successful and we have now received GOWM approval for the receipt of £2.3m to be retained for investment in specific regeneration initiatives. This reduces the need for the original allocation and it is proposed to amend this to £0.5m. The Town Wharf receipt does, however, have conditions attached, including a use by date of March 2008. Currently, no further schemes within the draft programme would meet the conditions of use. Discussions are taking place to determine the remaining use of the receipt and this will be included within the final capital programme to Cabinet in February.

The net result of the above recommendations is a reduction of £2m in 2006/7 in capital schemes funded from unsupported borrowing from £7.5m to £5.5m.

The 2006/7 capital programme identifies new schemes of £1.719m suitable for funding from unsupported borrowing through the prudential code (**table 6**). These relate to ICT based projects required to support the council in achieving excellence. This also shows the cost of servicing the debt and the notional impact on council tax. However, in reality the council's budget is set in totality and is funded from a range of sources, including grant and business rates, with council tax representing approximately 15.5% of the total funding. In 2006/7 there would be a part year effect, as borrowing would not be drawn down immediately at the commencement of the year. Furthermore, this cost is more than offset by the reductions to the Prudential Code schemes outlined in the previous paragraph.

Table 6 – Capital Schemes fundable from unsupported borrowing								
Scheme	Value £m	Life- span	Annual impact			Part year impact 2006/7		
			Cost £m	Ctax £	Ctax %	Cost £m	Ctax £	Ctax %
Corporate PC refresh programme	0.504	5	0.123	1.59	0.14	0.062	0.80	0.07
Corporate printer refresh programme	0.116	5	0.028	0.37	0.03	0.014	0.18	0.02
Corporate server refresh programme	0.190	10	0.028	0.36	0.03	0.014	0.18	0.02
Network resilience	0.050	5	0.012	0.16	0.01	0.006	0.08	0.01
Additional data storage	0.100	5	0.025	0.32	0.03	0.012	0.16	0.01
Document management phase II rollout	0.250	10	0.036	0.47	0.04	0.018	0.23	0.02
Disaster recovery and business continuity	0.075	5	0.018	0.24	0.02	0.009	0.12	0.01
Replacement telephony switches	0.050	5	0.012	0.16	0.01	0.006	0.08	0.01
Contact centre (40 seats)	0.384	5	0.094	1.21	0.10	0.047	0.61	0.05
Total	1.719		0.377	4.86	0.42	0.189	2.43	0.21

1.2.4 Summary

Table 7 overleaf summarises the mainstream capital programme for the next three years by directorate.

Table 7 - Mainstream capital expenditure by directorate						
Directorate	2006/7 £m	%	2007/8 £m	%	2008/9 £m	%
Children	5.815	21.27	4.524	17.24	1.997	9.88
Corporate	0.691	2.53	0.650	2.48	0.650	3.22
Neighbourhood	11.656	42.63	10.525	40.11	9.527	47.15
Regeneration	2.080	7.61	2.340	8.92	2.350	11.63
Social Care	5.383	19.69	4.734	18.04	4.459	22.07
Council - Wide	1.719	6.29	3.467	13.21	1.222	6.05
Total by directorate	27.344	100.00	26.240	100.00	20.205	100.00

1.3 Non-Mainstream Draft Programme

Appendix 4 shows the non-mainstream draft capital programme to 2010/11. In 2006/7 an estimated £40.641m of capital projects are to be funded from capital grants. If no grant is available to fund these schemes they will not go ahead. Estimates of grant-funded schemes must be accurate due to the implementation of the prudential system to prevent unnecessary amendment of prudential indicators during the financial year. **Table 8** summarises the proposals by directorate.

Table 8 – Non-mainstream capital expenditure by directorate						
Directorate	2006/7 £m	%	2007/8 £m	%	2008/9 £m	%
Children	13.643	33.57	20.745	47.48	0.181	0.88
Corporate	0.081	0.20	0.000	0.00	0.000	0.00
Neighbourhood	17.422	42.87	16.731	38.29	14.006	67.80
Regeneration	5.173	12.73	2.300	5.26	1.800	8.71
Social Care	4.323	10.64	3.920	8.97	4.670	22.61
TOTAL	40.641	100.00	43.696	100.00	20.657	100.00

1.4 Leasing

Leasing minimises the call on capital resources by spreading the acquisition cost over a number of years. Sufficient revenue funds are needed to finance operating leases. The 2006/7 leasing programme costs of £10.348m are analysed in **appendix 5**. The revenue implications of the leasing programme for 2006/7 are included in the draft revenue budget and total £2.023m in 2006/7.

The prudential system allows borrowing to fund the purchase of leased items. This expenditure would be treated as capital expenditure and not revenue. This would mean the council would buy the assets outright. The decision to lease or buy depends on several variables, for example, the costs of borrowing and the residual value of the asset at the end of its leased life. Prior to each drawdown, the council's leasing advisors produce a report and recommendations as to which financing approach is most appropriate. A vigorous evaluation is then carried out before a decision to lease or buy is made, ensuring value for money in line with best value principles.

The prudential system requires the setting of indicators for the likely level of capital expenditure each year. Decisions to lease or buy cause total expenditure to fluctuate during the year. Therefore regular monitoring reports to cabinet and EMT on the council's financial performance include prudential indicators.

Background papers

Capital bid forms, Capital strategy approved by cabinet on 19.10.05, Medium term financial strategy approved by cabinet on 30.11.05.

Contact officers

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Signed:

Signed:

Executive Director: Carole Evans

Portfolio Holder: Cllr J G O'Hare

Date: 11.01.06

Date: 11.01.06

TERM	DEFINITION
Asset	Capital items such as land, buildings, vehicles, equipment etc.
Capital Expenditure	This is defined in Section 40 of the Local Government and Housing Act, 1989. It includes spending on the acquisition or enhancement of assets.
Capital Financing	The costs of borrowing in order to finance the expenditure of the authority. Interest and principal debt repayments and debt management expenses.
Capital Grants	An amount of money provided by an external body to specifically fund capital expenditure. Capital grants are usually earmarked against a specific scheme or group of schemes.
Capital Programme	A list of proposed capital schemes showing how they are to be financed.
Capital Receipts	The proceeds from the disposal of land or other assets. Capital receipts can be used to fund new capital expenditure but cannot be used to finance revenue expenditure.
Capital Strategy	Document that drives the construction and management of the capital programme. The strategy reflects and enables delivery of the council's vision and priorities.
Draft Capital Programme (DCP)	The summary preliminary capital programme submitted to the Cabinet and Council. The Programme ceases being a "draft" once it is approved by Council.
Forecast	An estimate of the authority's spending for the next financial year.
General Fund	The main revenue fund of a Council. Day-to-day spending on services is met from the fund.
GOWM	Government Office West Midlands
Leasing	A method of financing capital expenditure by paying a "rental" from the revenue account to purchase capital equipment such as computers or vehicles.
LSVT	Large scale voluntary transfer – Walsall transferred its housing stock to Walsall housing group (WHG) / Walsall association of tenant management organisations (WATMOS) on 27 March 2003.
Prudential Code	A framework of policies and working practices to ensure that local authorities' capital investment plans are affordable, prudent and sustainable.
RSG	Revenue Support Grant. Funding provided to local authorities by Central Government to support expenditure.
SCE (R)	Supported Capital Expenditure (Revenue). The method the council receives Central Government support for capital expenditure included in the mainstream capital programme. This support will be provided through the council's Formula Spending Share.
SCE (C)	Supported Capital Expenditure (Capital). The method the council will receive Central Government support for capital expenditure included in the non-mainstream capital programme. This support will be provided through capital grants.

Table 1 : Borrowing requirements

	2006/07 £	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Specific Supported Borrowing:					
Education	3,748,825	1,451,578	1,451,578	1,451,578	1,451,578
Transport	5,797,000	5,015,000	5,015,000	5,015,000	5,015,000
Social Care	299,471	5,000,000	5,000,000	5,000,000	5,000,000
Total	9,845,296	11,466,578	11,466,578	11,466,578	11,466,578
Unsupported Borrowing (USB):					
Highways scheme approved in 2004/5	-	-	-	-	-
2005/6 approved schemes:					
Daw End mine	-	1,500,000	1,500,000	-	-
School building repair	3,000,000	-	-	-	-
Non education premises repairs	2,000,000	-	-	-	-
Regenerating Walsall	500,000	500,000	500,000	500,000	-
New USB	1,718,750	3,467,000	1,222,000	1,314,500	1,427,000
USB for prudential schemes	7,218,750	5,467,000	3,222,000	1,814,500	1,427,000
Total Funding for the Capital Programme	17,064,046	16,933,578	14,688,578	13,281,078	12,893,578

Table 2: Capital Receipts

	2006/07 £	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Brought Forward	6,002,654	4,022,782	715,990	199,990	199,990
Estimated receipts					
General Receipts	5,000,000	2,000,000	4,000,000	4,000,000	3,000,000
Education	2,000,000	3,000,000			
Regeneration	1,300,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Capital Receipts	14,302,654	10,022,782	5,715,990	5,199,990	4,199,990
Used to support the Capital Programme	10,279,872	9,306,792	5,516,000	5,000,000	4,000,000
Receipts Available for Carried Forward	4,022,782	715,990	199,990	199,990	199,990

NB £2.5m - from Town Wharf

Above assumes use of £0.3m to support existing DCP schemes - other regeneration schemes need to be identified

Directorate	Officer	Project	Vision priorities	Total score	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10	Cap 2010/11	Comments
Children	Susan Lupton	Schools access initiative	4,10	90	521,579	521,579	521,579	521,579	521,579	Supported borrowing - capital allocation
Children	Susan Lupton	New pupil places	4,10	90	916,056	929,999	929,999	929,999	929,999	Supported borrowing - capital allocation
Neighbourhood	Glyn Oliver	Local Transport Plan	1,2,3,6,8,10	90	5,599,000	5,015,000	5,015,000	5,015,000	5,015,000	Supported borrowing - capital allocation
Social Care	Margaret Wilcox	Mental Health	3,5,6,9	90	124,471	0	0	0	0	Supported borrowing - capital allocation
		Supported Borrowing allocations			7,161,106	6,466,578	6,466,578	6,466,578	6,466,578	
Social Care	Sue Byard	Disabled Facilities Grants	3,5,9,10	105	347,000	347,000	347,000	347,000	347,000	Required for matchfunding
Corporate	Ann Johnson	Risk Management	3,10	90	100,000	100,000	100,000	100,000	100,000	Ongoing programme
Corporate	Ann Johnson	Uninsured property damage	3,10	90	300,000	300,000	300,000	300,000	300,000	Ongoing programme
Corporate	Vicky Crowshaw	Contingency	8,10	90	250,000	250,000	250,000	250,000	250,000	Ongoing programme
Social Care	Sue Byard	Clear major adaptations	3,5,6,10	90	3,897,000	3,897,000	3,897,000	3,897,000	3,897,000	Ongoing programme
Regeneration	Steve Lewis	Environmental regeneration capital programme	1,2,6,8,9	85	230,000	240,000	250,000	250,000	250,000	Ongoing programme
		Rolling Programme Musts			5,124,000	5,134,000	5,144,000	5,144,000	5,144,000	
Neighbourhood	Julian Gibbons	Shop Maintenance	8,10	90	112,821	115,077	117,379	0	0	Agreed contribution from LSVT
		LSVT Planned use of receipts			112,821	115,077	117,379	0	0	
Neighbourhood	Ian Townsend	Daw End limestone mine infilling	2,3,8	95	0	1,500,000	1,500,000	0	0	Re-phased to 7/8 from 5/6
Children	Susan Lupton	Priority 1 backlog - school building repair	1,4,5,6,9	90	3,000,000	0	0	0	0	Year 2 of £5m funding
Neighbourhood	Andrew Hill	Major repairs to non-education premises	1,6,8,10	85	2,000,000	0	0	0	0	Year 2 of £5m funding
Regeneration	Bryan Pell	Regenerating Walsall	1,2,6	84	500,000	500,000	500,000	500,000	0	Ongoing programme
		Unsupported Borrowing from 2005/6			5,500,000	2,000,000	2,000,000	500,000	0	
		2005/06 Programme Commitments - Category A - Ongoing impact of previous approvals								
Children	Susan Lupton	Fibbersley Park primary school	4,10	105	266,154	0	0	0	0	Required for matchfunding
Children	Susan Lupton	Barcroft primary school	4,10	105	228,887	0	0	0	0	Required for matchfunding
Corporate	Jon French	Housing Benefit electronic document system	7,10	105	40,700	0	0	0	0	Required for matchfunding
Neighbourhood	Louise Worton	Walsall arboretum restoration programme	1,2,4,5,6,9,10	105	100,000	200,000	200,000	200,000	200,000	2006/7
Neighbourhood	Gareth Seedhouse	Palfrey Park HLF	1,2,5,6,9	105	75,000	0	0	0	0	Committed via contingency
Children	Andy Driver	Youth service building refurbishment	3,4,5,7,9,10	90	100,000	100,000	100,000	100,000	0	
Neighbourhood	Sue Fox	Access for disabled people (Buildings)	2,7,9,10	90	200,000	200,000	200,000	200,000	200,000	5 year programme
Neighbourhood	Andrew Hill	Asbestos removal	3,5	90	100,000	100,000	100,000	100,000	100,000	5 year programme
Neighbourhood	Steve Pretty	Public lighting PFI	2,3,5	90	200,000	200,000	0	0	0	Agreed contribution to 2007/08
Social Care	Andrea Potts	Willenhall Lane travellers site	3	90	350,000	275,000	0	0	0	
Social Care	Doug McLean	Replacement of SOSCIS - PARIS project	7,10	90	365,000	215,000	215,000	215,000	365,000	
Neighbourhood	Steve Pretty	Highways maintenance	1,2,8	90	160,000	160,000	160,000	160,000	160,000	Replacement of revenue funding
Neighbourhood	Tim Challans	Greenspaces improvement strategy	1,2,5,6,9	89	100,000	0	0	0	0	
Neighbourhood	Peter Jeffrey	Secondary school re-development of dining facilities	4,5	85	260,000	260,000	260,000	260,000	0	
Neighbourhood	Lyn Reed	Improving security In local neighbourhoods	3,6,8	85	250,000	250,000	250,000	250,000	250,000	
Regeneration	Steve Lewis	Strategic corridors and gateways	1,2,6,8,9	85	350,000	500,000	500,000	500,000	500,000	
Regeneration	Steve Lewis	Walsall town centre public realm improvements	1,2,6,8,9	85	750,000	750,000	750,000	750,000	750,000	
Regeneration	Steve Lewis	Central revitalisation areas	1,2,6,8,9	85	250,000	350,000	350,000	350,000	350,000	
Neighbourhood	Sue Grainger	Relocation of the school library support service	4,7	83	40,000	0	0	0	0	
Children	Susan Lupton	Roof repairs to school premises	4	80	200,000	200,000	200,000	200,000	200,000	5 year programme
Neighbourhood	Steve Pretty	Decriminalisation of parking enforcement	1,2,9	80	200,000	200,000	0	0	0	
Social Care	Ian Staples	New build Beacon View	3,5,9,10	78	100,000	0	0	0	0	WMBC contribution to partnership project
Social Care	Ian Staples	New build Fallings Heath	3,5,9,10	77	200,000	0	0	0	0	WMBC contribution to partnership project
Children	Susan Lupton	Replacement of obsolete boilers in schools	4	75	200,000	200,000	200,000	200,000	200,000	5 year programme
		2005/06 Programme Commitments - Category A - Ongoing impact of previous approvals - sub-total			5,085,741	4,160,000	3,485,000	3,485,000	3,275,000	
		Total Must Support Category			22,983,668	17,875,655	17,212,957	15,595,578	14,885,578	

NEW BIDS SCORED AS HIGH PRIORITY FOR FUNDING - RECOMMENDED TO GO AHEAD

Directorate	Officer	Project	Vision priorities	Total score	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10	Cap 2010/11
Children	Susan Lupton	Targeted capital bids	4,10	80	382,500	2,572,500	45,000	0	0
		Generate other funds			382,500	2,572,500	45,000	0	0
Neighbourhood	Steve Billings	Streetly cemetery extension phase B	1,5,6,7,9,10	90	34,000	100,000	0	0	0
Neighbourhood	Steve Billings	Memorial safety	1,3,5,6,7,10	90	100,000	100,000	100,000	100,000	100,000
Neighbourhood	Andrew Hill	Control of legionella in water systems	1,3,5,9	70	500,000	500,000	0	0	0
Neighbourhood	Kwame Alex-Eyitene	Energy efficiency improvements	1,5,10	70	250,000	250,000	250,000	250,000	250,000
Neighbourhood	Steve Pretty	Highways maintenance	1,2,8	90	1,000,000	1,000,000	1,000,000	0	0
Neighbourhood	Steve Pretty	Highways maintenance - capital rather than revenue funding	1,2,8	90	375,000	375,000	375,000	375,000	375,000
		Other new schemes			2,259,000	2,325,000	1,725,000	725,000	725,000
Total Recommended for Funding Category					2,641,500	4,897,500	1,770,000	725,000	725,000

TOTAL MAINSTREAM CAPITAL PROGRAMME	25,625,168	22,773,155	18,982,957	16,320,578	15,610,578
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NEW BIDS RECOMMENDED FOR FUNDING VIA PRUDENTIAL CODE UNSUPPORTED BORROWING

Directorate	Officer	Project	Vision priorities	Total score	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10	Cap 2010/11
Council wide	David Johnson	Enterprise servers	10	91	0	2,750,000	0	0	0
Council wide	David Johnson	Corporate PC refresh programme	10	91	504,000	440,000	590,000	590,000	890,000
Council wide	David Johnson	Corporate Printer refresh programme	10	91	116,000	62,000	112,000	112,000	212,000
Council wide	David Johnson	Corporate Server refresh programme	10	91	190,000	140,000	520,000	250,000	250,000
Council wide	David Johnson	Network resilience	10	91	50,000	75,000	0	75,000	0
Council wide	David Johnson	Additional data storage	10	91	100,000	0	0	100,000	0
Council wide	David Johnson	Document management phase II rollout	10	91	250,000	0	0	0	0
Council wide	David Johnson	Disaster recovery and business continuity	10	91	75,000	0	0	75,000	0
Council wide	David Johnson	Replacement telephony switches	10	91	50,000	0	0	0	0
Council wide	David Johnson	Contact centre (40 seats)	7, 10	91	383,750	0	0	112,500	75,000
		Prudential Code - Unsupported Borrowing			1,718,750	3,467,000	1,222,000	1,314,500	1,427,000

TOTAL MAINSTREAM CAPITAL PROGRAMME INCLUDING PRUDENTIAL CODE	27,343,918	26,240,155	20,204,957	17,635,078	17,037,578
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PROGRAMME BY DIRECTORATE	2006/07	2007/08	2008/09	2009/10	2010/11
Children	21.27%	5,815,176	4,524,078	1,996,578	1,951,578
Corporate	2.53%	690,700	650,000	650,000	650,000
Neighbourhood	42.63%	11,655,821	10,525,077	9,527,379	6,910,000
Regeneration	7.61%	2,080,000	2,340,000	2,350,000	1,850,000
Social Care	19.69%	5,383,471	4,734,000	4,459,000	4,609,000
Council-wide	6.29%	1,718,750	3,467,000	1,222,000	1,314,500
TOTAL BY DIRECTORATE	100.00%	27,343,918	26,240,155	20,204,957	17,037,578

SCHEMES RECOMMENDED FOR A RESERVE LIST FOR 2006/7 TO COMMENCE IF FUNDING BECOMES AVAILABLE

Directorate	Officer	Project	Vision priorities	Total score	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10	Cap 2010/11
Neighbourhood	Andrew Hill	Major repairs to non-education premises	1,6,8,10	85	0	1,500,000	1,250,000	1,000,000	0
Social Care	Kelvin Dawson	Allens centre extension	7,10	65	255,000	127,000	0	0	0
Social Care	Kelvin Dawson	Walsall Wood extension	7,10	65	174,000	87,000	0	0	0
Neighbourhood	Ruth Vyse	Walsall local history resource centre	6,7,9	65	0	30,000	2,000,000	750,000	0
Social Care	Ian Staples	Multi-sensory centre	5,6,7,9,10	65	0	450,000	0	0	0
Neighbourhood	Jamie Whitehouse	Signage improvements to countryside properties	1,2,7	65	30,000	0	0	0	0
Neighbourhood	Steve Billings	Streetly crematorium mercury/abatement equipment	1,5,8,10	65	0	600,000	0	0	0
Social Care	Ian Staples	Borough wide resource centre	3,5,9,10	65	250,000	500,000	0	0	0
Neighbourhood	Sue Grainger	Library network modernisation	7,9	65	1,270,000	1,100,000	800,000	0	0
		Resources required to fund schemes scoring 65-69			1,979,000	4,394,000	4,050,000	1,750,000	0
Neighbourhood	Louise Worton	Greenspace signage and barrier scheme	1,2,7	63	45,000	45,000	0	0	0
Neighbourhood	Sue Grainger	Brownhills town hall library	7,9	60	60,000	0	0	0	0
Neighbourhood	Jen Beardsmore	New Walsall central library	7,9	60	0	0	6,000,000	0	0
Neighbourhood	Jamie Whitehouse	Fibbersley local nature reserve pool improvement works	1,2,5,6,9	60	25,000	0	0	0	0
Neighbourhood	Sam Mills	Implementation of a greenspace strategy	1,2,7	60	250,000	250,000	250,000	250,000	250,000
Neighbourhood	Mike Parrott	Forest arts centre exterior renovation project	2,4,6,7,9	60	250,000	0	0	0	0
Neighbourhood	Ruth Vyse	Rewiring of local history centre	3,5,6,10	60	30,000	0	0	0	0
Regeneration	Bryan Pell	Market office refurbishment	7,8,9	60	200,000	0	0	0	0
		Resources required to fund schemes scoring 60-64			860,000	295,000	6,250,000	250,000	250,000
Neighbourhood	Mike Parrott	Forest arts centre interior renovation project	2,4,6,7,9	59	235,000	0	0	0	0
Neighbourhood	Gareth Seedhouse	Palfrey Park bowling green fencing project	1,2,5,6,9	59	40,000	0	0	0	0
Neighbourhood	Mike Parrott	Illuminations infrastructure project	1,2,3,6,8,9	58	35,000	0	0	0	0
Neighbourhood	Steve Pretty	Bridge strengthening programme	2,3,6,8,10	55	680,000	104,000	159,000	142,000	0
Social Care	Deb Guy/Alison Glover	Relocation of car park at Eldon House	3,5,6,10	55	40,000	0	0	0	0
Social Care	Kelvin Dawson	Access to buildings	2,5,6,7,9	55	70,000	70,000	70,000	70,000	70,000
		Resources required to fund schemes scoring 55-60			1,100,000	174,000	229,000	212,000	70,000
Neighbourhood	Steve Billings	Cemetery lodge improvements	1,5,9,10	54	35,000	0	0	0	0
Neighbourhood	Steve Billings	Survey of decommissioned buildings/chapels	1,3,6	53	20,000	0	0	0	0
Neighbourhood	Steve Billings	Refurbishment of cemetery public toilets	1,7,9	49	35,000	0	0	0	0
Neighbourhood	Glyn Oliver	Rights of way improvement plan 2007	1,2,6,9	45	25,000	50,000	50,000	0	0
Neighbourhood	Ruth Vyse	Air conditioning unit for local history centre	6	45	26,000	0	0	0	0
Neighbourhood	Peter Jeffrey	Changing accommodation fitness centre gala baths	3,5,7,9	45	35,000	0	0	0	0
Social Care	David Bovell	Housing extensions substitute carers project	3,5,7,9	45	100,000	0	0	0	0
Neighbourhood	Steve Billings	Improvements to public reception at Streetly	7,9	42	20,000	0	0	0	0
		Resources required to fund schemes scoring <55			296,000	50,000	50,000	0	0
		New Schemes - Reserve List			4,235,000	4,913,000	10,579,000	2,212,000	320,000

SCHEMES NOT RECOMMENDED FOR FUNDING AT THIS TIME

Directorate	Officer	Project	Vision priorities	Total score	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10	Cap 2010/11
Neighbourhood	Ruth Vyse	Air conditioning unit for local history centre extension	6	39	11,000	0	0	0	0
Neighbourhood	Dejan Ajzenkol	Corporate training centre - Manor Farm	6,10	35	1,250,000	0	0	0	0
Neighbourhood	Terry Bell	Replacement of windows at Hawbush & Whitehall	3,6	35	100,000	0	0	0	0
Neighbourhood	Stephen Johnson	Fleet workshop drainage	1,3,5	34	40,000	0	0	0	0
Neighbourhood	Stephen Johnson	Fleet workshop floor resurfacing	1,3,5	33	25,000	0	0	0	0
Neighbourhood	Ruth Vyse	Consultancy for new build for museum/archive servs	6,7,10	33	20,000	0	0	0	0
Neighbourhood	Stephen Johnson	Fleet workshop leaking roof	1,3,5	32	35,000	0	0	0	0
Neighbourhood	Stephen Johnson	Fleet workshop building structure	1,3,5	31	48,000	0	0	0	0
Neighbourhood	Andy Ody	Update of vehicle and equipment wash at depot	1,3,5	30	60,000	0	0	0	0
Neighbourhood	Peter Jeffrey	Computerised booking/information systems	7,10	30	45,000	0	0	0	0
Social Care	Margaret Wilcox	Broadway North	5,7	30	70,000	0	0	0	0
Neighbourhood	Ruth Vyse	Mobile shelving for local history centre extension	7	27	22,000	0	0	0	0
Neighbourhood	Ruth Vyse	New central heating system for local history centre	5,10	26	30,000	0	0	0	0
Social Care	Ann Thompson	Quest air conditioning	1	25	23,584	0	0	0	0
Social Care	Margaret Wilcox	Kingshill resource centre	3,5,7	25	25,000	0	0	0	0
Social Care	Kay Child	Resurfacing of rear car park at the Hollies	2,7	20	10,000	0	0	0	0
Social Care	Barbara Banerjee	Office accommodation - Jervis Court	3,7	20	25,000	0	0	0	0
Social Care	Kay Child	Additional car parking at the Hollies	2,7	15	40,000	0	0	0	0
		Unsupported Schemes			1,879,584	0	0	0	0

	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10	Cap 2010/11
Supported Borrowing allocations	7,161,106	6,466,578	6,466,578	6,466,578	6,466,578
Rolling Programme Musts	5,124,000	5,134,000	5,144,000	5,144,000	5,144,000
LSVT Planned use of receipts	112,821	115,077	117,379	0	0
Unsupported Borrowing from 2005/6	5,500,000	2,000,000	2,000,000	500,000	0
Total 2005/06 Programme Commitments	5,085,741	4,160,000	3,485,000	3,485,000	3,275,000
Total Must Support Category	22,983,668	17,875,655	17,212,957	15,595,578	14,885,578
Generate other funds	382,500	2,572,500	45,000	0	0
Other new schemes	2,259,000	2,325,000	1,725,000	725,000	725,000
New Prudential Borrowing	1,718,750	3,467,000	1,222,000	1,314,500	1,427,000
Total Recommended for Funding Category	4,360,250	8,364,500	2,992,000	2,039,500	2,152,000
TOTAL MAINSTREAM DCP	27,343,918	26,240,155	20,204,957	17,635,078	17,037,578
New Schemes - Reserve List	4,235,000	4,913,000	10,579,000	2,212,000	320,000
Not recommended for funding	1,879,584	0	0	0	0
Total Bids submitted	33,458,502	31,153,155	30,783,957	19,847,078	17,357,578

The following schemes have been moved from the mainstream DCP to non-mainstream to be funded via Capital Grant:

Strategic Housing	Sue Byard	Private sector renovation grants	3,5,8,9,10	90	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Strategic Housing	Sue Byard	Housing market renewal	5,8,9,10	90	350,000	350,000	350,000	350,000	350,000
Strategic Housing	Sue Byard	Stock condition survey	5,8,9,10	90	50,000	50,000	50,000	50,000	50,000
Strategic Housing	Sue Byard	Total		90	3,400,000	3,400,000	3,400,000	3,400,000	3,400,000

Officer	Project	Vision priorities	Start Year	End Year	Total Cost	Other Funding	Cap 2006/07	Cap 2007/08	Cap 2008/09	Cap 2009/10	Cap 2010/11	Funding body
					£	£	£	£	£	£	£	
Children												
Susan Lupton	Devolved formula capital	4,10	2006/07	2006/07	10,254,591	0	4,992,198	5,262,393	0	0	0	Standards fund
Susan Lupton	Modernisation - primary	4,10	2006/07	2007/08	4,019,356	0	2,009,678	2,009,678	0	0	0	Standards fund
Susan Lupton	Modernisation - secondary	4,10	2006/07	2007/08	3,740,532	0	1,842,306	1,898,226	0	0	0	Standards fund
Susan Lupton	Fibbersley Park primary school	4,10	2005/06	2006/07	1,330,772	266,154	1,064,618	0	0	0	0	DfES
Susan Lupton	Barcroft primary school	4,10	2005/06	2006/07	1,144,434	228,887	915,547	0	0	0	0	DfES
Susan Lupton	Targeted capital bids	4,10	2006/07	2008/09	15,000,000	3,000,000	1,530,952	10,287,904	181,144	0	0	DfES
Susan Lupton	Childrens centres - phase 2	4,10	2005/06	2007/08	2,574,510	0	1,287,255	1,287,255	0	0	0	DfES
							13,642,554	20,745,456	181,144	0	0	
Corporate												
Jon French	Housing Benefit electronic document system	7,10	2005/06	2006/07	122,100	40,700	81,400	0	0	0	0	DWP
							81,400	0	0	0	0	
Neighbourhood												
Louise Worton	Walsall arboretum restoration programme	1,2,4,5,6,9,10	2006/07		4,000,000	1,000,000	600,000	600,000	600,000	600,000	600,000	Heritage Lottery
Gareth Seedhouse	Palfrey Park HLF	1,5,6,9	2005/06	2006/07	300,000	75,000	225,000	0	0	0	0	Heritage Lottery
Gareth Seedhouse	Palfrey Park bowling green fencing project	1,5,6,9	2006/07	2006/07	45,000	40,000	5,000	0	0	0	0	LNP
Jamie Whitehouse	Fibbersley local nature reserve pool improvement works	1,5,6,9	2006/07	2006/07	75,000	25,000	50,000	0	0	0	0	Big Lottery
Ian Townsend	Daw End limestone infilling	2,3,8	2006/07	2007/08	18,000,000	3,000,000	7,500,000	7,500,000	0	0	0	English Partnerships
Ruth Vyse	Walsall local history resource centre	7,9	2007/08	2009/10	12,040,000	2,780,000	0	10,000	6,000,000	3,250,000	0	Heritage Lottery
Steve Pretty	Town Centre Transport Package	2,6,8,10	2005/06	2008/09	13,153,000	0	8,290,000	4,307,000	556,000	0	0	DfT
Steve Pretty	Darlaston Strategic Development Area	2,6,8,10	2005/06	2010/11	14,600,000	0	500,000	4,050,000	6,850,000	3,000,000	200,000	DfT
Ian Stupple	Recycling initiatives	1,5,6,9,10	2006/07	2007/08	515,227	0	251,625	263,602	0	0	0	DEFRA
							17,421,625	16,730,602	14,006,000	6,850,000	800,000	
Regeneration												
Margaret Dunn	Transforming your space	1,5,6,8,9	2004/05	2006/07	673,258	0	673,258	0	0	0	0	Big Lottery
Margaret Dunn	Bloxwich THI	1,5,6,8,9	2001/02	2006/07	69,218	0	69,218	0	0	0	0	Heritage Lottery
Margaret Dunn	Darlaston HERS	1,5,6,8,9	2003/04	2006/07	10,328	0	10,328	0	0	0	0	English Heritage
Margaret Dunn	Darlaston PSCA	1,5,6,8,9	2005/06	2006/07	50,000	0	50,000	0	0	0	0	English Heritage
Margaret Dunn	ERDF district centres (Brownhills)	1,5,6,8,9	2000/01	2006/07	340,000	0	340,000	0	0	0	0	ERDF
Margaret Dunn	ERDF central revitalisation areas	1,5,6,8,9	2005/06	2006/07	62,265	0	62,265	0	0	0	0	ERDF
Margaret Dunn	ERDF quality streets	1,5,6,8,9	2003/04	2006/07	369,701	0	369,701	0	0	0	0	ERDF
Margaret Dunn	Lichfield Street HERS	1,5,6,8,9	2003/04	2006/07	98,000	0	98,000	0	0	0	0	English Heritage
Louise Biffin	New deal for communities	1,3,5,6,8,9	2001/02	2010/11	8,900,000	0	3,500,000	2,300,000	1,800,000	800,000	500,000	NDC
							5,172,770	2,300,000	1,800,000	800,000	500,000	
Social Care & Inclusion												
Sue Byard	Disabled Facilities Grants	3,5,9,10	2005/06	2010/11	4,335,000	1,735,000	520,000	520,000	520,000	520,000	520,000	ODPM
Sue Byard	Private sector renovation grants	3,5,8,9,10	2005/06	2010/11	15,000,000	0	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	ODPM
Sue Byard	Housing market renewal	5,8,9,10	2005/06	2010/11	1,750,000	0	350,000	350,000	350,000	350,000	350,000	ODPM
Sue Byard	Stock condition survey	5,8,9,10	2005/06	2010/11	250,000	0	50,000	50,000	50,000	50,000	50,000	ODPM
Ian Staples	Multi-sensory centre	3,5,6,9	2006/07	2009/10	1,500,000	450,000	50,000	0	750,000	250,000	0	
Nigel Imber	Gypsy Council grant	3,5,6,9	2006/07	2006/07	200,000	0	200,000	0	0	0	0	Gypsy Council
Nigel Imber	Improving information grant	3,5,6,9	2006/07	2006/07	153,000	0	153,000	0	0	0	0	DoH
							4,323,000	3,920,000	4,670,000	4,170,000	3,920,000	
						134,675,292	12,640,741	40,641,349	43,696,058	20,657,144	11,820,000	5,220,000

Directorate/Purchases	2005/06 Approved by Council		2005/06 Revised Estimates		2005/06 Actual Expenditure to date			2005/06 Estimated Expenditure by March 2006		Estimated Slippage into 2006/07		2006/07 New Starts to be Approved by Council		2006/07 Total Budget (Slippage plus New Starts)	
	Capital Expenditure	Revenue implications	Capital Expenditure	Revenue implications	Items drawndown Capital Expenditure	Items drawndown Revenue Implications	Items funded via PWLB	Items due to be drawndown Capital Expenditure	Items due to be drawndown Revenue Implications	Capital Expenditure	Revenue implications	Capital Expenditure	Revenue implications	Capital Expenditure	Revenue implications
	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s	£' 000s
<u>Neighbourhood</u>															
Catering - Equipment	55	13	55	13	0	0	45	10	2	0	0	30	7	30	7
Catering - Vehicles	55	9	55	9	0	0	0	55	9	0	0	0	0	0	0
Street Pride - Equipment	174	48	174	49	0	0	0	0	0	174	49	0	0	174	49
<u>Vehicles - Fleet Services Budget</u>															
Corporate Resources	267	53	0	0	0	0	0	0	0	0	0	294	59	294	59
Education	198	38	16	3	16	3	0	0	0	0	0	119	24	119	24
Street Pride	3925	811	567	105	502	92	0	72	14	-7	-1	3527	705	3,520	704
Leisure & Culture	1614	323	0	0	0	0	0	0	0	0	0	1307	261	1,307	261
Waste	1163	240	1,576	314	61	11	0	1052	210	463	93	403	81	866	173
Urban Regeneration	60	12	18	4	0	0	0	15	3	3	1	41	8	44	9
Social Services	1670	332	701	129	647	118	0	170	34	-116	-23	223	45	107	21
Grounds Maintenance	1131	226	143	27	134	25	0	0	0	9	2	1326	265	1,335	267
Highways	675	135	356	69	81	14	0	240	48	35	7	628	126	663	133
Fleet Services	36	7	0	0	0	0	0	0	0	0	0	38	8	38	8
Catering	80	13	46	7	0	0	0	45	7	1	0	0	0	1	0
TOTAL - NEIGHBOURHOOD	11,103	2,261	3,707	729	1,441	264	45	1,659	328	562	126	7,936	1,588	8,498	1,714
<u>Regeneration</u>															
Urban Regeneration - Equipment	16	6	16	6	0	0	0	0	0	16	6	0	0	16	6
TOTAL - REGENERATION	16	6	16	6	0	0	0	0	0	16	6	0	0	16	6
<u>Social Care & Inclusions</u>															
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles	230	37	230	46	0	0	0	108	22	122	24	900	180	1,022	204
TOTAL - SOCIAL CARE & INCLUSIONS	230	37	230	46	0	0	0	108	22	122	24	900	180	1,022	204
<u>Corporate</u>															
Finance, Legal & Performance - Equipment	21	8	0	0	0	0	0	0	0	0	0	0	0	0	0
Print & Design - Equipment	177	64	12	3	0	0	0	0	0	12	3	800	95	812	98
TOTAL - CORPORATE	198	71	12	3	0	0	0	0	0	12	3	800	95	812	98
TOTAL LEASING PROGRAMME	11,547	2,375	3,965	783	1,441	264	45	1,767	350	712	160	9,636	1,863	10,348	2,023

Note that the revenue implications have been calculated using an indicative rate per £'000 which will fluctuate with market conditions

* re-aligned budgets after restructure